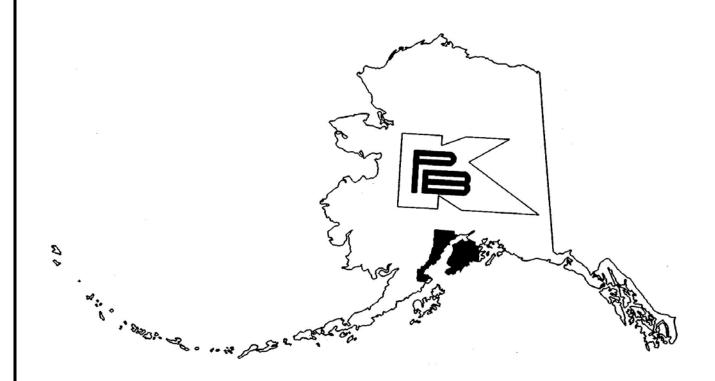
## KENAI PENINSULA BOROUGH ALASKA



FY 2008 ANNUAL BUDGET JULY 1, 2007 TO JUNE 30, 2008

JOHN J. WILLIAMS BOROUGH MAYOR

# ANNUAL BUDGET OF THE KENAI PENINSULA BOROUGH

## **ALASKA**

FOR THE FISCAL YEAR BEGINNING

**JULY 1, 2007** 

JOHN J. WILLIAMS BOROUGH MAYOR

PREPARED BY FINANCE DEPARTMENT

CRAIG C. CHAPMAN DIRECTOR OF FINANCE



GOVERNMENT FINANCE OFFICERS ASSOCIATION

## Distinguished Budget Presentation Award

PRESENTED TO

## Kenai Peninsula Borough Alaska

For the Fiscal Year Beginning

July 1, 2006

President

Executive Director

#### DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Kenai Peninsula Borough, Alaska, for its annual budget for the fiscal year beginning July 1, 2006.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## THE KENAI PENINSULA BOROUGH ASSEMBLY

ASSEMBLY MEMBERS	DISTRICT	TERM EXPIRES
Gary Knopp	1 – Kalifornsky	2009
Margaret Gilman, Vice President	2 – Kenai	2008
Gary Superman	3 – Nikiski	2007
Pete Sprague	4 – Soldotna	2007
Grace Merkes	5 - Sterling/Funny River	2008
Ron Long, President	6 – East Peninsula	2009
Paul Fischer	7 – Central	2007
Deb Germano	8 – Homer	2008
Milli Martin	9 - South Peninsula	2009

The legislative power of the Kenai Peninsula Borough is vested in an assembly of nine members. This assembly meets in regular session every first and third Tuesday of the month in the Assembly Chambers located in the Borough Administration Building at 144 North Binkley Street, Soldotna, Alaska.

#### **TABLE OF CONTENTS**

#### **INTRODUCTION**

Distinguished Budget Presentation Award	3
Kenai Peninsula Borough Assembly	
Table of Contents	5
Transmittal Letter	
FY 2007-2008 Budget Calendar	
The Budget Process	
Fund Structure	
Financial Policies	
Organizational Chart Kenai Peninsula Borough Staff	
Appropriating Ordinance	
OVERVIEW	
Graph - Total Projected Government Revenue Sources and Usage of Fund Balance	33
Graph - Total Government Estimated Expenditures by Object	
Combined Revenues and Appropriations - All Fund Types	35
Graph - Total Government Estimated Expenditures by Function	
Combined Appropriations - All Fund Types	
Revenue Sources	
Total Taxable Valuation and Tax Rates	
Property Tax Exemptions - Fiscal Year 2008 Tax Year	
Overlapping Mill Rates	
Mill Rate HistoryInterfund Transfers	
Interdepartmental Charges	
GENERAL FUND  Graph - General Fund Revenues and Expenditures History	40
Graph - General Fund Revenue Projections	
Budget Projection - General Fund	
Graph - General Fund Revenues and Expenditures	
Graph - General Fund Unreserved Fund Balance	
Recapitulation of Departmental Budgets	52
Expenditure Summary by Line Item - General Fund	
Mill Rate Equivalents for the General Fund - Revenues	
Mill Rate Equivalents for the General Fund - Expenditures	
Graph - General Fund Expenditure Projections	57
Assembly:	
Administration	
Assembly Clerk	
Elections	
Records Management	
Assembly Department Totals	60
Mayor:	
Administration	
Community & Economic Development Division	
Purchasing and Contracting  Emergency Management - Administration	
Emergency Management - 911 Communications	
-morgonoy managomone or i communications	/ 🤇

Emergency Management Totals	
General Services - Administration	
General Services MIS	
General Services GIS	
General Services Printing/Mail	
General Services Custodial Maintenance	
General Services Total	92
Legal:	0.4
Administration	94
Finance	
Administration	
Financial Services	
Property Tax and Collections	
Sales Tax	
Finance Department Totals	104
Assessing:	
Administration	
Appraisal	
Assessing Department Totals	110
Resource Planning:	
Administration	
Coastal Zone Management	116
Major Projects:	
Administration	118
Senior Citizens:	
Senior Citizens Grant Program	120
Non-Departmental	122
Total General Fund	125
SPECIAL REVENUE FUNDS	
Graph - Special Revenue Funds Revenue Projections by Source	129
Combined Revenues and Appropriations - Special Revenue Funds	
Recapitulation of Special Revenue Funds Appropriations	
Graph - Special Revenue Funds Mill Rate History	
Graph - Total Special Revenue Appropriations by Object	
Graph - Total Special Revenue Appropriations by Function	135
Special Revenue Fund Totals - Expenditure Summary by Line Item	136
Nikiski Fire Service Area Fund:	
Nikiski Fire Service Area Overview and Map	
Budget Projection - Nikiski Fire	140
Graph - Nikiski Fire Service Revenues and Expenditures	
Graph - Nikiski Fire Service Unreserved Fund Balance	
Nikiski Fire Administration	142

#### TABLE OF CONTENTS

Bear Creek Fire Service Area Fund:	
Bear Creek Fire Service Area Overview and Map	145
Budget Projection - Bear Creek Fire	
Graph - Bear Creek Fire Revenues and Expenditures	147
Graph - Bear Creek Fire Unreserved Fund Balance	147
Bear Creek Fire Administration	
Anchor Point Fire and Emergency Medical Service Area Fund:	
Anchor Point Fire and Emergency Medical Service Area Overview and Map	
Budget Projection - Anchor Point Fire and Emergency Medical	
Graph - Anchor Point Fire and Emergency Medical Revenues and Expenditures	
Graph - Anchor Point Fire and Emergency Medical Unreserved Fund Balance	
Anchor Point Fire and Emergency Medical Administration	154
Central Emergency Service Area Fund:	
Central Emergency Service Area Overview and Map	157
Budget Projection - Central Emergency Services	
Graph - Central Emergency Services Revenues and Expenditures	
Graph - Central Emergency Services Unreserved Fund Balance	
Central Emergency Services Administration	
Kachemak Emergency Service Area Fund:	
Kachemak Emergency Service Area Overview and Map	163
Budget Projection – Kachemak Emergency Service	
Graph – Kachemak Emergency Service Revenues and Expenditures	
Graph – Kachemak Emergency Service Unreserved Fund Balance	
Kachemak Emergency Service Administration	166
Lowell Point Emergency Service Area Fund:	
Lowell Point Emergency Service Area Overview and Map	160
Budget Projection – Lowell Point Emergency Service Area	
Graph – Lowell Point Emergency Service Area Revenues and Expenditures	
Graph – Lowell Point Emergency Service Area Unreserved Fund Balance	
Lowell Point Emergency Service Area Administration	
201011 Citi Zinongono, Con vico y lica y la limitori allo	
Central Peninsula Emergency Medical Service Area Fund:	
Central Peninsula Emergency Medical Service Area Overview and Map	
Budget Projection - Central Peninsula Emergency Medical	176
Graph - Central Peninsula Emergency Medical Revenues and Expenditures	
Graph - Central Peninsula Emergency Medical Unreserved Fund Balance	
Central Peninsula Emergency Medical Administration	178
North Peninsula Recreation Service Area Fund:	
North Peninsula Recreation Service Area Overview and Map	181
Budget Projection - North Peninsula Recreation	
Graph - North Peninsula Recreation Revenues and Expenditures	
Graph - North Peninsula Recreation Unreserved Fund Balance	
North Peninsula Recreation Administration	
D . 10	
Road Service Area Overview and Man	107
Road Service Area Overview and Map	
Budget Projection - Road Service Area	
Graph - Road Service Area Revenues and Expenditures	
Road Service Area Administration	
Noau Service Area Aurillistration	190

Engineer's Estimate Fund:

Budget Projection - Engineer's Estimate Fund	
Graph - Engineer's Estimate Fund Revenues and Expenditures	195
Graph - Engineer's Estimate Fund Unreserved Fund Balance	
Engineer's Estimate Fund	196
RIAD Match Fund:	
Budget Projection - RIAD Match Fund	100
Graph - RIAD Match Fund Revenues and Expenditures	
Graph - RIAD Match Fund Unreserved Fund Balance	
RIAD Match Fund	200
School Fund:	
Budget Projection - School Fund	202
Graph - School Fund Revenues and Expenditures	
Mill Rate Equivalents for the Borough's Contribution to Education	
Graph - Kenai Peninsula Borough's Contribution to Education	
Custodial Maintenance	
Maintenance Department	
Non-Departmental	
Expenditure Summary by Line Item - School Fund	
Total School Fund	213
Postsecondary Education Fund:	
Budget Projection - Postsecondary Education	
Graph - Postsecondary Education Revenues and Expenditures	
Graph - Postsecondary Education Unreserved Fund Balance	215
Kenai Peninsula College	216
Land Trust Fund:	
Budget Projection - Land Trust Fund	
Graph - Historical and Projected Revenues	
Graph - Land Trust Revenues and Expenditures	219
Graph - Land Trust Unreserved Fund Balance	219
Land Management Administration	220
Facilities Management	224
Expenditure Summary By Line Item	
Total Land Trust Fund	
Kenai River Center Fund:	
Budget Projection - Kenai River Center	228
Graph - Kenai River Center Revenues and Expenditures	229
Graph - Kenai River Center Unreserved Fund Balance	
Kenai River Center	
Seward Bear Creek Flood Service Area Fund:	
Seward Bear Creek Flood Service Area Map	233
Budget Projection – Seward Bear Creek Flood Service Area	234
Graph - Seward Bear Creek Flood Service Area Revenues and Expenditures	235
Graph - Seward Bear Creek Flood Service Area Unreserved Fund Balance	235
Seward Bear Creek Flood Service Area Administration	
Disaster Relief Fund:	
Budget Projection - Disaster Relief	
Graph - Disaster Relief Revenues and Expenditures	239
Graph - Disaster Relief Unreserved Fund Balance	
Disaster Relief	

Underground Storage Tank Removal and Upgrade Fund:	0.40
Budget Projection - Underground Storage Tank Removal and Upgrade	
Graph - Underground Storage Tank Removal and Upgrade Revenues and Expenditures	
Graph - Underground Storage Tank Removal and Upgrade Unreserved Fund Balance	
Underground Storage Tank Removal and Upgrade	244
Nikiski Senior Service Area Fund:	
Nikiski Senior Service Area Overview and Map	
Budget Projection - Nikiski Senior Service Area	
Graph - Nikiski Senior Service Area Revenues and Expenditures	
Graph - Nikiski Senior Service Area Unreserved Fund Balance	
Nikiski Senior Service Area	250
Solid Waste Fund:	
Budget Projection - Solid Waste	252
Graph - Solid Waste Revenues and Expenditures	253
Graph - Solid Waste Unreserved Fund Balance	253
Solid Waste Administration	254
Central Peninsula Baling Facility	256
Seward Transfer Facility	260
Homer Baling Facility	262
Landfills, Hauling, and Waste Programs	264
Expenditure Summary by Line Item - Solid Waste	266
Total Solid Waste Fund	267
Central Kenai Peninsula Hospital Service Area Fund:	
Central Kenai Peninsula Hospital Service Area Overview and Map	269
Budget Projection – Central Kenai Peninsula Hospital	
Graph - Central Kenai Peninsula Hospital Revenues and Expenses	
Graph - Central Kenai Peninsula Hospital Unreserved Fund Balance	
Central Kenai Peninsula Hospital Administration	
South Kenai Peninsula Hospital Service Area Fund:	
South Kenai Peninsula Hospital Service Area Overview and Map	275
Budget Projection - South Kenai Peninsula Hospital	276
Graph - South Kenai Peninsula Hospital Revenues and Expenses	
Graph - South Kenai Peninsula Hospital Unreserved Fund Balance	
South Kenai Peninsula Hospital Administration	
·	270
DEBT SERVICE FUNDS	
Budget Projection - Debt Service	
Graph - Revenues and Expenditures	
Graph - General Government Debt Requirements to Maturity	
General Obligation Bonds	
Debt Service Funds Budget Detail	
Debt Service Funds Summary By Issuance Date	285
CAPITAL PROJECTS FUNDS	
Capital Projects Funds - Capital Improvement Program	
Graph - Total Capital Project Appropriations by Function	
Combined Revenues and Appropriations - Capital Project Funds	
Capital Improvements Program	292

Projected Revenues and Appropriations:	
School Revenue Capital Projects	
Bond Capital Projects	
General Fund Capital Projects	
Road Service Area Capital Projects	
Nikiski Fire Service Area Capital Projects	
Bear Creek Fire Service Area Capital Projects	
Central Emergency Services Capital Projects	
Anchor Point Fire & Emergency Medical Service Area Capital Projects	
Kachemak Emergency Service Area Capital Projects	
North Peninsula Recreation Service Area Capital Projects	
Central Kenai Peninsula Hospital Service Area Capital Projects	
South Kenai Peninsula Hospital Service Area Capital Projects	310
INTERNAL SERVICE FUNDS	
Combined Revenues and Expenses - Internal Service Funds	
Graph - Combined Revenues and Expenses	
Recapitulation of Internal Service Funds Budgets	316
Insurance and Litigation Fund:	
Budget Projection - Insurance and Litigation	
Graph - Insurance and Litigation By Category	
Graph - Insurance and Litigation Fund Revenues and Expenses	
Graph - Insurance and Litigation Fund Retained Earnings	
Insurance and Litigation Fund - Risk Management Administration	
Insurance and Litigation Fund - Workers Compensation	
Insurance and Litigation Fund - Risk Management Property	
Insurance and Litigation Fund - Risk Management Liability	
Insurance and Litigation Fund - Risk Management Unemployment Compensation	
Expenditure Summary by Line Item - Insurance and Litigation Fund	
Total Insurance and Litigation Fund	331
Health Insurance Reserve Fund:	
Budget Projection - Health Insurance Reserve Fund	
Graph - Health Insurance Reserve Fund Revenues and Expenses	
Graph - Health Insurance Reserve Fund Retained Earnings	333
Equipment Replacement Fund:	000
Budget Projection - Equipment Replacement Fund	
Graph - Equipment Replacement Fund Revenues and Expenses	
Graph - Equipment Replacement Fund Retained Earnings	
Equipment Replacement Fund Non-Departmental	338
APPENDIX	
Salary Schedule	
Full-Time Equivalent Borough Government Employee by Function	
Authorized Personnel and Hours by Activity	
Glossary of Key Terms	
Abbreviations	
Tax Exemptions	
Property Tax Rates Direct and Overlapping Governments Last Ten Fiscal Years	
Ratios of Outstanding Debt by Type and Per Capita Last Ten Fiscal Years	
Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal	
Principal Property Taxpayers Year Ended June 30, 2006	
Demographic and Economic Statistics Last Ten Fiscal Years	371



#### KENAI PENINSULA BOROUGH

144 North Binkley Street • Soldotna, Alaska 99669-8250 **PHONE**: (907) 714-2170 • **FAX**: (907) 714-2376

JOHN J. WILLIAMS MAYOR

#### MEMORANDUM

DATE: June 29, 2007

TO: Ron Long, Assembly President

Kenai Peninsula Borough Assembly

Residents of the Kenai Peninsula Borough Other Users of Borough Financial Information

We are pleased to present the Kenai Peninsula Borough budget for Fiscal Year 2008 (FY2008). It is submitted in accordance with the Borough Code and Alaska State Statutes. The budget includes operating and capital plans for FY2008 as well as projections for the Borough's operational funds through fiscal year 2011 and capital plans through fiscal year 2012.

#### **Budget Overview**

The Borough's major budgetary goals for FY2008 include:

- Reduction in use of fund balance as a revenue source.
- The highest level of local educational funding borough residents can reasonably afford and sustain.
- A high quality capital and operational maintenance program ensuring the continued use and economic value of borough assets.
- Support for the needs of borough service areas as communicated by service area residents and their elected service area boards.
- A sufficient level of funding for borough departments to ensure their continued ability to meet the needs of borough residents, visitors, and the communities served.
- A balancing of revenue sources in the Borough's General Fund.
- Stabilization of the borough's financial condition including compliance with the borough's fund balance policy.

All borough budgets have been impacted by increased personnel costs resulting from increases in the employer contribution rates to the Public Employee Retirement System (PERS). PERS increased from 7.81% in FY2004, to 12.81% in FY2005, to 17.81% in FY2006, and to 22.81% in FY2007 and the projected rate for FY2008 was 37.39%. The increase in rates were necessary to address an unfunded liability of approximately \$35,000,000; brought about by poor investment returns and incorrect actuarial assumptions regarding the cost of health insurance and life expectancies.

As part of the FY2008 State of Alaska budget, the Alaska legislature passed legislation that provided funding for PERS cost in excess of 22%, and will be paid directly to PERS. The savings

impact Borough-wide is approximately \$2.2 million. This is only a temporary fix to the problem. If similar funding is not provided in FY2009 and out years, the PERS rate is expected to be over 40%.

#### **General Fund**

Overall expenditures are up \$4,394,009 when compared to the original FY2007 approved budget, but only \$1,566,819 (which includes carryover encumbrances and supplemental appropriations), when compared to the estimated final FY2007 budget. Factors impacting the budget for FY2008 are as follows:

- School funding increase of \$950,931 to maintain at the cap funding, a 2.59% increase when compared to the FY2007 original budget.
- Debt service increase for school facilities of \$262,649, due to new debt authorized by the voters in October 2006.
- Funding for Post Secondary Education of \$420,289. Previously, this program had it's own mill rate.
- Solid waste increase of \$1,159,883.
- Increase of \$450,000 for Borough funded capital projects, including \$250,000 for CES.
- Pay table increase of 2.2% due to COLA adjustment.

The FY2008 budget proposes local funding for school district operations of \$37,712,068, the maximum level allowable under current Alaska Statutes. This is an increase of \$950,931 compared to the original approved FY2007. Enrollment has decreased from a high of 10,396 in 1997 to a projected enrollment of 9,167 for FY2008. The Borough continues to be one of the few communities within the State that funds at the maximum allowed by State law. For comparative purposes, the Borough contributed \$34,973,682 in FY2006 for 9,382 students; the Fairbanks North Star Borough contributed \$38,022,700 for 14,509 students. The Borough's contribution was \$3,727 per student; the Fairbanks North Star Borough contribution per student was \$2,260.

The assessed value of taxable property located within the borough increased by 10.9% in FY2008. This follows increases of 7.4%, 5.5%, and 1.1% in FY2007, FY2006, and FY2005 respectively. The last three years has seen consistent growth in the value of most categories of real property with the exception of oil and gas. Oil and gas property is subject to significant fluctuations in value. Oil and gas property assessed by the State of Alaska under AS 43.56, decreased 12.0% in FY2000, increased slightly in FY2001, increased 30.1% in FY2002, increased 10.2% in FY2003, increased 1.6% in FY2004, decreased 8.6% in FY2005, decreased 8.0% in FY2006 and decreased 1.6% in FY2007. It is projected to increase by \$49,982,000, or 9.0% for FY2008. Future years indicate a slow decline. Projections vary widely as to expectations for either growth or further decline in Cook Inlet oil and gas activity. Short-term, the borough's property tax base will continue to be impacted both up and down by fluctuations in oil and gas property values. In the long-term, oil and gas development in Cook Inlet will have a major impact on the overall value and distribution of taxable property within the borough.

The Borough established a fund balance policy in 2001. Criteria used in developing the acceptable levels of fund balance included working capital requirements, revenue volatility, expenditure contingencies, bond rating requirement, and capital expansion needs. Based upon this policy, it was determined that a number of funds had fund balance in excess of required amounts and some funds had fund balance below suggested levels. To bring the Borough's General Fund, fund balance into

compliance with the recommended fund balance range; the general fund mill rate was reduced and fund balance was used as a revenue source. This allowed for a gradual reduction in the mill rate from 8.0 mills in FY2000 to 6.5 mills in FY2003 where it remained until this year. The Borough's General Fund, fund balance is now at the mid point of the recommended range.

With the General Fund's, fund balance now within range of the fund balance policy, a decision had to be made on how to balance the budget without using fund balance. The administration recommended an increase in the Borough's sales tax rate and a decrease in the Borough's mill rate to balance the budget. Current estimates are that a 1% increase in the sales tax rate will generate approximately \$8,900,000 in revenues and a 1 mill increase in the mill rate would generate approximately \$5,360,000 in revenues. The Borough assembly through Ordinance 2007-07, amended borough code to increase the sales tax rate from 2% to 3% effective January 1, 2008 and through Resolution 2007-035, reduced the mill rate from 6.5 to 5.5 mills for FY2008. The impact to the FY2008 budget is estimated as follows; decrease in property tax revenue of \$5,360,000 and an increase in sales tax revenue of \$3,850,000. The full impact of the change in the sales tax rate will not be felt until FY2009 at which time, the administration expects to recommend to the assembly a further reduction in the General Fund mill rate.

The total amount appropriated for school purposes is \$41,546,955, of which \$37,712,068 is for operations. Funding for schools is at an amount equal to 66% of the Borough's General Fund budget. Local educational funding proposed for FY2008 includes \$37,712,068 for school district operations, the projected maximum allowable under current Alaska Statutes, \$2,384,887 for school related debt service, and \$1,450,000 for school district capital projects. The total amount of funding provided for school purposes of \$41,546,955 is equivalent to 7.75 mills. Sales tax revenue is expected to cover \$21,880,000, debt reimbursement from the State covers \$1,651,921; the balance of funding of \$17,815,034 (equivalent to 3.4 mills) comes from other sources including property taxes, federal revenue, and other sources.

Revenues and other financing sources of \$61,979,424 support the FY2008 general fund budget. This total consists of \$31,210,609 in property tax revenue, \$21,880,000 in sales tax revenue, \$4,026,474 in state revenue, \$1,925,000 in federal revenue, and \$2,937,341 in other revenues and financing sources. Proposed expenditures exceed projected revenues by \$1,153,318.

The FY2008 general fund tax rate is 5.5 mills, a decrease of 1.0 mill. Due to an increase in taxable property values of approximately 10.9%, the reduction in property tax revenues is estimated to be approximately \$2,060,797, a decrease of approximately 6.2% when compared to the FY2007 budget. The FY2008 budget increases the sales tax rate to 3.0%, an increase of 1.0%, effective January 1, 2008. With this increase in rate, sales tax revenue is forecast to increase to \$21,880,000. This 1% increase is expected to generate approximately \$3,850,000 in additional sales tax revenue for the Borough in FY2008. If the sales tax rate were not increased, the impact to the Borough's budget would be significant. The impact to the Borough's mill rate for FY2008 would be an amount equivalent to .7 mills and to FY2009 and the out year projections an amount equal to 1.7 mills.

State revenues are increasing by \$1,933,408 to \$4,026,474; the majority of this increase is for energy assistance of \$1,749,553. Total state revenues consist of \$1,749,553 for energy assistance, \$1,651,921, for school debt reimbursement, \$475,000 for fish tax, and \$150,000 from distribution of co-op revenues.

Per the Borough's Unreserved Fund Balance Policy, the general fund unreserved balance should be between \$12,183,000 and \$22,528,500. The projected fund balance as of June 30, 2008 is

\$16,730,040; \$4,547,040 higher than the minimum level but \$5,799,460 lower than the maximum level indicated by borough policy.

It should be noted, the Borough is currently in litigation regarding the increase in the sales tax rate. Motions have been filed and trial is expected in March of 2008. If the Borough were to lose the case and the revenue projected with the increase in sales tax, the Borough's projected fund balance at June 30, 2008, would be \$12,880,040. This would be near the minimum level of the Borough's Unreserved Fund Balance Policy.

#### Service Areas and Special Revenue Funds

As a whole, the FY2008 service area budgets have increased in comparison to FY2007. Individually, some have increased while others have decreased. Starting in FY2007, the Borough instituted a cost allocation plan, by charging service areas a fee for the services they receive from the general government. Previously, the Borough had charged services areas for these services by keeping interest earnings the service areas might have received based upon their equity balances in the borough's central treasury. This method was not considered equitable. This new method was developed and provides the service areas their interest earnings while at the same time charging them a fee for services they receive. The rate for FY2007 was set at 6.25%, the rate for FY2008 is set at 3.125%.

#### Selected individual funds are as follows:

The Nikiski Fire Service Area service area find themselves with increasing cost of operations with minimal increase in assessed values; their budget is decreasing \$84,937 or 2.2%, primarily the result of decreased contributions to their capital plan. The administration is looking at debt financing for replacing some of their response vehicles. Previously the service area forward funded the replacement cost of their equipment by making annual contributions to a capital project fund.

Central Emergency Services budget is increasing \$386,665 or 7.2% primarily due to opening new stations at Funny River and Kasilof. The FY2008 budget includes the addition of 3.0 EMT/Paramedics for staffing at the Kasilof station. A mill rate increase of .20 is necessary to support their operating budget.

The North Peninsula Recreation Service Area budget is up \$96,872 or 7.6% mainly as a result of increasing utility cost and an increase in their transfer to the capital project fund. No mill rate increase is necessary to support this increase.

The Road Service Area budget is up \$152,223 or 3.2%. Due to an increase in assessed values, even with an increase in program expenditures, the service area is reducing their mill rate by .10 mills.

The Postsecondary Education Special Revenue Fund has seen a change in the method of funding, from having it's own mill rate to a transfer from the General Fund. Prior to FY1995, a transfer from the General Fund funded this program. Starting in FY1995, in an effort to point out the mill rate equivalent of post secondary funding, a separate mill rate was shown for KPC. Borough code does not dictate that a separate mill rate be established for funding of KPC, only that the total of all funding may not exceed the amount which would be generated by an areawide tax levy of .1 mills. Starting with FY2008, funding for Postsecondary Education will be from a transfer from the General Fund.

The Land Trust Fund budget is up \$331,717 or 34.4%; due to costs associated with developing a subdivision in Hope, Alaska, of \$150,000 and Wood Drive Subdivision road realignment of \$150,000. The cost of developing these subdivisions should be offset in the future with revenue from the sale of the subdivision lots.

The Solid Waste Fund budget is up \$1,302,543 or 22.2%; due to an increase of \$550,000 to fund capital projects, \$200,000 for development of a solid waste management plan, and operational cost associated with increased contracting cost on the various transfer stations.

The Central Kenai Peninsula General Hospital (CPGH) service area budget is up \$4,197,315 or 71.3%, compared to the original FY2007 budget. The increase is generally attributable to an increase in funds received from Central Peninsula General Hospital Inc., for transfer to the CPGH capital projects fund.

The South Kenai Peninsula General Hospital (SPH) service area budget is up \$140,010 or 5.9%. Components of this increase includes \$500,000 for operational support to the hospital, a reduction of \$645,935 to their capital project fund, and an increase in transfer to their debt service fund. Voters of the service area in a special election in May of 2007 authorized new debt of \$14,700,000 to complete the expansion of their hospital facility. Bonds are expected to be sold August 2007. Included in the FY2008 budget is an interest payment of \$352,000 associated with the new bonds. A mill rate increase is necessary to support the new debt service. Taxpayers in the service area will see an increase of .25 mill in FY2008 and an additional increase of .65 mills in FY2009.

Overall, the service areas and special revenue funds in total are projected to show a net increase of \$166,320 in fund balance during FY2008.

#### **Capital Projects**

The FY2008 budget includes transfers of \$1,320,000 from the General Fund for school district major maintenance projects. The projects include: \$50,000 for HVAC upgrades, ADA compliance of \$12,000, and \$10,000 for paving and curbs at Homer High School; \$50,000 for repair to concrete walls at West Homer Elementary; \$36,000 for HVAC upgrades at Susan B English; \$75,000 for Gym siding at Soldotna Elementary; \$217,000 for Portable classrooms; and \$800,000 for area-wide projects, including \$100,000 for flooring replacements; \$100,000 asbestos abatement/build back; \$120,000 for electrical upgrades and ballast replacements; \$50,000 for elevator upgrades; \$100,000 for paving upgrades; \$150,000 for locker replacements; \$100,000 for ADA compliance, \$70,000 for Nikolaevskre-roof, and \$80,000 for HVAC upgrades.

Solid waste capital projects include \$550,000 for transfer site upgrades and general government capital projects include \$207,500 for the following projects; code review (\$75,000), parking (\$125,000), and Arctic Winter Game cauldron installation (\$7,500).

Service Area capital budgets include equipment purchases of \$267,000 at Nikiski Fire Service Area, \$190,000 at Bear Creek Fire Service Area, \$1,056,820 at Central Emergency Services, \$140,000 at Kachemak Emergency Service Area, \$225,000 at North Peninsula Recreation Service Area, \$1,402,563 at Road Maintenance, \$5,715,897 at Central Peninsula General Hospital, and \$1,155,150 at South Peninsula Hospital.

#### **State Funding**

State funding for municipal operations ended in FY2003. The remaining state funding the Borough receives is for school debt reimbursement, fish tax and co-op distribution. During FY2008, the Borough is budgeted to receive one-time funding of \$1,749,553 for energy assistance.

#### Tax Rates

The Borough Code of Ordinances, section 5.12.010 (A), establishes a maximum 8.00 mill tax levy for operations of the Borough general government, including the local effort for education. Per the Code, the maximum is increased for the tax equivalent of the local payments for voter approved debt. The maximum mill rate that could be levied for FY2008 is 8.30 mills. It is our goal to keep the general fund mill rate at or below the current level unless borough voters authorize significant additional debt. The General Fund tax rate for FY2008 is 5.5 mills, a decrease of 1.0 mills. All service area tax rates are proposed to stay at their FY2007 levels with the following exceptions; Central Emergency Services who is proposed to increase from 2.35 mills to 2.55 mills and Road Service Area who is proposing a decrease from 1.4 mills to 1.3 mills and the deletion of a separate mill rate for Postsecondary Education of .1 mill.

#### **Governmental Functions**

The following schedule is a summary of the FY2008 estimated revenues for the General Fund, special revenue funds, debt service funds, capital projects funds, and internal service funds including the amount and increases or decreases in relation to the original FY2007 budget.

Revenues:	FY2007 Original <u>Revenue</u>	FY2008 Proposed <u>Revenue</u>	Increase (Decrease)
<b>General Property Taxes</b>	\$53,798,265	\$53,768,158	\$ (30,107)
Sales Tax	16,625,186	21,880,000	5,254,814
Intergovernmental:			
Federal	1,925,000	1,925,000	-
State	2,093,066	4,026,474	1,933,408
Other Revenue	15,005,433	20,095,733	5,090,300
Fund Balance Appropriated, net	2,909,752	2,546,638	(363,114)
	\$92,356,702	\$104,242,003	\$11,885,301

Property and sales tax revenues are up by a combined 7.4% and represents approximately 72.6% of total revenues.

- Property taxes are projected to decrease. This net reduction includes a decrease in the General Fund tax revenues due to a reduction of 1.0 mill in the mill rate and increases in other funds due to an overall increase in assessed values of approximately 10.9%.
- Sales tax is up due to a change in the sales tax rate from 2% to 3% to be made effective January 1, 2008.
- Federal revenues are not scheduled to change.
- State revenues are projected to increase 92.4%, mainly due to one-time funding for energy assistance of \$1,749,553 and a net increase in debt reimbursement of approximately \$183,000.
- Other revenues are expected to show an increase of 33.32% due to an increase in contributions from related entities for hospital capital projects of \$4,000,000.

The following schedule presents a summary of General Fund, special revenue funds, debt service funds, capital project funds, and internal service funds appropriations for FY2008. Also included are the percentage increases and decreases in relation to prior year amounts. Please note that the FY2007 amounts are based on the original Assembly approved budget and do not include encumbrances and certain contingency balances carried forward from the prior year, or supplemental appropriations.

Expenditures: General Government	Original Appropriation <u>FY2007</u> \$13,164,011	Proposed Appropriation <u>FY2008</u> \$14,824,097	Increase ( <u>Decrease</u> ) \$ 1,660,086
Solid Waste	5,865,223	7,167,766	1,302,543
Public Safety	11,774,701	13,080,106	1,305,405
Recreation	1,223,264	1,520,136	296,872
Education	40,666,175	41,952,938	1,286,763
Road Maintenance	4,447,115	5,016,644	569,529
Hospitals	7,833,216	13,398,670	5,565,454
Internal Service	7,382,997	7,281,646	(101,351)
	\$92,356,702	\$104,242,003	\$11,885,301

Total appropriations are up 12.9% in comparison to the original FY2007 budget. The primary drivers of this increase include:

- Increased expenditures for education of \$1,286,763; \$950,931 for the Kenai Peninsula Borough School District, \$70,000 for school capital projects, \$262,649 for Debt Service, \$5,183 for Kenai Peninsula College and Underground Storage Tanks, (\$2,000).
- Increase in capital project fund expenditures of \$6,596,000; including Central Peninsula Hospital of \$4,200,000, Solid waste of \$550,000, CES of \$293,000, South Peninsula Hospital of \$582,000, and general government of \$207,500.
- Increase in public safety operating expenditures of \$1,305,405, which includes the addition of 2 FTE's for operations of the 911 center, the opening of a new station in Kasilof and 3 FTE for CES, and .75 FTE for Kachemak Emergency Service Area.
- Decreased cost allocation charges of \$490,000 resulting in an increase in general government expenditures.
- Increase expenditures in solid waste for development of a new solid waste management plan \$200,000 and \$50,000 for development of a new demonstration project. Both of these are one-time expenditures.
- One-time expenditures in general government for digital elevation data to assist in flood mapping of \$250,000 and \$75,000 to Kenai Peninsula Tourism Marketing for development of a branding packet.

#### Acknowledgment

Credit is given to those who have participated in the preparation of the FY2008 budget. Service area boards, department heads, and their staffs have all worked hard to develop department/service area budgets that will provide residents with a high level of service at a reasonable cost. It has been a challenging task. Finance Department staff deserving recognition include: Borough Controller Terry Eubank, Financial Planning Manager Cathey Wallace, who coordinated this year's budget process, Accounting Supervisor Brandi Harbaugh, and Finance Department Administrative Assistant, Jerri Braun. All have put in long hours preparing this document.

#### The Future

In reviewing the department and service area budget requests, the Mayor considered carefully the thoughts of the management staff, service area boards, the assembly and borough citizens. In the end, relatively few changes were made to the budgets as submitted. We believe that this budget is consistent with the Mayor's budget priorities that include:

- Delivery of Borough services at a standard of excellence.
- The highest level of local educational funding borough residents can reasonably afford and sustain.
- A high quality capital and operational maintenance program that ensures the continued use and economic value of borough assets.
- Support for the needs of borough service areas as communicated by service area residents and their elected service area boards.
- A budget that can be supported by the borough's current area-wide general fund tax rate.
- Maintenance of the borough's financial condition.

Mais

We look forward to working with the borough assembly, the borough business community and all residents of the borough in making the Kenai Peninsula a great place to live, work, visit and conduct business.

Respectfully submitted.

John J. Williams

Mayor

Craig C. Chapman

Director of Finance

#### FY 2007-2008 Budget Calendar

	November 2006					
S	М	Т	W	Т	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

	December 2006							
S	М	Т	W	Т	F	S		
					1	2		
3	4	5	6	7	8	9		
10	11	12	13	14	15	16		
17	18	19	20	21	22	23		
24	25	26	27	28	29	30		
31								

	January 2007								
S	М	Т	W	Т	F	S			
	1	2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28	29	30	31						

		February 2007							
Т	W	Т	F	S					
		1	2	3					
6	7	8	9	10					
13	14	15	16	17					
20	21	22	23	24					
27	28								
	2 13 9 20	6 6 7 2 13 14 9 20 21	1 1 1 8 6 7 8 2 13 14 15	1 2 6 6 7 8 9 2 13 14 15 16 9 20 21 22 23					

	March 2007						
S	М	Т	F	S			
				1	2	3	
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

	April 2007							
S	М	T	W	Т	F	S		
1	2	3	4	5	6	7		
8	9	10	11	12	13	14		
15	16	17	18	19	20	21		
22	23	24	25	26	27	28		
29	30							

#### November 2006

- Send memo to Departments and Service Areas regarding collecting information on performance measures for the FY2008 budget document.
- 22 The Mayor, Finance Director and Chief of Staff meet to discuss preliminary budget calendar
- 22 Begin work on Salary and Benefits and Insurance calculations.
- 28 Load current year budget information into budgeting system and worksheets.

#### December 2006

- Develop budget calendar-Coordinate Assembly/Mayor/Dept.'s/Service Areas. 04
- 08 Memo to all Departments and Service Areas regarding budget kickoff meeting. Draft Budget Preparation Instructions Memo 11
- Meet with Mayor regarding budget calendar and his guidelines for the new year. 13
- 14 Draft Budget Guidelines Memo. Request for changes to preliminary personnel requirements due to finance.
- Update forms to be used in submitting budget requests.

- Get approval of budget calendar from the Assembly President.
- 02-9 Update fund balance policy minimums/maximums ranges for all funds.
- Send budget preparation instructions, timetable, Mayor's Guidelines Memo and budget forms to all department heads and administrators.
- Get preliminary assessed value estimates from Assessor. 09
- Budget kickoff meeting-Mayor; Dept. heads and Service Area Administrators. Provide Departments and Service Areas with preliminary personnel budgets.
- Internal budget development process begins-Departments and Service Areas
- 09-26 Finance Director/Controller/Planning Manager begin attending Service Area
- Board meetings to provide results of operation and fund balance information. Meet with all service areas and departments to discuss their 10-year CIP needs 09-26 and projections.
- Assembly and Kenai Peninsula Borough School District budget worksession. 16
  - Obtain assembly member assignments for the budget process from the assembly president.
- Provide final Personnel/Benefits and insurance costs to departments and 23 Service Areas.
- 24 Schedule Mayor's budget review meetings: Departments and Service Areas.
- Conduct system input training for administrative assistants.

#### February 2007

- Department budgets submitted to Finance, including goals, objectives and accomplishments and inventory of rolling stock.
- Format department/service area budget requests to preliminary document in preparation of meeting with the Mayor and Chief of Staff.
- Service Area Board approved budgets submitted to Finance Department.
- 14-28 Department/Service Area budget review meetings with Mayor, Finance and administrators.

#### March 2007

- Real Property assessment notices mailed.
- 06 Schedule budget presentations to the Assembly: Mayor, Department Heads,
- Service Area Administrators and outside agencies Complete input of budget into budgeting system. 13
- Obtain most current projected revenue information from outside sources. 13
- 13 Input revenue and expenditure estimates into budget document spreadsheets.
- 13 Preliminary General government budget projection to the Assembly. No more changes to the preliminary budget document allowed.
- 15 16-23 Prepare preliminary budget document for printing.
- 26
- Preliminary Borough budget completed and to the printer. Review of preliminary budget document for errors and omissions. 26-30
- Final Mayor proposed budget document goes to the printer.

#### April 2007

- 02 Resolution setting school local effort amount to Assembly packet
- School Board meeting Budget approval.
  FY2008 Appropriating Ordinance to assembly packet. 02 02
- 03 School district presents proposed budget to the Assembly.
- 17 Assembly determines local share for school budget by resolution.
- 17 Mayor proposed budget document presented to the Assembly
- 17 Introduce appropriating ordinance for general government and Service areas
- budgets 18 Discussion of the preliminary budget on the local radio station.

#### May 2007

- Assembly budget worksession #1 Departments & Service Areas. 01
- Public hearing on FY2008 budget. 01
- Resolution setting the mill levy to the Assembly packet.
- Assembly budget worksession #2 & #3 Departments & Service Areas.
- 17-30 Update budget document to reflect final adopted budget.

#### June 2007

- Assessor certifies final assessment roll
- 05 Public hearing and final adoption of general government and service area
  - budgets and setting of mill rates.
- 20 Finalize budget document for publication.
- Roll FY2007/2008 budget into financial system. 22 29 Distribute published budget document.

#### July 2007

Submit Published document to GFOA award program for review.

	May 2007								
S M T W T F S									
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30	31					

	June 2007							
S	М	Т	W	Т	F	S		
					1	2		
3	4	5	6	7	8	9		
10	11	12	13	14	15	16		
17	18	19	20	21	22	23		
24	25	26	27	28	29	30		

	July 2007								
S	М	Т	W	Т	F	S			
1	2	3	4	5	6	7			
8	9	10	11	12	13	14			
15	16	17	18	19	20	21			
22	23	24	25	26	27	28			
29	30	31							

August 2007							
S	М	Т	W	Т	F	S	
			1	2	3	4	
5	6	7	8	9	10	11	
12	13	14	15	16	17	18	
19	20	21	22	23	24	25	
26	27	28	29	30	31		

	S	epte	mbe	r 200	)7			
S	М	Т	W	Т	F	S		
						1		
2	3	4	5	6	7	8		
9	10	11	12	13	14	15		
16	17	18	19	20	21	22		
23	24	25	26	27	28	29		
30								

_								
	October 2007							
	S	М	Т	W	Т	F	Ø	
				1	2	3	4	
	5	6	7	8	9	10	11	
	12	13	14	15	16	17	18	
	19	20	21	22	23	24	25	
:	26	27	28	29	30	31		

#### THE BUDGET PROCESS

The budget process begins in January with a meeting of all department heads and service area representatives. The Mayor makes a presentation on the financial condition of the Borough and a projection for the coming year, considering the economy and the legislature. The Mayor outlines his general budget policies and goals at this time, and budget preparation packets are distributed to the departments.

Throughout the remainder of January and February, the Finance Director, Controller, or Financial Planning Manager attend the various service areas budget workshop meetings and present information to them on their particular service area. Packets of information are complied prior to the meetings and are distributed at the work sessions. The packets include graphs on budget to actual for the prior 10 years revenue and expenditure activity and fund balance levels. A copy of the fund balance policy is included as well as an explanation of components used in calculating their minimum and maximum fund balance levels and where they should be as well as the results of the prior year's activity. A copy of their prior year's 10-year capital projects plan is also included. The service area boards in developing their budget requests then use this information.

The departmental budgets are received by the finance department and entered into the computerized budgeting system. The resulting computer reports are then routed to the department heads for their review. After this is done, the Mayor, along with the Finance Director and the appropriate department head, reviews each departmental budget again. As the Mayor makes changes to the department's proposed budget, recommendations are entered into the computerized budget system under the "Mayor Proposed" column for the preliminary budget document. This information is shown in the budget document on the department budget pages in the "MAYOR PROPOSED" column. The Borough Assembly makes the final adjustments to the budget, and the final budget amounts appear in the "Assembly Adopted" column of the final budget document.

Developing the budget for estimated revenues is a dynamic process. The preliminary revenue projections may change due to the fact that virtually all of the revenues of the Borough depend on events that do not occur until after the preliminary budget is published. Examples of these events are the actions of the Alaska State Legislature regarding the setting of funding levels for local governments and the fact that the assessment roll is

not finalized until June 1. The State Legislature is meeting on the State budget at the same time that the Borough budget is being developed. As the State budget solidifies, adjustments are made to the Borough estimates. The Borough School Board is required by Alaska Statute 14.14.060(c) to submit the school budget for the following year, including its request for local effort, to the Borough Assembly by May 1 for approval of the total amount. Within 30 days after receipt of the school budget, the Assembly must furnish a statement to the School Board of the amount to be made available to the School District from local sources. If the Assembly does not furnish the School Board with a statement of the amount to be made available within the 30 days, the amount requested in the budget is automatically approved. By June 30 the Assembly shall appropriate the amount to be made available from local sources.

A summary preliminary budget for the General Fund is provided to the Assembly during the first part of April. This allows the Assembly to see the Borough spending plan at the same time they are considering the School District budget. A preliminary budget document that includes all other funds is presented to the Assembly by the second meeting in April.

The Assembly then holds work sessions on the budget throughout April and May. The mill rates must be established prior June 15th in accordance with Alaska Statutes. The ordinance setting the level of appropriation for fiscal year 2008 was introduced at the second Assembly meeting in April; the resolution setting the mill rates for the General Fund and the service areas is presented at the first Assembly meeting in June. After holding public work sessions, the Borough establishes the budgets and tax rates for the General Fund and service areas prior to June 15th.

After the budget has been established, the Assembly may transfer appropriations between major classifications or department by resolution; however, transfer of appropriations between funds must be done by ordinance. The Borough Mayor has the authority to transfer amounts within a department. Emergency appropriations may be done by Assembly ordinance without a public hearing, but are only effective for 60 days. Extensions of such appropriations must go through the public hearing process.

#### **FUND STRUCTURE**

The accounts of the Borough are organized on the basis of funds and account groups, each of which is considered a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped in this report into six generic fund types and three broad fund categories as follows:

#### **GOVERNMENTAL FUNDS**

General Fund (100): The General Fund is the general operating fund of the Borough. This fund accounts for all transactions not recorded in other funds and receives financial support from such sources as general property taxes, sales taxes, fees and intergovernmental revenues. Expenditures are authorized in the general budget and include such areas as administration, assessing, emergency management, risk management, senior citizen funding, 911 communications, and planning and zoning.

**Special Revenue Funds (200-299, 600-601)**: Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. State grants, education, fire and emergency medical service areas, a road service area, two road improvement funds, the Land Trust Fund, the School Fund, the North Peninsula Recreation Service Area Fund, the Nikiski Senior Service Area Fund, Disaster Relief Fund, Solid Waste Fund. Kenai River Center Fund, Underground Storage Tank Removal and Upgrade Fund, Central Kenai Peninsula Hospital Service Area, and South Kenai Peninsula Hospital Service Area are included in the special revenue funds.

<u>Debt Service Funds (300-399)</u>: The debt service funds are used to account for the payment of principal and interest on general obligation debt incurred to finance construction. Each bond issue is accounted for in a separate general ledger fund, but these separate funds are included in the budget document as one fund since the appropriation is for the single purpose of debt service on general obligation bonds issued for construction.

<u>Capital Projects Funds (400-499)</u>: Capital projects funds account for financial resources used for the acquisition or construction of capital projects.

#### PROPRIETARY FUNDS

Internal Service Funds (700-799): The Borough's internal service funds (Insurance and Litigation Fund, Health Insurance Reserve Fund and the Equipment Replacement Fund) are used to account for the financing of goods and services provided to other departments of the Borough. The Insurance and Litigation fund provides the insurance requirements of the Borough and is financed through interfund charges. The Equipment Replacement Fund is used to finance the major purchases of user departments. The departments are charged an annual fee over the expected life of the vehicle or piece of equipment. This manner of financing major purchases eliminate the substantial impact such purchases would otherwise have on annual operating budgets.

#### FIDUCIARY FUNDS

Agency Funds (800-899): The Borough maintains two Agency Funds. One of the funds, the Tax Agency Fund, is used to account for resources received by the Borough as an agent for other governmental units. The Borough is responsible for the collection and disbursement of taxes levied by the cities located within the Borough. These cash receipts and disbursements are recorded in the Tax The second agency fund, Special Assessment Agency Fund, was established to account for monies collected from property owners by the Borough for the construction of natural gas pipeline distribution systems and road improvements, which benefits these property owners.

#### **Funds Omitted From the Budget**

Other funds that are included in our audited financial statements but not included in this budget document are the Coastal Zone Management Fund, the Environmental Protection Program fund, the Local Emergency Planning Committee fund and the Miscellaneous Grants fund as they are budgeted on a project length basis and annual funding is dependent on outside agencies.

#### **FINANCIAL POLICIES**

The fiscal philosophy of the Borough incorporates the concept that the taxpayers in different areas or taxing districts pay only for those services, which they receive. The borough form of government is designed to provide maximum local self-government with a minimum of local governmental units and to prevent duplication of tax-levying jurisdictions. In Alaska, the borough is a political subdivision of the state, which corresponds generally to a county in other states.

The Kenai Peninsula Borough (the Borough) was incorporated as a second class Borough on January 1, 1964. State of Alaska law mandates that second-class boroughs provide certain services on an areawide basis to all taxpayers (e.g., property assessment, tax collection, education and planning). All other services have to be voted on and approved by the taxpayers who are to receive the services. This gives the taxpayers control over the type and level of service for which they are willing to pay. The Borough governmental unit is charged with providing a full range of community services that includes recreation, fire service, hospital, emergency medical service, flood control service area, road maintenance and construction, planning and zoning, solid waste disposal, emergency management, 911 emergency communication, assessment and collection of sales and property taxes, senior citizen funding, postsecondary education funding, economic development, tourism promotion, ports and harbors, and special assessment authority. Funding for the Borough, by order of importance, is provided from property tax, state revenue, sales tax, interest earnings, federal revenue, and other sources.

The Borough Assembly has the responsibility to set the budget and establish mill rates of the Borough, the school district and the service areas. An elected school board governs the school district. The service areas have elected operating boards. The Borough has complete responsibility for the levy and collection of taxes supporting all of these entities, as well as providing administrative support for the service areas.

#### **Basis of Accounting and Budgeting**

The need to demonstrate compliance with

regulations governing the funding sources for those services requires a complex and advanced accounting system. To fulfill this need, the National Council on Governmental Accounting recommended the use of fund accounting by state and local governments. A description of the fund types is presented in the Fund Structure section of this document. Depending on the type of fund referred to, the basis of accounting may be different. The Governmental fund types use of current financial resources flow measurement focus and the modified accrual basis of accounting. The Proprietary fund types are accounted for on a flow of economic resources measurement and use the accrual basis of accounting. The basis of accounting determines when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Under the modified accrual basis of accounting revenues are recognized when they are measurable and available (measurable meaning the amount of the transaction can be determined and available means collectible within the current period or soon enough after to pay liabilities of the current period). Expenditures are recognized when the fund liability is incurred, if measurable. The exception to this is the principal and interest on general long-term debt, which is recorded when due. Under the accrual basis of accounting revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. The Borough's budgets are prepared and adopted on a basis consistent with Generally Accepted Accounting (GAAP) for all governmental and proprietary funds except capital projects funds, which are adopted on a project length basis. The Borough encumbrance accounting utilizes governmental fund types under which purchase orders, contracts and other commitments are recorded in order to set budget aside for that specific use. Encumbrances lapse and are automatically reappropriated and reencumbered as part of the subsequent year's budget. Encumbrances are the recognition commitments that will subsequently become expenditures when the goods or services are received.

The Borough's financial policies set forth the basic framework for the overall fiscal management of the Borough. The established

long-range policies regarding financial management have been to take a conservative approach on forecasting revenues due to the uncertainty of the revenue source, particularly oil property tax revenues. This policy takes into consideration any changes in circumstances or conditions when evaluating both the current and long range goals, and has helped to maintain financial stability.

The following policies assist the decision-making process of the Borough Assembly:

## Prudent budgeting and effective budgetary control.

Formal budgetary integration is employed as a management control device during the year for the general fund, special revenue funds, and capital projects funds through the use of an encumbrance accounting system, under which purchase orders, contracts, and other forms of legal commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. At year-end, unencumbered amounts lapse, while outstanding encumbrances are reported as reservations of fund balances since they do not constitute expenditures. Although the appropriations lapse at year-end, the subsequent year's appropriations provide the authority to complete these prior year's obligations as the full amount encumbered is reappropriated.

#### Fund Balance Policy.

In May 2001, the assembly established a policy for determining minimum and maximum levels of unreserved fund balance. Fund balance is the difference between assets and liabilities reported in a governmental fund. Criteria was established for determining these levels and included contingencies, operating working capital requirements, capital expansion and contingencies. The fund balance range is presented to the assembly for approval as part of the annual budgeting process and any deviation from the policy shall be documented and presented at that time. If a fund balance is outside of the established range, the proposed budget must include a five-year plan of action to achieve compliance with the established range.

Budgetary control is at the department level for the General Fund; at the fund level for the Special Revenue Funds, Debt Service Funds, Enterprise funds, and Internal Service Funds; and at the project level for Capital Project Funds.

#### Efficient safeguarding of Borough assets.

Management of the Borough is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Borough are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. Authorization, through purchase orders, is required for the encumbrance and expenditure of funds. An encumbrance is the reservation of the funds necessary to pay for the purchase. The proper account must have adequate appropriations available prior to approval of the purchase order. Formal bids are required for purchases exceeding \$15.000.

Several years ago the Borough and School District established an insurance and litigation fund. The purpose of the insurance and litigation fund is to pay for claims and losses of the Borough, School District and service areas that fall within the deductible and retention levels of the program. The Borough and School District's insurance program is a combination of deductibles and self-insured retention with excess and umbrella insurance coverage for transfer of risk above the desired levels of retention. Deductibles currently range from \$0 to \$5,000 depending on the line of coverage involved, with \$100,000 deductible for fire and extended coverage on buildings. Self-insured retention is currently \$250.000 comprehensive on general/auto liability. Effective in FY2003, the Borough became self-insured for workmen's compensation. Group health insurance is a modified program of self-insurance with monthly attachment levels. The Kenai Peninsula Borough currently maintains a risk management policy that provides for an on-site risk manager. The risk manager, in coordination with a risk management committee, is charged with the responsibility of developing and presenting a program of selfinsurance and insurance to the Borough Assembly, as well as overseeing claims handling and settlement activity.

#### Manageable debt administration.

Debt administration procedures include the scheduling of bond payments spread over the life of the issue, producing a total debt service schedule that is manageable. Under state statutes, a municipality may incur general obligation bond debt only after a bond authorization ordinance is approved by a majority vote at an election. The Borough does not have a legal debt limit. Debt repayment is timed to correspond to expected cash inflows. The State of Alaska reimburses the Borough for most expenditures incurred for school debt depending on the issue date of the debt. For bonds issued after April 30, 1993, the reimbursement rate is 70%.

#### Equipment replacement.

In fiscal year 1988-89, \$1 million of undesignated fund balance in the Borough building capital projects fund was used to set up the equipment replacement fund. In fiscal year 2005-06 \$300,000 undesignated fund balance in the Borough general fund was used to increase the amount available for the purchase of equipment. This fund is operated much like a leasing agency. Amortization of the purchase price of equipment prevents annual operating fund budgets from being severely impacted by capital equipment purchases.

## Maintenance of a sound investment policy of Borough monies.

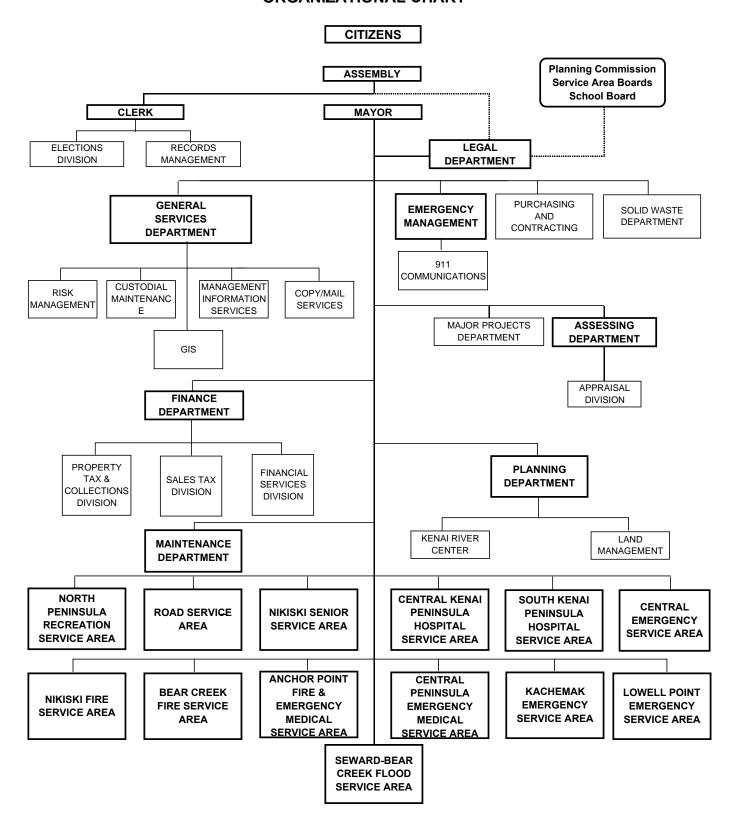
The Borough uses a Central Treasury whereby all cash of the general government, the school district, service areas and any other agency of the Borough is accumulated and invested. This procedure not only provides internal control but also yields a higher rate of return on our investments because the amount available to invest is larger. The investment policies in the

of Ordinances Borough's Code include requirements for collateralization, diversification and safekeeping, as well as listing authorized investment instruments. The main objectives of this policy are the safeguarding of principal. maintaining sufficient liquidity to meet the Borough's cash flow requirements, and striving to achieve the highest rate of return on investments and deposits, with due regard to the security of the investments and margins of risk. The Borough's investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio. The Borough's cash is fully invested at all times.

## Striving to maintain the best possible rating on bonds.

There are many elements taken into consideration by bond rating agencies when evaluating bond issues. One item looked at is the financial performance of the municipality or enterprise. The financial accounting and reporting of the Borough is in accordance with methods prescribed by the Government Finance Officers Association of the United States and Canada (GFOA). This practice has the benefits of ensuring conformity with today's complex and ever-changing reporting regulations and the safeguarding of Borough assets, as well as presenting a fair statement of the Borough's financial operations and position. A decrease in bond ratings would increase the cost of issuing bonds.

## KENAI PENINSULA BOROUGH ORGANIZATIONAL CHART



### **KENAI PENINSULA BOROUGH STAFF**

## $\begin{array}{c} \text{JOHN J. WILLIAMS} \\ \underline{\text{MAYOR}} \end{array}$

Sherry Biggs Borough Clerk	• •							
	Borough Departments							
Richard Campbell General Services Direct	Richard Campbell Craig C. Chapman General Services Director Finance Director							
Max Best Planning Director		Robert Garlock Solid Waste Director						
Walter Robson Capital Projects Direct	<u>or</u>		Mark Fowler <u>Purchasing and</u> <u>Contracting Officer</u>					
	Boroug	h Service Areas						
Fred Swen Fire Chief Nikiski Fire Service Area	Mark Beals Fire Chief Bear Creek Fire Service Area	Keith Sullivan Fire Chief Anchor Point Fire & Emergency Medical	Chris Mokracek Fire Chief Central Emergency Services					
Rachel Parra Recreation Director North Peninsula Recreation Service Area	Gary Davis Roads Director Road Service Area	Paul Pellegrini Chairman <u>Kachemak Emergency</u> <u>Service Area</u>	Gloria Sears Chairman Lowell Point Emergency Service Area					
Bill Williamson Chairman Seward Bear Creek Flood Service Area	Neal DuPerron Chairman <u>Central Peninsula</u> <u>Hospital</u>	Barbara Howard Chairman South Peninsula Hospital	Jim Evenson Chairman <u>Nikiski Senior</u> <u>Service Area</u>					

Introduced by: Mayor Date: 4/17/07 05/01/07, 05/15/07 & 06/05/07 Hearings: Action: Postponed until 05/15/07 Action: Postponed as Amended until 06/05/07 Action: Enacted as Amended Vote:

9 Yes, 0 No, 0 Absent

#### **KENAI PENINSULA BOROUGH ORDINANCE 2007-19**

#### AN ORDINANCE APPROPRIATING FUNDS FOR FISCAL YEAR 2007-2008

- WHEREAS, Alaska Statutes 29.35.100 and the Borough Code of Ordinances 05.04.020 require that the Mayor present a budget proposal to the Assembly for the next fiscal year during or prior to the eighth week preceding the first day of the fiscal year; and
- WHEREAS, the Assembly is empowered with making appropriations for the General Fund, the Special Revenue Funds, the Debt Service Funds, the Capital Projects Funds, the Enterprise Funds, and the Internal Service Funds of the Borough; and
- WHEREAS, Resolution 2007-027 approved a total school budget of \$131,136,419 and established that up to \$37,712,068 (\$29,558,128 local effort and \$8,153,940 inkind services) be provided from local sources for school purposes; and
- the Assembly is required by KPB 5.04.021 to introduce an ordinance on or WHEREAS, before the May 1, 2007 meeting appropriating the amount to be made available from local sources for school purposes, and by AS 14.14.060 to enact such ordinance by June 30;

#### NOW, THEREFORE, BE IT ORDAINED BY THE ASSEMBLY OF THE KENAI PENINSULA BOROUGH:

That \$63,132,742 is appropriated in the General Fund for the fiscal year **SECTION 1.** beginning July 1, 2007 and ending June 30, 2008 as follows:

General Government Operations	\$14,261,806
Transfer to School District for Operations and In-kind Services	37,712,068
Transfer to School Debt Service	2,384,887
Transfer to Special Revenue Funds:	
Solid Waste	6,034,273
Post Secondary Education	420,289
Kenai River Center	386,199
Nikiski Senior Service Area	33,220
Transfer to Capital Projects Funds:	
General Government	200,000
Central Emergency Services	250,000
School Revenue	1,450,000

Kenai Peninsula Borough, Alaska New Text Underlined; [DELETED TEXT BRACKETED]

Ordinance 2007-19

**SECTION 2.** The following is appropriated to the school fund from local sources for operations purposes and in-kind services:

\$29,558,128
5,936,415
63,745
2,019,515
27,500
<u>106,765</u>

Total Local Contribution per AS 14.17.410

\$ 37,712,068

SECTION 3. Disbursements from Section 2 item (A) shall be made monthly, and only as needed to supplement other revenues available and received by the school district to fund the operations portion of the school district budget. Any available balance remaining at the end of the fiscal year shall then be disbursed to the school district, provided that the total amount disbursed shall not exceed the amount allowed under AS 14.17.410 as determined after actual enrollment numbers are known.

SECTION 4. That the appropriations for the Special Revenue Funds for the fiscal year beginning July 1, 2007 and ending June 30, 2008 are as follows:

Nikiski Fire Service Area	\$3,739,671
Bear Creek Fire Service Area	258,755
Anchor Point Fire and Emergency Medical Service Area	364,343
Central Emergency Service Area	5,716,670
Kachemak Emergency Service Area	513,731
Lowell Point Emergency Service Area	11,539
Central Peninsula Emergency Medical Service Area	9,400
North Peninsula Recreation Service Area	1,370,136
Kenai Peninsula Borough Road Service Area	4,892,511
Post-Secondary Education	535,983
Land Trust	1,294,821
Kenai River Fund	563,310
Seward Bear Creek Flood Service Area	208,552
Disaster Relief	117,469
Nikiski Senior Service Area	240,057
Solid Waste	7,167,766
Central Peninsula Hospital	10,081,926
South Peninsula Hospital	2,515,659

- SECTION 5. That \$2,384,887 is appropriated in the School Debt Service Fund for the fiscal year beginning July 1, 2007 and ending June 30, 2008.
- SECTION 6. That \$828,225 is appropriated in the Solid Waste Debt Service Fund for the fiscal year beginning July 1, 2007 and ending June 30, 2008.
- SECTION 7. That \$192,378 is appropriated in the Central Emergency Services Debt Service Fund for the fiscal year beginning July 1, 2007 and ending June 30, 2008.

- SECTION 8. That \$3,764,775 is appropriated in the Central Peninsula Hospital Service Area Debt Service Fund for the fiscal year beginning July 1, 2007 and ending June 30, 2008.
- SECTION 9. That \$1,548,959 is appropriated in the South Peninsula Hospital Service Area Debt Service Fund for the fiscal year beginning July 1, 2007 and ending June 30, 2008.
- **SECTION 10.** That appropriations for the Capital Projects Funds for the fiscal year beginning July 1, 2007 and ending June 30, 2008 are as follows:

School Revenue	\$1,320,000
General Government	207,500
Solid Waste	550,000
Service Areas:	
Nikiski Fire	267,000
Road	1,402,563
Bear Creek Fire	190,000
Central Emergency	1,056,820
Kachemak Emergency	140,000
North Peninsula Recreation	225,000
Central Peninsula Hospital	5,715,897
South Peninsula Hospital	1,155,150

**SECTION 11.** That appropriations for the Internal Service Funds for the fiscal year beginning July 1, 2007 and ending June 30, 2008 are as follows:

Insurance and Litigation	\$3,434,813
Health Insurance Reserve	3,468,119
Equipment Replacement	378,714

- **SECTION 12.** That the FY08 budget of the Kenai Peninsula Borough, as submitted to the Assembly on April 17, 2007, is incorporated as a part of this ordinance to establish the appropriations assigned to the various departments and accounts and the positions authorized therein.
- **SECTION 13.** That funds reserved for outstanding encumbrances as of June 30, 2007 are reappropriated for the fiscal year beginning July 1, 2007 and ending June 30, 2008.
- **SECTION 14.** That this ordinance takes effect at 12:01 a.m. on July 1, 2007.

ENACTED BY THE ASSEMBLY OF THE KENAI PENINSULA BOROUGH THIS 5TH DAY OF JUNE, 2007.

MINIMUM MANAGERINA

Ron Long, Assembly President

ATTEST:

Sherry Biggs, Borough Clerk

Yes:

Fischer, Germano, Gilman, Knopp, Martin, Merkes, Sprague, Superman, Long

No:

None

Absent:

None

### KENAI PENINSULA BOROUGH

January 1, 1964 **Date of Incorporation** 

**Authority for Incorporation** State of Alaska Borough Act of 1961

**Form of Government** Second class borough, elected mayor and 9-member assembly

Areawide Powers Tax assessment and collection, education, planning and zoning,

> waste disposal, 911 emergency communications. management, emergency senior citizen grant funding, postsecondary education funding, general administrative

services

**Service Area Powers** Hospital, fire protection, emergency medical and ambulance

services, recreation, senior citizen, and road maintenance and

construction

Non-Areawide Powers Ports and harbors, tourism promotion, and special assessment

authority for utility line extensions

25,600 square miles Area

**Population** 51,350

**Emergency Service** 12 fire stations,

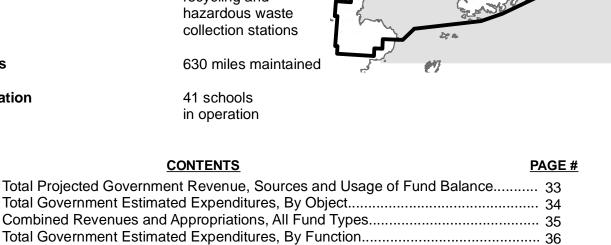
2 hospitals

**Solid Waste Disposal** 5 landfills

> 2 baling facilities 4 transfer sites recycling and

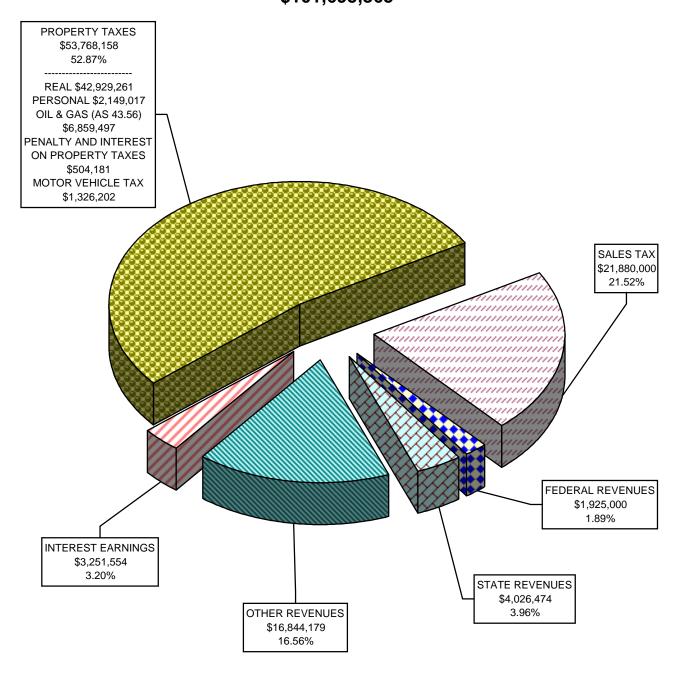
Roads

Education 41 schools

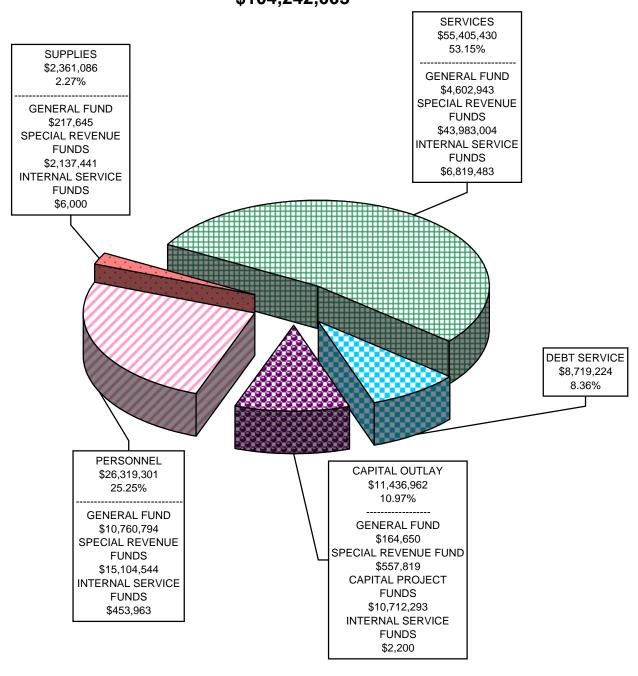


Overlapping Mill Rates...... 42 Interdepartmental Charges......45

### TOTAL PROJECTED GOVERNMENT REVENUE SOURCES - FY2008 \$101,695,365



## TOTAL GOVERNMENT ESTIMATED EXPENDITURES FY2008 - BY OBJECT \$104,242,003



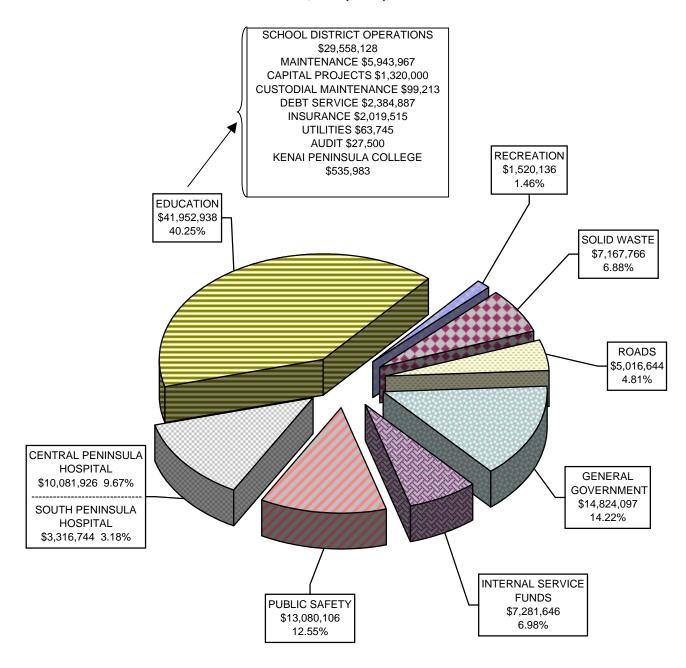
Note: The above graph reflects the following Interdepartmental Appropriations:

General Fund: (\$1,484,226) Special Revenue Funds: (\$33,411) Capital Project Funds: \$1,517,637

# COMBINED REVENUES AND APPROPRIATIONS ALL FUND TYPES FISCAL YEAR 2008

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Fund	Total (Memorandum Only)
Revenues:						
Property Taxes:						
Real	\$ 25,087,084	\$ 17,842,177	\$ -	\$ -	\$ - :	\$ 42,929,261
Personal	1,478,099	670,918	-	-	-	2,149,017
Oil & Gas (AS 43.56)	3,338,786	3,520,711	-	-	-	6,859,497
Penality & Interest	456,640	47,541	-	-	-	504,181
Motor Vehicle Tax	850,000	476,202	-	-	-	1,326,202
Total Property Taxes	31,210,609	22,557,549	-	-	-	53,768,158
Sales Tax	21,880,000	-	-	-	-	21,880,000
Federal Revenue	1,925,000	-	-	-	=	1,925,000
State Revenue	4,026,474	-	-	-	=	4,026,474
Interest Revenue	1,500,000	1,027,032	_	473,329	251,193	3,251,554
Other Revenue	1,229,500	8,639,025	-	<u>-</u>	6,975,654	16,844,179
Total Revenues	61,771,583	32,223,606	-	473,329	7,226,847	101,695,365
Other Financing Sources	207,841	44,623,879	8,719,224	10,884,962	-	64,435,906
Total Revenue and Other						
Fianancing Sources	61,979,424	76,847,485	8,719,224	11,358,291	7,226,847	166,131,271
Appropriations:						
Expenditures/Expenses						
Personnel	10,760,794	15,104,544	-	-	453,963	26,319,301
Supplies	217,645	2,137,441	=	-	6,000	2,361,086
Services	4,602,943	43,983,004	-	-	6,819,483	55,405,430
Debt Service	-	-	8,719,224	-	-	8,719,224
Capital Outlay	164,650	557,819	-	10,712,293	2,200	11,436,962
Interdepartmental Charges	(1,484,226)	(33,411)		1,517,637	-	
Total Expenditures/Expenses	14,261,806	61,749,397	8,719,224	12,229,930	7,281,646	104,242,003
Other Financing Uses	48,870,936	15,564,970	-	-	-	64,435,906
Total Appropriations and Other Financing Uses	63,132,742	77,314,367	8,719,224	12,229,930	7,281,646	168,677,909
Net Results From Operations	(1,153,318)	(466,882)	-	(871,639)	(54,799)	(2,546,638
Projected Lapse	356,545	633,202	=	-	=	989,747
Fund Balance/Retained						
Earnings Appropriated	796,773	1,028,937	-	871,639	435,548	3,132,897
Excess/(Deficit)	-	1,195,257	-	-	380,749	1,576,006
Beginning Fund Balance/ Retained Earnings	17,526,813	19,701,576	-	7,917,379	7,767,717	52,913,485
Fund Balance/Retained Earnings Appropriated	(796,773)	(1,028,937)	-	(871,639)	(435,548)	(3,132,897
Surplus/(Deficit) From Operations	<u> </u>	1,195,257	-	-	380,749	1,576,006
Ending Fund Balance/ Retained Earnings	16,730,040	19,867,896	<u>-</u>	7,045,740	7,712,918	51,356,594
Reserved Fund Balance/ Retained Earnings	-	460,891	-	-	-	460,891
Unreserved Fund Balance/ Retained Earnings	16,730,040	19,407,005	-	7,045,740	7,712,918	50,895,703
Total Fund Balance/ Retained Earnings	\$ 16,730,040	\$ 19,867,896	\$ -	\$ 7,045,740	\$ 7,712,918	\$ 51,356,594

# TOTAL GOVERNMENT ESTIMATED EXPENDITURES FY2008 - BY FUNCTION \$104,242,003



# COMBINED APPROPRIATIONS ALL FUND TYPES FISCAL YEAR 2008

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Fund	Total (Memorandum Only)
Personnel	\$ 10,760,794	\$ 15,104,544	\$ -	\$ -	\$ 453,963	\$ 26,319,301
Supplies	217,645	2,137,441	-	-	6,000	2,361,086
Services	4,602,943	43,983,004	-	-	6,819,483	55,405,430
Debt Service	-	-	8,719,224	-	-	8,719,224
Capital Outlay	164,650	557,819	-	10,712,293	2,200	11,436,962
Interdepartmental	(1,484,226)	(33,411)	-	1,517,637	-	
Total Operations	14,261,806	61,749,397	8,719,224	12,229,930	7,281,646	104,242,003
Transfers	48,870,936	15,564,970	-	-	-	64,435,906
Total Appropriations	\$ 63,132,742	\$ 77,314,367	\$ 8,719,224	\$ 12,229,930	\$ 7,281,646	\$ 168,677,909

## **REVENUE SOURCES**

#### **PROPERTY TAXES**

Real, Personal and Oil Property Taxes: A.S. Title 29.45.010-29.45.500 determines the procedure for assessment and levy of property taxes. The certified assessed valuation for the Borough as of January 1 each tax year is determined June 1. The mill rate for the Borough and each of the cities within the Borough is established by June 15, and tax bills are mailed July 1. The total taxable assessed value for the Borough for fiscal year 2008 is \$5,359,834,000. The Borough collects property taxes on behalf of the cities within the Borough and remits them to the cities monthly.

Penalty and Interest on Taxes Receivable: A.S. Title 29.45.250 and Kenai Peninsula Borough Code of Ordinances 05.12.080 outline the deadlines for payment and the rates of penalty and interest for late or nonpayment of taxes. Each service area of the Borough earns the interest on delinquent payments due its service area; however, the General Fund retains all penalties to offset costs involved with collections.

Motor Vehicle Tax: A.S. Title 28.10.431 and Kenai Peninsula Borough Code of Ordinances 05.12.245 authorizes the State of Alaska to collect personal property tax on registered motor vehicles based on a schedule outlined within A.S. 28.10.431, or an amount imposed by the municipality through passage of an ordinance. The tax is collected at the time of vehicle registration by the Department of Public Safety Motor Vehicle Division and remitted to the Borough monthly, less an administrative fee.

## **SALES TAX**

A.S. Title 29.45.650 - 29.45.710 and Kenai Peninsula Borough Code of Ordinances 05.18.100 - 05.18.900 authorize the Borough and each of the five cities within the Borough to levy and collect sales tax on all retail sales, rents, and services made or rendered within the Borough based on the gross sales of the seller. The current Borough rate is 2% and is dedicated to school operations. Effective January 1, 2008, the Borough rate will increase to 3%. Revenues from sales tax cover approximately 58% of the funding provided for school operations, debt reimbursement, and capital projects. Property tax and other revenue source cover the remaining 42%. The Borough collects the sales tax on behalf of the cities within the Borough, which have various rates from 3% - 4.5%, and remits it to them monthly. Interest and penalty are assessed on delinquent sales taxes. The interest rate is set at 15% per annum, and penalty is assessed at 5% of the taxes due per month, up to a maximum of 25%.

## **FEDERAL REVENUES**

Payment in Lieu of Taxes: A pro rata payment for federally-owned entitlement land is authorized by Chapter 69, 31 USC, Section 6902, based on the number of acres of federal lands within the Borough and the Borough population. However, the payment may not exceed a statutory limit. Funds received may be used for any governmental purpose. The estimated amount for FY2008 is \$1,850,000.

<u>Civil Defense</u>: A.S. Title 26.20.030 authorizes reciprocal aid agreements between the State of Alaska and other governments. In cooperation with the Federal government, the State and the Borough have established procedures to provide protection should a disaster occur. Reimbursement up to \$45,000 for operations is received from the Federal government through the Alaska Department of Military and Veterans Affairs.

National Forest Receipts: In accordance with 43 CFR 1881.1-2, funds flow from the Federal government through the State of Alaska to municipalities for in-lieu-of-taxes on national forest lands. Payments are allocated on the basis of a formula. The estimated amount for FY2008 is \$30,000.

#### STATE REVENUES

School Debt Reimbursement: A.S. Title 14.11.100, State Aid for Retirement of School Construction Debt, outlines the procedure by which the Alaska Department of Education will reimburse the Borough for expenditures on school debt. For Borough bonds issued after April 30, 1993, the reimbursement rate is 70%. If the amount appropriated by the Legislature is insufficient for providing entitled amount, those funds that are available shall be distributed on a pro rata basis. For FY2008 the Borough's entitlement for debt reimbursement is projected to be \$1,651,921.

<u>State Revenue Sharing</u>: Funding for this program ended in FY2003. The average revenue provided by the State under this program for the last 10 years was approximately \$1.5 million.

Safe Communities Program: Funding for this

program ended in FY2003. The average revenue provided by the State under this program for the last 10 years was approximately \$1.2 million.

<u>Fisheries Taxes</u>: A.S. Title 43.75.015 refunds to local governments a portion of the taxes levied on the fishing industry. Fishery businesses are those which take, purchase or otherwise acquire a fishery resource. This revenue sharing is based on 50% of the amount of taxes collected in the Kenai Peninsula Borough outside cities and 25% of the taxes collected within the cities of the Borough; the Borough's projected share for FY2008 is \$475,000.

## Other State Revenue includes:

Electric and Telephone Cooperative--A.S. Title 10.25.570 refunds to the Borough the gross revenue taxes collected from the electric and telephone cooperatives of the Borough for activities outside cities of the Borough, less an administrative fee for collection.

#### **OTHER REVENUES**

Other revenues include service charges and fees for foreclosure, recording fees, election judge services, data processing charges, plat filing fees, fire service training seminars, ambulance service fees, recreation program admissions, and land sales and leases. In the internal service funds, other revenue includes amounts received from other funds for insurance premiums and repayment for equipment purchases.

**E911 service charges** are authorized by the Alaska

legislature as a surcharge on local telephone exchange lines for operation of the enhanced 911 system. **Emergency dispatch service charges** include a payment by the City of Soldotna for joint facilities usage. **Solid waste disposal fees** are those fees collected at each of the Borough landfill sites for certain commercial/business waste.

Miscellaneous revenues are those that may be nonrecurring receipts for cash received, and are generally insignificant amounts. Interest is primarily interest on investments and land sales. Kenai Peninsula Borough Code of Ordinances 5.10.010 - 5.10.120 established the investment policies of the Borough; and through the use of pooled funds, the interest earned from those investments is allocated on an equity basis to special revenue funds, special revenue capital projects funds, enterprise funds, and internal service funds.

## OTHER FINANCING SOURCES

<u>Sale of Fixed Assets</u>: This revenue is derived from the sale of fixed assets by sealed bid or at public auction.

<u>Transfers from Other Funds</u>: This source of funding includes interfund transfers for services provided by one fund to another fund and transfers from special revenue operating funds to capital projects and debt service funds. Major transfers from the General Fund include those made for school operations, debt service, solid waste operations, and capital improvements.

# TOTAL TAXABLE VALUATION AND TAX RATES TAXABLE ASSESSED VALUATION IN \$1,000s

					TOTAL		TAX	( REVENUES
					TAXABLE	TAX RATE		ENALTIES,
	REAL	PERSONAL		OIL	VALUATION	(MILLS)	I	NTEREST
Borough	\$ 4,561,288	\$ 191,494	\$	607,052	\$5,359,834	5.50	\$	31,210,609
Nikiski Fire	642,885	34,027		453,777	1,130,689	3.00		3,434,931
Bear Creek Fire	114,165	1,931		-	116,096	2.25		275,045
Anchor Point Fire & Emergency Medical	180,223	933		1,324	182,480	2.00		378,895
Central Emergency Services	1,798,863	71,891		67,073	1,937,827	2.55		5,251,735
Kachemak Emergency	284,112	1,664		-	285,776	1.75		525,121
Lowell Point Emergency	7,733	-		-	7,733	1.75		14,011
Central Peninsula Emergency Medical	4,440	2,497		-	6,937	1.00		6,887
North Peninsula Recreation	642,885	34,384		457,697	1,134,966	1.00		1,154,318
Road Service Area	2,974,827	100,671		588,277	3,663,775	1.30		4,900,735
Seward Bear Creek Flood	315,609	24,227		-	339,836	0.50		175,921
Nikiski Senior	596,845	32,155		448,798	1,077,798	0.20		217,509
Central Peninsula Hospital	2,859,940	127,845		540,625	3,528,410	1.00		3,616,467
South Peninsula Hospital	1,172,607	32,053		66,427	1,271,087	1.75		2,605,974

# Property Tax Exemptions - Fiscal Year 2008 (Applicable to 2007 Tax Year) Areawide Only - 5.5 Mills

	Exempt	
	Assessed	
	Value	Exempted
<u>Type</u>	(\$1,000's)	Tax Revenue
Community Purpose	. ,	¥ := :, := ·
Electrical Co-Op	15,289	84,090
Fire Prevention Systems	8,724	47,984
Government	5,811,913	31,965,524
Housing	15,405	84,726
Native	630,327	3,466,800
\$20,000 Homeowner	186,259	1,024,423
\$10,000 Volunteer Fire/EMS	870	4,785
Religious	80,898	444,937
Senior Citizen	467,214	2,569,676
Armed Forces	1,693	9,309
Disabled Veteran	31,354	172,446
State Educational	65,772	361,748
University	26,333	144,832
Mental Health Trust	16,122	88,671
Habitat Protection	8,579	47,183
River Restoration	51	282
Conservation Easement	-639	-3,513
Cemetery	1,173	6,452
Charitable	21,689	119,288
Hospital	2,786	15,325
Multi-Purpose Senior Center	2,467	13,567
Hospital Variable	82	452
\$100,000 Personal Property	24,900	136,950
. ,	\$ 7,441,883	\$ 40,930,357
	. , ,	, , ,

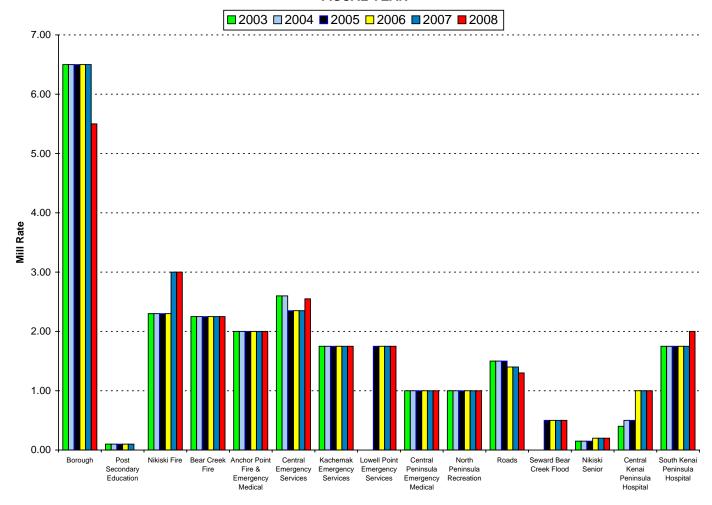
#### OVERLAPPING MILL RATES

TCA	Tax Code Area	Service Area	Borough	Post- Secondary KPC	NFSA	CES	CPEMS	NPR	SBCF	СРН	SPH	Road Service Area	Total FY2008	Total FY2007	Difference FY2007 MILL/ FY2008 MILL
53	Nikiski Fire (NFSA)	3.00	5.50	0.10				1.00		1.00		1.30	11.90	13.00	-1.10
57	Bear Creek Fire	2.25	5.50	0.10					0.50			1.30	9.65	10.75	-1.10
68	Anchor Point Fire and Emergency Medical	2.00	5.50	0.10							1.75	1.30	10.65	11.75	-1.10
58	Central Emergency Services (CES)	2.55	5.50	0.10						1.00		1.30	10.45	11.35	-0.90
81	Kachemak Emergency Services (KES)	1.75	5.50	0.10							1.75	1.30	10.40	11.50	-1.10
42	Lowell Point Emergency	1.75	5.50	0.10					0.50			1.30	9.15	10.25	-1.10
64	Central Peninsula Emergency Medical (CPEMS)	1.00	5.50	0.10							1.75	1.30	9.65	10.75	-1.10
54	North Peninsula Recreation (NPR)	1.00	5.50	0.10		2.55				1.00		1.30	11.45	12.35	-0.90
67	Road Service Area	1.30	5.50	0.10									6.90	8.00	-1.10
43	Seward Bear Creek Flood (SBCF)	0.50	5.50	0.10								1.30	7.40	8.50	-1.10
55	Nikiski Senior	0.20	5.50	0.10	3.00			1.00		1.00		1.30	12.10	13.20	-1.10
61	Central Peninsula Hospital (WEST) (CPH)	1.00	5.50	0.10								1.30	7.90	9.00	-1.10
63	Central Peninsula Hospital (EAST) (CPH)	1.00	5.50	0.10			1.00					1.30	8.90	10.00	-1.10
52	South Peninsula Hospital (SPH)	2.00	5.50	0.10									7.60	8.35	-0.75
65	South Peninsula Hospital (Roads) / (SPH)	2.00	5.50	0.10								1.30	8.90	9.75	-0.85
20	City of Homer	4.50	5.50	0.10							1.75		11.85	12.85	-1.00
80	City of Kachemak	2.00	5.50	0.10							1.75		9.35	10.35	-1.00
30	City of Kenai	4.50	5.50	0.10						1.00			11.10	12.10	-1.00
10	City of Seldovia	4.60	5.50	0.10									10.20	13.85	-3.65
40	City of Seward	3.12	5.50	0.10					0.50				9.22	10.22	-1.00
41	City of Seward Special	3.12	5.50	0.10					0.50				9.22	10.22	-1.00
70	City of Soldotna	1.65	5.50	0.10		2.55				1.00			10.80	11.60	-0.80

# **MILL RATE HISTORY**

			Fisca	l Year		
_	2003	2004	2005	2006	2007	2008
Borough	6.50	6.50	6.50	6.50	6.50	5.50
Post Secondary Education	0.10	0.10	0.10	0.10	0.10	
Service Areas:						
Nikiski Fire	2.30	2.30	2.30	2.30	3.00	3.00
Bear Creek Fire	2.25	2.25	2.25	2.25	2.25	2.25
Anchor Point Fire & Emergency Medical	2.00	2.00	2.00	2.00	2.00	2.00
Central Emergency Services	2.60	2.60	2.35	2.35	2.35	2.55
Kachemak Emergency Services	1.75	1.75	1.75	1.75	1.75	1.75
Lowell Point Emergency Services	-	-	1.75	1.75	1.75	1.75
Central Peninsula Emergency Medical	1.00	1.00	1.00	1.00	1.00	1.00
North Peninsula Recreation	1.00	1.00	1.00	1.00	1.00	1.00
Roads	1.50	1.50	1.50	1.40	1.40	1.30
Seward Bear Creek Flood	-	-	0.50	0.50	0.50	0.50
Nikiski Senior	0.15	0.15	0.15	0.20	0.20	0.20
Central Kenai Peninsula Hospital	0.40	0.50	0.50	1.00	1.00	1.00
South Kenai Peninsula Hospital	1.75	1.75	1.75	1.75	1.75	2.00

# **FISCAL YEAR**



# INTERFUND TRANSFERS FISCAL YEAR 2008 PROJECTION

		_					TRANS	FERS IN				
					_			D O				
			SPECIAL REVENUE FUNDS									
	TRANSFERS OUT	GENERAL FUND	Central Emergency	School Fund		stsecondary Education	RIAD Match Fund	Kenai River Center	Nikiski Seniors	Solid Waste	DEBT SERVICE	CAPITAL PROJECTS
General Fund	\$ 48,870,936			\$ 37,712,068	\$	386,199		\$ 420,289	\$ 33,220	\$ 6,034,273	\$ 2,384,887	\$ 1,900,000
Special Revenue Funds:												
Nikiski Fire	245,186	70,186										175,000
Bear Creek Fire	125,000											125,000
Anchor Point Fire												
& Emergency Medical	115,000										400.000	115,000
Central Emergency Services	737,564	70,186									192,378	475,000
Kachemak Emergency Services Central Peninsula	150,000											150,000
Emergency Medical	9,400		9,400									
North Peninsula Recreation	75,000		0, 100									75,000
Roads	1,278,430						28,430					1,250,000
Disaster Relief	67,469	67,469										
Solid Waste	1,378,225										828,225	550,000
Central Peninsula Hospital	9,480,672										3,764,775	5,715,897
South Peninsula Hospital	1,903,024										1,548,959	354,065
	64,435,906	207,841	9,400	37,712,068		386,199	28,430	420,289	33,220	6,034,273	8,719,224	10,884,962

# INTERDEPARTMENTAL CHARGES FISCAL YEAR 2008

					TRA	ANSFERS IN		
					S	SPECIAL		
	TR	ANSFERS	GE	NERAL	R	EVENUE	С	APITAL
		OUT	F	UND		FUND	PF	ROJECTS
General Fund:								
Purchasing	\$	211,112	\$	_	\$	211,112	\$	_
Major Projects	Ψ	853,500	Ψ	_	Ψ	-	Ψ	853,500
Non-departmental		669,614		-		-		-
Special Revenue Funds:								
Nikiski Fire		_		_		106,185		_
Bear Creek Fire		_		_		4,053		_
Anchor Point Fire & Emergency						.,000		
Medical		-		-		7,562		-
Central Emergency Services		-		-		146,402		-
Kachemak Emergency		-		-		11,201		-
Lowell Point Emergency		-		-		349		-
North Peninsula Recreation		-		-		39,335		-
Roads		-		-		109,594		-
School Fund-Maintenance		625,768	2	50,000		- -		375,768
Land Trust Fund		· -		-		35,742		· -
Facilities Management		-		-		3,404		-
Seward Bear Creek Flood		-		-		6,445		-
Nikiski Senior		-		-		2,369		-
Solid Waste		103,469		-		-		103,469
Central Peninsula Hospital		-		-		8,523		-
South Peninsula Hospital		-		-		3,550		-
Misc. Capital Projects & Grants		-		-		-		184,900
	\$	2,463,463	\$ 2	50,000	\$	695,826	\$	1,517,637

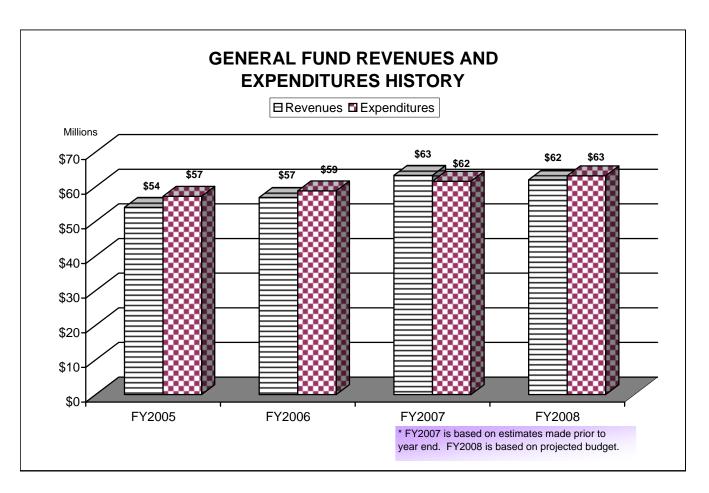
Interdepartmental charges represent the cost of services provided by a department or division to another department or division. The Borough's policy is to budget 100% of staff time within each oversight department and then charge/allocate the cost of work done to the respective department receiving the service.

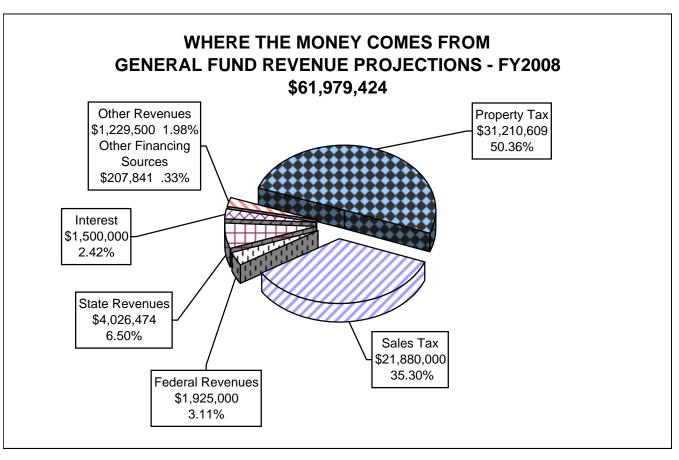
This page intentionally left blank

# **GENERAL FUND**

DEPARTMENT #	DEPARTMENT NAME	PAGE#
100.11110	Assembly Administration	58
100.11120	Assembly Clerk	60
100.11130	Assembly Elections	62
100.11140	Assembly Records Management	64
100.11210	Mayor Administration	68
100.11225	Community & Economic Development Division	70
100.11227	Purchasing and Contracting	72
100.11250	Emergency Management – Administration	74
100.11255	Emergency Management – 911 Communications	76
100.11230	General Services - Administration	80
100.11231	General Services - MIS	82
100.11232	General Services - GIS	86
100.11233	General Services – Print / Mail	88
100.11235	General Services – Custodial Maintenance	90
100.11310	Legal Administration	94
100.11410	Finance – Administration	96
100.11430	Finance – Financial Services	98
100.11440	Finance – Property Tax and Collections	100
100.11441	Finance – Sales Tax	102
100.11510	Assessing Administration	106
100.11520	Assessing Appraisal	108
100.21110	Resource Planning Administration	112
100.22140	Coastal Zone Management	116
100.31110	Major Projects - Administration	118
100.62110-62195	Senior Citizens Grant Program	120
100.94910	Non-Departmental	122

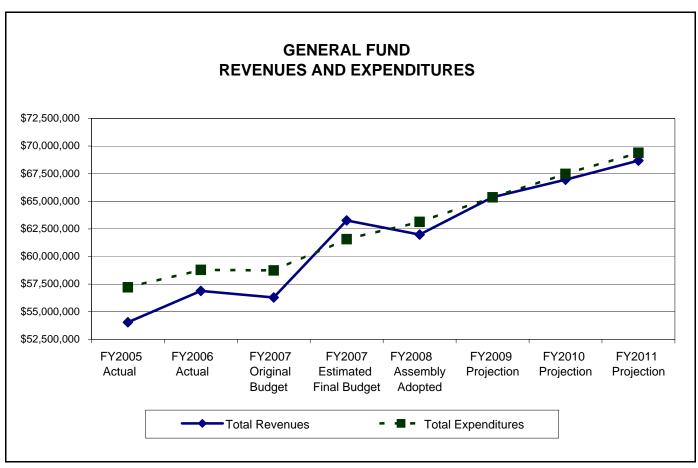
The General Fund is established to account for the financial operations of the Kenai Peninsula Borough which are not accounted for in any other fund. Principal sources of revenue are property taxes, sales tax, and intergovernmental revenue. Primary expenditures are for general government and planning. Primary transfers are for local effort to the school district, Kenai River Center, solid waste, debt service, and school and general government capital projects.

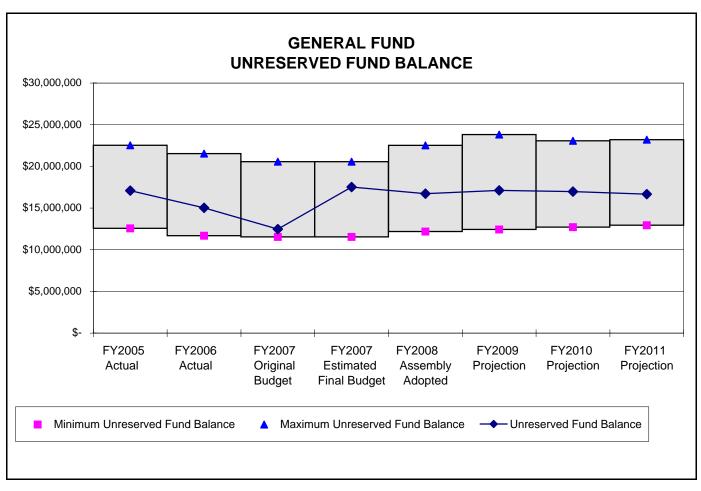




Fund:	100	<b>General Fund</b>	

Fund Budget:			FY2007	FY2007	FY2008			
	FY2005	FY2006	Original	Estimated	Assembly	FY2009	FY2010	FY2011
Taxable Values (000'S)	Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Real	3,441,400	3,719,736	4,077,158	4,077,158	4,561,288	4,743,739	4,933,488	5,130,828
Personal	211,544	191,343	197,026	197,026	191,494	195,324	199,231	203,216
Oil & Gas (AS 43.56)	611,303	566,382	557,070	557,070	607,052	588,841	559,399	531,429
Total Taxable Values	4,264,247	4,477,461	4,831,254	4,831,254	5,359,834	5,527,904	5,692,118	5,865,472
Mill Rate	6.50	6.50	6.50	6.50	5.50	5.30	5.30	5.30
Revenues:								
Property Taxes:								
Real	\$ 22,418,645	\$ 24,053,490	\$ 26,501,527	\$ 26,501,527	\$ 25,087,084	\$ 25,141,817	\$ 26,147,486	\$ 27,193,386
Personal	1,551,594	1,700,109	1,658,417	1,658,417	1,478,099	1,425,941	1,454,463	1,483,552
Oil & Gas (AS 43.56)	4,144,965	3,654,148	3,620,955	3,620,955	3,338,786	3,120,857	2,964,815	2,816,574
Penalty and Interest	505,399	446,531	515,507	515,507	456,640	465,773	475,088	484,590
Motor Vehicle Tax Total Property Taxes	843,105 29,463,708	831,638 30,685,916	975,000 33,271,406	850,000 33,146,406	850,000 31,210,609	867,000 31,021,388	884,340 31,926,192	902,027 32,880,129
Sales Tax	15,670,832	16,755,426	16,625,186	17,523,942	21,880,000	27,536,400	28,362,492	29,213,367
Federal Revenue State Revenue	2,011,208 3,471,849	1,998,340 3,852,990	1,925,000 2,093,066	2,000,000 6,031,278	1,925,000 4,026,474	1,925,000 2,241,816	1,925,000 2,213,675	1,925,000 2,208,496
Interest Revenue	2,539,236	1,109,826	1,105,660	1,505,660	1,500,000	1,250,000	1,100,000	1,000,000
Other Revenue	782,684	852,827	1,073,500	1,073,500	1,229,500	1,254,090	1,279,172	1,304,755
Total Revenues	53,939,517	55,255,325	56,093,818	61,280,786	61,771,583	65,228,694	66,806,531	68,531,747
Other Financing Sources:								
Transfers From Other Funds:	105,783	1,627,877	195,320	1,983,539	207,841	143,180	146,044	148,964
Total Other Financing Sources	105,783	1,627,877	195,320	1,983,539	207,841	143,180	146,044	148,964
Total Revenues and Other								
Financing Sources	54,045,300	56,883,202	56,289,138	63,264,325	61,979,424	65,371,874	66,952,575	68,680,711
Expenditures:								
Personnel	8,979,533	9,297,677	10,245,676	10,526,028	10,760,794	11,298,834	11,807,282	12,279,573
Supplies Services	270,453 4,152,418	190,798 3,746,889	224,005 4,046,520	246,457 4,374,943	217,645 4,602,943	221,998 4,695,002	226,438 4,788,902	230,967 4,884,680
Capital Outlay	234,187	121,492	162,000	226,231	164,650	167,943	171,302	174,728
Interdepartmental Charges	(771,834)	(852,452)	(1,795,981)	(1,795,981)	(1,484,226)	(1,513,911)		(1,575,073)
Total Expenditures	12,864,757	12,504,404	12,882,220	13,577,678	14,261,806	14,869,866	15,449,735	15,994,875
Operating Transfers To:								
Special Revenue Fund - Schools	33,744,326	34,973,682	36,761,137	37,944,869	37,712,068	38,843,430	40,008,733	41,208,995
Special Revenue Fund - Solid Waste	4,678,889	5,106,901	4,874,390	4,984,390	6,034,273	6,189,266	7,073,757	7,461,194
Special Revenue Funds - Other	465,496	497,368	548,748	998,748	839,708	1,118,574	1,152,155	1,187,293
Debt Service - School Debt	3,777,965	3,719,707	2,122,238	2,110,238	2,384,887	2,334,738	2,294,537	2,287,138
Captial Projects - Schools	1,250,000	1,250,000	1,250,000	1,250,000	1,450,000	1,250,000	1,250,000	1,250,000
Capital Projects - Other	427,335	434,960	-	400,000	450,000	750,000	250,000	-
Proprietary Funds Total Operating Transfers	44,344,011	300,000 46,282,618	300,000 45,856,513	300,000 47,988,245	48,870,936	50,486,008	52,029,182	53,394,620
	44,544,011	40,202,010	45,050,515	47,300,243	40,070,930	30,400,000	32,023,102	33,334,020
Total Expenditures and Operating Transfers	57,208,768	58,787,022	58,738,733	61,565,923	63,132,742	65,355,874	67,478,917	69,389,495
Net Results From Operations	(3,163,468)	(1,903,820)	(2,449,595)	1,698,402	(1,153,318)	16,000	(526,342)	(708,784)
Projected Lapse			322,056	543,107	356,545	371,747	386,243	399,872
Fund Balance Appropriated	3,163,468	1,903,820	2,127,539	-	796,773	_	140,098	308,912
Excess/(Deficit)	,,	,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,241,509		387,747		
Beginning Fund Balance	20,352,591	17,189,123	14,599,135	15,285,303	17,526,813	16,730,040	17,117,786	16,977,688
				10,200,303				
Fund Balance Appropriated	(3,163,468)	(1,903,820)	(2,127,539)		(796,773)		(140,098)	(308,912)
Surplus From Operations	-	-	-	2,241,509	-	387,747	-	
Ending Fund Balance	17,189,123	15,285,303	12,471,596	17,526,813	16,730,040	17,117,786	16,977,688	16,668,776
						1		
Reserved Fund Balance	98,704	252,852	-	-	-	-	-	-
Reserved Fund Balance Unreserved Fund Balance	98,704 17,090,419	252,852 15,032,451	12,471,596	17,526,813	16,730,040	17,117,786	16,977,688	16,668,776





# RECAPITULATION OF DEPARTMENT BUDGETS

Γ									
		nanent Positi			onnel	Supp		Serv	
	Original	Adopted	Increase	Original	Adopted	Original	Adopted	Original	Adopted
Assembly	FY2007	FY2008	(Decrease)	FY2007	FY2008	FY2007	FY2008	FY2007	FY2008
-Administration	_	_	_	\$ 170,341	\$ 173,000	\$ 4,500	\$ 4,000	\$ 185,870	\$ 203,635
-Clerk	3.67	3.67	_	299,522	320,200	5,000	5,750	109,427	113,184
-Elections	-	-	-	35,847	35,847	3,000	3,000	79,725	84,525
-Records Management	1.83	1.83	-	127,327	132,091	13,200	10,200	50,254	58,294
Total Assembly	5.50	5.50	-	633,037	661,138	25,700	22,950	425,276	459,638
Administration									
-Mayor	6.00	6.00	-	566,832	592,560	3,500	4,500	62,800	84,400
-Purchasing and Contracting	4.00	4.00	-	376,820	371,435	3,125	4,525	18,970	20,240
-Emergency Management -911 Communications	2.80 7.20	3.30 8.70	0.50 1.50	206,406 513,351	269,573 621,322	8,750 4,500	13,000 2,000	180,558 454.018	198,488 513,242
-General Services - Admin	3.50	3.70	0.20	328,340	351,089	600	1,200	77,350	83,375
-General Services - MIS	11.00	11.00	-	1,123,846	1,173,118	60,500	55,700	404,548	359,551
-General Services - GIS	4.00	4.00	-	339,530	352,849	20,500	15,500	87,490	92,735
-General Services - Printing/Mail -General Services - Cust. Maint.	1.80 1.30	1.80 1.30	-	115,234 84,024	116,024 86,413	31,120 4,750	31,120 3,000	82,043 13,500	103,890 12,000
Total Administration	41.60	43.80	2.20	3,654,383	3,934,383	137,345	130,545	1,381,277	1,467,921
				5,000,000	2,223,222	,	100,010	1,001,011	1,101,021
Legal									
-Administration	5.00 <b>5.00</b>	5.00 <b>5.00</b>	-	559,218	582,245	3,000 <b>3,000</b>	3,000 <b>3,000</b>	166,060	167,430
Total Legal	5.00	5.00	-	559,218	582,245	3,000	3,000	166,060	167,430
Finance									
-Administration	3.00	3.00	-	318,597	332,813	2,500	2,600	101,033	99,163
-Financial Services	8.00	8.00	-	685,409	696,724	3,500	3,900	47,475	48,495
-Property Tax & Collections	8.00	8.00	-	599,715	595,105	4,000	4,000	118,025	121,139
-Sales Tax Total Finance	4.00 <b>23.00</b>	4.00 <b>23.00</b>	-	318,188 <b>1,921,909</b>	329,339 <b>1,953,981</b>	2,000 <b>12,000</b>	2,000 <b>12,500</b>	51,228 <b>317,761</b>	57,155 <b>325,952</b>
Total Fillance	23.00	23.00	-	1,921,909	1,953,961	12,000	12,500	317,701	323,932
Assessing									
-Administration	8.00	9.00	1.00	676,780	769,846	7,800	7,800	86,480	97,197
-Appraisal	13.00	13.00	-	1,162,698	1,192,922	8,700	8,200	193,950	166,209
Total Assessing	21.00	22.00	1.00	1,839,478	1,962,768	16,500	16,000	280,430	263,406
Resource Planning									
-Administration	9.00	9.00	-	831,018	857,546	18,710	22,000	240,946	243,525
Total Resource Planning	9.00	9.00	-	831,018	857,546	18,710	22,000	240,946	243,525
Major Projects									
-Administration	8.00	8.00	-	797,133	799,233	10,750	10,650	72,751	69,063
Total Major Projects	8.00	8.00	-	797,133	799,233	10,750	10,650	72,751	69,063
Senior Citizens	-	-	-	-	-	_	-	398,322	438,154
Total Senior Citizens	-	-	-	-	-	-	-	398,322	438,154
Non Departmental				0.500	0.500			762 607	1 167 054
Non-Departmental  Total Non-Departmental	<u>-</u>	<u> </u>	-	9,500 <b>9,500</b>	9,500 <b>9,500</b>			763,697 <b>763,697</b>	1,167,854 <b>1,167,854</b>
·									
Total Operations	113.10	116.30	3.20	10,245,676	10,760,794	224,005	217,645	4,046,520	4,602,943
Transfers									
School Funding									
-School District Operations	-	-	-	-	-	-	-	-	-
-Custodial Maintenance	-	-	-	-	-	-	-	-	-
-Maintenance	-	-	-	-	-	-	-	-	-
-Audit Services	-	-	-	-	-	-	-	-	-
-Insurance Premium -Utilities	-	-	-	-	-	-	-	-	-
Total Operations			-	-		-			
•									
-School - Debt Service	-	-	-	-	-	-	-	-	-
-School Revenue-Capital Projects	-	<u>-</u>	-	-	-	-	-	-	-
Total School Funding	•	-	-	-	-	•	_		-
Solid Waste Funding									
Total Solid Waste Funding		-	-	-	-	-	-	-	-
Other Transfers									
Special Revenue Funds	-	-	-	-	-	-	-	-	-
Capital Projects Funds	-	-	-	-	-	-	-	-	-
Proprietary Funds									
Total Other Transfers	-	•	-	-	-	-	•	-	•
Total General Fund	113.10	116.30	3.20	\$ 10,245,676	\$ 10,760,794	\$ 224,005	\$ 217,645	\$ 4,046,520	\$ 4,602,943

# RECAPITULATION OF DEPARTMENT BUDGETS

					1					
		& Equipment		Transfers	Interdepartme	_	Original	Totals	Increses	Dovocat
	Original FY2007	Adopted FY2008	Original FY2007	Adopted FY2008	Original FY2007	Adopted FY2008	Original FY2007	Adopted FY2008	Increase (Decrease)	Percent Change
	112001	F12000	112001	F12006	F12007	F12000	F12007	F12000	(Decrease)	Change
\$	_	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 360,711	\$ 380,635	\$ 19,924	5.52%
Φ	-	1,400	Ψ -	φ -	φ -	φ -	413,949	440,534	26,585	6.42%
	-	1,400		-	-	-	· ·			
	-	-	-	-	-	-	118,572	123,372	4,800	4.05%
	-	1,400	-		-		190,781 <b>1,084,013</b>	200,585 <b>1,145,126</b>	9,804 <b>61,113</b>	5.14% <b>5.64%</b>
		1,400	-	-	-	-	1,084,013	1,145,126	61,113	3.04%
	3,000	5,000		-	-		636,132	686,460	50,328	7.91%
	4,200	4,200		-	(235,792)	(211,112)		189,288	21,965	13.13%
	12,950	39,700	-	-		-	408,664	520,761	112,097	27.43%
	6,200	9.500	-	-	73,905	86,072	1,051,974	1,222,636	170,662	16.22%
	2,000 41,650	8,500		-	-	-	408,290	444,164	35,874	8.79% -1.07%
	29,000	24,650 18,000		-	-	-	1,630,544 476,520	1,613,019 479,084	(17,525) 2,564	0.54%
	500	1,000	1		_	-	228,897	252,034	23,137	10.11%
	500	500		_	_	_	102,774	101,913	(861)	-0.84%
	100,000	101,550		-	(161,887)	(125,040)	5,111,118	5,509,359	398,241	7.79%
	,	101,000			(101,001)	(1=0,010)	5,111,115	-,,		
	5,000	5,000	-	-	-	-	733,278	757,675	24,397	3.33%
	5,000	5,000	-	-	-	-	733,278	757,675	24,397	3.33%
	2,000	2,100					424,130	436,676	12,546	2.96%
	2,000	2,100		-		_	738,384	751,319	12,935	1.75%
	3,000	5,200					724,740	725,444	704	0.10%
	3,000	2,700		-	-	-	374,416	391,194	16,778	4.48%
	10,000	12,200		<u>-</u>	_	<u>-</u>	2,261,670	2,304,633	42,963	1.90%
	10,000	12,200	-		_		2,201,070	2,304,033	42,303	1.50 /
	5,000	9,000	-	-	-	-	776,060	883,843	107,783	13.89%
	15,000	14,000	-	-	-	-	1,380,348	1,381,331	983	0.07%
	20,000	23,000	-	-	-	-	2,156,408	2,265,174	108,766	5.04%
	04.500	40.500			(70.005)	(00.070)	4 044 000	4 055 400	44.000	4.070/
	24,500	18,500	-	-	(73,905)	(86,072)	1,041,269	1,055,499	14,230	1.37%
	24,500	18,500	-	-	(73,905)	(86,072)	1,041,269	1,055,499	14,230	1.37%
	2,500	3,000		-	(785,000)	(853,500)	98,134	28,446	(69,688)	-71.01%
	2,500	3,000	-	-	(785,000)	(853,500)	98,134	28,446	(69,688)	-71.01%
							200 200	400.454	00.000	40.000/
					-	<u>-</u>	398,322	438,154	39,832	10.00% <b>10.00</b> %
		-	-	<u>-</u>	-	<u> </u>	398,322	438,154	39,832	10.00%
	-	-	-	-	(775,189)	(419,614)	(1,992)	757,740	759,732	-38139.16%
	-	-	-	-	(775,189)	(419,614)		757,740	759,732	-38,139.16%
	400,000	464.650			(4 70E 004)	(4.404.220)	42 002 220	44 264 806	4 270 E00	40.740/
	162,000	164,650	-	-	(1,795,981)	(1,484,226)	12,882,220	14,261,806	1,379,586	10.71%
	-	-	28,881,714	29,558,128	-	-	28,881,714	29,558,128	676,414	2.34%
	-	-	101,874	99,213	-	-	101,874	99,213	(2,661)	-2.61%
	-	-	5,684,563	5,943,967	-	-	5,684,563	5,943,967	259,404	4.56%
	-	-	26,500	27,500	-	-	26,500	27,500	1,000	3.77%
	-	-	2,011,056	2,019,515	-	-	2,011,056	2,019,515	8,459	0.42%
	-	-	55,430	63,745	-	-	55,430	63,745	8,315	15.00%
	-	-	36,761,137	37,712,068	-	-	36,761,137	37,712,068	950,931	2.59%
			0.400.000	0.004.00=			0.400.000	0.004.00=	000 045	40.000
	-	-	2,122,238	2,384,887	-	-	2,122,238	2,384,887	262,649	12.38%
	-	-	1,250,000	1,450,000	-	-	1,250,000	1,450,000	200,000	16.00%
	-	-	40,133,375	41,546,955	-	-	40,133,375	41,546,955	1,413,580	3.52%
			4,874,390	6,034,273			4,874,390	6,034,273	1,159,883	23.80%
	-	-	4,874,390	6,034,273	-	-	4,874,390	6,034,273	1,159,883	23.80%
				·				-	-	
			548,748	839,708			548,748	839,708	290,960	53.02%
	•	•	340,740	450,000			J40,740		450,000	55.02%
	•		300,000	450,000			200.000	450,000		100.000/
			300,000 <b>848,748</b>	1,289,708			300,000 <b>848,748</b>	1,289,708	(300,000) <b>440,960</b>	-100.00% <b>51.95</b> %
	-		040,748	1,289,708		<u> </u>		1,269,708	440,960	51.95%
				\$ 48,870,936		\$ (1,484,226)	\$ 58,738,733	\$ 63,132,742		

# Fund 100 General Fund Total General Fund Expenditures By Line Item

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Books Assembly Ad Amended Bu	opted &
PERSO	ONNEL			3	3 - 3				
40110	Regular Wages	\$ 5,292,140	\$ 5,314,440	\$ 5,830,749	\$ 5,799,995	\$ 6,183,615	\$ 6,176,768	\$ 376,773	6.50%
40120	Temporary Wages	215,496	262,100	261,723	282,723	261,723	261,723	(21,000)	-7.43%
40130	Overtime Wages	80,874	71,655	99,661	103,661	99,945	99,889	(3,772)	-3.64%
40210	FICA	489,158	501,281	552,205	552,205	576,157	575,495	23,290	4.22%
40221	PERS	733,352	994,677	1,362,361	1,648,467	2,348,311	1,381,919	(266,548)	-16.17%
40321	Health Insurance	1,436,099	1,382,898	1,379,277	1,379,277	1,473,472	1,473,472	94,195	6.83%
40322	Life Insurance	14,130	14,206	15,174	15,174	16,018	16,002	828	5.46%
40410	Leave	611,694	620,139	595,646	595,646	633,849	632,262	36,616	6.15%
40411	Sick Leave	105,286	118,115	138,180	138,180	132,835	132,660	(5,520)	-3.99%
40511	Other benefits	 1,304	18,166	10,700	10,700	10,604	10,604	(96)	-0.90%
	Total: Personnel	8,979,533	9,297,677	10,245,676	10,526,028	11,736,529	10,760,794	234,766	2.23%
SUPPL	IES								
42021	Promotional Supplies	-	-	-	500	1,000	1,000	500	100.00%
42110	Office Supplies	69,082	54,279	67,600	69,840	68,200	68,200	(1,640)	-2.35%
42120	Computer Software	111,268	34,663	28,800	37,439	19,050	19,050	(18,389)	-49.12%
42210	Operating Supplies	72,779	74,592	82,510	99,332	74,400	74,400	(24,932)	-25.10%
		7,153	10,102	8,100	14,150	11,900	11,900	(2,250)	-15.90%
42250	Uniforms	640	625	645	645	645	645	-	0.00%
42310	Repair/Maintenance Supplies	710	11,513	25,900	14,354	32,200	32,200	17,846	124.33%
42360	Motor Vehicle Repair Supplies	410	-	500	232	2,600	500	268	115.52%
42410	Small Tools	 8,411	5,024	9,950	9,965	9,750	9,750	(215)	-2.16%
	Total: Supplies	270,453	190,798	224,005	246,457	219,745	217,645	(28,812)	-11.69%
SERVI									
	Senior Centers Grant Program	398,322	398,322	398,322	398,322	398,322	438,154	39,832	10.00%
43009	Contractual Services - EDD	50,000	50,000	50,000	50,000	50,000	50,000	-	0.00%
	Contractual Services - CARTS	50,000	30,000	25,000	25,000	40,000	25,000	-	0.00%
43011	Contractual Services	1,362,466	880,627	809,239	1,066,118	1,062,973	1,068,310	2,192	0.21%
	Audit Services	33,000	32,000	33,000	34,000	34,500	34,500	500	1.47%
		13,876	10,542	14,000	14,000	14,000	14,000	-	0.00%
43015	Water/Air Sample Testing		<del>.</del>	5,000	5,000	5,000	5,000	<del>.</del> .	0.00%
		58,389	47,401	65,000	65,000	62,000	62,000	(3,000)	-4.62%
43019	Software Licensing	14,711	118,419	288,215	281,015	366,575	366,575	85,560	30.45%
43021	Peninsula Promotion	176,990	228,858	155,000	154,500	230,000	230,000	75,500	48.87%
43031	Litigation	3,351	3,221	6,000	6,000	6,000	6,000		0.00%
43034	Atty's Fees - Special	43,929	21,561	20,000	20,000	25,000	25,000	5,000	25.00%
43110	Communications	300,057	270,843	303,293	309,259	333,993	333,993	24,734	8.00%
43140	Postage	116,111	113,468	136,800	142,211	135,800	135,800	(6,411)	-4.51%
43210	Transportation/Subsistence	262,669	214,641	278,525	291,135	295,871	295,871	4,736	1.63%
43215	Travel - Out of State	18,595	9,204	12,650	10,650	11,515	11,515	865	8.12%
43216	Travel - In State	12,566	6,873	17,850	15,850	24,550	24,550	8,700	54.89%
		146,811	134,764	124,200	124,200	77,400	142,200	18,000	14.49%
43221	Car Allowance/PC	22,650	22,200	23,400	23,400	23,400	23,400	-	0.00%
43250	Freight and Express	233	803	3,750	3,550	3,650	3,650	100	2.82%
43260	Training	34,721	40,753	59,280	64,180	61,460	61,460	(2,720)	-4.24%
43270	Employee Development	3,456	5,694	7,500	7,500	7,500	7,500	(2.700)	0.00%
	Advertising	182,240	169,543	183,450	205,398	201,610	201,610	(3,788)	-1.84%
	Printing	48,888	73,467	82,000	93,860	67,900	67,900	(25,960)	-27.66%
	Insurance Premium	96,371	118,762	119,751	119,751	127,465	127,465	7,714	6.44%
	Project Management	4,636	35	450 700	140.070	107.044	107.041	42.000	20.570/
	Utilities	89,130	102,210	152,782	143,378	187,211	187,211	43,833	30.57%
43720		263,994	96,437	147,310	157,385	208,816	208,816	51,431	32.68%
43750	Vehicle Maintenance	168	19	2,700	2,700	4,800	4,800	2,100	77.78%
43780	Maintenance Buildings Rents and Operating	E4 252	E0 400	3,132	3,132	3,266	3,266	134	4.28%
43810	, ,	51,350	52,426	29,880	29,543	29,780	29,780	237	0.80%
43812		179,703	373,453	347,282	347,282	268,029	264,529	(82,753)	-23.83%
		85,047	87,726	91,209	92,204	92,088	92,088	(116)	-0.13%
43931	Recording Fees	14,076	20,037	16,000	16,000	16,000	16,000	(40, 400)	0.00%
	Litigation Reports	13,912	12,580	15,000	33,420	15,000	15,000	(18,420)	-55.12%
43932									0.00%
	Contingency Total: Services	 4,152,418	3,746,889	20,000 4,046,520	20,000 4,374,943	20,000 4,511,474	20,000 4,602,943	228,000	5.21%

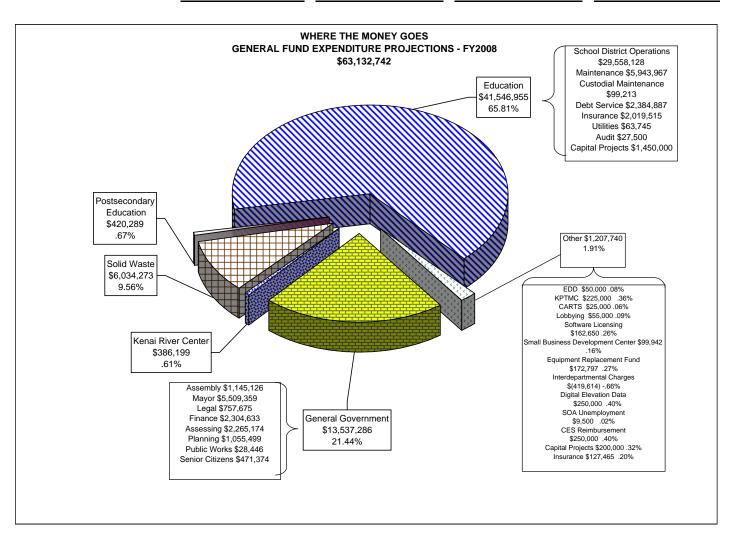
# Fund 100 General Fund Total General Fund Expenditures By Line Item - Continued

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	lopted &
CAPIT	AL OUTLAY					•	•		
48110	Office Furniture	17,543	-	5,000	13,754	5,000	5,000	(8,754)	-63.65%
48120	Office Machines	73,162	43,137	48,500	58,406	23,000	23,000	(35,406)	-60.62%
48210	Communications Equipment	-	1,651	-	-	-	-	-	-
48311	Machinery and Equipment	-	-	-	-	34,000	34,000	34,000	-
48710	Minor Office Equipment	126,686	67,990	94,100	138,882	85,450	85,450	(53,432)	-38.47%
48720	Minor Office Furniture	12,782	7,975	12,400	13,189	15,200	15,200	2,011	15.25%
48740	Minor Machinery & Equipment	4,014	739	2,000	2,000	2,000	2,000	-	0.00%
	Total: Capital Outlay	234,187	121,492	162,000	226,231	164,650	164,650	(61,581)	-27.22%
TRANS	SFERS								
50241	Tfr S/D Operations	33,744,326	34,973,682	36,761,137	37,944,869	37,712,068	37,712,068	(232,801)	-0.61%
50242	Tfr Postsecondary Education	-	-	-	-	-	420,289	420,289	-
50251	Tfr Kenai River Fund	410,496	417,168	468,548	468,548	382,599	386,199	(82,349)	-17.58%
50257	Tfr Coastal Zone management	10,000	-	-	-	-	-	-	-
50260	Tfr Disaster Relief	14,800	50,000	50,000	500,000	-	-	(500,000)	-100.00%
50280	Tfr Nikiski Senior Service Area	30,200	30,200	30,200	30,200	30,200	33,220	3,020	10.00%
50290	Tfr to Solid Waste	4,678,889	5,106,901	4,874,390	4,984,390	5,915,673	6,034,273	1,049,883	21.06%
50308	Tfr School Debt	3,777,965	3,719,707	2,097,238	2,097,238	2,359,887	2,359,887	262,649	12.52%
50349	Tfr School Debt Expense	-	-	25,000	13,000	25,000	25,000	12,000	92.31%
50400	Tfr School Capital Projects	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,450,000	200,000	16.00%
50407	Tfr General Gov't. Cap Proj	150,000	184,960	-	150,000	380,500	200,000	50,000	33.33%
50411	Tfr Solid Waste Capital Project	37,500	-	-	-	-	-	-	-
50443	Tfr Central Emergency SA Cap Proj.	-	250,000	-	250,000	250,000	250,000	-	0.00%
50455	Tfr 911 Communications Capital Proj.	239,835	-	-	-	-	-	-	-
50701	Tfr Self-Insurance Reserve Fund	-	-	300,000	300,000	-	-	(300,000)	-100.00%
50705		-	300,000	-	-	-	-	-	-
	Total: Transfers	44,344,011	46,282,618	45,856,513	47,988,245	48,305,927	48,870,936	882,691	1.84%
INTER	DEPARTMENTAL CHARGES								
60000	Charges (To) From Other Depts.	(771,834)	(852,452)	(1,795,981)	(1,795,981)	(1,955,445)	(1,484,226)	311,755	-17.36%
	Total: Interdepartmental Charges	(771,834)	(852,452)	(1,795,981)	(1,795,981)	(1,955,445)	(1,484,226)	311,755	-17.36%
DEPAR	RTMENT TOTAL	\$ 57,208,768	\$ 58,787,022	\$ 58 738 733	\$ 61 565 923	\$ 62,982,880	\$ 63,132,742	\$ 1,566,819	2.54%

# MILL RATE EQUIVALENTS FOR THE GENERAL FUND

	FY2005 ACTI TAXABLE VALUE M 4,264,247,000 E0	AILL RATE	FY2006 ACTU TAXABLE VALUE M 4,477,461,000 EC	JAL MILL RATE	FY2007 BUDO TAXABLE VALUE M 4,831,254,000 EO	IILL RATE	FY2008 BUD TAXABLE VALUE M 5,359,834,000 EC	IILL RATE
REVENUES:	1,201,211,000 2	Q0177122111	1,111,101,000 20	20117122111	1,001,201,000 21	20.17.122.111	0,000,001,000 21	20117122111
Taxes:								
Property Tax	\$ 28,620,603	6.712	\$ 29,854,278	6.668	\$ 32,296,406	6.026	\$ 30,360,609	5.664
Motor Vehicle Tax	843,105	0.198	831,638	0.186	975,000	0.182	850,000	0.159
Sales Tax	15,670,832	3.675	16,755,426	3.742	16,625,186	3.102	21,880,000	4.082
Total Taxes	45,134,540	10.584	47,441,342	9.820	49,896,592	9.309	53,090,609	9.905
Federal Revenues	2,011,208	0.472	1,998,341	0.414	1,925,000	0.359	1,925,000	0.359
State Revenues:								
Reimbursement for School								
Debt	2,644,575	0.620	2,603,187	0.581	1,468,066	0.274	1,651,921	0.308
State Fiscal Relief	-	0.000	268,680	0.060	-	0.000	1,749,553	0.326
Fish Tax	654,510	0.153	805,349	0.180	475,000	0.089	475,000	0.089
Fisheries Revitization Grant	-	0.000	-	0.000	-	0.000	-	0.000
Other	172,764	0.041	175,773	0.039	150,000	0.028	150,000	0.028
Total State Revenues	3,471,849	0.814	3,852,989	0.861	2,093,066	0.391	4,026,474	0.751
Fees, Costs & Miscellaneous	782,684	0.184	852,827	0.190	1,073,500	0.200	1,229,500	0.229
Interest Earned	2,539,236	0.595	1,109,826	0.248	1,105,660	0.206	1,500,000	0.280
Total Revenues	53,939,517	12.649	55,255,325	12.341	56,093,818	10.466	61,771,583	11.525
Other Financing Sources: Operating Transfers:	405 700	0.005	4 007 077	0.004	405.000	0.000	007.044	0.000
Special Revenue	105,783	0.025	1,627,877	0.364	195,320	0.036	207,841	0.039
Total Devenues and Other	105,783	0.025	1,627,877	0.364	195,320	0.036	207,841	0.039
Total Revenues and Other Financing Sources	\$ 54,045,300	12.674	\$ 56,883,202	12.704	\$ 56,289,138	10.502	\$ 61,979,424	11.564
EXPENDITURES: General Government: Assembly								
Administration	333,520	0.078	315,289	0.070	360,711	0.067	380,635	0.071
Clerk	418,136	0.098	377,682	0.084	413,949	0.077	440,534	0.082
Elections	97,625	0.023	126,639	0.028	118,572	0.022	123,372	0.023
Records Management	154,256	0.036	161,903	0.036	190,781	0.036	200,585	0.037
Total Assembly	1,003,537	0.235	981,513	0.219	1,084,013	0.202	1,145,126	0.214
Mayor								
Administration	304,820	0.071	328,097	0.073	636,132	0.119	686,460	0.128
Community & Economic Development	444,087	0.104	373,704	0.083	-	0.000	-	0.000
Purchasing and Contracting	147,909	0.035	139,500	0.031	167,323	0.031	189,288	0.035
Emergency Management	292,132	0.069	312,092	0.070	408,664	0.076	520,761	0.097
911 Communications	826,663	0.194	822,506	0.184	1,051,974	0.196	1,222,636	0.228
General Services-Administration	376,353	0.088	372,520	0.083	408,290	0.076	444,164	0.083
General Services-MIS	1,544,128	0.362	1,477,874	0.330	1,630,544	0.304	1,613,019	0.301
General Services-GIS	480,203	0.113	439,537	0.098	476,520	0.089	479,084	0.089
Print/Mail Services	218,854	0.051	218,948	0.049	228,897	0.043	252,034	0.047
Custodial Maintenance	90,639	0.021	97,733	0.022	102,774	0.019	101,913	0.019
Total Mayor	4,725,788	1.108	4,582,511	1.023	5,111,118	0.954	5,509,359	1.028
Legal	697,774	0.164	622,867	0.139	733,278	0.137	757,675	0.141
Finance								
Administration	375,957	0.088	381,478	0.085	424,130	0.079	436,676	0.081
Financial Services	624,593	0.146	621,793	0.139	738,384	0.138	751,319	0.140
Property Tax & Collections	613,166	0.144	640,660	0.143	724,740	0.135	725,444	0.135
Sales Tax	300,411	0.070	331,045	0.074	374,416	0.070	391,194	0.073
Total Finance	1,914,127	0.449	1,974,976	0.441	2,261,670	0.422	2,304,633	0.430
Assessing		o ·-·		0				0.105
Administration	730,057	0.171	695,816	0.155	776,060	0.145	883,843	0.165
Appraisal	1,284,563	0.301	1,191,385	0.266	1,380,348	0.258	1,381,331	0.258
Total Assessing	2,014,620	0.472	1,887,201	0.421	2,156,408	0.402	2,265,174	0.423
Planning	4.040.040	0.044	040.470	0.000	4.044.000	0.404	4 055 400	0.407
Administration	1,040,619	0.244	910,173	0.203	1,041,269	0.194	1,055,499	0.197
Coastal Zone Management	15,782	0.004	24,876	0.006	4.044.000	0.000	4.055.400	0.000
Total Planning	1,056,401	0.248	935,049	0.209	1,041,269	0.194	1,055,499	0.197
Public Works	50.550	0.046	50 550	0.046	22.424	0.046	00.440	0.005
Major Projects Division	53,556	0.013	53,556	0.012	98,134	0.018	28,446	0.005
Total Public Works	82,489	0.019	53,556	0.012	98,134	0.018	28,446	0.005
Senior Citizens	398,322	0.093	398,322	0.089	398,322	0.074	438,154	0.082

Non-Departmental								
Contract Services	585,152	0.137	450,765	0.101	493,946	0.092	642,592	0.120
Tourism Promotion	172,500	0.040	217,500	0.049	150,000	0.028	225,000	0.042
Insurance	96,371	0.023	118,762	0.027	119,751	0.022	127,465	0.024
Other	-	0.000	189,607	0.042	9,500	0.002	182,297	0.034
Interdepartmental Charges	117,676	0.028	91,775	0.020	(775,189)	-0.145	(419,614)	-0.078
Total Non-Departmental	971,699	0.228	1,068,409	0.239	(1,992)	0.000	757,740	0.141
Total Operations	12,864,757	3.017	12,504,404	2.793	12,882,220	2.403	14,261,806	2.661
Other Financing Uses:								
Operating Transfers To:								
Special Revenue Funds:								
School District Operations	33,744,326	7.913	34,973,682	7.811	36,761,137	6.859	37,712,068	7.036
Postsecondary Educatioin	-		-		-	0.000	420,289	0.078
Disaster Relief	14,800	0.003	50,000	0.011	50,000	0.009	, <u>-</u>	0.000
Kenai River Center	410,496	0.096	417,168	0.093	468,548	0.087	386,199	0.072
Coastal Zone Management	10,000	0.002		0.000	-	0.000	· -	0.000
Nikiski Senior	30,200	0.007	30,200	0.007	30,200	0.006	33,220	0.006
Solid Waste	4,716,389	1.106	5,106,901	1.141	4,874,390	0.909	6,034,273	1.126
Debt Service Fund:								
School Debt	3,777,965	0.886	3,719,707	0.831	2,122,238	0.396	2,384,887	0.445
Capital Projects Funds:								
School Revenue	1,250,000	0.293	1,250,000	0.279	1,250,000	0.233	1,450,000	0.271
911 Communications	239,835	0.056		0.000	-	0.000	-	0.000
General Government	150,000	0.035	184,960	0.041	-	0.000	200,000	0.037
Central Emergency Services	-	0.000	250,000	0.056	-	0.000	250,000	0.047
Proprietary Fund:		0.000		0.000				
Health Insurance Reserve Fund	-	0.000	-	0.000	300,000	0.056	-	0.000
Equipment Replacement Fund	-	0.000	300,000	0.067	-	0.000	-	0.000
Total Other Financing Uses	44,344,011	9.179	46,282,618	10.337	45,856,513	8.556	48,870,936	9.118
Total Expenditures and								
Other Financing Uses	57,208,768	11.841	58,787,022	13.130	58,738,733	10.959	63,132,742	11.779
Fund Balance Increase/(Decrease)	\$ (3,163,468)	(0.742)	\$ (1,903,820)	(0.425)	\$ (2,449,595)	(0.457)	\$ (1,153,318)	(0.215)



Fund: 100 General Fund

Dept: 11110 Assembly Administration

Department Budget:	I	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	A	FY2008 Assembly Adopted
Expenditures:						-		•
Personnel	\$	167,981	\$ 168,971	\$ 170,341	\$	172,896	\$	173,000
Supplies		1,103	1,533	4,500		4,500		4,000
Services		164,436	144,785	185,870		186,870		203,635
Total Expenditures	\$	333,520	\$ 315,289	\$ 360,711	\$	364,266	\$	380,635

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** As elected representatives of districts of the Kenai Peninsula Borough, the Assembly:

- Formulates policies and ordinances to guide the orderly development and administration of the Borough;
- Determines the use of tax dollars and other funding sources to meet the needs of the Borough;
- Approves and adopts all Borough budgets;
- Holds public meetings to give the citizens of the Borough the opportunity to express their opinions and participate in the policy making process;
- Responds to public requests regarding services and information;
- Keeps constituency informed of Borough issues and activities through broadcast of public meetings.

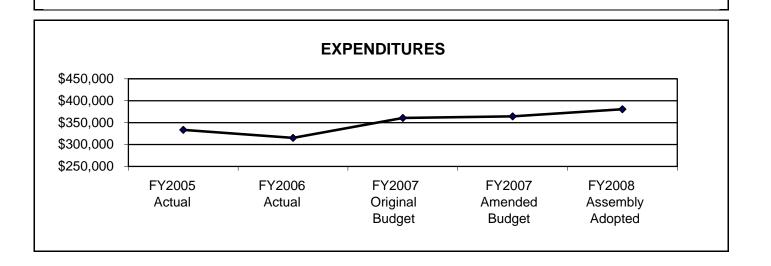
#### **FY2008 OBJECTIVES:**

 To assess the financial position of the Borough and provide for the Borough's continued economic health.

**PROGRAM CHANGES:** Appointed independent boards to serve as Board of Equalization and Board of Adjustments.

#### **ACCOMPLISHMENTS: FY2007**

- Appointed a citizen board to hear appeals from decisions made with respect to land use:
- Appointed a citizen board to serve as the Board of Equalization;
- Increased public participation in the development of the Borough's funding priorities by conducting a series of public meetings in the unincorporated areas of the Borough.



Fund 100 Department 11110 - Assembly Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
PERSO	ONNEL								
40120	Temporary Wages	\$ 50,900	\$ 49,100	\$ 45,400	\$ 45,400	\$ 45,400	\$ 45,400	\$ -	0.00%
40120	Temporary Wages - BOA	-	-	2,100	2,100	2,100	2,100	-	0.00%
40120	Temporary Wages - BOE	-	2,300	5,000	5,000	5,000	5,000	-	0.00%
40210	FICA	5,645	5,495	5,531	5,531	5,531	5,531	-	0.00%
40221	PERS	4,253	5,573	11,975	14,530	11,217	6,819	(7,711)	-53.07%
40321	Health Insurance	106,773	106,093	99,900	99,900	107,640	107,640	7,740	7.75%
40322	Life Insurance	410	410	435	435	510	510	75	17.24%
	Total: Personnel	167,981	168,971	170,341	172,896	177,398	173,000	104	0.06%
SUPPL	LIES								
42110	Office Supplies	1,103	1,533	4,500	4,500	4,000	4,000	(500)	-11.11%
	Total: Supplies	1,103	1,533	4,500	4,500	4,000	4,000	(500)	-11.11%
SERVI	CES								
43011	Contractual Services	3,054	774	2,500	2,500	2,500	2,500	-	0.00%
43012	Audit Services	33,000	32,000	33,000	34,000	34,500	34,500	500	1.47%
43013	Radio Broadcast	13,876	10,542	14,000	14,000	14,000	14,000	-	0.00%
43110	Communications	3,826	3,339	4,000	4,000	4,000	4,000	-	0.00%
43210	Transport/Subsistence	21,625	18,657	16,500	16,500	16,500	16,500	-	0.00%
43210	Transport/Subsistence -BOA	-	-	1,000	500	1,000	1,000	500	100.00%
43210	Transport/Subsistence - BOE	-	523	2,000	1,500	2,000	2,000	500	33.33%
43215	Travel out of State	18,595	9,204	12,650	10,650	11,515	11,515	865	8.12%
43216	Travel in State	12,566	6,873	17,850	15,850	24,550	24,550	8,700	54.89%
43220	Car Allowance	19,800	19,800	19,800	19,800	19,800	19,800	-	0.00%
43250	Freight and Express	-	-	300	300	300	300	-	0.00%
43260	Training	-	-	-	4,000	4,970	4,970	970	24.25%
43310	Advertising - BOA	-	-	-	500	900	900	400	80.00%
43310	Advertising - BOE	-	-	-	500	600	600	100	20.00%
43610	Utilities	11,278	13,034	11,270	11,270	15,500	15,500	4,230	37.53%
43720	Equipment Maintenance	620	1,000	1,000	1,000	1,000	1,000	-	0.00%
43920	Dues and Subscriptions	26,196	29,039	30,000	30,000	30,000	30,000	-	0.00%
43999	Contingencies	-	-	20,000	20,000	20,000	20,000	-	0.00%
	Total: Services	164,436	144,785	185,870	186,870	203,635	203,635	16,765	8.97%
DEPAR	RTMENT TOTAL	\$ 333,520	\$ 315,289	\$ 360,711	\$ 364,266	\$ 385,033	\$ 380,635	\$ 16,369	4.49%

	LINE-ITEM E)	(PLANATION	S
40120	<b>Temporary Wages.</b> Includes regular monthly compensation for Assembly Members and stipends paid to Board of Equalization and Board of Adjustment members.	43215	<b>Travel Out of State.</b> National Association of Counties Annual Conference, Legislative Conference and Western Interstate Region of the National Association of Counties (NACo) Conference and board meetings.
43012	<b>Audit Services.</b> Borough and service area audits, which includes the state and federal single audit. Compliance audits, as well as financial audits, are required of the borough and all component units.	43216	<b>Travel In State.</b> Outside of borough travel to Alaska Municipal League (AML) Annual Conference, AML legislative committee meetings, and legislative lobbying trips to Juneau.
43013	<b>Radio Broadcasts.</b> Based on 22 regular meetings and additional funding for off-site and special meetings.	43920	<b>Dues and Subscriptions.</b> Alaska Municipal League and National Association of Counties.
43210	Transport/Subsistence. Assembly travel within the borough, including mileage and subsistence, for borough assembly meetings. Also includes provision of meals at borough meetings. Travel and meal costs for Board of Adjustment and Board of Equalization hearings.		

Fund: 100 General Fund
Dept: 11120 Assembly Clerk

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		A	FY2008 Assembly Adopted
Expenditures:										
Personnel	\$	300,000	\$	269,617	\$	299,522	\$	308,951	\$	320,200
Supplies		4,097		4,765		5,000		5,375		5,750
Services		104,350		96,602		109,427		109,552		113,184
Capital Outlay		9,689		6,698		-		-		1,400
Total Expenditures	\$	418,136	\$	377,682	\$	413,949	\$	423,878	\$	440,534
Staffing History		3.67		3.67		3.67		3.67		3.67

#### DEPARTMENT FUNCTION

Provide GENERAL **OBJECTIVES:** efficient administrative support to the borough assembly, administer elections according to local, state and federal statutes, provide complete and accurate records of proceedings of all assembly meetings, serve as a liaison between the assembly, borough administration and the general public, and ensure that all legal requirements of public notice with regards to actions of the assembly, boards and commissions are met. Coordinate all borough assembly meetings with other governmental agencies and provide accurate and timely information to the public.

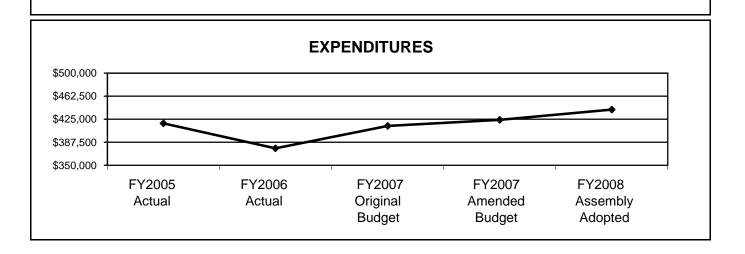
#### **FY2008 OBJECTIVES:**

Provide accurate and timely information to the public via newspaper, radio, posting and the Internet.

**PROGRAM CHANGES: None** 

#### **ACCOMPLISHMENTS: FY2007**

- Continued to provide timely updates to the Borough Code of Ordinances.
- Increased the amount of information provided to the public via the Internet.
- Produced and distributed the KPB 2007 State Legislative Funding Priority Project Books.
- Produced and distributed the KPB Federal Transportation Priorities and 2007 Federal Priority Project Books.
- Assisted the Assessing Department with establishing three Utility Special Assessment Districts (USAD).



Fund 100 Department 11120 - Assembly Clerk

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
PERSO									
	Regular Wages	\$ 191,420	\$ 169,538	\$ 176,222	\$ 176,222	\$ 193,639	\$ 187,774	\$ 11,552	6.56%
40120	Temporary Wages	654	-	-	-	-	-	-	-
40130	Overtime Wages	1,386	2,483	5,216	5,216	5,534	5,478	262	5.02%
40210	_	17,961	14,918	15,892	15,892	17,665	17,087	1,195	7.52%
40221	PERS	24,087	30,672	42,020	51,449	75,584	44,287	(7,162)	-13.92%
40321	Health Insurance	39,539	30,582	42,205	42,205	43,893	43,893	1,688	4.00%
40322	Life Insurance	461	430	446	446	486	472	26	5.83%
40410	Leave	20,521	17,436	14,299	14,299	19,294	17,802	3,503	24.50%
40411	Sick Leave	3,947	3,462	3,078	3,078	3,458	3,311	233	7.57%
40511	Other Benefits	24	96	144	144	96	96	(48)	-33.33%
	Total: Personnel	300,000	269,617	299,522	308,951	359,649	320,200	11,249	3.64%
SUPPL	LIES								
42110	Office Supplies	4,097	3,091	5,000	5,000	5,000	5,000	-	0.00%
42120	Computer Software		1,674	-	375	750	750	375	100.00%
	Total: Supplies	4,097	4,765	5,000	5,375	5,750	5,750	375	6.98%
SERVI	CES								
43011	Contractual Services	9,312	8,353	15,000	14,625	14,000	14,000	(625)	-4.27%
43019	Software Licensing	-	-	400	400	400	400	-	0.00%
43110	Communications	2,542	1,730	4,000	4,000	3,000	3,000	(1,000)	-25.00%
43140	Postage	7,935	8,623	8,000	8,000	8,200	8,200	200	2.50%
43210	Transportation/Subsistence	13,931	8,784	11,000	11,000	11,022	11,022	22	0.20%
43220	Car Allowance	6,012	6,012	6,012	6,012	6,012	6,012	-	0.00%
43250	Freight and Express	-	146	200	200	200	200	-	0.00%
43260	Training	375	1,450	3,150	3,150	2,600	2,600	(550)	-17.46%
43310	Advertising	59,301	57,259	55,000	55,500	60,000	60,000	4,500	8.11%
43610	Utilities	1,560	1,771	3,565	3,565	4,650	4,650	1,085	30.43%
43720	Equipment Maintenance	2,007	1,030	1,500	1,500	1,500	1,500	-	0.00%
43810	Rents and Operating Leases	-	125	100	100	100	100	-	0.00%
43920	Dues and Subscriptions	1.375	1,319	1.500	1.500	1.500	1.500	-	0.00%
	Total: Services	104,350	96,602	109,427	109,552	113,184	113,184	3,632	3.32%
CAPIT	AL OUTLAY								
48710	Minor Office Equipment	9,689	5,999	-	-	1,400	1,400	1,400	-
48720	Minor Office Furniture	-,	699	-	-	-	,	-	-
- '*	Total: Capital Outlay	9,689	6,698	-	-	1,400	1,400	1,400	-
DEPAR	RTMENT TOTAL	\$ 418,136	\$ 377,682	\$ 413,949	\$ 423,878	\$ 479,983	\$ 440,534	\$ 16,656	3.93%

	LINE-ITEM E	EXPLANATIO	NS
40110	<b>Regular Wages.</b> Staff includes Borough Clerk, Deputy Clerk (67% of time), 1 Administrative Assistants and 1 secretary.	43220	Car Allowance. For Clerk and Deputy Clerk (2/3 of Deputy's car allowance).
	·	43260	Training. Registration fees for AAMC
43011	<b>Contractual Services.</b> Ordinance codification services.		Conference, IIMC Annual Conference, Northwes Clerks Institute and other miscellaneous training
13210	Transportation/Subsistence. Travel costs for Clerk to attend the Alaska Municipal League (AML) Annual Conference and International Institute of Municipal Clerks (IIMC) Annual	43310	<b>Advertising.</b> Cost of publishing agendas meeting notices and public hearing notices in three borough newspapers.
	Conference. Travel for staff for annual assembly lobbying trip to Juneau. Travel costs for Clerk and/or staff to attend the Alaska Association of Municipal Clerks (AAMC) Annual Conference in	43920	<b>Dues and Subscriptions.</b> AAMC, IIMC, Nationa Association of Parliamentarians and subscriptions to local newspapers.
	Juneau and Northwest Clerks Institute. Also includes mileage, hotel and meals when Clerk and Deputy Clerk travel to assembly meetings in Homer, Seward and other sites outside of Soldotna and other miscellaneous training and/or travel as may be required.	48710	<b>Minor Office Equipment.</b> Purchase a duplex document scanner.

FUND: 100 General Fund
DEPT: 11130 Assembly Elections

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:	-									
Personnel	\$	24,901	\$	49,044	\$	35,847	\$	40,847	\$	35,847
Supplies		6,411		2,912		3,000		3,300		3,000
Services		65,744		74,683		79,725		113,425		84,525
Capital Outlay		569		-		-		13,989		-
Total Expenditures	\$	97,625	\$	126,639	\$	118,572	\$	171,561	\$	123,372

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administer all borough elections in accordance with all applicable local, state and federal election laws to the highest possible ethical standards. Provide year-round voter registration services and election information.

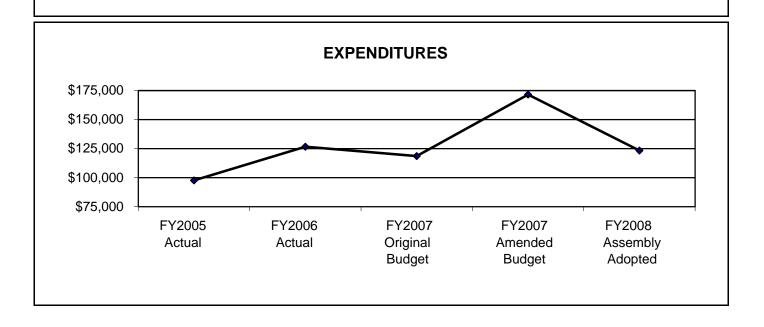
#### **FY2008 OBJECTIVES:**

Conduct all Borough election (regular and special) in a professional manner, adhering to the highest technical and ethical standards.

PROGRAM CHANGES: None.

#### **ACCOMPLISHMENTS: FY2007**

- Conducted the 2006 Regular Election without challenge.
- Reviewed 2 citizen applications for initiative or referendum petitions.
- Reviewed 2 citizen applications for recall petitions.
- Verified signatures and certified one referendum petition, which appeared on the 2006 municipal ballot.
- Assisted the Alaska Division of elections with the 2007 Special election.
- Conducted a Special By-Mail Election for the South Kenai Peninsula Borough Hospital Service Area Board.



Fund 100 Department 11130 - Assembly Elections

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	lopted &
PERSO		•		•	•	•	•	•	
	Regular Wages	\$ -	\$ 657	\$ -	\$ -	\$ -	\$ -	\$ -	-
40120	Temporary Wages	23,729	43,741	30,000	35,000	30,000	30,000	(5,000)	-14.29%
40130	Overtime Wages	753	2,353	3,300	3,300	3,300	3,300	-	0.00%
40210	FICA	419	1,393	2,547	2,547	2,547	2,547	-	0.00%
40221	PERS	-	315	-	-	-	-	-	-
40321	Health Insurance	-	580	-	-			-	-
40322	Life Insurance	-	5	-	-	-	-	(5.000)	-
	Total: Personnel	24,901	49,044	35,847	40,847	35,847	35,847	(5,000)	-12.249
SUPPL	IES								
42110	Office Supplies	6,411	2,912	3,000	3,300	3,000	3,000	(300)	-9.09%
	Total: Supplies	6,411	2,912	3,000	3,300	3,000	3,000	(300)	-9.099
SERVI	CES								
43011	Contractual Services	1,240	5,180	5,000	7,700	5,000	5,000	(2,700)	-35.06%
43019	Software Licensing	7,125	7,125	7,125	7,125	7,125	7,125	-	0.00%
43110	Communications	2,228	2,163	3,000	3,000	3,000	3,000	-	0.00%
43140	Postage	5,442	6,352	6,500	11,700	6,500	6,500	(5,200)	-44.449
43210	Transportation/Subsistence	2,082	2,838	5,500	3,100	3,000	3,000	(100)	-3.239
43250	Freight and Express	50	204	300	300	300	300	-	0.009
43260	Training	-	-	500	500	-	-	(500)	-100.009
43310	Advertising	9,437	16,331	11,000	27,500	19,000	19,000	(8,500)	-30.919
43410	Printing	37,793	34,113	40,000	50,700	40,000	40,000	(10,700)	-21.109
43720	Office Equipment Maintenance	-	-	-	1,000	-	-	(1,000)	-100.009
43810	Rents and Operating Leases	150	180	300	300	300	300	-	0.009
43920	Dues and Subscriptions	197	197	500	500	300	300	(200)	-40.009
	Total: Services	65,744	74,683	79,725	113,425	84,525	84,525	(28,900)	-25.489
CAPITA	AL OUTLAY								
48710	Minor Office Equipment	569	-	-	13,989	-	-	(13,989)	-100.009
	Total: Capital Outlay	569	-	-	13,989	-	-	(13,989)	-100.009
DEPAR	RTMENT TOTAL	\$ 97,625	\$ 126,639	\$ 118.572	\$ 171,561	\$ 123.372	\$ 123,372	\$ (48,189)	-28.09%

#### **LINE-ITEM EXPLANATIONS**

- **40120 Temporary Wages.** Wages for election poll workers, absentee voting officials and the canvass board
- **40130 Overtime Wages.** For Clerk's Office employees and other borough personnel who assist at the receiving center on election night.
- **43011 Contractual Services.** Contracts for Election Review Board Members, Regional Coordinators and other specialty services.
- **43019 Software Licensing.** Licensing and maintenance agreement for elections software.
- **43110 Communications.** Monthly service charge for accessing state voter registration records through VREMS and fees for modem lines used to upload election results on election night.

- **43140 Postage.** USPS permits and postage for bymail precinct ballots, absentee ballots and mailing of voter pamphlet.
- **43210** Transportation/Subsistence. Advanced election training for Clerk and election worker training. Delivery of election materials and equipment, meetings with city clerks throughout the borough in preparing for the October election. Training of absentee voter officials in remote areas of the borough.
- **43310** Advertising. Publication of election notices as required by law.
- **43410 Printing.** Printing of ballots, election pamphlets, absentee ballot envelopes and election forms.
- **43810** Rents and Operating Leases. Fees paid for use of polling places.

Fund: 100 General Fund

Dept: 11140 Assembly Records Management

Deaprtment Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:										
Personnel	\$	103,642	\$	109,843	\$	127,327	\$	130,962	\$	132,091
Supplies		5,375		6,923		13,200		13,200		10,200
Services		41,987		45,137		50,254		53,879		58,294
Capital Outlay		3,252		-		-		3,300		-
Total Expenditures	\$	154,256	\$	161,903	\$	190,781	\$	201,341	\$	200,585
Staffing History		1.83		1.83		1.83		1.83		1.83

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To preserve the Kenai Peninsula Borough's documentary heritage and provide a borough wide system for the management, preservation, retention and disposal of borough records, ensuring that the borough administration has the recorded information necessary to conduct the people's business.

**FY2008 OBJECTIVES:** Continue with general objectives.

PROGRAM CHANGES: None

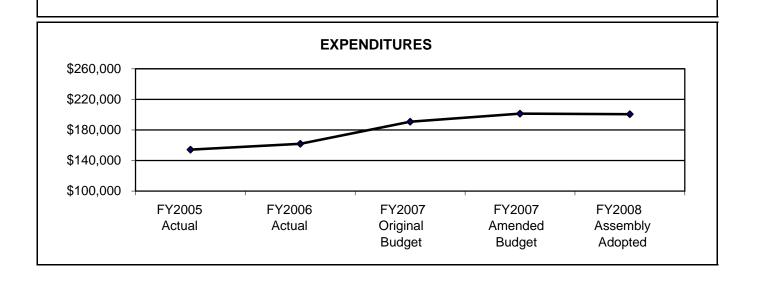
ACCOMPLISHMENTS: FY2007

· Completed general requirements

#### **PERFORMANCE MEASURES:**

Requests/retriev	vals*			
•	2004	2005	2006	2007
	<u>Actual</u>	<u>Actual</u>	Estimated	<u>Projected</u>
Files In	549	486	486	500
Files Out	532	535	501	500
Boxes In	553	487	395	450
Boxes Out	630	743	544	500
Microfilm Reels Processed &				
Indexed Boxes for	169	169	134	150
Retention	420	420	383	400

<sup>\*</sup>Information is based on calendar years.



Fund 100 Department 11140 - Assembly Records Management

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ac Amended Bu	lopted &
PERSO	ONNEL								
40110	Regular Wages	\$ 57,487	\$ 60,790	\$ 71,205	\$ 71,205	\$ 74,782	\$ 73,800	\$ 2,595	3.64%
	Temporary Wages	-	-	1,367	1,367	1,420	1,420	53	3.88%
40210	_	5,266	5,560	6,565	6,565	6,918	6,834	269	4.10%
40221	PERS	8,998	12,064	17,041	20,676	29,321	17,252	(3,424)	-16.56%
40321	Health Insurance	21,606	21,055	21,045	21,045	21,887	21,887	842	4.00%
40322	Life Insurance	181	178	184	184	193	191	7	3.80%
40410	Leave	8,521	8,514	7,799	7,799	8,587	8,492	693	8.89%
40411	Sick Leave	1,583	1,674	2,121	2,121	2,243	2,215	94	4.43%
40511	Other Benefits	-	8	-	-	-	-	-	-
	Total: Personnel	103,642	109,843	127,327	130,962	145,351	132,091	1,129	0.86%
SUPPL	IES								
42110	Office Supplies	1,146	957	1,000	1,000	1,000	1,000	-	0.00%
42210	Operating Supplies	4,168	5,850	12,000	12,000	9,000	9,000	(3,000)	-25.009
42230	Fuel, Oil, Lubricants	61	116	200	200	200	200	-	0.009
	Total: Supplies	5,375	6,923	13,200	13,200	10,200	10,200	(3,000)	-22.739
SERVI	CES								
43011	Contractual Services	5,528	8,743	12,000	13,625	11,000	11,000	(2,625)	-19.279
43019	Software Licensing	5,500	5,500	7,000	7,000	7,000	7,000	-	0.009
43110	Communications	959	586	2,000	2,000	1,500	1,500	(500)	-25.009
43140	Postage	436	304	600	600	600	600	-	0.00
43210	Transport/Subsistence	3,754	2,435	4,000	4,000	6,254	6,254	2,254	56.359
43220	Car Allowance	1,188	1,188	1,188	1,188	1,188	1,188	-	0.00
43250	Freight and Express	20	_	100	100	100	100	-	0.009
	Training	100	790	1,000	1,000	1,550	1,550	550	55.00°
43610	Utilities	14,967	17,130	11,385	11,385	15,000	15,000	3,615	31.75
43720	Equipment Maintenance	1,300	320	2,500	4,500	4,500	4,500	, <u>-</u>	0.00
43750	Vehicle Maintenance	· -	-	200	200	200	200	-	0.009
	Equipment Replacement Pymt.	7,631	7,631	7,631	7,631	8,752	8,752	1,121	14.699
	Dues and Subscriptions	604	510	650	650	650	650	-,	0.009
	Total: Services	41,987	45,137	50,254	53,879	58,294	58,294	4,415	8.19
CAPIT	AL OUTLAY								
48110	Office Furniture	2,890	-	-	-	-	_	-	
	Office Machines	-	-	-	3,300	-	_	(3,300)	-100.009
48720	Minor Office Furniture	362	-	-	-	-	_	-	
-	Total: Capital Outlay	3,252	-	-	3,300	-	-	(3,300)	-100.00
DEDAG	RTMENT TOTAL	\$ 154,256	\$ 161,903	\$ 190,781	\$ 201,341	\$ 213,845	\$ 200,585	\$ (756)	-0.38

# LINE-ITEM EXPLANATIONS

**40110 Regular Wages.** Staff includes: Deputy Clerk (33% of time) and 1.5 Records Technicians.

**42210 Operating Supplies.** For the purchase of microfilm, bankers boxes, preservation books, etc.

**43011 Contractual Services.** Processing of microfilm.

43210 Transport/Subsistence. Travel costs and per diem for Deputy Clerk to attend ARMA Annual Conference in Texas and AAMC Annual Conference and Advanced Academy session(s) (Juneau).

**43220 Car Allowance.** Deputy Clerk (1/3 of car allowance).

Fund 100 100-112XX: Assembly Department Totals

PERSO	NINE!	FY2005 Actual	FY2006 Actual	FY2007 Original Budget			FY2007 Amended Budget		FY2008 Mayor Proposed	Α	FY2008 ssembly Adopted		Difference B Assembly Ad Amended Bu	opted &
		\$ 248,907	¢ 220.00E	\$	047 407	Φ	047 407	ው	200 424	\$	264 574	\$	14,147	5.72%
	Regular Wages Temporary Wages	\$ 246,907 75,283	. ,	Ф	247,427 82,500	Ф	247,427 87,500	Ф	268,421 82,500	Ф	261,574 82,500	Ф	(5,000)	5.72% -5.71%
	Overtime Wages	2,139			9,883		9,883		10,254		10,198		315	3.19%
40210	· ·	29,291	,		30,535		30,535		32,661		31,999		1,464	4.79%
40210		37,338	,		71,036		86,655		116,122		68,358		(18,297)	-21.11%
	Health Insurance	167,918	,		163,150		163,150		173,420		173,420		10,270	6.29%
	Life Insurance	1.052			1,065		1,065		1,189		1,173		10,270	10.14%
40410		29,042	,		22,098		22,098		27,881		26,294		4,196	18.99%
	Sick Leave	5,530	,		5,199		5,199		5,701		5,526		327	6.29%
	Other Benefits	24			144		144		96		96		(48)	-33.33%
40511	TOTAL: PERSONNEL	596,524			633.037		653,656		718,245		661,138		7,482	1.14%
	TOTAL. PERSONNEL	590,524	591,475		033,037		055,050		7 10,243		001,130		7,402	1.1470
SUPPL														
	Office Supplies	12,757	,		13,500		13,800		13,000		13,000		(800)	-5.80%
42120	Computer Software	-	1,674		-		375		750		750		375	100.00%
42210	Operating Supplies	4,168	5,850		12,000		12,000		9,000		9,000		(3,000)	-25.00%
42230	Fuel, Oil, and Lubricant	61	116		200		200		200		200		-	0.00%
	Total: Supplies	16,986	16,133		25,700		26,375		22,950		22,950		(3,425)	-12.99%
SERVI	CES													
-	Contractual Services	19,134	23,050		34,500		38,450		32,500		32,500		(5,950)	-15.47%
	Audit Services	33,000	,		33,000		34,000		34,500		34,500		500	1.47%
	Radio Broadcast	13,876	,		14,000		14,000		14,000		14,000		-	0.00%
	Software Licensing	12,625			14,525		14,525		14,525		14,525		_	0.00%
	Communication	9,555			13,000		13,000		11,500		11,500		(1,500)	-11.54%
	Postage	13,813	,		15,100		20,300		15,300		15,300		(5,000)	-24.63%
	Transport/Subsistence	41,392	,		40,000		36,600		39,776		39,776		3,176	8.68%
	Travel out of State	18,595	,		12,650		10,650		11,515		11,515		865	8.12%
	Travel in State	12,566	,		17,850		15,850		24,550		24,550		8,700	54.89%
	Car Allowance	27,000			27,000		27,000		27,000		27,000		0,700	0.00%
	Freight and Express	70	,		900		900		900		900		_	0.00%
	Training	475			4,650		8,650		9,120		9,120		470	5.43%
	Advertising	68,738	,		66,000		84,000		80,500		80,500		(3,500)	-4.17%
	Printing	37,793	,		40,000		50,700		40,000		40,000		(10,700)	-21.10%
	Utilities	27,805	- , -		26,220		26,220		35,150		35,150		8,930	34.06%
43720		3,927	,		5,000		8,000		7,000		7,000		(1,000)	-12.50%
	Vehicle Maintenance	3,921	2,330		200		200		200		200		(1,000)	0.00%
	Rents and Operating Leases	150	305		400		400		400		400		_	0.00%
	Equipment Replacement Pymt.	7,631			7,631		7,631		8,752		8,752		1,121	14.69%
	Dues and Subscriptions	28,372	,		32,650		32,650		32,450		32,450		(200)	-0.61%
	Contingency	20,572	31,003		20,000		20,000		20,000		20,000		(200)	0.00%
40000	Total: Services	376,517	361,207		425,276		463,726		459,638		459,638		(4,088)	-0.88%
		070,017	301,201		420,210		400,720		400,000		400,000		(4,000)	0.0070
	AL OUTLAY													
	Office Furniture	2,890	-		-		-		-		-		-	-
	Office Machines	-	-		-		3,300		-		-		(3,300)	-100.00%
	Minor Office Machines	10,258			-		13,989		1,400		1,400		(12,589)	-89.99%
48720	Minor Office Furniture	362			-		-		-		-		<u> </u>	
	Total: Capital Outlay	13,510	6,698		-		17,289		1,400		1,400		(15,889)	-91.90%
DEPAR	RTMENT TOTAL	\$ 1,003,537	\$ 981,513	\$	1,084,013	\$	1,161,046	\$	1,202,233	\$ 1	,145,126	\$	(15,920)	-1.37%

This page intentionally left blank

Fund: 100 General Fund

Dept: 11210 Mayor Administration

Department Budget:	ſ	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:											
Personnel	\$	269,524	\$	284,104	\$	566,832	\$	578,456	\$	592,560	
Supplies		2,268		2,229		3,500		4,000		4,500	
Services		29,257		38,381		62,800		62,300		84,400	
Capital Outlay		3,771		3,383		3,000		3,000		5,000	
Total Expenditures	\$	304,820	\$	328,097	\$	636,132	\$	647,756	\$	686,460	
Staffing History		3.00		3.00		6.00		6.00		6.00	

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** The executive power of the Kenai Peninsula Borough is vested in the Mayor, who is elected at large for a term of three years. The powers and duties of the Mayor are outlined in the Borough Code of Ordinances, with statutory provision in Title 29 Alaska Statutes. As the of the administrator, the Mayor's powers and duties include, but are not limited to: (1) the appointment of administrative officials; (2) supervision of the enforcement of municipal law and directives of the Borough Assembly; (3) preparation, submission, and execution of an annual budget; (4) preparation of reports on finances and operations of the Borough.

# **FY2008 OBJECTIVES:**

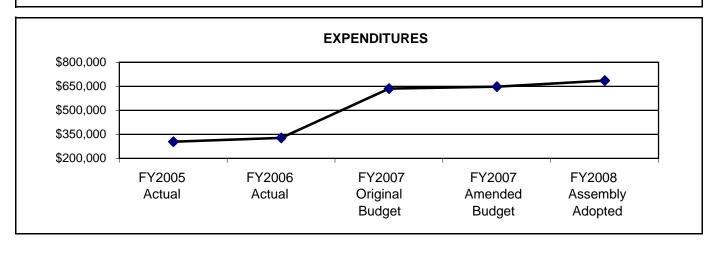
- Analyze and seek solutions to the significant budget challenges facing the General Borough Government.
- Prepare the proposed annual balanced budget prior to April 15, 2007 for consideration by the Assembly.
- Provide liaison personnel for the legislature and for state and federal agencies.

 Promote communications between the Borough and regional entities (cities, boroughs, service area boards, school board, advisory planning commissions, villages) through the community outreach program

#### **PROGRAM CHANGES:** None

#### ACCOMPLISHMENTS: FY2007

- Maintained budget discipline within all aspects of Borough government.
- Successfully coordinated capital projects including the start-up of the South Peninsula Hospital expansion project and the completion of the Central Peninsula Hospital "Mountain Tower".
- Provided response support for several natural disasters including flooding events in Seward and the Kenai River and wind damage in the southern peninsula.
- Initiated the formation of the Kenai Peninsula Conference of Mayors to provide a forum for discussion of regional issues.
- Closure of the CEDD offices in FY2006 resulted in the Special Assistant to the Mayor, the Grants Manager and the Economic Analyst positions being consolidated into the Office of the Mayor.



Fund 100 Department 11210 - Mayor Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
PERSO	ONNEL								
40110	Regular Wages	\$ 177,566	\$ 180,019	\$ 367,131	\$ 367,131	\$ 382,221	\$ 382,221	\$ 15,090	4.11%
40120	Temporary Wages	2,878	19,938	5,000	5,000	5,000	5,000	-	0.00%
40130	Overtime	-	13	-	-	-	-	-	-
40210	FICA	15,640	17,091	32,930	32,930	33,453	33,453	523	1.59%
40221	PERS	23,669	25,940	66,387	78,011	115,624	68,032	(9,979)	-12.79%
40321	Health Insurance	35,469	27,965	57,500	57,500	59,800	59,800	2,300	4.00%
40322	Life Insurance	450	452	910	910	946	946	36	3.96%
40410	Leave	11,732	11,083	31,396	31,396	37,243	37,243	5,847	18.62%
40411	Sick Leave	2,120	1,603	5,578	5,578	5,817	5,817	239	4.28%
40511	Other Benefits		-	-	-	48	48	48	-
	Total: Personnel	269,524	284,104	566,832	578,456	640,152	592,560	14,104	2.44%
SUPPL	LIES								
42021	Promotional Supplies	_	_	-	500	1,000	1,000	500	100.00%
42110		1,650	2,155	3,500	3,500	3,500	3,500	-	0.00%
42120		-	74	-	-	-	-	_	-
42210	Operating Supplies	618	-	-	_	_	_	-	_
	Total: Supplies	2,268	2,229	3,500	4,000	4,500	4,500	500	12.50%
SERVI	CES								
	Contractual Services	1,792	750	10,000	2,500	10,000	10,000	7,500	300.00%
43021	Peninsula Promotion	4,490	11,358	5,000	4,500	5,000	5,000	500	11.11%
43110		3,036	2,642	5,000	5,000	5,000	5,000	-	0.00%
43140		167	325	1,000	1,000	1,500	1,500	500	50.00%
43210	3 -	5,358	12,838	25,000	32,500	30,000	30,000	(2,500)	-7.69%
43220	Car Allowance	7,200	2,631	20,000	-	-	14,400	14,400	-
43260		7,200	2,001	1,000	1,000	1,000	1,000	-	0.00%
43310	3	558	_	1,000	1,000	1,000	1,000	_	0.00%
43410	3	152	614	800	800	800	800	_	0.00%
43610	. 3	4,157	4,797	4,500	4,500	6,000	6,000	1,500	33.33%
43720	Equipment Maintenance	534	555	2,000	2,000	2,200	2,200	200	10.00%
43920	Dues and Subscriptions	1,813	1,871	7,500	7,500	7,500	7,500	-	0.00%
.0020	Total: Services	29,257	38,381	62,800	62,300	70,000	84,400	22,100	35.47%
CAPIT	AL OUTLAY								
-	Minor Office Equipment	3,771	3,383	3,000	3,000	5,000	5,000	2,000	66.67%
40710	Total: Capital Outlay	3,771	3,383	3,000	3,000	5,000	5,000	2,000	66.67%
DEDA	RTMENT TOTAL	\$ 304,820	\$ 328,097	\$ 636,132	\$ 647,756	\$ 719,652	\$ 686,460	\$ 38,704	5.98%
DEFAI	VINICIAL TOTAL	ψ 304,020	ψ 320,097	ψ 030,132	ψ 041,130	ψ / 13,032	ψ 000,400	ψ 30,704	3.80 /0

## LINE-ITEM EXPLANATIONS

40110	Regular Wages. Staff includes: Mayo	r,
	Chief of Staff, Assistant to the Mayo	r,
	Economic Analyst, Grants Manager ar	١d
	Administrative Assistant.	

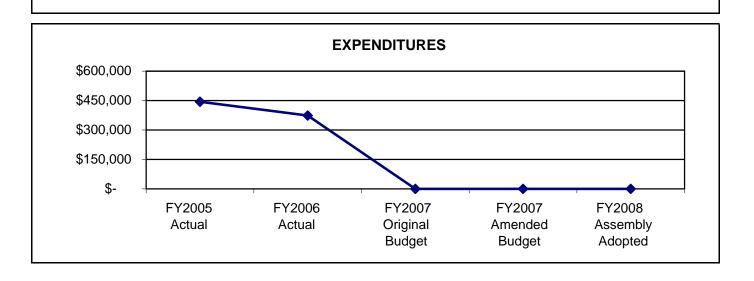
- 43011 Contractual Services. Oil & Gas professional services (\$5,000), Miscellaneous services for Mayor's office (\$5,000).
- **43021** Peninsula Promotion. In addition to promotional materials, this office plans to be represented at various community functions.
- 43210 Transport/subsistence. To cover travel to Anchorage, Juneau, and Washington, DC for the Mayor and staff for meetings with elected officials, staff, agencies, companies and conferences. Increased to cover additional staff.
- 43920 Dues and Subscriptions. Memberships to professional and community organizations, including the various chambers of commerce throughout the borough (\$1,241), subscriptions to local newspapers (\$469), and subscriptions to various professional reports, journals and magazines (\$3,440) and other miscellaneous subscriptions \$2,350).
- 48710 Minor Office Equipment. Purchase computer and miscellaneous office equipment.

Fund: 100 General Fund
Dept: 11225 Mayor - Community & Economic Development Division

Department Budget:	i	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted
Expenditures:										
Personnel	\$	343,231	\$	289,993	\$	-	\$	-	\$	-
Supplies		6,450		5,253		-		-		-
Services		91,114		76,361		-		-		-
Capital Outlay		3,292		2,099		-		-		-
Total Expenditures	\$	444,087	\$	373,706	\$	-	\$	-	\$	-
Staffing History		3.00		4.00		0.00		0.00		0.00

## **DEPARTMENT FUNCTION**

PROGRAM CHANGES: Closure of the CEDD offices, including the deletion of the Business Development Manager position, and the consolidation of the Oil, Gas & Mining Liaison, Grants Manager and Economic Analyst positions within the Office of the Mayor. Savings to the Borough's General Fund is estimated to be \$180,000.



Fund 100 Department 11225 - Mayor Community & Economic Development Division

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Bet Assembly Ado Amended Bud	pted &
PERSONNEL								
10110 Regular Wages	\$ 218,490	\$ 171,655	\$ -	\$ -	\$ -	\$ -	\$ -	
10120 Temporary Wages	795	2,055	-	-	-	-	-	
10210 FICA	19,115	16,885	-	-	-	-	-	
10221 PERS	29,013	33,538	-	-	-	-	-	
10321 Health Insurance	47,317	39,663	-	-	-	-	-	
10322 Life Insurance	555	486	-	-	-	-	-	
10410 Leave	24,580	22,037	-	-	-	-	-	
10411 Sick Leave	3,270	3,602	-	-	-	-	-	
10511 Other Benefits	96	72	-	-	-	-	=	
Total: Personnel	343,231	289,993	-	-	-	-	-	
SUPPLIES								
12110 Office Supplies	2,570	2,005	-	-	-	-	-	
12120 Computer Software	3,465	3,000	-	-	-	-	-	
12210 Operating Supplies	415	248	-	-	-	-	-	
Total: Supplies	6,450	5,253	-	-	-	-	-	
SERVICES								
13011 Contractural Services	5,689	2,017	_	_	_	-	-	
13110 Communication	12,153	10,355	_	_	_	-	-	
13140 Postage	3,774	1,854	-	-	-	-	-	
13210 Transport/Subsistence	22,700	20,569	-	_	_	-	-	
13220 Car Allowance	10,800	8,764	-	_	_	-	-	
13260 Training	1,265	-, -	-	_	_	-	-	
13310 Advertising	2,548	1,280	_	_	_	-	-	
13410 Printing	-	39	-	_	_	-	-	
13720 Equipment Maintenance	1,160	1,188	-	-	-	-	-	
13810 Rents and Operating Lea	,	24,380	-	-	-	-	-	
13920 Dues and Subscription	6,535	5,915	-	-	-	-	-	
Total: Services	91,114	76,361	-	-	-	-	-	
CAPITAL OUTLAY								
18710 Minor Office Equipment	3,292	2,099	_	_	_	-	-	
Total: Capital Outlay	3,292	2,099	-	-	-	-	-	
DEPARTMENT TOTAL	\$ 444,087	\$ 373,706	\$ -	\$ -	\$ -	\$ -	\$ -	

# **LINE-ITEM EXPLANATIONS**

Dept: 11227 Mayor - Purchasing and Contracting

Department Budget:	FY2005 FY2006 Actual Actual		FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted	
Expenditures					_	
Personnel	\$ 324,316	\$	338,050	\$ 376,820	\$ 388,037	\$ 371,435
Supplies	2,064		2,250	3,125	3,565	4,525
Services	12,598		14,915	18,970	19,446	20,240
Capital Outlay	4,837		2,262	4,200	4,200	4,200
Interdepartmental Charges	(195,906)		(217,977)	(235,792)	(235,792)	(211,112)
Total Expenditures	\$ 147,909	\$	139,500	\$ 167,323	\$ 179,456	\$ 189,288
Staffing History	4.00		4.00	4.00	4.00	4.00

# **DEPARTMENT FUNCTION**

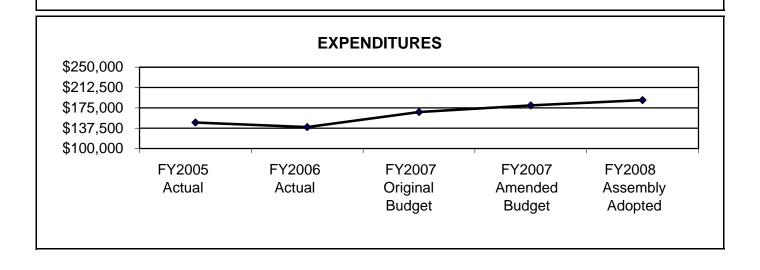
**GENERAL OBJECTIVES:** To provide purchasing support and service to the various entities of the Borough whose objectives are to obtain materials, equipment, and contracted services in a timely, cost effective manner, and at the best value to the Borough. To provide all departments and service areas of the Borough with clear guidance as it pertains to purchasing policies and procedures. ensure that appropriations are used wisely and in the best interest of the Borough while preserving the integrity and fairness of the competitive process. Administer the disposal of surplus tangible property of the Borough, School District, and Service Areas.

FY2008 OBJECTIVES: Research and coordinate a cooperative purchasing program. This program once implemented will allow the Borough to take advantage of a large purchasing pool and better terms with suppliers. Continue implementation and promotion of the Purchasing intranet site to all departments and service area personnel.

PROGRAM CHANGES: None

# **ACCOMPLISHMENTS: FY2007**

- Administered the sale for disposal of surplus tangible property, which netted \$40,622 for the Borough, School District, and Service Areas.
- Established an intranet site for bid/proposal development and contract development.
- Established a Borough-wide vendor/supplier list.
- Transition of purchase requisition for service areas without access to the Borough's financial system from Finance Department to the Purchasing and Contracting Department.
- Supported the Borough in the acquisition of \$90 million dollars of goods and services.



Fund 100
Department 11227 - Mayor - Purchasing and Contracting

PERCONNEL	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	A	Y2008 ssembly Adopted	Difference Assembly Amended	Add	pted &
PERSONNEL	£ 100 011	¢ 400 705	¢ 240 007	¢ 240.007	£ 040 600	\$	240 620	\$ (1.35	.0/	-0.62%
40110 Regular Wages 40120 Temporary Wages	\$ 199,844	\$ 199,785 2,090	\$ 219,987 2,880	\$ 219,987 2,880	\$ 218,628 2,880	Ф	218,628 2,880	\$ (1,35	9)	0.00%
40130 Overtime Wages	4,356	4,761	2,000 5,151	2,000 5,151	2,000 4,997		2,000 4,997	(15		-2.99%
40210 FICA	16,914	18,946	20,365	20,365	19,746		19,746	(6)	,	-2.99%
40210 FIGA 40221 PERS	27,310	37,196	52,581	63.798	85,563		50,345	(13,45	,	-21.09%
40321 Health Insurance	47,187	45,146	46,000	46,000	47,840		47,840	1,84	,	4.00%
40322 Life Insurance	506	506	555	555	553		553		(2)	-0.36%
40410 Leave	24,234	25,376	22,726	22,726	21,043		21,043	(1,68	. ,	-7.41%
40411 Sick Leave	3,917	4,196	6,527	6,527	5,355		5,355	(1,17	,	-17.96%
40511 Other Benefits	48	48	48	48	48		48	(.,	-/	0.00%
Total: Personnel	324,316	338,050	376,820	388,037	406,653		371,435	(16,60	)2)	-4.28%
SUPPLIES	,-	,	,-	,	,		,	( -,-	,	
42110 Office Supplies	1,739	1,950	2,800	3,240	3,200		3,200	()	10)	-1.23%
42170 Office Supplies 42120 Computer Software	1,739	1,950	2,000	3,240	1,000		1,000	1,00	,	-1.23/0
42250 Uniforms	325	300	325	325	325		325	1,00	-	0.00%
Total: Supplies	2.064	2,250	3.125	3,565	4,525		4,525	96	60	26.93%
SERVICES	_,	_,	-,	-,	.,		,,			
43011 Contractual Services	180									
43110 Communications	1,814	1 650	2.500	2.500	2.500		2.500		-	0.000/
43110 Communications 43140 Postage	1,014	1,658 205	2,500 500	2,500 500	2,500 500		2,500 500		-	0.00% 0.00%
43210 Transportation/Subsistence	1,048	2.414	3,100	3,195	3,220		3,220	,	- 25	0.00%
43220 Car Allowance	3,600	3,600	3,600	3,600	3,220		3,600	4		0.70%
43260 Training	824	1,153	2,030	2,030	2,280		2,280	21	50	12.32%
43310 Advertising	2,820	3,365	4,250	4,631	4,600		4,600		31)	-0.67%
43610 Utilities	1,425	1,635	1,840	1,840	2,390		2,390	,	50	29.89%
43720 Equipment Maintenance	310	470	500	500	500		500		-	0.00%
43920 Dues and Subscriptions	396	415	650	650	650		650		-	0.00%
Total: Services	12,598	14,915	18,970	19,446	16,640		20,240	79	94	4.08%
CAPITAL OUTLAY										
48710 Minor Office Equipment	-	2,262	2,500	3,500	2,500		2,500	(1,00	00)	-28.57%
48720 Minor Office Furniture	2,687	-	1,700	700	1,700		1,700	1,00		142.86%
48740 Minor Machines & Equipment	2,150	-	-	-	-		-	,	-	-
Total: Capital Outlay	4,837	2,262	4,200	4,200	4,200		4,200		-	0.00%
INTERDEPARTMENTAL CHARGES										
60000 Charges (To) From Other Depts.	(195,906)	(217,977)	(235,792)	(235,792)	(211,112)		(211,112)	24,68	30	-10.47%
Total: Interdepartmental Charges	(195,906)	(217,977)	(235,792)	(235,792)	(211,112)		(211,112)	24,68		-10.47%
DEPARTMENT TOTAL	\$ 147,909	\$ 139,500	\$ 167,323	\$ 179,456	\$ 220,906	\$	189,288	\$ 9,83	32	5.48%

	LINE-ITEM E	YDI ANATIOI	NS
40110	Regular Wages. Staff includes: Purchasing and Contracting Officer, Purchasing Assistant, Lead Maintenance Supply Specialist, Maintenance Supply	43310	Advertising. Advertising costs for the annual surplus tangible property auction in all borough newspapers and radio stations.
	Specialist I/II.	43610	<b>Utilities.</b> Increased by 30% to cover purchasing department's share of utilities
40120	<b>Temporary Wages.</b> Temporary help for coverage during peak construction season,		cost.
	vacation periods, and auction.	60000	Charges (To) From Other Depts. These are charges to the Maintenance Department
42110	Office Supplies. To cover routine office supplies and the cost of cartridges for color laser printer.		for all wages and benefits of the Lead Maintenance Supply Specialist, the Maintenance Supply Specialist I/II, a portion of the temporary staff, and 25 percent of
42120	<b>Computer Software.</b> To cover cost of software used in website design and maintenance.		the Purchasing and Contracting Officer. This distribution includes a portion for supplies and services attributable to those personnel.

Dept: 11250 Emergency Management - Administration

Department Budget:		FY2005 Actual					FY2007 Original Budget	I Amended			FY2008 Assembly Adopted
Expenditures:											
Personnel	\$	177,613	\$	189,843	\$ 206,406	\$	209,979	\$	269,573		
Supplies		6,724		5,398	8,750		17,183		13,000		
Services		100,006		115,294	180,558		169,853		198,488		
Capital Outlay		7,789		1,557	12,950		15,688		39,700		
Total Expenditures	\$	292,132	\$	312,092	\$ 408,664	\$	412,703	\$	520,761		
Staffing History		2.67		2.67	2.80		2.80		3.30		

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** The Office of Emergency Management has the primary day-to-day responsibility for natural and human-caused disaster management programs and activities. The objectives for OEM include disaster mitigation and preparedness.

# **FY2008 OBJECTIVES:**

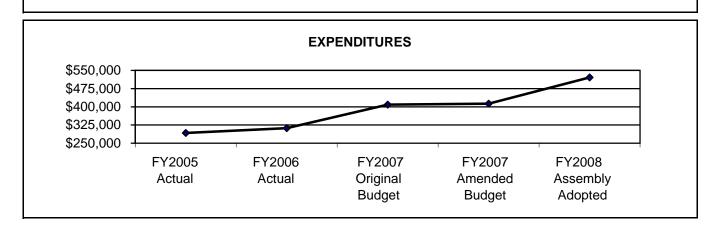
- Pursue funding for and install Computer Aided Dispatch (CAD).
- Complete upgrade of tsunami warning system in coastal communities.
- Complete development of a Kenai Peninsula Borough Incident Management Team (KPB-IMT)
- Conduct training for KPB personnel from various departments in actual EOC duties and one tabletop exercise of newly revised Emergency Response Plans (ERP's), using new EOC.
- Establish voluntary registry of special needs populations for disaster response/evacuation

**PROGRAM CHANGES.** Addition of 0.5 time Program Coordinator.

# **ACCOMPLISHMENTS: FY2007**

- Moved OEM and dispatch center into new facility.
- Presented revised ERP's for Assembly adoption.
- Completed the FEMA-required "Resurrection River Debris Removal Plan" and presented it for adoption by KPB Assembly and subsequent adoption by the City of Seward.
- Negotiated lower cost for river gage service.

- Responded to several local disasters including: volcanic eruptions and ash-fall, significant avalanches and power outages, major floods, ice jams and a ship grounding. The avalanches/power outages resulted in assisting the City of Seward with a State Disaster Declaration and recovery; floods resulted in State and Federal Disaster Declarations.
- Coordinated area-wide Mass Dispensing Exercise for Pandemic Flu with service areas, cities, LEPC State and Federal agencies; dispensed 1,000 + doses.
- Initiated grant funded revisions of all City and Borough Emergency Response Plans.
- Deployed Mobile Command Vehicle for area-wide exercises and actual disaster response.
- Awarded RFP for tsunami warning system replacement with completion of new system expected August 2007.
- Participation in and planning for Nationwide and Statewide terrorism readiness exercise "Northern Edge '07/Alaska Shield" in May 2007.
- Coordinated activation and use of ALMR digital radio system on the Kenai Peninsula, working with all local emergency agencies, Alaska Department of Public Safety, and Department of Defense, with full function expected Spring 2007.
- Worked with Legal to complete agreements for 911 call taking and street addressing with cities of Homer, Seward, and Kenai.
- Citizen Corps program distributed over 225 home survival kits for senior citizens across the Peninsula December 2006, with support from area-wide, volunteers, businesses and Scout Troops.
- Initiated revisions of KPB Emergency Response Plan (ERP) and coordinated same effort with cities.



Fund 100
Department 11250 - Emergency Management - Administration

		FY2005	FY2006	FY2007 Original	FY2007 Amended	FY2008 Mayor	FY2008 Assembly	Difference E Assembly A	
		Actual	Actual	Budget	Budget	Proposed	Adopted	Amended B	•
PERSO	ONNEL	1				·			
40110	Regular Wages	\$ 107,659	\$ 116,163	\$ \$ 135,616	\$ 135,616	\$ 174,403	\$ 174,403	\$ 38,787	28.60%
40120	Temporary Wages	1,000	7,450	6,050	6,050	6,050	6,050	-	0.00%
40130	Overtime Wages	26	261	2,556	2,556	2,841	2,841	285	11.15%
40210	FICA	10,066	11,658	12,285	12,285	15,727	15,727	3,442	28.02%
40221	PERS	15,811	17,642	16,749	20,322	39,742	23,384	3,062	15.07%
40321	Health Insurance	27,447	21,761	19,167	19,167	27,508	27,508	8,341	43.52%
40322	Life Insurance	281	275	343	343	438	438	95	27.70%
40410	Leave	12,950	12,687	11,596	11,596	16,568	16,568	4,972	42.88%
40411	Sick Leave	2,373	1,946	2,044	2,044	2,654	2,654	610	29.84%
	Total: Personnel	177,613	189,843	206,406	209,979	285,931	269,573	59,594	28.38%
SUPPL	LIES								
42110	Office Supplies	2,532	2,339	3,500	3,500	3,500	3,500	-	0.00%
42120	Computer Software	317		500	500	500	500	-	0.00%
42210	Operating Supplies	1,075	1,013	500	10,947	1,000	1,000	(9,947)	-90.87%
42230	Fuels, Oils and Lubricants	1,107	818	1,500	1,050	1,500	1,500	450	42.86%
42310	Repair/Maintenance Supplies	662	772	1,500	204	5,000	5,000	4,796	2350.98%
42360	Motor Vehicle Repair Supplies	410		500	232	500	500	268	115.52%
42410	Small Tools	621	456	750	750	1,000	1,000	250	33.33%
	Total: Supplies	6,724	5,398	8,750	17,183	13,000	13,000	(4,183)	-24.34%
SERVI	CES								
43011	Contractual Services	70,458	88,757	129,241	122,041	129,515	129,515	7,474	6.12%
43110	Communications	6,519	7,403	10,800	11,266	13,000	13,000	1,734	15.39%
43140	Postage	373	132	350	550	600	600	50	9.09%
43210	Transport/Subsistence	5,919	3,189	6,523	4,523	5,329	5,329	806	17.82%
43250	Freight and Express	41	121	200	-	200	200	200	-
43260	Training	150	250	350	350	765	765	415	118.57%
43310	Advertising	217	-	200	-	200	200	200	-
43610	Utilities	5,610	6,292	19,447	19,447	25,200	25,200	5,753	29.58%
43720	Equipment Maintenance	2,760	2,107	4,000	2,771	12,666	12,666	9,895	357.09%
43750	Vehicle Maintenance	89	-	-	-	2,000	2,000	2,000	-
43780	Building Maintenance	-	-	1,566	1,566	1,700	1,700	134	8.56%
43810	Rents and Operating Leases	2,832	2,372	2,880	2,543	2,280	2,280	(263)	-10.34%
43812	Equipment Replacement Pymt	4,383	4,383	4,383	4,383	4,383	4,383	-	0.00%
43920	Dues and Subscriptions	655	288	618	413	650	650	237	57.38%
	Total: Services	100,006	115,294	180,558	169,853	198,488	198,488	28,635	16.86%
CAPIT	AL OUTLAY								
48311	Machinery & Equipment	-	-		-	34,000	34,000	34,000	-
48710	Minor Office Equipment	7,586	1,490	11,950	14,688	4,700	4,700	(9,988)	-68.00%
48720	Minor Office Furniture	203		1,000	1,000	1,000	1,000	-	0.00%
48740	Minor Machinery & Equipment	-	67	· -	-	-	-	-	-
	Total: Capital Outlay	7,789	1,557	12,950	15,688	39,700	39,700	24,012	153.06%
DEPAR	RTMENT TOTAL	\$ 292,132	\$ 312,092	\$ 408,664	\$ 412,703	\$ 537,119	\$ 520,761	\$ 108,058	26.18%

# LINE-ITEM EXPLANATIONS

40110 Regular Wages. Staff includes: Emergency Manager, Administrative Assistant, Secretary (80% of time) and a program coordinator (0.5).

Staff Increase: Program Coordinator 0.5.

40120 Temporary Wages. For non-Emergency Management personnel who assist as needed during emergencies or in the absence of the Manager.

**42310 Repair/Maintenance Supplies**. Wall units and supplies needed for ERC.

43011 Contractual Services. USGS flood warning stations (\$82,000), Community Alert Network (CAN) contract (\$11,500), waste disposal (\$900), grounds maintenance (\$3,175), plowing and sanding (\$1,700), custodial (\$12,240), radio programming and antenna maintenance (\$18,000).

43110 Communications. Connectivity, long distance, flood gage phone lines, cable, satellite phones, and cell phone charges. **43210 Transport/Subsistence.** Travel for meetings with regional and national officials; travel to Anchorage and within the Borough for public presentations, public review, training, trade shows and planning.

**43610 Utilities.** Electricity (\$15,282), heating and cooling (\$9,000), water and sewer (\$265) in new facility.

**43720** Equipment Maintenance. \$5,000 tsunami siren system maintenance & operation; \$1,666 for AED support, \$4,000 for other emergency equipment, \$2,000 copier maintenance agreement.

**43810** Rents and Operating Leases. Lease of repeater site at Diamond Ridge (\$2,280).

**48311 Machinery & Equipment.** \$26,500 for movable flood control containers, \$7,500 web cams for flood watch.

**48710 Minor Office Equipment.** (2) Workstations, \$3,200; laser printer, (\$1,500).

Fund:	100	General Fund
Dept:	11255	Emergency Management - 911 Ccommunications

Department Budget:	FY2005 Actual					FY2007 Original Budget	į	FY2007 Amended Budget	FY2008 Assembly Adopted		
Expenditures						-					
Personnel	\$	413,135	\$	446,337	\$	513,351	\$	519,681	\$	621,322	
Supplies		430		456		4,500		3,000		2,000	
Services		412,656		370,437		454,018		455,518		513,242	
Capital Outlay		442		5,276		6,200		14,954		-	
Interdepartmental Charges		-		-		73,905		73,905		86,072	
Total Expenditures	\$	826,663	\$	822,506	\$	1,051,974	\$	1,067,058	\$	1,222,636	
Staffing History		6.33		7.33		7.20		7.20		8.70	

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administration of Enhanced 911 emergency number services for all citizens living within the boundaries served by the Borough. An eight member 911 Advisory Board provides fiscal oversight and operational direction through the Borough Emergency Manager, Office of Emergency Management.

### **FY2008 OBJECTIVES:**

- Establish new dispatch service agreements with the State of Alaska, City of Soldotna, and services areas to equitably allocate dispatch center cost.
- Work with OEM and Addressing Officer to complete upgrade of the 911-address database system and maintenance agreement with service providers.
- Restructure chain of command in the center to improve administrative and operational functions & to enhance customer service and officer safety.
- Seek grant funding to procure and install Computer Aided Dispatch (CAD) system at an estimated cost of \$1,000,000.
- Revamp training program to include ALMR use and assignment, wireless 911 systems deployment and use, etc.
- Procure a "gateway" radio component to enable responders without ALMR ability to be patched onto the new digital system to provide true emergency interoperable communications between agencies and service areas.

**PROGRAM CHANGES:** Coordinate use and assignment of ALMR (Digital) radio system for all agencies within KPB in mutual aid and disaster response, as well as for Tri-Borough mutual aid responses.

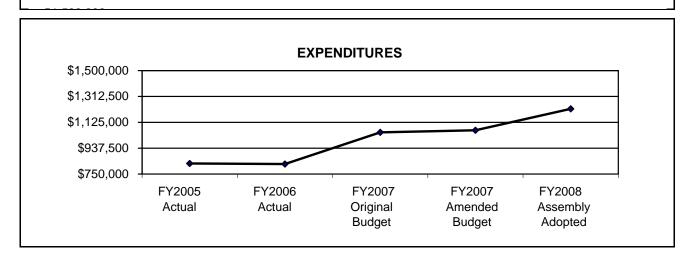
### **ACCOMPLISHMENTS: FY2007**

- Relocated entire emergency communications center to new facility at Wilson Lane, Soldotna.
- Equipment upgraded, new systems in place.
- Completed revisions of 911 related agreements with Seward, Homer, Kenai and Borough Dispatch centers to include benchmarks of training, quality assurance and accuracy of street addressing data.

### PERFORMANCE MEASURES

- Answer all 911 calls in an average of 4 seconds or less
- Answer all business lines in 8 seconds or less
- Process Priority calls for service in 90 seconds or less, 85% of the time
- Process non-emergency business line calls for service in 270 seconds or less, 85% of the time
- All members of Management and Supervision to be Quality Assurance (QA) certified

	FY2005 Actual	FY2006 Actual	FY2007 Estimated	FY2008 Projected
911 Calls	16,919	17,200	18,500	20,000
% Change	+17.02%	+1.66%	+7.56%	+8.11%



Fund 100 Department 11255 Emergency Management - 911 Communications

		FY2005 Actual	FY2006 Actual		FY2007 Original Budget	Α	FY2007 mended Budget		FY2008 Mayor Proposed	P	FY2008 Assembly Adopted		Difference B Assembly Ac Amended Bu	lopted &
PERSONNEL				_		_		_		_		_		
40110 Regular Wage		\$ 228,764	\$ 243,860	\$	279,472	\$	255,718	\$	345,159	\$	345,159	\$	89,441	34.98%
40120 Temporary Wa	0	-	3,520		5,150		21,150		5,150		5,150		(16,000)	-75.65%
40130 Overtime Wag	es	25,902	20,277		19,275		23,275		19,771		19,771		(3,504)	-15.05%
40210 FICA		21,162	22,723		26,208		26,208		31,603		31,603		5,395	20.59%
40221 PERS		34,197	49,365		70,703		80,787		140,730		82,805		2,018	2.50%
40321 Health Insuran	ice	75,773	78,637		84,333		84,333		104,052		104,052		19,719	23.389
40322 Life Insurance		571	616		733		733		898		898		165	22.51%
40410 Leave		24,623	24,595		24,474		24,474		28,764		28,764		4,290	17.539
40411 Sick Leave		2,143	2,744		3,003		3,003		3,120		3,120		117	3.909
Total: Personn	iel	413,135	446,337		513,351		519,681		679,247		621,322		101,641	19.56%
SUPPLIES														
42110 Office Supplies	S	430	456		2,500		2,500		2,000		2,000		(500)	-20.009
42120 Computer Soft	ware	-	-		2,000				-		-		` -	-
42210 Operating Sup	plies	-	-		-		500		-		-		(500)	-100.009
Total: Supplies	3	430	456		4,500		3,000		2,000		2,000		(1,000)	-33.339
SERVICES														
43011 Contractual Se	ervices	231,194	221,679		240,292		240,292		243,653		243,653		3,361	1.409
43110 Communicatio	ns	139,751	136,688		141,120		142,620		161,120		161,120		18,500	12.979
43140 Postage		-	(5)		200		200		200		200		-	0.009
43210 Transportation	/Subsistence	6,403	5,482		3,970		3,970		6,752		6,752		2,782	70.089
43260 Training		4,379	6,113		7,420		7,420		7,520		7,520		100	1.35
43310 Advertising		· -	198		560		560		560		560		-	0.00
43610 Utilities		-	-		38,673		27,513		43,621		43,621		16,108	58.559
43720 Equipment Ma	intenance	30,591	_		19,910		31,070		47,750		47,750		16.680	53.69
43780 Building/Grour		-	-		1,566		1,566		1,566		1,566		-	0.00
43920 Dues and Sub		338	282		307		307		500		500		193	62.87
Total: Services	•	412,656	370,437		454,018		455,518		513,242		513,242		57,724	12.679
CAPITAL OUTLAY														
48110 Office Furnitur	e	-	_		-		8,754		_		-		(8,754)	-100.009
48210 Communicatio	ns Equipment	-	1,651		-		-, -,		_		_		-	-
48710 Minor Office E		442	3,625		2,500		2,500		_		-		(2,500)	-100.009
48720 Minor Office F			-,		3,700		3,700		_		-		(3,700)	-100.009
Total: Capital	Outlay	442	5,276		6,200		14,954		-		-		(14,954)	-100.009
INTERDEPARTMENT	AL CHARGES													
60000 Charges (To) I	From Other Depts	_	_		73,905		73,905		86,072		86,072		12,167	16.469
	artmental Charges	-	-		73,905		73,905		86,072		86,072		12,167	16.469
DEPARTMENT TOTA	d.	\$ 826.663	\$ 822.506	Φ.	1,051,974	Φ.	1.067.058	\$	1.280.561	<b>ው</b>	1.222.636	\$	155,578	14.589

# Fund 100 Department 11255 Emergency Management - 911 Communications - Continued

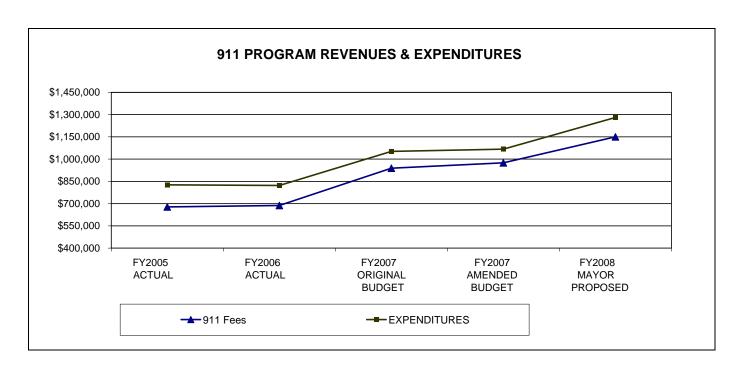
### LINE-ITEM EXPLANATIONS

**40110 Regular Wages.** Staff includes: Communications Center Supervisor, 1 Shift Supervisors, 6.5 Public Safety Dispatchers, and 1 Secretary (20% of time).

Added: 1.5 Public Safety Dispatchers

- 43011 Contractual Services. Year contract with ACS for update on access lines and CAN database information (\$78,000), payments to cities for E911 services (\$145,500), TTY (\$225), AQUA warranty (\$390), ProQA contract (\$1,700), EMD cardsets (\$351), custodial (\$11,880), plowing and sanding (\$1,650), grounds maintenance (\$3,086), waste removal (\$871).
- **43110 Communications.** Direct trunking charges related to 911 calls into the central call-taking center and directed to the remote dispatch centers. Dedicated long distance circuits, trunks, and data lines (\$141,120). Connectivity (\$20,000).

- **43260 Training.** Yearly Navigator Conference for Dispatch Supervisor (\$1,000), NAED training for EMD recerts (\$3,920), BLS (\$700), NENA Conference (\$1,000), Dispatch Technology Training (\$900).
- **43610 Utilities.** Electricity (\$30,564), heating and cooling (\$12,000), water and sewer (\$257), and propane (\$800).
- **43720 Equipment Maintenance.** Maintenance agreement with ACS for CML equipment and labor (\$42,000), Stancil recorder maintenance agreement (\$2,500), generator costs (\$2,000), maintenance agreement for fax and printers (\$1,250).
- 60000 Charges (To) From Other Depts. (\$86,072)
  These are charges from Resource Planning for all
  wages and benefits of the Addressing Officer
  responsible for all 911 addressing and database
  management



The 911 program is projected to receive revenues of approximately \$1,136,372 during FY2008 with the City of Soldotna (\$70,000), Central Emergency Services (\$70,186), and Nikiski Fire Service Area (\$70,186) contributing for dispatching services and (\$926,000) generated from a \$1.35 per telephone line surcharge.

The costs shown are approximately one-half of the total cost of operating the 911 program for the Kenai Peninsula. The State of Alaska Department of Public Safety budgets for and pays for the other cost.

Fund 100 Department - Emergency Management Totals

DEDGG WE		Y2005 Actual		FY2006 Actual		FY2007 Original Budget	Δ	FY2007 Amended Budget		FY2008 Mayor roposed	Α	FY2008 ssembly Adopted	Δ	Difference E Assembly Ad Amended Bu	dopted &
PERSONNEL	•	000 400	•	000 000	•	445.000	Φ.	004.004	Φ.	E40 E00	•	E40 E00	•	400.000	00.770/
40110 Regular Wages	\$	336,423	\$	360,023	\$	415,088	\$	391,334	\$	519,562	\$	519,562	\$	128,228	32.77%
40120 Temporary Wages		1,000		10,970		11,200		27,200		11,200		11,200		(16,000)	-58.82%
40130 Overtime Wages		25,928		20,538		21,831		25,831		22,612		22,612		(3,219)	-12.46%
40210 FICA		31,228		34,381		38,493		38,493		47,330		47,330		8,837	22.96%
40221 PERS		50,008		67,007		87,452		101,109		180,472		106,189		5,080	5.02%
40321 Health Insurance		103,220		100,398		103,500		103,500		131,560		131,560		28,060	27.11%
40322 Life Insurance 40410 Leave		852 37,573		891 37,282		1,076 36,070		1,076 36,070		1,336 45,332		1,336		260 9,262	24.16% 25.68%
40410 Leave 40411 Sick Leave		4,516		4,690		5,047		5,047		,		45,332			14.40%
Total: Personnel		590,748		636,180		719,757		729,660		5,774 965,178		5,774 890,895		727 161,235	22.10%
Total. Personner		390,746		030,100		119,131		729,000		905,176		090,093		101,233	22.10%
SUPPLIES															
42110 Office Supplies		2,962		2,795		6,000		6,000		5,500		5,500		(500)	-8.33%
42120 Computer Software		317		-		2,500		500		500		500		-	0.00%
42210 Operating Supplies		1,075		1,013		500		11,447		1,000		1,000		(10,447)	-91.26%
42230 Fuels, Oils & Lubricants		1,107		818		1,500		1,050		1,500		1,500		450	42.86%
42310 Repair/Maint Supplies		662		772		1,500		204		5,000		5,000			2350.98%
42360 Motor Vehicle Repair Supplies		410		-		500		232		500		500		268	115.52%
42410 Small Tools		621		456		750		750		1,000		1,000		250	33.33%
Total: Supplies		7,154		5,854		13,250		20,183		15,000		15,000		(5,183)	-25.68%
SERVICES															
43011 Contractual Services		301,652		310,436		369,533		362,333		373,168		373,168		10,835	2.99%
43110 Communications		146,270		144,091		151,920		153,886		174,120		174,120		20,234	13.15%
43140 Postage		373		127		550		750		800		800		50	6.67%
43210 Transportation/Subsistence		12,322		8,671		10,493		8,493		12,081		12,081		3,588	42.25%
43250 Freight and Express		41		121		200		-		200		200		200	-
43260 Training		4,529		6,363		7,770		7,770		8,285		8,285		515	6.63%
43310 Advertising		217		198		760		560		760		760		200	35.71%
43610 Utilities		5,610		6,292		58,120		46,960		68,821		68,821		21,861	46.55%
43720 Equipment Maintenance		33,351		2,107		23,910		33,841		60,416		60,416		26,575	78.53%
43750 Vehicle Maintenance		89		-		-		-		2,000		2,000		2,000	-
43780 Building/Ground Maintenance		-		-		3,132		3,132		3,266		3,266		134	4.28%
43810 Rents and Operating Leases		2,832		2,372		2,880		2,543		2,280		2,280		(263)	-10.34%
43812 Equipment Replacement Pymt.		4,383		4,383		4,383		4,383		4,383		4,383		-	0.00%
43920 Dues and Subscriptions		993		570		925		720		1,150		1,150		430	59.72%
Total: Services		512,662		485,731		634,576		625,371		711,730		711,730		86,359	13.81%
CAPITAL OUTLAY															
48110 Office Furniture		_		_		-		8,754		-		-		(8,754)	-100.00%
48210 Communications Equipment		-		1,651		-		-,		-		-		-	-
48311 Machinery & Equipment		-		- ,		-		-		34,000		34,000		34,000	-
48710 Minor Office Equipment		8,028		5,115		14,450		17,188		4,700		4,700		(12,488)	-72.66%
48720 Minor Office Furniture		203		-		4,700		4,700		1,000		1,000		(3,700)	-78.72%
48740 Minor Machinery & Equipment	_			67											
Total: Capital Outlay		8,231		6,833		19,150		21,888		39,700		39,700		9,058	41.38%
INTERDEPARTMENTAL CHARGES															
60000 Charges (To) From Other Depts.		_		_		73,905		73,905		86,072		86,072		12,167	16.46%
Total: Interdepartmental Charges		-		-		73,905		73,905		86,072		86,072		12,167	16.46%
DEPARTMENT TOTAL	r 4	110 705	٠	1 124 500	۴		Φ.		Φ.		Φ.		¢.		
DEFARIMENTIUTAL	<b>\$</b> 1	,118,795	Ф	1,134,598	Ф	1,460,638	Ф	1,471,007	Φ	1,817,680	Φĺ	1,743,397	\$	263,636	17.92%

Dept: 11230 General Services - Administration

Department Budget:	FY2005 Actual		FY2006 Actual	FY2007 Original Budget			FY2007 Amended Budget	FY2008 Assembly Adopted		
Expenditures:										
Personnel	\$ 284,858	\$	296,225	\$	328,340	\$	337,964	\$	351,089	
Supplies	10,134		1,891		600		600		1,200	
Services	79,161		71,933		77,350		82,065		83,375	
Capital Outlay	2,200		2,471		2,000		-		8,500	
Total Expenditures	\$ 376,353	\$	372,520	\$	408,290	\$	420,629	\$	444,164	
Staffing History	 3.50		3.50		3.50		3.50		3.70	

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administer human resources, information systems, risk management, print shop, mailroom and custodial functions for the Borough; and operations of the Homer and Seward Annexes.

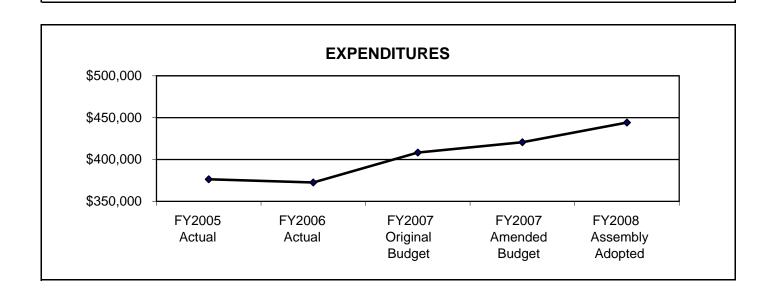
# **FY2008 OBJECTIVES:**

- Complete a policies and procedure manual.
- Provide on-line harassment prevention training to all employees.
- Implement new labor agreement.

**PROGRAM CHANGES:** Added 0.2 Administrative Assistant.

# **ACCOMPLISHMENTS: FY2007**

- Recruited for 94 regular and temporary positions.
- Negotiated a new labor agreement.
- Made job-descriptions available on-line.
- Developed an on-line application system.
- Provided on-line supervisory training in harassment prevention.
- Implemented on-line self—service payroll and W-2 information.



Fund 100
Department 11230 - General Services - Administration

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	Y2008 Mayor roposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	lopted &
PERSONNEL								
40110 Regular Wages	\$ 169,617		. ,	\$ 190,412	\$ 207,249	\$ 207,249	\$ 16,837	8.84%
40120 Temporary Wages	2,916	15,620	4,000	4,000	4,000	4,000	-	0.00%
40130 Overtime Wages	3,230	1,453	3,332	3,332	994	994	(2,338)	-70.17%
40210 FICA	15,396	17,297	17,591	17,591	18,626	18,626	1,035	5.88%
40221 PERS	23,819	33,081	45,113	54,737	78,626	46,263	(8,474)	-15.48%
40321 Health Insurance	41,263	38,312	40,250	40,250	44,252	44,252	4,002	9.94%
40322 Life Insurance	452	464	479	479	514	514	35	7.31%
40410 Leave	22,645	22,033	21,814	21,814	23,630	23,630	1,816	8.32%
40411 Sick Leave	5,304	5,110	5,349	5,349	5,561	5,561	212	3.96%
40511 Other Benefits	216	24	-	-	-	-	-	-
Total: Personnel	284,858	296,225	328,340	337,964	383,452	351,089	13,125	3.88%
SUPPLIES								
42110 Office Supplies	3,219	980	500	500	1,000	1,000	500	100.00%
42120 Computer Software	943	35	-	-	-	-	-	-
42210 Operating Supplies	5,972	806	100	100	200	200	100	100.00%
42230 Fuels, Oils and Lubricants		70	-	-	-	-	-	-
Total: Supplies	10,134	1,891	600	600	1,200	1,200	600	100.00%
SERVICES								
43011 Contractual Services	10,637	12,068	15,000	14,800	15,000	15,000	200	1.35%
43110 Communications	15,927	5,727	3,800	3,800	3,800	3,800	-	0.00%
43140 Postage	982	762	750	750	800	800	50	6.67%
43210 Transportation/Subsistence	3,647	3,834	2,200	3,900	4,350	4,350	450	11.54%
43220 Car Allowance	3,600	3,600	3,600	3,600	-	3,600	-	0.00%
43250 Freight and Express	-	26	100	100	-	-	(100)	-100.00%
43260 Training	1,420	1,070	4,200	4,200	5,400	5,400	1,200	28.57%
43270 Employee Development	3,456	5,694	7,500	7,500	7,500	7,500	-	0.00%
43310 Advertising	14,462	7,359	12,000	15,015	13,000	13,000	(2,015)	-13.42%
43610 Utilities	3,437	7,861	3,800	3,800	4,600	4,600	800	21.05%
43720 Equipment Maintenance	600	1,333	1,200	1,200	1,200	1,200	-	0.00%
43810 Rents and Operating Leases	19,678	21,124	21,500	21,500	22,000	22,000	500	2.33%
43920 Dues and Subscription	1,315	1,475	1,700	1,900	2,125	2,125	225	11.849
Total: Services	79,161	71,933	77,350	82,065	79,775	83,375	1,310	1.60%
CAPITAL OUTLAY								
48710 Minor Office Equipment	2,200	160	2,000	-	7,500	7,500	7,500	-
48720 Minor Office Furniture	,	2,311	,	-	1,000	1,000	1,000	-
Total: Capital Outlay	2,200	2,471	2,000	-	8,500	8,500	8,500	-
DEPARTMENT TOTAL	\$ 376,353	\$ 372,520	\$ 408,290	\$ 420,629	\$ 472,927	\$ 444,164	\$ 23,535	5.60%

# LINE-ITEM EXPLANATIONS

**40110** Regular Wages. Staff includes: General Services Director, 1 Administrative Assistant (General Services), 1 Secretary (Homer Annex) and ½ time Secretary (Seward Annex).

Added 0.2 Administrative assistant.

**43011 Contractual Services.** Labor arbitration contingency (\$3,000), health care broker/consultant fees (\$12,000).

**43270 Employee Development.** Amount required by labor contract.

**43810** Rents and Operating Leases. Seward and Homer annex leases and post office box rentals.

**48710 Minor Office Equipment.** 2 Workstations, \$4,000; Copier, \$3,500.

**48720 Minor Office Furniture.** Desk and 2 chairs for Seward Annex and 1 chair for Homer Annex.

DEPT: 11231 General Services - MIS

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:			-	-	
Personnel	\$ 960,278	\$ 1,050,692	\$ 1,123,846	\$ 1,158,017	\$ 1,173,118
Supplies	114,134	56,889	60,500	63,408	55,700
Services	358,525	325,408	404,548	393,548	359,551
Capital Outlay	111,191	44,885	41,650	73,254	24,650
Total Expenditures	\$ 1,544,128	\$ 1,477,874	\$ 1,630,544	\$ 1,688,227	\$ 1,613,019
Staffing History	11.00	11.00	11.00	11.00	11.00

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** The Management Information Systems Division's role is to provide effective and efficient information technology capability to the borough's workforce. This includes network connectivity, network and server administration, Internet based services, application software administration and support, e-mail, digital telephony, web services, technical advisement and desktop computer support.

### PROGRAM CHANGES: None

### **FY2008 OBJECTIVES:**

Systems: Replacement of the centralized coreswitching unit for the KPB network. Explore and implement effective compression technology so that backup procedures can keep pace with the Borough's ever-growing data accumulation. Examine personnel and departmental organizational structure in MIS. Front-end mail services for a more efficient distribution of service. Institute a more defined support role for emergency service related needs. Install wireless network in borough administration building.

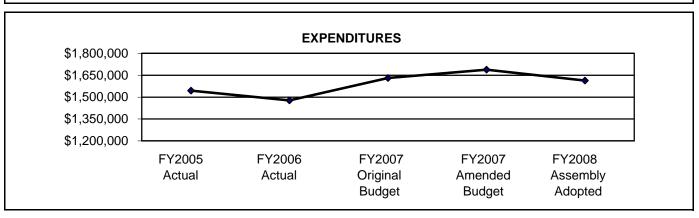
Develop Intranet web-based <u>Applications</u> applications to present information and provide research capabilities from the Tax, Real Property, Personal Property, and Sales Tax legacy applications databases. Migrate the legacy Special Assessment District and TAX portion of the Judgment in-house applications into the Manatron third-party application, and migrate the Sales Tax portion of the judgment legacy application into the TaTa Tax Mantra third-party application completing the migration of our entire main legacy-based inhouse applications to third-party vendor applications.

Implement the e Tax web-based collection of Sales Tax via the TaTa Tax mantra application. Enhance the payroll Budgeting application to facilitate a direct upload interface to the GEMS budgeting module.

### **ACCOMPLISHMENTS: FY2007**

**Systems:** Continued to strive for courteous and responsive end user support. Maintained and serviced the Borough's network based computing environment. Created a foundation to grow a secure wireless infrastructure in the Borough admin building. Expanded the Borough's IP Telephony system to the Secured an enterprise Kenai River Center. agreement with Microsoft Corporation to provide KPB with Office products and upgrades. Moved to the Active Directory based email server. Implemented effective wireless synchronization for hand held PC units. Provide clustered redundancy to voice mail Allowed for home duplication of work services. desktop environment.

Applications: Implement the following third-party software applications in production mode: TaTa Tax mantra Sales Tax, GEMS HRMS Employment Self Service (ESS) Web-based Portal, Manatron PropertyMax and CollectMax components allowing the KPB to display assessment information and collect property taxes via the Web. Continued to implement contracted functionality and processes in the Manatron CAMA and Tax Billing & Collection application as developed post go-live, and to provide a high-level of support for on-going business processes as the product stabilizes in our business environment. Rewrite the GEMS payroll budgeting application in the .NET environment to enable new functionality. Continue the process of training the development staff in Window-based skills.



Fund 100 Department 11231 - General Services - MIS

		FY2005 Actual		2006 tual	C	Y2007 Original Budget	Α	FY2007 mended Budget		FY2008 Mayor Proposed	As	Y2008 ssembly dopted		Difference B Assembly Ad Amended Bu	lopted &
<b>PERSO</b> 40110	<b>DNNEL</b> Regular Wages	\$ 593,147	\$ 6	29,867	\$	667,681	\$	667,681	\$	705,835	\$	705,835	\$	38,154	5.71%
40120		1,060	Ψ 0	-	Ψ	-	Ψ	-	Ψ	-	Ψ	-	۳	-	-
40130	Overtime Wages	13,057		20,141		14,164		14,164		14,555		14,555		391	2.76%
40210	FICA	51,015		56,143		60,811		60,811		62,944		62,944		2,133	3.51%
40221	PERS	82,460		17,792		160,180		194,351		271,510		159,755		(34,596)	-17.80%
40321	Health Insurance	129,686	1	29,363		126,501		126,501		131,560		131,560		5,059	4.00%
40322	Life Insurance	1,527		1,597		1,678		1,678		1,729		1,729		51	3.04%
40410	Leave	73,789		79,164		74,372		74,372		77,690		77,690		3,318	4.46%
40411		14,537		16,481		18,315		18,315		18,954		18,954		639	3.49%
40511	Other Benefits			144		144		144		96		96		(48)	-33.33%
	Total: Personnel	960,278	1,0	50,692	1	,123,846		1,158,017		1,284,873	1	,173,118		15,101	1.30%
SUPPL	IES														
42110	Office Supplies	10,115		1,020		3,000		3,000		3,000		3,000		-	0.00%
42120	Computer Software	85,196		14,242		7,500		15,329		5,000		5,000		(10,329)	-67.38%
42210	Operating Supplies	18,767		30,892		25,300		30,629		20,000		20,000		(10,629)	-34.70%
42230	Fuel, Oils and Lubricants	46		-		500		500		500		500		-	0.00%
42310	Repair/Maintenance Supplies	10		10,724		24,000		13,750		27,000		27,000		13,250	96.36%
42410	Small Tools			11		200		200		200		200		-	0.00%
	Total: Supplies	114,134		56,889		60,500		63,408		55,700		55,700		(7,708)	-12.16%
SERVI	CES														
43011	Contractual Services	37,130		674		4,000		4,000		24,000		24,000		20,000	500.00%
43019	Software Licensing	-		68,236		120,350		113,150		141,200		141,200		28,050	24.79%
43110	Communications	50,057		65,277		76,730		76,730		88,430		88,430		11,700	15.25%
43210	Transportation/Subsistence	7,294		6,429		5,120		5,120		3,400		3,400		(1,720)	-33.59%
43250	Freight and Express	122		229		2,000		2,000		2,000		2,000		-	0.00%
43260	Training	1,415		2,788		12,350		10,650		1,000		1,000		(9,650)	-90.61%
43610	Utilities	10,803		10,857		12,000		12,000		14,400		14,400		2,400	20.00%
43720	Equipment Maintenance	128,570		20,848		31,000		28,900		31,000		31,000		2,100	7.27%
43750	Vehicle Maintenance	-		-		500		500		500		500		-	0.00%
43812	Equipment Replacement Pymt.	120,512	1	46,315		137,498		137,498		50,621		50,621		(86,877)	-63.18%
43920	Dues and Subscriptions	2,622		3,755		3,000		3,000		3,000		3,000		-	0.00%
	Total: Services	358,525	3	25,408		404,548		393,548		359,551		359,551		(33,997)	-8.64%
CAPIT	AL OUTLAY														
48120	Office Machines	61,915		33,507		9,500		22,779		-		-		(22,779)	-100.00%
48710	Minor Office Equipment	49,113		9,951		31,650		49,975		23,650		23,650		(26,325)	-52.68%
48720	Minor Office Furniture	163		1,427		500		500		1,000		1,000		` <sup>′</sup> 500 <sup>′</sup>	100.00%
	Total: Capital Outlay	111,191		44,885		41,650		73,254		24,650		24,650		(48,604)	-66.35%
DEPAR	RTMENT TOTAL	\$ 1,544,128	\$ 1,4	77,874	\$ 1	,630,544	\$	1,688,227	\$	1,724,774	\$ 1	,613,019	\$	(75,208)	-4.45%

### **Fund 100**

### Department 11231 - General Services - MIS - Continued

### **LINE-ITEM EXPLANATIONS**

- 40110 Regular Wages. Staff includes: Systems Manager, Enterprise Applications Manager, 4 Enterprise Applications Developers, 1 Network/IT Administrator, 1 Network/PC Specialist, 1 Senior Computing Technician, 2 Computing Technicians.
- **42120 Computer Software**. Visual Studio, \$2,000; Miscellaneous, \$3,000.
- **42210 Operating Supplies.** Paper, toner, ink, tapes and miscellaneous supplies.
- **42310 Repair/Maintenance Supplies.** Various parts for repairing and maintaining desktop and network computers, equipment and infrastructure.
- **43011 Contractual Services.** Software modifications, \$20,000; Help desk calls, \$2,000; miscellaneous, \$2,000.

- 43019 Software Licensing. IP phones, \$18,000; GEMS, \$28,750; NT runtime Development, \$39,000; Anti-Virus, \$2,500; Anti-Spam, \$3,000; Spyware \$2,850; MICROFOCUS COBOL Compiler, \$2,000; miscellaneous, \$2,000; Recurring charge for FY2007 MS Office Pro, \$35,000; GoToMyPC, \$4,400; CommVault Backup, \$2,500; FrontPage, \$1,200.
- **43110 Communications.** Increase internet bandwidth to 5Mb and TLS Circuit to KPB to 100 Mb.
- **43720 Equipment Maintenance**. Printer, \$16,000; CommVault backup, \$12,000, P/C and server contracts; miscellaneous charges.
- **43812 Equipment Replacement Payments**. See schedule below.
- **43920** Dues & Subscriptions. Microsoft Developer, \$2,000 and Miscellaneous Publications, \$1,000.
- **48710 Minor Office Equipment**. Router \$3,000; (3) Switches, \$6,600; Projector, \$1,000; IP Phones \$1,800: (4) workstations \$10,000; UPS, \$1,250.

EQUII	PMENT REPLACEM	<b>ENT PAYMENT SCHE</b>	DULE	
				<u>Fut</u>
		FY2007	FY2008	<u>Proje</u>
<u>Items</u>	Prior Years	<b>Estimated</b>	<u>Projected</u>	<u>Payr</u>
Dell PowerEdge 4600 Server	\$ 8,933	\$ 2,233	\$ -	\$
Borough Building Phone System	59,975	14,994	-	
Dell PowerEdge 2600 Server	4,693	1,172	-	
UNISYS Mainframe, Hardware and Softwa	are 177,385	88,694	-	
1996 Cargo Van	27,300	2,100	2,100	
Konica Digital Printer 7085	19,689	6,563	6,563	
Uninterruptible Power Supply (UPS)	67,592	9,732	10,776	5
1 Server	-	2,772	-	
1 Server	-	2,540	2,540	
3 Servers @ \$8,000 each	-	5,543	5,544	1
1 Server	-	1,155	-	
1 Server	-	-	6,005	2
Network Switch	-	-	11,549	4
1 Server	-	-	1,848	
1 Server	-	-	1,848	
1 Server	<u>-</u> _	<u>-</u> _	1,848	<u> </u>
	\$ 365,567	\$ 137,498	\$ 50,621	\$ 17

This page intentionally left blank

Dept: 11232 General Services - GIS

Department Budget:	FY2005 Actual		FY2006 Actual	FY2007 Original Budget	Δ	FY2007 mended Budget	Α	FY2008 ssembly Adopted
Expenditures:								
Personnel	\$ 356,442	\$	347,660	\$ 339,530	\$	351,842	\$	352,849
Supplies	32,806		15,925	20,500		20,500		15,500
Services	64,522		75,952	87,490		93,290		92,735
Capital Outlay	26,433		-	29,000		25,300		18,000
Total Expenditures	\$ 480,203	\$	439,537	\$ 476,520	\$	490,932	\$	479,084
Staffing History	 5.00	•	5.00	4.00		4.00		4.00

### DEPARTMENT FUNCTION

**GENERAL OBJECTIVES:** The Geographic Information Systems (GIS) department provides mapping services and support for the Kenai Peninsula Borough, its cities, state, federal agencies and the public. GIS is responsible for emergency services map book production, maintaining an interactive parcel map on the internet, ad hoc map production and development of spatial applications for the various borough departments.

**PROGRAM CHANGES:** Digital elevation model data acquisition. Expand Internet mapping services.

# **FY2008 OBJECTIVES:**

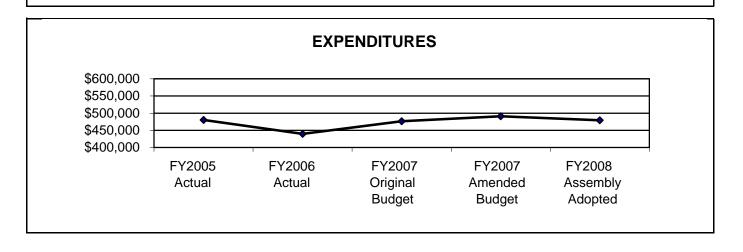
Focus on improving data quality and performance of Internet map services. Complete development and publish digital versions of the emergency services map books on digital media with searchable content. Acquire data for digital elevation modeling. Continue to provide mapping support for street naming and addressing. Support selection and deployment of Computer Aided Dispatch software. Work to provide the Sales Tax Division with map information for the new Sales Tax mantra software. Complete digitizing

historical aerial photography and make available on line.

### **ACCOMPLISHMENTS: FY2007**

Changes to addressing ordinances were adopted by the Assembly. Added Zoom software on laptop computers for emergency response staff to provide maps in a digital format in the field. Supported implementation of Manatron's CAMA system for Assessing and Sales Tax Division new software implementation. Received an award for Most Professional mapping Project at the 2006 Alaska Surveying & Mapping conference. Received an award by ESRI, Inc., the Borough's GIS software provider, for Special Achievement in GIS.

PERFORMANCE MEASURES: Provided 1143 street address assignments and 52 street name changes in 2006. The number of visits to the Internet map service for parcel information and subdivision record plats has increased to an average of 9,500 hits per month. Published and distributed approximately 200 emergency services map books to all emergency services areas, several departments within the KPB administration, and the public. Scanned 9,322 aerial photos and made them available to on-line users.



# Fund 100 Department 11232 - General Services - GIS

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ac Amended Bu	lopted &
PERSO	NNEL								
40110	Regular Wages	\$ 215,111	\$ 202,513	\$ 201,606	\$ 201,606	\$ 209,233	\$ 209,233	\$ 7,627	3.78%
40130	Overtime Wages	4,549	-	1,026	1,026	1,627	1,627	601	58.58%
40210	FICA	18,804	18,166	17,830	17,830	18,648	18,648	818	4.59%
40221	PERS	30,494	40,436	47,447	59,759	80,833	47,620	(12,139)	-20.31%
40321	Health Insurance	58,948	56,541	46,000	46,000	47,840	47,840	1,840	4.00%
40322	Life Insurance	569	544	511	511	526	526	15	2.94%
40410	Leave	24,704	24,987	20,322	20,322	22,405	22,405	2,083	10.25%
40411	Sick Leave	3,263	4,425	4,740	4,740	4,902	4,902	162	3.42%
40511	Other Benefits		48	48	48	48	48	-	0.00%
	Total: Personnel	356,442	347,660	339,530	351,842	386,062	352,849	1,007	0.29%
SUPPL	IES								
42110	Office Supplies	4,598	640	500	500	500	500	-	0.00%
42120	Computer Software	19,677	11,799	12,000	12,000	6,000	6,000	(6,000)	-50.00%
42210	Operating Supplies	8,531	3,486	8,000	8,000	9,000	9,000	1,000	12.50%
	Total: Supplies	32,806	15,925	20,500	20,500	15,500	15,500	(5,000)	-24.39%
SERVI	CES								
43011	Contractual Services	1,195	6,400	-	-	-	-	-	-
43019	Software Licensing	, -	35,319	42,700	42,700	45,000	45,000	2,300	5.39%
43110	Communications	22,753	1,388	5,200	5,200	5,200	5,200	, <u>-</u>	0.00%
43210	Transportation/Subsistence	7,295	6,834	5,555	9,255	11,445	11,445	2,190	23.66%
43250	Freight		66	300	300	300	300	-	0.00%
43260	Training	6,400	8,565	5,575	5,575	8,550	8,550	2,975	53.36%
43410	Printing	(1,656)	13,750	22,500	22,500	10,000	10,000	(12,500)	-55.56%
43610	Utilities	4,910	3,630	5,460	5,460	6,500	6,500	1,040	19.05%
43720	Equipment Maintenance	23,475	-	-	2,100	2,000	2,000	(100)	-4.76%
43812	Equipment Replacement Pymt.	-	-	-	-	3,465	3,465	3,465	-
43920	Dues and Subscriptions	150	-	200	200	275	275	75	37.50%
	Total: Services	64,522	75,952	87,490	93,290	92,735	92,735	(555)	-0.59%
CAPITA	AL OUTLAY								
48110	Office Furniture	14,653	-	-	-	-	-	-	-
48120	Office Machines	6,997	-	29,000	18,272	18,000	18,000	(272)	-1.49%
48710	Minor Office Machines	4,783	-		7,028	-	-	(7,028)	-100.00%
	Total:: Capital Outlay	26,433	-	29,000	25,300	18,000	18,000	(7,300)	-28.85%
DEPAR	RTMENT TOTAL	\$ 480,203	\$ 439,537	\$ 476,520	\$ 490,932	\$ 512,297	\$ 479,084	\$ (11,848)	-2.41%

	LINE-ITEM EX	KPLANATION	S
40110	<b>Regular wages.</b> Staff includes GIS Manager, 1 GIS Senior Technician, and 2 GIS Technicians.	43410	<b>Printing</b> . Emergency Services Map Books to be provided to emergency responders. The revenue from these books is used to offset their
42120	Computer Software. Miscellaneous, \$6,000.		printing charges.
42210	Operating Supplies: Plotter supplies.	43812	<b>Equipment Replacement Payments</b> . See the payment schedule below.
43019	<b>Software Licensing</b> . ESRI \$26,500, GEODESY \$9,000, ER Mapper \$2,000, Autodesk \$600, Lizardtech \$3,800, Mapmakers \$3,100.	48120	Office Machines: Replace (2) Mapping Computers \$13,000. Expand disk farm for data storage \$5,000.

	EQUIPMEN	T REPLACEMENT PAY	MENT SCHEDULE		
		FY2007	FY2008	<u>Future</u> Projected	
<u>Items</u>	Prior Years	Estimated	Projected	Payments	
Large Format Plotter	\$ -	\$ -	\$ 3,465	\$ 13,860	
	\$ -	\$ -	\$ 3,465	\$ 13,860	

Dept: 11233 General Services - Print/Mail

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:					
Personnel	\$ 92,774	\$ 100,424	\$ 115,234	\$ 118,489	\$ 116,024
Supplies	25,285	27,258	31,120	31,180	31,120
Services	100,795	91,266	82,043	82,043	103,890
Capital Outlay	-	-	500	500	1,000
Total Expenditures	\$ 218,854	\$ 218,948	\$ 228,897	\$ 232,212	\$ 252,034
Staffing History	1.80	1.80	1.80	1.80	1.80

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To provide printing services for Borough administration, service areas and school district. This includes routine copying services and copying and binding of special reports and documents. To process outgoing metered mail for Borough administration and school district and sort incoming mail for Borough administration. Handle folding, stuffing, sealing and mailing of bulk mail such as tax bills, sales tax forms and assessment notices. Note: School district pays approximately \$25,000 per year for supplies.

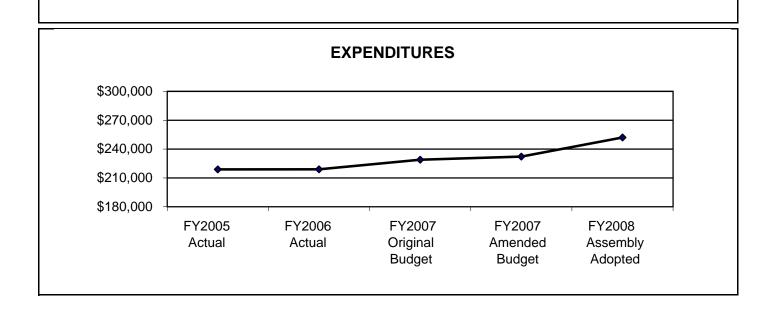
# **FY2008 OBJECTIVES:**

 To provide quality printing and efficient mail service to the Borough and school district.

PROGRAM CHANGES: None.

# **PERFORMANCE MEASURES:**

		FY2005 A <u>ctual</u>	FY2006 <u>Actual</u>	FY2007 Estimated	FY2008 <u>Projected</u>	
1.	Borough copy images	2,378,847	2,348,045	2,500,000	2,500,000	
2.	School district copy images	557,582	563,113	570,000	570,000	
3.	Color copy images	24,067	154,507	350,000	350,000	
4.	Processed outgoing- metered mail	125,503	156,724	160,000	160,000	
5.	Processed outgoing-bulk unmetered mail	196,504	208,308	210,000	210,000	



Fund 100 Department 11233 - General Services - Print/Mail

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ac Amended Bu	dopted &
PERSO	ONNEL					· ·	•		
40110	Regular Wages	\$ 53,804	\$ 56,535	\$ 61,750	\$ 61,750	\$ 63,616	\$ 63,616	\$ 1,866	3.02%
40120	Temporary Wages	1,125	264	1,200	1,200	1,200	1,200	-	0.00%
40130	Overtime Wages	1,953	1,718	2,667	2,667	2,728	2,728	61	2.29%
40210	FICA	4,591	4,932	5,633	5,633	5,850	5,850	217	3.85%
40221	PERS	7,535	10,708	15,259	18,514	25,758	15,156	(3,358)	-18.14%
40321	Health Insurance	18,590	20,790	23,000	23,000	20,930	20,930	(2,070)	-9.00%
40322	Life Insurance	148	145	182	182	165	165	(17)	-9.34%
40410	Leave	4,909	4,968	4,983	4,983	5,813	5,813	830	16.66%
40411	Sick Leave	119	364	560	560	566	566	6	1.07%
	Total: Personnel	92,774	100,424	115,234	118,489	126,626	116,024	(2,465)	-2.08%
SUPPL	.IES								
42110	Office Supplies	-	487	800	800	800	800	-	0.00%
42210	Operating Supplies	24,970	26,446	30,000	30,060	30,000	30,000	(60)	-0.20%
42250	Uniforms	315	325	320	320	320	320	-	0.00%
	Total: Supplies	25,285	27,258	31,120	31,180	31,120	31,120	(60)	-0.19%
SERVI	CES								
43110	Communications	1,070	1,149	1,400	1,400	1,400	1,400	-	0.00%
43210	Transportationi/Subsistence	1,150	992	1,300	1,300	1,300	1,300	-	0.00%
43610	Utilities	2,056	2,372	2,850	2,850	3,400	3,400	550	19.30%
43720	Equipment Maintenance	61,819	56,868	64,000	64,000	86,000	86,000	22,000	34.38%
43812	Equipment Replacement Pymt.	34,700	29,850	12,493	12,493	11,790	11,790	(703)	-5.63%
43920	Dues and Subscriptions		35	-	-	-	-	-	-
	Total: Services	100,795	91,266	82,043	82,043	103,890	103,890	21,847	26.63%
CAPITA	AL OUTLAY								
48720	Minor Office Furniture	_	_	500	500	1,000	1,000	500	100.00%
	Total: Capital Outlay	-	-	500	500	1,000	1,000	500	100.00%
DEPAR	RTMENT TOTAL	\$ 218,854	\$ 218,948	\$ 228,897	\$ 232,212	\$ 262,636	\$ 252,034	\$ 19,822	8.54%

### LINE-ITEM EXPLANATIONS

**40110 Regular Wages**. Staff includes: Lead Mail-Copy Technician and part-time Mail-Copy Clerk.

**43812 Equipment Replacement Payments.** See the payment schedule below.

**42210 Operating Supplies.** Paper \$26,000 plus \$4,000 for letterhead, tape, binding supplies, laminate, color ink, and miscellaneous supplies.

48720 Minor office Furniture. Two tables.

**43720 Equipment Maintenance**. Maintenance costs on main printers, color copier, folder, stuffers, mail processor and other miscellaneous equipment. Higher cost due to rise in mailing equipment maintenance.

	EQUIPMENT R	REPLACEMENT PAYME	NT SCHEDULE	
				<u>Future</u>
		FY2007	FY2008	<u>Projected</u>
<u>Items</u>	Prior Years	<b>Estimated</b>	<u>Projected</u>	<u>Payments</u>
Mail Processor	\$ -	\$ 2,414	\$ 2,313	\$ 6,939
Color Copier	7,044	3,522	3,522	3,522
Folder/Stuffer	17,865	5,955	5,955	-
Accubind (binder)	2,408	602	-	-
	\$ 27,317	\$ 12,493	\$ 11,790	\$ 10,461

Dept: 11235 General Services - Custodial Maintenance

Department Budget:	=	Y2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	Α	FY2008 ssembly Adopted
Expenditures:							_
Personnel	\$	74,961	\$ 82,082	\$ 84,024	\$ 86,342	\$	86,413
Supplies		1,681	2,239	4,750	4,750		3,000
Services		13,622	13,412	13,500	13,500		12,000
Capital Outlay		375	-	500	500		500
Total Expenditures	\$	90,639	\$ 97,733	\$ 102,774	\$ 105,092	\$	101,913
Staffing History		1.25	1.30	1.30	1.30		1.30

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Clean in and around the main Borough building, including human resources/Risk Management annex, school district portables, records center, and Homer Annex. Contract with janitorial services for cleaning of Poppy Lane Facility.

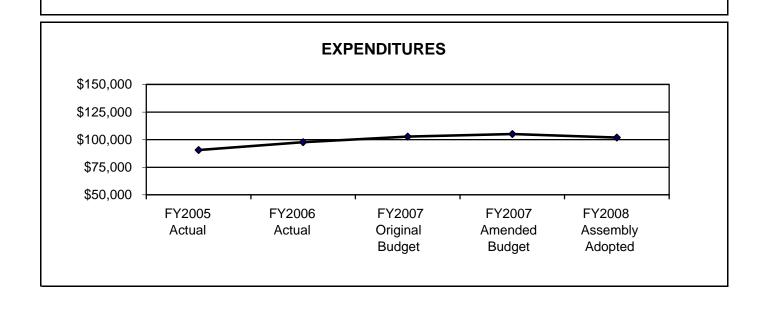
NOTE: An equal number of staff is in the School Fund (see fund 241.11235, School Fund – Custodial Maintenance Division).

**FY2008 OBJECTIVES:** Continue to provide a satisfactory level of service to those we serve.

PROGRAM CHANGES: None.

**ACCOMPLISHMENTS: FY2007** 

Maintained all assigned buildings and grounds at a satisfactory level.



Fund 100
Department 11235 - General Services - Custodial Maintenance

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Books Assembly Ad- Amended Bu	opted &
PERSONNEL								
40110 Regular Wages	\$ 40,731	\$ 43,805	\$ 44,796	\$ 44,796	\$ 46,136	\$ 46,136	\$ 1,340	2.99%
40120 Temporary Wages	2,378	2,222	2,200	2,200	2,200	2,200	-	0.00%
40130 Overtime Wages	1,207	820	1,048	1,048	1,078	1,078	30	2.86%
40210 FICA	3,816	4,151	4,297	4,297	4,435	4,435	138	3.21%
40221 PERS	5,897	8,064	10,866	13,184	18,347	10,795	(2,389)	-18.12%
40321 Health Insurance	14,462	16,332	14,375	14,375	14,950	14,950	575	4.00%
40322 Life Insurance	102	105	114	114	118	118	4	3.51%
40410 Leave	5,191	5,345	5,031	5,031	5,361	5,361	330	6.56%
40411 Sick Leave	1,177	1,238	1,297	1,297	1,340	1,340	43	3.32%
Total: Personnel	74,961	82,082	84,024	86,342	93,965	86,413	71	0.08%
SUPPLIES								
42210 Janitorial Supplies	1,548	2,049	4,250	4,250	2,500	2,500	(1,750)	-41.18%
42410 Small Tools	133	190	500	500	500	500	-	0.00%
Total: Supplies	1,681	2,239	4,750	4,750	3,000	3,000	(1,750)	-36.84%
SERVICES								
43011 Contractual Supplies	11,700	13,150	13,200	13,200	11,600	11,600	(1,600)	-12.12%
43210 Transportation/Subsistence	296	262	200	200	300	300	100	50.00%
43720 Equipment Maintenance	1,626	-	100	100	100	100	-	0.00%
Total: Services	13,622	13,412	13,500	13,500	12,000	12,000	(1,500)	-11.11%
CAPITAL OUTLAY								
48740 Minor Machinery & Equipment	375	-	500	500	500	500	-	0.00%
Total: Capital Outlay	375	-	500	500	500	500	-	0.00%
DEPARTMENT TOTAL	\$ 90,639	\$ 97,733	\$ 102,774	\$ 105,092	\$ 109,465	\$ 101,913	\$ (3,179)	-3.02%

# LINE-ITEM EXPLANATIONS

**40110 Regular Wages**. Staff includes: .80 Custodians and .5 Lead Custodian.

Note: An equal number of staff is charged to the School District. Total custodial staff is 2.6 full time equivalent.

**42410 Small Tools.** For replacement of small tools or minor equipment as necessary.

**43011 Contractual Services.** Reduced due to new contractor for Poppy Lane, Non-Maintenance side (\$10,000). Once annual window cleaning of Borough Administration Building (\$1,600).

**48740 Minor Machinery and Equipment.** Janitorial equipment.

Fund 100 Department - General Services Totals

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Books Assembly Ad Amended Bu	opted &
PERSONNEL								
40110 Regular Wages	\$ 1,072,410	\$ 1,095,551	\$ 1,166,245	\$ 1,166,245	\$ 1,232,069	\$ 1,232,069	\$ 65,824	5.64%
40120 Temporary Wages	7,479	18,106	7,400	7,400	7,400	7,400	-	0.00%
10130 Overtime Wages	23,996	24,132	22,237	22,237	20,982	20,982	(1,255)	-5.64%
40210 FICA	93,622	100,689	106,162	106,162	110,503	110,503	4,341	4.09%
40221 PERS	150,205	210,081	278,865	340,545	475,074	279,589	(60,956)	-17.909
40321 Health Insurance	262,949	261,338	250,126	250,126	259,532	259,532	9,406	3.769
40322 Life Insurance	2,798	2,855	2,964	2,964	3,052	3,052	88	2.97
40410 Leave	131,238	136,497	126,522	126,522	134,899	134,899	8,377	6.629
40411 Sick Leave	24,400	27,618	30,261	30,261	31,323	31,323	1,062	3.519
40511 Other Benefits	216	216	192	192	144	144	(48)	-25.009
Total: Personnel	1,769,313	1,877,083	1,990,974	2,052,654	2,274,978	2,079,493	26,839	1.319
SUPPLIES								
42110 Office Supplies	17,932	3,127	4,800	4,800	5,300	5,300	500	10.429
42120 Computer Software	105,816	26,076	19,500	27,329	11,000	11,000	(16,329)	-59.75
42210 Operating Supplies	59,788	63,679	67,650	73,039	61,700	61,700	(11,339)	-15.52
42230 Fuels, Oils and Lubricants	46	70	500	500	500	500	-	0.00
42250 Uniforms	315	325	320	320	320	320	_	0.00
42310 Repair/Maintenance Supplies	10	10,724	24,000	13,750	27,000	27,000	13,250	96.36
42410 Small Tools	133	201	700	700	700	700	-	0.00
Total: Supplies	184,040	104,202	117,470	120,438	106,520	106,520	(13,918)	-11.56
SERVICES								
43011 Contractual Services	60.662	32,292	32,200	32.000	50,600	50,600	18.600	58.13
43019 Software Licensing	-	103,555	163,050	155,850	186,200	186,200	30,350	19.47
43110 Communications	89,807	73,541	87,130	87,130	98,830	98,830	11,700	13.43
43140 Postage	982	762	750	750	800	800	50	6.67
43210 Transportation/Subsistence	19,682	18,351	14,375	19,775	20,795	20,795	1,020	5.16
43220 Car Allowance	3,600	3,600	3,600	3,600	20,795	3,600	1,020	0.00
		3,000	2,400	2,400	2 200	2,300	(100)	-4.17
13250 Freight and Express	122		,	,	2,300	,	, ,	
43260 Training	9,235	12,423	22,125	20,425	14,950	14,950	(5,475)	-26.81
43270 Employee Development	3,456	5,694	7,500	7,500	7,500	7,500	(0.045)	0.00
13310 Advertising	14,462	7,359	12,000	15,015	13,000	13,000	(2,015)	-13.42
43410 Printing	(1,656)	13,750	22,500	22,500	10,000	10,000	(12,500)	-55.56
43610 Utilities	21,206	24,720	24,110	24,110	28,900	28,900	4,790	19.87
43720 Equipment Maintenance	216,090	79,049	96,300	96,300	120,300	120,300	24,000	24.92
13750 Vehicle Maintenance	-	-	500	500	500	500	-	0.00
43810 Rents and Operating Leases	19,678	21,124	21,500	21,500	22,000	22,000	500	2.33
43812 Equipment Replacement Pymt.	155,212	176,165	149,991	149,991	65,876	65,876	(84,115)	-56.08
43920 Dues and Subscriptions	4,087	5,265	4,900	5,100	5,400	5,400	300	5.88
Total: Services	616,625	577,971	664,931	664,446	647,951	651,551	(12,895)	-1.94
CAPITAL OUTLAY								
48110 Office Furniture	14,653	-	-	-	-	-	-	
18120 Office Machines	68,912	33,507	38,500	41,051	18,000	18,000	(23,051)	-56.15
18710 Minor Office Equipment	56,096	10,111	33,650	57,003	31,150	31,150	(25,853)	-45.35
18720 Minor Office Furniture	163	3,738	1,000	1,000	3,000	3,000	2,000	200.00
18740 Minor Machines & Equipment	375		500	500	500	500	-	0.00
Total: Capital Outlay	140,199	47,356	73,650	99,554	52,650	52,650	(46,904)	-47.11
DEPARTMENT TOTAL	\$ 2,710,177	\$ 2,606,612	\$ 2,847,025	\$ 2,937,092	\$ 3,082,099	\$ 2,890,214	\$ (46,878)	-1.60

This page intentionally left blank

Dept: 11310 Legal Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	A	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:			•			
Personnel	\$ 446,201	\$ 493,127	\$ 559,218	\$	576,088	\$ 582,245
Supplies	1,559	2,473	3,000		3,000	3,000
Services	243,519	124,470	166,060		158,690	167,430
Capital Outlay	6,495	2,797	5,000		5,000	5,000
Total Expenditures	\$ 697,774	\$ 622,867	\$ 733,278	\$	742,778	\$ 757,675
	·	·	·		·	
Staffing History	6.00	6.00	5.00		5.00	5.00

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Provide effective legal services for the borough assembly, mayor, administration, school district, and borough boards and commissions.

# **FY 2008 OBJECTIVES:**

- · Favorably resolve outstanding lawsuits.
- Improve timekeeping system in legal department.
- Improve overall department efficiency by further improving department filing and organization systems.
- Minimize legal costs to the borough through training, communication, and other preventive measures.

### **PROGRAM CHANGES:**

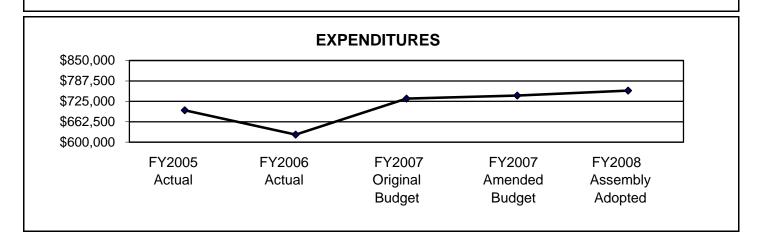
# ACCOMPLISHMENTS: 2006 Calendar Year.

- In 2006, the borough won four lawsuits and settled seven lawsuits, including two personal injury lawsuits. We also actively defended or worked with outside counsel on several other non-routine cases.
- Conducted training sessions for some of the service area boards in the borough regarding the Open Meetings Act and conflicts of interest. Provided ongoing legal advice to the service area boards regarding miscellaneous issues.

- Converted fourth attorney office into a file room for better organization and efficiency.
- Advised the school board in grievance and expulsion hearings, and drafted associated decisions.

### PERFORMANCE MEASURES: 2006 Calendar Year.

- Drafted or reviewed over 100 resolutions and 90 ordinances; performed related research and drafted related memoranda for many of these items.
- Handled over 400 documented formal requests for legal work, including contracts and purchasing documents to be reviewed and requests for legal opinions. It is estimated that at least twice that many undocumented requests were also handled.
- Collected approximately \$130,100 in delinquent sales taxes. In 2005 we collected approximately \$64,000. The increase is due largely to the settlement of two longstanding cases, and another very large delinquent account that was paid in full.
- Collected approximately \$15,650 in delinquent property taxes and leasehold payments. By comparison, in 2005 we collected approximately \$84,700. The higher amount in 2005 was due to two large accounts that were collected.



Fund 100 Department 11310 - Legal Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Be Assembly Ade Amended Bu	opted &
PERSO	NNEL				<u> </u>				<u>J</u>
40110	Regular Wages	\$ 286,582	\$ 306,991	\$ 339,160	\$ 339,160	\$ 355,195	\$ 355,195	\$ 16,035	4.73%
40120	Temporary Wages	990	462	4,318	4,318	4,318	4,318	-	0.00%
40130	Overtime Wages	1,794	1,712	3,632	3,632	3,796	3,796	164	4.52%
40210	FICA	25,736	26,350	30,093	30,093	31,164	31,164	1,071	3.56%
40221	PERS	37,985	56,581	79,075	95,945	135,015	79,442	(16,503)	-17.20%
40321	Health Insurance	51,219	56,444	57,500	57,500	59,800	59,800	2,300	4.00%
40322	Life Insurance	718	778	833	833	861	861	28	3.36%
40410	Leave	33,819	35,918	36,501	36,501	39,123	39,123	2,622	7.18%
40411	Sick Leave	7,262	7,819	8,106	8,106	8,450	8,450	344	4.24%
40511	Other Benefits	96	72	, -	-	96	96	96	-
	Total: Personnel	446,201	493,127	559,218	576,088	637,818	582,245	6,157	1.07%
_		•						•	
SUPPLI	-								
42110	Office Supplies	1,559	1,783	2,000	2,000	2,000	2,000	-	0.00%
42120	Computer Software	-	690	500	500	500	500	-	0.00%
42410	Small Tools		-	500	500	500	500	-	0.00%
	Total: Supplies	1,559	2,473	3,000	3,000	3,000	3,000	-	0.00%
SERVIC	CES								
43011	Contractual Services	144,805	49,606	80,000	72,630	75,000	75,000	2,370	3.26%
43031	Litigation	3,351	3,221	6,000	6,000	6,000	6,000	· -	0.00%
43034	Atty's Fees-Special Cases	43,929	21,561	20,000	20,000	25,000	25,000	5,000	25.00%
43110	Communications	2,401	1,636	5,600	5,600	5,600	5,600	· -	0.00%
43140	Postage	469	373	850	850	850	850	_	0.00%
43210	Transportation/Subsistence	2,127	1,988	4,260	4,260	3,980	3,980	(280)	-6.57%
43220	Car Allowance	9,305	9,969	10,800	10,800	-	10,800	` -	0.00%
43260	Training	944	486	2,000	2,000	2,000	2,000	-	0.00%
43410	Printing	-	190	200	200	200	200	-	0.00%
43610	Utilities	3,454	3,955	4,000	4,000	5,200	5,200	1,200	30.00%
43720	Equipment Maintenance	672	636	800	800	800	800	-	0.00%
43920	Dues and Subscriptions	32,062	30,849	31,550	31,550	32,000	32,000	450	1.43%
	Total: Services	243,519	124,470	166,060	158,690	156,630	167,430	8,740	5.51%
CAPITA	AL OUTLAY								
48710	Minor Office Equipment	3,972	2,797	4,000	4,000	4,000	4,000	_	0.00%
48720	Minor Office Furniture	2,523	2,707	1,000	1.000	1.000	1.000	_	0.00%
.5,20	Total: Capital Outlay	6,495	2,797	5,000	5,000	5,000	5,000	-	0.00%
DEDAD	TMENT TOTAL	\$ 697,774	\$ 622,867	\$ 733,278	\$ 742,778	\$ 802,448	\$ 757,675	\$ 14,897	2.01%
DEFAR	INICIAL TOTAL	ψ 031,174	ψ 022,007	ψ 133,210	ψ 142,110	ψ 002,440	ψ 131,013	ψ 14,097	2.0170

# LINE-ITEM EXPLANATIONS

- 40110 Regular Wages. Staff includes: Borough Attorney, 1 Deputy Borough Attorney, 1 Assistant Borough Attorney, and 2 Legal Assistants.
- **43011 Contractual Services.** For hiring outside counsel as needed in cases not covered by insurance.
- **43031 Litigation.** For paying court and execution-related costs and process service fees.
- 43034 Attorney's Fees Special Cases. For hiring outside counsel when a conflict of interest exists.
- **43920 Subscriptions.** For numerous publications and a national computerized legal research program.
- **48710 Minor Office Equipment**. For the purchase one new printer \$1,000, digital recording equipment \$1,000 and one new computer \$2,000.

Dept: 11410 Finance - Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	P	FY2008 Assembly Adopted
Expenditures:							
Personnel	\$ 288,071	\$ 304,036	\$ 318,597	\$	328,233	\$	332,813
Supplies	2,263	3,192	2,500		2,500		2,600
Services	85,130	71,620	101,033		116,229		99,163
Capital Outlay	 493	2,630	2,000		2,900		2,100
Total Expenditures	\$ 375,957	\$ 381,478	\$ 424,130	\$	449,862	\$	436,676
Staffing History	3.00	3.00	3.00		3.00		3.00

# **DEPARTMENT FUNCTION**

GENERAL OBJECTIVES: To provide overall administration of the financial activities of the Borough. To establish financial policies that reflect best practices within public sector financial management. To sell bonds and administer proceeds for construction throughout the Borough, and effectively manage Borough funds. To assist the Mayor through development of a budget document for the Borough and its service areas. To prepare a year-end Comprehensive Annual Financial Report, documenting all financial activities of the Borough.

# **FY2008 OBJECTIVES:**

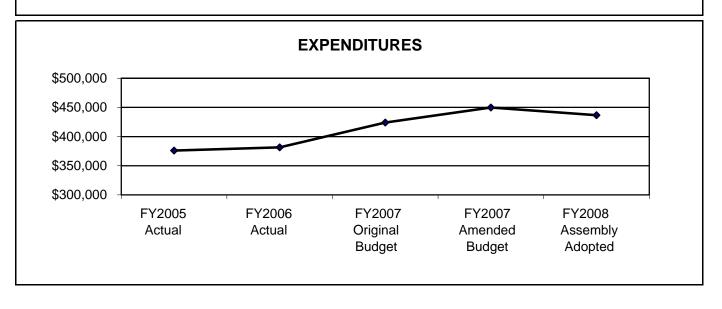
- Prepare the FY2007 Comprehensive Annual Financial Report and the FY2009 Budget document to meet the standards set by the GFOA Certificate of Achievement for Excellence in Financial Reporting and Budget Presentation Award programs.
- Review and document the Borough's policies and procedures.

- Update the Kenai Peninsula Borough Code with regard to financial activities of the Borough.
- Update Borough's financial policy and procedure manual.

### PROGRAM CHANGES: None.

# **ACCOMPLISHMENTS: FY2007**

- For the 27<sup>th</sup> consecutive year, received the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the Borough's Comprehensive Annual Financial Report.
- Received our 15<sup>th</sup> Distinguished Budget Presentation Award for the Borough's 2006-2007 budget document from the Government Finance Officers' Association of the United States and Canada.



Fund 100 Department 11410 - Finance - Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	dopted &
PERSO	ONNEL								
40110	Regular Wages	\$ 193,385	\$ 194,912	\$ 195,310	\$ 195,310	\$ 203,701	\$ 203,701	\$ 8,391	4.30%
40120	Temporary Wages	-	-	1,000	1,000	1,000	1,000	-	0.00%
40130	Overtime Wages	38	67	1,155	1,155	1,190	1,190	35	3.03%
40210	FICA	16,352	17,183	17,474	17,474	17,813	17,813	339	1.94%
40221	PERS	24,594	33,548	45,166	54,802	76,268	44,875	(9,927)	-18.11%
40321	Health Insurance	34,205	34,352	34,500	34,500	35,880	35,880	1,380	4.00%
40322	Life Insurance	468	457	477	477	491	491	14	2.94%
40410	Leave	16,934	19,721	18,317	18,317	22,608	22,608	4,291	23.43%
40411	Sick Leave	1,979	3,676	5,102	5,102	5,255	5,255	153	3.00%
40511	Other Benefits	116	120	96	96	-	-	(96)	-100.00%
	Total: Personnel	288,071	304,036	318,597	328,233	364,206	332,813	4,580	1.40%
SUPPL	IES								
42110	Office Supplies	2,263	3,192	2,500	2,500	2,600	2,600	100	4.00%
42360	Motor Vehicle Supplies	-	-	-	-	2,100	-	-	-
	Total: Supplies	2,263	3,192	2,500	2,500	4,700	2,600	100	4.00%
SERVI	CES								
43011	Contractual Services	15	250	7,500	22,100	7,500	7,500	(14,600)	-66.06%
43017	Investment Portfolio Fees	58,389	47,401	65,000	65,000	62,000	62,000	(3,000)	-4.62%
43110	Communication	2,260	2,095	2,750	2,750	2,750	2,750	-	0.00%
43140	Postage	57	143	600	600	500	500	(100)	-16.67%
43210	Transportation/Subsistence	9,708	6,865	8,840	9,436	9,730	9,730	294	3.12%
43220	Car Allowance	7,200	6,923	7,200	7,200	-	7,200	-	0.00%
43260	Training	2,509	2,055	2,020	2,020	2,160	2,160	140	6.93%
43310	Advertising	-	169	250	250	250	250	-	0.00%
43410	Printing	192	157	200	200	200	200	-	0.00%
43610	Utilities	2,639	3,042	3,500	3,500	3,800	3,800	300	8.57%
43720	Equipment Maintenance	272	195	600	600	500	500	(100)	-16.67%
43812	Equipment Replacement Pymt.	-	-	-	-	3,500	-	-	-
43920	Due and Subscriptions	1,889	2,325	2,573	2,573	2,573	2,573	-	0.00%
	Total: Services	85,130	71,620	101,033	116,229	95,463	99,163	(17,066)	-14.68%
CAPITA	AL OUTLAY								
48710	Minor Office Equipment	493	2,082	2,000	2,000	2,100	2,100	100	5.00%
48720	Minor Office Furniture	-	548	-	900	· -	· -	(900)	-100.00%
	Total: Capital Outlay	493	2,630	2,000	2,900	2,100	2,100	(800)	-27.59%
DEPAR	RTMENT TOTAL	\$ 375,957	\$ 381,478	\$ 424,130	\$ 449,862	\$ 466,469	\$ 436,676	\$ (13,186)	-2.93%

# LINE-ITEM EXPLANATIONS 40110 Regular Wages. Staff includes: Finance Director, Controller, and Administrative Assistant (Finance). 43210 Transportation/Subsistence. Attendance at Alaska Government Finance Officers Association (AGFOA) and Government Finance Officers Association (GFOA) conferences by Finance Director and Controller. Travel by Finance Director and Controller for essential meetings, training

43017 Investment Portfolio Fees. Fees paid for managing a portion of the Borough's investment pool. Total costs are estimated at \$120,000, the general fund portion is approximately \$62,000; the balance is charged out to other funds and is shown as a reduction of interest earnings.

seminars and workshops.
 48710 Minor Office Equipment. Scheduled computer upgrades to keep abreast with current technologies, one desktop (\$2,100).

Dept: 11430 Finance - Financial Services

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	P	FY2008 Assembly Adopted
Expenditures:							
Personnel	\$ 576,044	\$ 580,151	\$ 685,409	\$	698,363	\$	696,724
Supplies	2,403	3,158	3,500		4,287		3,900
Services	40,646	34,771	47,475		53,771		48,495
Capital Outlay	5,500	3,713	2,000		5,075		2,200
Total Expenditures	\$ 624,593	\$ 621,793	\$ 738,384	\$	761,496	\$	751,319
Staffing History	8.00	8.00	8.00		8.00		8.00

### **DEPARTMENT FUNCTION**

GENERAL OBJECTIVES: Provide accounting services for all departments and service areas of the Borough. Maintain the Borough's chart of accounts. Conduct sales tax audit's of businesses selling goods and services in the Borough to ensure compliance with sales and personal property tax ordinances. Monitor, prepare and submit financial reports for all Borough grants. Prepare the Borough's Comprehensive Annual Finance Statements and annual budget document.

### **FY2008 OBJECTIVES:**

- Assist departments and service areas with long range capital planning.
- Conduct 160 sales tax audits and process 100 sales tax estimates.
- Develop long-term capital plan for the Borough general government.
- Establish training sessions to teach new administrative employees the Borough's purchasing and financial applications system.

# PROGRAM CHANGES: None

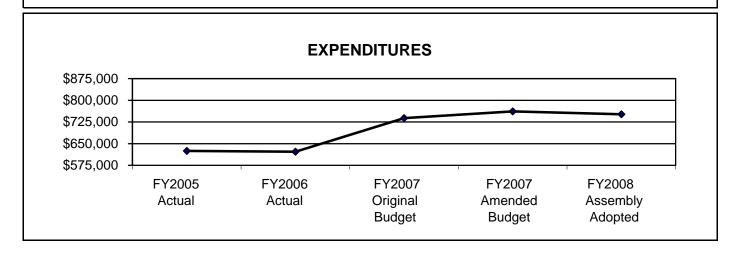
### **ACCOMPLISHMENTS: FY2007**

• Trained other departments on the various applications of Borough's financial system.

- Expand and update policy and procedure manual.
- Identified 20 previously unregistered businesses.
- Prepared the Borough's comprehensive annual financial report and budget document in conformity with GFOA's award programs.
- Attended Service Area budget workshop board meetings.

### **PERFORMANCE MEASURES:**

Items Processed	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 <u>Projected</u>
Payroll Checks	10,409	10,283	10,500	10,500
W-2's	802	791	775	775
Accounts payable checks	10,149	9,259	9,300	9,300
Invoices paid	37,446	35,650	37,500	37,500
Amount Paid (000's)	\$80,961	\$101,090	\$90,000	\$85,000
1099's processed	251	250	240	240
Sales tax Audits	147	59	120	160
Sales tax estimates	74	138	80	100
State and Federal Grants	55	90	93	90



Fund 100
Department 11430 - Finance - Financial Services

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	dopted &
PERSONNEL								
40110 Regular Wages	\$ 341,443	\$ 334,841	\$ 399,778	\$ 392,778	\$ 408,769	,	\$ 15,991	4.07%
40120 Temporary Wages	11,990	12,899	8,077	8,077	8,077	- , -	-	0.00%
40130 Overtime Wages	910	1,318	3,900	3,900	3,910	,	10	0.26%
40210 FICA	31,616	29,853	36,399	36,399	36,950	36,950	551	1.51%
40221 PERS	47,585	64,374	93,533	113,487	156,059	91,824	(21,663)	-19.09%
40321 Health Insurance	88,351	85,927	92,000	92,000	95,680	95,680	3,680	4.00%
40322 Life Insurance	895	866	1,005	1,005	1,018	1,018	13	1.29%
40410 Leave	44,874	40,914	41,155	41,155	41,275		120	0.29%
40411 Sick Leave	8,160	8,995	9,322	9,322	9,077	9,077	(245)	-2.63%
40511 Other Benefits	220	164	240	240	144	144	(96)	-40.00%
Total: Personnel	576,044	580,151	685,409	698,363	760,959	696,724	(1,639)	-0.23%
SUPPLIES								
42110 Office Supplies	2,403	3,158	3,500	4,287	3,900	3,900	(387)	-9.03%
Total: Supplies	2,403	3,158	3,500	4,287	3,900	3,900	(387)	-9.03%
SERVICES								
43110 Communication	3,240	2,355	4,250	4,250	4,250	4,250	-	0.00%
43140 Postage	7,253	5,919	5,850	5,850	6,150	6,150	300	5.13%
43210 Transportation/Subsistence	16,358	11,054	19,640	23,346	19,640		(3,706)	-15.87%
43220 Car Allowance	7,200	5,469	7,200	7,200	7,200	7,200	-	0.00%
43260 Training	2,244	3,932	3,930	6,520	4,000	4,000	(2,520)	-38.65%
43410 Printing	1,389	2,205	1,800	1,800	2,200	2,200	400	22.22%
43610 Utilities	2,013	2,251	3,000	3,000	3,250	3,250	250	8.33%
43720 Equipment Maintenance	272	195	600	600	600	600	-	0.00%
43920 Due and Subscriptions	677	1,391	1,205	1,205	1,205	1,205	-	0.00%
Total: Services	40,646	34,771	47,475	53,771	48,495	48,495	(5,276)	-9.81%
CAPITAL OUTLAY								
48710 Minor Office Equipment	5,500	3,713	2,000	3,775	2,200	2,200	(1,575)	-41.72%
48720 Minor Office Furniture	-,	-,	-	1,300	,	,	(1,300)	-100.00%
Total: Capital outlay	5,500	3,713	2,000	5,075	2,200	2,200	(2,875)	-56.65%
DEPARTMENT TOTAL	\$ 624,593	\$ 621,793	\$ 738,384	\$ 761,496	\$ 815,554	\$ 751,319	\$ (10,177)	-1.34%

# LINE-ITEM EXPLANATIONS

40110 Regular Wages. Staff includes: Financial Planning Manager, 2-General Account Specialists (Payroll and Accounts Payable), Data Input Clerk, Auditor, Audit Specialist, Auditor/Accountant, and Treasury/Budget Analyst.

**43210 Transportation/Subsistence.** Travel to the Alaska Government Finance Officers Association's (AGFOA) and GFOA conferences. Additional travel to audits and Service Area board meetings.

**43410 Printing.** To cover the cost of W-2 and 1099 forms and check stock for payroll and accounts payable laser checks.

**48710 Minor Office Equipment.** Scheduled replacement of printer (\$2,200).

Dept: 11440 Finance - Property Tax and Collection

Department Budget:	FY2005 Actual	FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		A	FY2008 Assembly Adopted
Expenditures:									
Personnel	\$ 510,430	\$	525,550	\$	599,715	\$	616,982	\$	595,105
Supplies	3,588		4,760		4,000		4,705		4,000
Services	91,915		107,282		118,025		137,320		121,139
Capital Outlay	 7,233		3,068		3,000		3,887		5,200
Total Expenditures	\$ 613,166	\$	640,660	\$	724,740	\$	762,894	\$	725,444
Staffing History	8.00		8.00		8.00		8.00		8.00

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administer the collection of revenues in accordance with the KPB Code of Ordinances ensuring the accurate recording of property tax and other revenues to the cities and service areas. Pursue collections of delinquent personal property tax and sales tax accounts and begin foreclosure proceedings against delinquent real property tax parcels.

### **FY2008 OBJECTIVES:**

- Increase of in-house collections on delinquent sales tax account utilizing the new Sales Tax Software TaxMantra®.
- Provide training to taxpayers on use of the Manatron Integrated Property Tax System promoting efficiency in billing and collecting of property taxes.

**PROGRAM CHANGE:** Installation of a new Manatron property tax system will enhance the services provided to the public through additional payment options and web access.

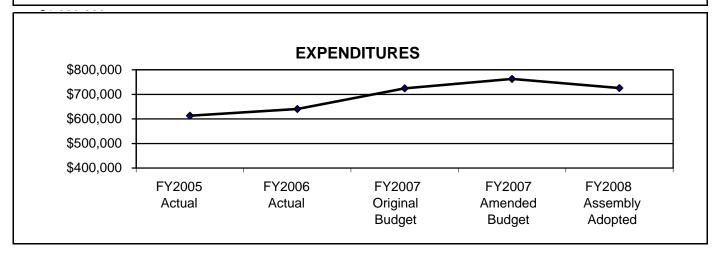
# **ACCOMPLISHMENTS: FY2007**

 With the implementation of the new Integrated Property tax software, property owners are now able to view and pay their taxes on-line using a variety of payment options.

- Continued efforts by the division to locate and contact delinquent taxpayers has reduced the overall number of delinquent property and sales tax accounts.
- Timely processing of overpayment refunds has led to a reduction in interest paid out.

# PERFORMANCE MEASURES:

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 Projected
Regular bills	58,217	59,180	60,215	61,050
Delinquent tax bills	2363	2,363	2,400	2,400
Percent of delinquencies	4.39%	4.00%	3.90%	3.90%
Tax refunds processed	332	294	280	275
Foreclosed accounts	1,444	1,393	1,385	1,375
Redeemed accounts	1,415	1,359	1,370	1,360
Liquor license reviews	206	215	220	220



Fund 100
Department 11440 - Finance - Property Tax and Collections

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
PERSO	ONNEL					· ·	•		
40110	Regular Wages	\$ 299,047	\$ 291,353	\$ 336,742	\$ 336,742	\$ 336,726	\$ 336,726	\$ (16)	0.00%
40120	Temporary Wages	2,364	12,797	6,000	6,000	6,000	6,000	-	0.00%
40130	Overtime Wages	2,971	2,207	7,236	7,236	7,182	7,182	(54)	-0.75%
40210	FICA	26,677	28,261	31,030	31,030	30,655	30,655	(375)	-1.21%
40221	PERS	41,949	56,499	80,936	98,203	132,647	78,047	(20,156)	-20.52%
40321	Health Insurance	94,256	91,287	92,000	92,000	95,680	95,680	3,680	4.00%
40322	Life Insurance	812	806	873	873	870	870	(3)	-0.34%
40410	Leave	36,101	36,119	35,872	35,872	33,560	33,560	(2,312)	-6.45%
40411	Sick Leave	6,157	6,077	8,930	8,930	6,385	6,385	(2,545)	-28.50%
40511	Other Benefits	96	144	96	96	-	-	(96)	-100.00%
	Total: Personnel	510,430	525,550	599,715	616,982	649,705	595,105	(21,877)	-3.55%
SUPPL	LIES								
42110	Office Supplies	3,588	4,760	4,000	4,705	4,000	4,000	(705)	-14.98%
	Total: Supplies	3,588	4,760	4,000	4,705	4,000	4,000	(705)	-14.98%
SERVI	CES								
43011	Contractual Services	8,565	17,384	15,000	15,000	18,000	18,000	3,000	20.00%
43110	Communications	3,907	3,366	3,443	3,443	3,443	3,443	-	0.00%
43140	Postage	25,496	27,909	35,100	35,100	35,100	35,100	-	0.00%
43210	Transportation/Subsistence	384	2,026	1,542	2,112	1,946	1,946	(166)	-7.86%
43260	Training	-	230	200	210	350	350	140	66.67%
43310	Advertising	16,092	15,395	20,000	19,295	20,000	20,000	705	3.65%
43410	Printing	4,592	3,350	6,000	6,000	5,000	5,000	(1,000)	-16.67%
43610	Utilities	3,277	3,723	4,192	4,192	4,800	4,800	608	14.50%
43720	Equipment Maintenance	272	195	500	500	500	500	-	0.00%
43920	Dues and Subscriptions	1,803	1,616	2,048	3,048	2,000	2,000	(1,048)	-34.38%
43931	Recording Fees	13,615	19,508	15,000	15,000	15,000	15,000	-	0.00%
43932	Litigation Reports	13,912	12,580	15,000	33,420	15,000	15,000	(18,420)	-55.12%
	Total: Services	91,915	107,282	118,025	137,320	121,139	121,139	(16,181)	-11.78%
CAPIT	AL OUTLAY								
48710	Minor Office Equipment	6,439	1,964	2,000	2,887	4,200	4,200	1,313	45.48%
48720	Minor Office Furniture	794	1,104	1,000	1,000	1,000	1,000	-	0.00%
	Total: Capital Outlay	7,233	3,068	3,000	3,887	5,200	5,200	1,313	33.78%
DEDAG	RTMENT TOTAL	\$ 613,166	\$ 640.660	\$ 724.740	\$ 762.894	\$ 780.044	\$ 725.444	\$ (37.450)	-4.91%

### **LINE-ITEM EXPLANATIONS**

- 40110 Regular Wages. Staff includes: Property Tax and Collections Supervisor (1), Delinquent Accounts Specialists (2), Delinquent Accounts Specialist/Property Tax, (1) Senior Account Clerk (Revenue) (2), Delinquent Accounts/Revenue Clerk (1), and Receptionist/Account Clerk (Revenue) (1).
- **43011 Contractual Services.** Collection agency \$10,000, armored car service \$5,000, web reports and electronic payments \$3,000.
- **43210** Transportation/Subsistence. Annual tax users group of Manatron conference in Tucson, Arizona.

- **43610 Utilities.** Estimated 17% increase for natural gas and 11% increase in electricity.
- **43920 Dues and Subscriptions.** Newspaper subscriptions, credit reports, and related information.
- **48710 Minor Office Equipment.** Scheduled computer upgrades to keep abreast with current technologies, one desktop (\$2,000) and replace on laser printer (\$2,200).

Fund: 100 General Fund
Dept: 11441 Finance - Sales Tax

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:										
Personnel	\$ 261,083	\$	288,828	\$	318,188	\$	327,417	\$	329,339	
Supplies	1,366		1,823		2,000		2,000		2,000	
Services	35,560		37,926		51,228		52,685		57,155	
Capital Outlay	 2,402		2,468		3,000		3,000		2,700	
Total Expenditures	\$ 300,411	\$	331,045	\$	374,416	\$	385,102	\$	391,194	
Staffing History	4.00		4.00		4.00		4.00		4.00	

### **DEPARTMENT FUNCTION**

GENERAL OBJECTIVES: Collection and distribution of Borough and Cities' sales tax in conformance with Borough policies, ordinances, and Alaska State Statutes. Compile and provide accurate and timely sales tax information to the general public and various government officials. Make recommendations regarding policies and ordinances related to sales tax and delinquencies. Establish and monitor payment plans entered into for the purchase of Borough land and special assessment districts. Account for, monitor and report the fixed assets of the Borough. Assist in the preparation of the Borough's Comprehensive Annual Financial Report, the annual budget, and other special reports of the Finance Department.

# **FY2008 OBJECTIVES:**

- Continue implementation of new TaxMantra® sales tax software and e-tax module.
- Evaluate add-on module which will be used to help analyze data collected within the TaxMantra® software
- Promote and instruct businesses around the borough on the new software and e-tax filing.
- Review current staffing and make adjustments to work assignments based upon implementation and operations of new sales tax system TaxMantra®.

PROGRAM CHANGES: None.

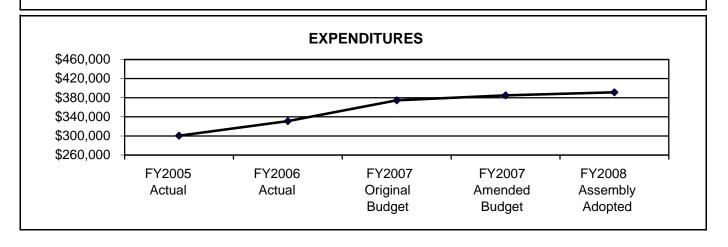
### **ACCOMPLISHMENTS: FY2007**

Went live with the new sales tax system, TaxMantra® on August 20<sup>th</sup>. E-tax scheduled to go live in June 2007 with additional implementation of the "Tax Decision Support System".

### **PERFORMANCE MEASURES:**

0-1	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 Estimate	FY2008 <u>Projected</u>
Sales tax returns processed	50,508	56,590	60,000	61,500
Total Number of Businesses Registered	7,354	7,339	7,400	7,450
New or changed Accounts	112	(15)	61	50
Cards Issued	2005 <sup>1</sup> <u>Actual</u>	2006 <sup>1</sup> <u>Actual</u>	2007 <sup>1</sup> Estimate	2008 <sup>1</sup> <u>Projected</u>
Resale	2,194	2,498	2,550	2,600
Exempt	1,102	1,149	1,200	1,200
Owner Builder	239	225	250	250

<sup>&</sup>lt;sup>1</sup>On a calendar basis.



Fund 100 Department 11441 - Finance - Sales Tax

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
PERSO	ONNEL								
40110	Regular Wages	\$ 157,468	\$ 179,054	\$ 184,134	\$ 184,134	\$ 191,064	\$ 191,064	\$ 6,930	3.76%
40120	Temporary Wages	-	-	3,200	3,200	3,200	3,200	-	0.00%
40130	Overtime Wages	597	2,149	868	868	904	904	36	4.15%
40210	FICA	13,692	15,285	16,560	16,560	17,226	17,226	666	4.02%
40221	PERS	21,557	32,283	43,261	52,490	73,581	43,295	(9,195)	-17.52%
40321	Health Insurance	44,211	35,785	46,000	46,000	47,840	47,840	1,840	4.00%
40322	Life Insurance	418	451	471	471	486	486	15	3.18%
40410	Leave	19,465	19,575	19,118	19,118	20,567	20,567	1,449	7.58%
40411	Sick Leave	3,599	4,150	4,480	4,480	4,613	4,613	133	2.97%
40511	Other Benefits	76	96	96	96	144	144	48	50.00%
	Total: Personnel	261,083	288,828	318,188	327,417	359,625	329,339	1,922	0.59%
SUPPI	LIES								
42110	Office Supplies	1,366	1,823	2,000	1,858	2,000	2,000	142	7.64%
42120	Computer Software	· -	· -	-	142	-	· -	(142)	-100.00%
	Total: Supplies	1,366	1,823	2,000	2,000	2,000	2,000	-	0.00%
SERVI	CES								
43011	Contract services	-	-	-	-	3,000	3,000	3,000	_
43110	Communications	2,226	1,658	3,500	3,500	3,500	3,500	-	0.00%
43140	Postage	19,514	21,830	27,000	27,000	25,000	25,000	(2,000)	-7.41%
43210	Transportation/Subsistence	913	1,279	2,170	2,170	4,100	4,100	1,930	88.94%
43260	Training	160	-	830	830	1,330	1,330	500	60.24%
43310	Advertising	6,119	5,464	8,190	9,647	9,500	9,500	(147)	-1.52%
43410	Printing	3,673	3,991	5,000	5,000	5,000	5,000	-	0.00%
43610	Utilities	1,348	1,524	1,800	1,800	2,500	2,500	700	38.89%
43720	Equipment Maintenance	1,400	1,988	2,500	2,500	2,500	2,500	-	0.00%
43920	Dues and Subscriptions	207	192	238	238	725	725	487	204.62%
	Total: Services	35,560	37,926	51,228	52,685	57,155	57,155	4,470	8.48%
CAPIT	AL OUTLAY								
48710	Minor Office Equipment	2,402	2,468	3,000	3,000	2,700	2,700	(300)	-10.00%
	Total: Capital Outlay	2,402	2,468	3,000	3,000	2,700	2,700	(300)	-10.00%
DEPAI	RTMENT TOTAL	\$ 300.411	\$ 331.045	\$ 374,416	\$ 385,102	\$ 421.480	\$ 391,194	\$ 6.092	1.58%

### LINE-ITEM EXPLANATIONS

- 40110 Regular Wages. Staff includes: Accounting Supervisor (Sales Tax), Sales Tax Specialist, Senior Account Clerk, and a Account Clerk.
- **43011** Contractual Services. To pay our share of web reports and electronic payment system (\$3,000).
- 43140 Postage. Postage rates increased by 5.4% beginning in January 2006. Additional increase required with implementation of the new sales tax system (TaxMantra®). The new sales tax system will require additional brochures and information to help educate businesses.
- 43210 Transport/Subsistence. Travel to Alaska Government Finance Officers Association (AGFOA) training for the Accounting Supervisor. Allow staff to attend a class to enhance their knowledge to better serve their positions and the public. Travel to cities within the KPB to promote and educate the new sales tax system (TaxMantra®) and online payment and filing of sales tax returns (e~Tax®).

- 43310 Advertising. Quarterly publication of businesses that are delinquent with sales tax filings and or remittance due. It is projected the cost for advertising to increase as much as 5% over FY2006 estimates.
- **43410 Printing.** Promotion of TaxMantra® and e~Tax to businesses in the borough through brochures. Anticipated increase in envelope cost of 3% over FY2006.
- 43720 Equipment Maintenance. Maintenance contract for microfilm reader machine and other various equipment within the Finance Department.
- 43920 Dues and Subscriptions. Accounting Supervisor dues to AGFOA. Subscriptions to newspapers and publications to keep informed of sales tax related matters.
- **48710 Minor Office Equipment.** Replace one computer, printer and calculator.

Fund 100 Finance Deparment Totals

PERCONNEL	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	dopted &
PERSONNEL	<b></b>	<b>6</b> 4 000 400	<b>0</b> 4 445 004	<b>#</b> 4 400 004	<b>6</b> 4 4 4 0 0 0 0	<b>6</b> 4 4 4 0 0 0 0	Φ 04.000	0.000
40110 Regular Wages	\$ 991,343	\$ 1,000,160		\$ 1,108,964	\$ 1,140,260		\$ 31,296	2.82%
40120 Temporary Wages	14,354	25,696	18,277	18,277	18,277	18,277	-	0.00%
40130 Overtime Wages	4,516	5,741	13,159	13,159	13,186	13,186	27	0.219
40210 FICA	88,337	90,582	101,463	101,463	102,644	102,644	1,181	1.16%
40221 PERS	135,685	186,704	262,896	318,982	438,555	258,041	(60,941)	-19.10%
40321 Health Insurance	261,023	247,351	264,500	264,500	275,080	275,080	10,580	4.00%
40322 Life Insurance	2,593	2,580	2,826	2,826	2,865	2,865	39	1.38%
40410 Leave	117,374	116,329	114,462	114,462	118,010	118,010	3,548	3.10%
40411 Sick Leave	19,895	22,898	27,834	27,834	25,330	25,330	(2,504)	-9.00%
40511 Other Benefits	508	524	528	528	288	288	(240)	-45.45%
Total: Personnel	1,635,628	1,698,565	1,921,909	1,970,995	2,134,495	1,953,981	(17,014)	-0.86%
SUPPLIES								
42110 Office Supplies	9,620	12,933	12,000	13,350	12,500	12,500	(850)	-6.379
42120 Computer Software	-	-	-	142	-	-	(142)	-100.009
42360 Motor Vehicle Supplies	-	-	-	-	2,100	-	-	-
Total Supplies	9,620	12,933	12,000	13,492	14,600	12,500	(992)	-7.359
SERVICES								
43011 Contractual Services	8,580	17,634	22,500	37,100	28,500	28,500	(8,600)	-23.18%
43017 Investment Portfolio Fees	58,389	47,401	65,000	65,000	62,000	62,000	(3,000)	-4.629
43110 Communication	11,633	9,474	13,943	13,943	13,943	13,943	-	0.009
43140 Postage	52,320	55,801	68,550	68,550	66,750	66,750	(1,800)	-2.63
43210 Transportation/Subsistence	27,363	21,224	32,192	37,064	35,416	35,416	(1,648)	-4.45°
43220 Car Allowance	14,400	12,392	14,400	14,400	7,200	14,400	-	0.00
43260 Training	4,913	6,217	6,980	9,580	7,840	7,840	(1,740)	-18.16
43310 Advertising	22,211	21,028	28,440	29,192	29,750	29,750	558	1.919
43410 Printing	9.846	9.703	13.000	13.000	12.400	12.400	(600)	-4.62
43610 Utilities	9,277	10,540	12,492	12,492	14,350	14,350	1,858	14.87
43720 Equipment Maintenance	2,216	2,573	4,200	4,200	4,100	4,100	(100)	-2.38
43812 Equipment Replacement Pymt.	2,210	2,070	1,200	1,200	3,500	1,100	(100)	2.00
43920 Dues and Subscriptions	4,576	5,524	6,064	7,064	6,503	6,503	(561)	-7.949
43931 Recording Fees	13,615	19,508	15,000	15,000	15,000	15,000	(301)	0.009
43932 Litigation Reports	13,912	12,580	15,000	33,420	15,000	15,000	(18,420)	-55.12%
Total: Services	253,251	251,599	317,761	360,005	322,252	325,952	(34,053)	-9.46%
CAPITAL OUTLAY								
48710 Minor Office Equipment	14,834	10,227	9,000	11,662	11,200	11,200	(462)	-3.96%
48720 Minor Office Furniture	794	1,652	1.000	3,200	1,000	1,000	(2.200)	-68.759
Total: Capital Outlay	15,628	11,879	10,000	14,862	12,200	12,200	(2,662)	-17.919
DEPARTMENT TOTAL	\$ 1.914.127	\$ 1,974,976	\$ 2,261,670	\$ 2,359,354	\$ 2,483,547	\$ 2.304.633	\$ (54,721)	-2.329

This page intentionally left blank

Dept: 11510 Assessing Administration

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:								-		
Personnel	\$	568,380	\$	608,596	\$	676,780	\$	696,012	\$	769,846
Supplies		4,119		4,507		7,800		7,800		7,800
Services		147,892		76,442		86,480		112,209		97,197
Capital Outlay		9,666		6,270		5,000		5,000		9,000
Total Expenditures	\$	730,057	\$	695,815	\$	776,060	\$	821,021	\$	883,843
Staffing History		8.00		8.00		8.00		8.00		9.00

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To establish and maintain equitable, fair and uniform real and personal property assessments borough-wide, while adhering to all state and local assessment laws. Provide accurate and timely information to the general public, cities, user departments, and the State of Alaska. Prepare the annual assessment roll.

### **FY2008 OBJECTIVES:**

- Continue to administer the various exemption programs in an efficient and effective manner and to actively pursue non-compliance with the requirements of these exemptions through an Exemption Examiner position.
- Increase the ratio of real property assessed value to sales price.

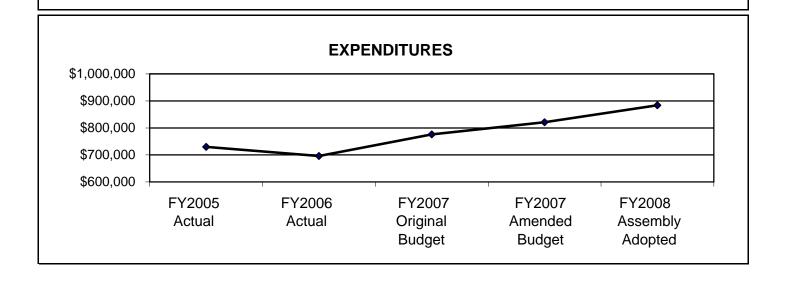
**PROGRAM CHANGES:** Addition of Exemption Examiner position to cope with increasing workload associated with property tax exemptions and other areas of assistance in the Assessing Department.

### **ACCOMPLISHMENTS: FY2007**

- Conversion and implementation of Manatron CAMA and Assessment Administration software system with go-live date as of July 1, 2006.
- Increased full value determination to be in compliance with State of Alaska recommended range of between 90% and 110%.

# **PERFORMANCE MEASURES:**

Taxable Totals (\$1,000's)	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Actual</u>	FY2008 Projected	
Real Property Personal Prop Oil & Gas Prop	\$3,551,140 193,722	\$3,719,736 191,342	\$4,168,100 192,300	\$4,540,000 197,000	
(AS 43.56)	<u>667,704</u>	<u>561,352</u>	<u>557,000</u>	607,000	
Total	\$ <u>4,412,566</u>	\$ <u>4,472,430</u>	\$ <u>4,917,400</u>	\$ <u>5,344,000</u>	
Borough Total Assessed Value	\$10.31B	\$10.78B	\$10.90B	\$11.20B	
Assessed Value To Sale Price Ra	tio 89.5%	90.6%	90.7%	91.5%	



Fund 100
Department 11510 - Assessing Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
Persor	nel	Actual	Actual	Buuget	Budget	rioposeu	Adopted	Amended bu	uget /0
	Regular Wages	\$ 332,575	\$ 346,445	\$ 377,424	\$ 377,424	\$ 433,895	\$ 433,895	\$ 56,471	14.96%
40120	Temporary Wages	15,513	14,934	23,400	23,400	23,400	23,400	φ 30,471	0.00%
40130	Overtime Wages	3,512	2,417	8,481	8,481	8,838	8,838	357	4.21%
40210	Š .	30,777	31,879	35,999	35,999	40,602	40,602	4,603	12.79%
40221	PERS	46,398	65,107	90,147	109,379	169,221	99,568	(9,811)	-8.97%
40321	Health Insurance	94,816	98,005	92,000	92,000	107,640	107,640	15,640	17.00%
40322	Life Insurance	889	923	962	962	1,098	1,098	136	14.14%
	Leave	37,981	40,989	38,343	38,343	44,319	44,319	5,976	15.59%
40411	Sick Leave	5,871	7,861	10,024	10,024	10,438	10,438	414	4.13%
40511	Other Benefits	48	36	10,024	10,024	48	48	48	1570
40311	Total Personnel	568,380	608,596	676,780	696,012	839,499	769,846	73,834	10.61%
	Total i ersonner	300,300	000,550	070,700	030,012	000,400	703,040	73,034	10.0170
Suppli	es								
42110	Office Supplies	2,997	3,011	6,000	6,000	6,000	6,000	-	0.00%
42120	Computer Software	217	599	800	800	800	800	-	0.00%
42410	Small Tools	905	897	1,000	1,000	1,000	1,000	-	0.00%
	Total: Supplies	4,119	4,507	7,800	7,800	7,800	7,800	-	0.00%
Servic	es								
43011	Contractual Services	77,117	8,018	10,000	34,600	10,000	10,000	(24,600)	-71.10%
43019	Software Licensing	2,086	2,239	2,500	2,500	3,200	3,200	700	28.00%
43110	Communications	5,245	4,009	5,000	5,000	5,000	5,000	-	0.00%
43140	Postage	29,479	25,004	34,000	34,000	34,000	34,000	-	0.00%
43210	Transportation/Subsistence	8,698	9,503	8,280	8,280	12,557	12,557	4,277	51.65%
43220	Car Allowance	3,600	3,600	-	· -	-	3,600	3,600	-
43260	Training	2,200	1,150	2,700	2,700	4,250	4,250	1,550	57.41%
43310	Advertising	9,719	9,640	11,000	11,000	12,000	12,000	1,000	9.09%
43410	•	2,753	6,080	5,000	6,129	4,000	4,000	(2,129)	-34.74%
43610	Utilities	3,256	3,688	4,800	4,800	6,200	6,200	1,400	29.17%
43720	Equipment Maintenance	2,247	2,648	2,200	2,200	1,500	1,500	(700)	-31.82%
43920	Dues and Subscriptions	1,492	863	1,000	1,000	890	890	(110)	-11.00%
	Total: Services	147,892	76,442	86,480	112,209	93,597	97,197	(15,012)	-13.38%
Capita	l Outlay								
48710	Minor Office Equipment	9,666	6,270	4,000	4,000	8,000	8,000	4,000	100.00%
48720	Minor Office Furniture	-	-	1,000	1,000	1,000	1,000	-	0.00%
	Total: Capital Outlay	9,666	6,270	5,000	5,000	9,000	9,000	4,000	80.00%
Depart	ment Total	\$ 730,057	\$ 695,815	\$ 776,060	\$ 821,021	\$ 949,896	\$ 883,843	\$ 62,822	7.65%

### **LINE-ITEM EXPLANATIONS**

**40110** Regular Wages. Staff includes: Director of Assessing, Office Manager, Title Examiner, Exemption Examiner, Administrative Assistant, Senior Assessing Clerk, 3 Assessing Clerks.

Addition: Exemption Examiner position created to deal with increasing workload associated with administering residential exemption programs and to assist with implementation of new software.

- **42120 Computer Software.** To purchase additional copy of Crystal Reports to compliment Manatron transition.
- **43011 Contractual Services.** Recording notification services for 6 recording districts.

- 43019 Software Licensing. Marshall & Swift valuation software licensing costs increased nationally. Residential Estimator and Commercial Estimator single licenses renewed.
- 43720 Equipment Maintenance. Konica (copier) maintenance contract shared with Planning Department. Eliminated Kodak microfilm maintenance by machine replacement.
- **48710 Minor Office Equipment.** Replace 2 PC's and large volume network printer.

Fund: 100 General Fund

Dept: 11520 Assessing Appraisal

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:					
Personnel	\$ 1,020,159	\$ 1,024,197	\$ 1,162,698	\$ 1,196,091	\$ 1,192,922
Supplies	9,413	5,060	8,700	8,715	8,200
Services	247,748	153,007	193,950	193,950	166,209
Capital Outlay	7,243	9,121	15,000	20,605	14,000
Total Expenditures	\$ 1,284,563	\$ 1,191,385	\$ 1,380,348	\$ 1,419,361	\$ 1,381,331
Staffing History	13.00	13.00	13.00	13.00	13.00

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Perform equitable, fair, and uniform real and personal property assessments borough-wide while adhering to all state and local assessment laws. Provide accurate, courteous, and timely appraisal information and service to the general public, cities, user departments, and the State of Alaska.

### **FY2008 OBJECTIVES:**

- Perform reappraisal inspections in Moose Pass, Cooper Landing, and Hope. Complete remaining inspections in Kenai.
- Continue staff training for Manatron's CAMA Software system and test field devices.

PROGRAM CHANGES: None.

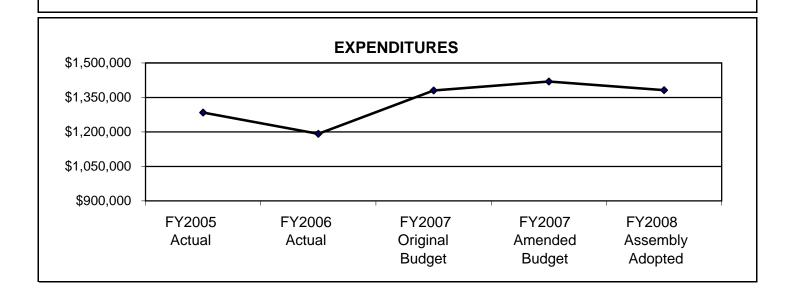
### **ACCOMPLISHMENTS: FY2007**

• Completed the reappraisal of approximately 9,500 parcels in the Kenai and Kachemak Bay areas.

### **PERFORMANCE MEASURES:**

Real	FY2005	FY2006	FY2007 <u>Estimated</u>	FY2008 <u>Projected</u>
Property Parcels	61,485	62,188	62,035	62,500
Parcels per Appraiser	6,832	6,909	6893	6,944
Personal Property Accounts	5,104	5,414	5,463	5,500

The FY2007 re-appraisal project increased Kenai Peninsula Borough's real property taxable value by approximately \$448,422,000. The re-appraisal project helps ensure all taxpayers are on the tax roll and increases equity throughout the Borough.



Fund 100 Department 11520 - Assessing Appraisal

		FY2005 Actual	FY2006 Actual	C	Y2007 Original Budget	Ar	Y2007 mended Budget	ı	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
Persor	****											
	Regular Wages	\$ 589,985	. ,	\$	651,667	\$	651,667	\$	671,240	\$ 671,240	\$ 19,573	3.00%
40120	Temporary Wages	36,138	18,018		43,680		43,680		43,680	43,680	-	0.00%
40130	Overtime Wages	8,902	3,298		10,813		10,813		11,152	11,152	339	3.14%
40210	FICA	58,138	55,886		65,510		65,510		67,358	67,358	1,848	2.82%
40221	PERS	80,918	112,017		156,526		189,919		264,309	155,517	(34,402)	-18.11%
40321	Health Insurance	166,961	158,525		149,501		149,501		155,480	155,480	5,979	4.00%
40322	Life Insurance	1,545	1,594		1,660		1,660		1,718	1,718	58	3.49%
40410	Leave	66,646	69,357		66,265		66,265		70,641	70,641	4,376	6.60%
40411	Sick Leave	10,854	13,133		16,980		16,980		16,088	16,088	(892)	-5.25%
40511	Other Benefits	72	72		96		96		48	48	(48)	-50.00%
	Total: Personnel	1,020,159	1,024,197	1	,162,698	1	,196,091		1,301,714	1,192,922	(3,169)	-0.26%
Suppli	es											
42110	Office Supplies	4,081	2,171		3,500		3,500		3,200	3,200	(300)	-8.57%
42230	Fuel, Oil & Lubricants	124	7		200		200		200	200	-	0.00%
42310	Repair/Maintenance Supplies	3	-		-		-		-	-	-	-
42410	Small Tools	5,205	2,882		5,000		5,015		4,800	4,800	(215)	-4.29%
	Total: Supplies	9,413	5,060		8,700		8,715		8,200	8,200	(515)	-5.91%
Servic	es											
43011	Contractual Services	108,173	48,043		55,000		55,000		26,600	26,600	(28,400)	-51.64%
43110	Communications	4,651	3,468		5,000		5,000		4,000	4,000	(1,000)	-20.00%
43210	Transportation/Subsistence	78,573	42,482		78,050		78,150		74,099	74,099	(4,051)	-5.18%
43220	Car Allowance	43,200	42,785		43,200		43,200		43,200	46,800	3,600	8.33%
43260	Training	7,100	8,700		3,900		3,900		4,550	4,550	650	16.67%
43610	Utilities	4,878	5,517		6,300		6,056		8,200	8,200	2,144	35.40%
43720	Equipment Maintenance	-	-		-		144		-	-	(144)	-100.00%
43920	Dues & Subscriptions	1,173	2,012		2,500		2,500		1,960	1,960	(540)	-21.60%
	Total: Services	247,748	153,007		193,950		193,950		162,609	166,209	(27,741)	-14.30%
Capita	l Outlay											
48120	Office Equipment	-	-		-		6,155		-	-	(6,155)	-100.00%
48710	Minor Office Equipment	4,157	9,322		15,000		13,800		10,000	10,000	(3,800)	-27.54%
48720	Minor Office Furniture	3,086	(201)	1	-		650		4,000	4,000	3,350	515.38%
	Total: Capital Outlay	7,243	9,121		15,000		20,605		14,000	14,000	(6,605)	-32.06%
Depart	ment Total	\$ 1,284,563	\$ 1,191,385	\$ 1	,380,348	\$ 1	,419,361	\$	1,486,523	\$ 1,381,331	\$ (38,030)	-2.68%

LINE-ITEM EX	PLANATIONS	
Regular Wages. Staff includes: Appraisal Manager, Appraisal Analyst, Commercial Appraiser, Lead Appraiser; Senior Appraiser/Auditor, 5 Senior	43210	<b>Transport/Subsistence.</b> Decrease due to reappraisal areas being localized to central borough area.
Appraiser/Appraiser, Personal/Real Property Appraiser, 1 Appraisal Technicians, 1 Assessment Reporting	43610	<b>Utilities.</b> Based upon projected rate increases by utility providers.
Analyst.  Contractual Services. DAPA contract \$14,000, print development \$7,600.	48710	<b>Minor Office Equipment.</b> Purchase rugged weather-rated tablet PC for field use and replace 2 office PC's.
miscellaneous services for remote inspections, \$5,000. Reduced due to elimination of Capital Appraisal Group contract due to multi-year settlement.	48720	<b>Minor Office Furniture.</b> Ergonomic remodel of office shared by 2 appraisers.
contract due to multi-year settlement.		
	Regular Wages. Staff includes: Appraisal Manager, Appraisal Analyst, Commercial Appraiser, Lead Appraiser; Senior Appraiser/Auditor, 5 Senior Appraiser/Appraiser, Personal/Real Property Appraiser, 1 Appraisal Technicians, 1 Assessment Reporting Analyst.  Contractual Services. DAPA contract \$14,000, print development \$7,600, miscellaneous services for remote inspections, \$5,000. Reduced due to elimination of Capital Appraisal Group	Manager, Appraisal Analyst, Commercial Appraiser, Lead Appraiser; Senior Appraiser/Auditor, 5 Senior Appraiser/Appraiser, Personal/Real Property Appraiser, 1 Appraisal Technicians, 1 Assessment Reporting Analyst.  Contractual Services. DAPA contract \$14,000, print development \$7,600, miscellaneous services for remote inspections, \$5,000. Reduced due to elimination of Capital Appraisal Group

Fund 100 Assessing Department Totals

Davasa	anal	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	lopted &
Persor		Ф 000 F00	<b>6</b> 000 740	<b>6</b> 4 000 004	<b>A</b> 4 000 004	<b>0</b> 4 405 405	<b>6</b> 4 405 405	Ф 70 044	7.000/
	Regular Wages	\$ 922,560	\$ 938,742		\$ 1,029,091	\$ 1,105,135	+ ,,	\$ 76,044	7.39%
	Temporary Wages	51,651	32,952	67,080	67,080	67,080	67,080	-	0.00%
	Overtime Wages	12,414	5,715	19,294	19,294	19,990	19,990	696	3.61%
40210		88,915	87,765	101,509	101,509	107,960	107,960	6,451	6.36%
	PERS	127,316	177,124	246,673	299,298	433,530	255,085	(44,213)	-14.77%
	Health Insurance	261,777	256,530	241,501	241,501	263,120	263,120	21,619	8.95%
	Life Insurance	2,434	2,517	2,622	2,622	2,816	2,816	194	7.40%
40410	Leave	104,627	110,346	104,608	104,608	114,960	114,960	10,352	9.90%
40411	Sick Leave	16,725	20,994	27,004	27,004	26,526	26,526	(478)	-1.77%
40511	Other Benefits	120	108	96	96	96	96	-	0.00%
	Total: Personnel	1,588,539	1,632,793	1,839,478	1,892,103	2,141,213	1,962,768	70,665	3.73%
Suppli	es								
42110	Office Supplies	7,078	5,182	9,500	9,500	9,200	9,200	(300)	-3.16%
42120	Computer Software	217	599	800	800	800	800	-	0.00%
42230	Fuel, Oil & Lubricants	124	7	200	200	200	200	_	0.00%
	Repair/Maintenance Supplies	3	_	-	_	-	_	_	-
	Small Tools	6,110	3,779	6,000	6,015	5,800	5,800	(215)	-3.57%
	Total: Supplies	13,532	9,567	16,500	16,515	16,000	16,000	(515)	-3.12%
Servic	es								
43011	Contractual Services	185,290	56,061	65,000	89,600	36,600	36,600	(53,000)	-59.15%
	Software Licensing	2,086	2,239	2,500	2,500	3,200	3,200	700	28.00%
	Communications	9,896	7,477	10,000	10,000	9,000	9,000	(1,000)	-10.00%
	Postage	29,479	25,004	34,000	34,000	34,000	34,000	(1,000)	0.00%
	Transportation/Subsistence	87,271	51,985	86,330	86,430	86,656	86,656	226	0.26%
	Car Allowance	46,800	46,385	43,200	43,200	43,200	50,400	7,200	16.67%
	Training	9.300	9.850	6.600	6,600	8,800	8,800	2.200	33.33%
	Advertising	9.719	9,640	11,000	11,000	12,000	12,000	1.000	9.09%
	Printing	2.753	6,080	5,000	6.129	4.000	4.000	(2,129)	-34.74%
	Utilities	8,134	9,205	11,100	10,856	14,400	14,400	3.544	32.65%
	Equipment Maintenance	2,247	2,648	2,200	2,344	1,500	1,500	(844)	-36.01%
	Dues and Subscriptions	2,665	2,875	3,500	3,500	2,850	2,850	(650)	-18.57%
43320	Total: Services	395,640	229,449	280,430	306,159	256,206	263,406	(42,753)	-13.96%
Canit-	I Outlow								
•	l Outlay				0.455			(0.455)	400.000/
	Office Equipment	10.005		-	6,155		40.00-		-100.00%
	Minor Office Equipment	13,823	15,592	19,000	17,800	18,000	18,000	200	1.12%
48720	Minor Office Furniture	3,086	(201)	1,000	1,650	5,000	5,000	3,350	203.03%
	Total: Capital Outlay	16,909	15,391	20,000	19,450	23,000	23,000	(2,605)	-13.39%
Depart	tment Total	\$ 2,014,620	\$ 1,887,200	\$ 2,156,408	\$ 2,234,227	\$ 2,436,419	\$ 2,265,174	\$ 24,792	1.11%

This page intentionally left blank

Fund: 100 General Fund

Dept: 21110 Resource Planning Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures						
Personnel	\$ 700,271	\$ 695,742	\$ 831,018	\$	854,000	\$ 857,546
Supplies	16,822	17,876	18,710		25,026	22,000
Services	314,757	180,740	240,946		244,456	243,525
Capital Outlay	8,769	15,815	24,500		23,579	18,500
Interdepartmental Charges	 -	-	(73,905)		(73,905)	(86,072)
Total Expenditures	\$ 1,040,619	\$ 910,173	\$ 1,041,269	\$	1,073,156	\$ 1,055,499
Staffing History	8.80	9.00	9.00		9.00	9.00

### **DEPARTMENT FUNCTION**

GENERAL OBJECTIVES: Provide professional information advice and to the **Planning** Commission, Borough Assembly, and other departments for the purpose of assisting in the ongoing socioeconomic development of the Collect, analyze, and distribute Borough. information concerning population, land use, natural resources, and regulatory functions within the Borough. Provide information and assistance to other municipalities, local community groups, and the general public regarding subdivision regulations, the Coastal Zone Management Program, land use regulations, and land use planning.

### **FY 2008 OBJECTIVES:**

- Continue elimination of duplicate street names and provide correct assignment of numerical addresses to all houses and buildings.
- Make address signs available for all residents of the Borough.
- Continue to audit flood prone property to comply with FEMA requirements.
- Establish better communication with the public through the use of the Internet.
- Establish greater interdepartmental communication to help facilitate public inquires.

### **ACCOMPLISHMENTS: FY 2007**

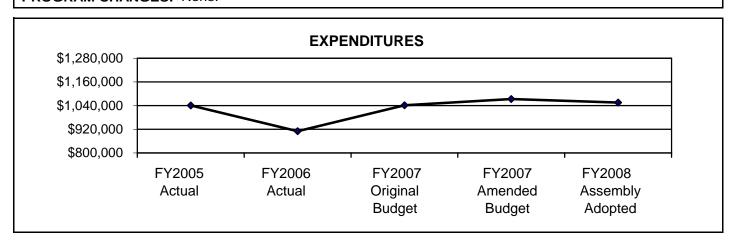
- Total rewrite of Material Site Ordinance.
- Complete audit of Prior Existing Use material sites for compliance with Ordinance 2006-01.
- Reactivated Hope and Moose Pass Advisory Planning Commissions.
- Completed 8 Community Wildlife Protection Plans encompassing 20 communities.

### **PERFORMANCE MEASURES:**

	Actual <u>2004</u>	Actual 2005	Actual 2006
Platting Reports	643	657	667
Administrative Reviews	222	203	259
Public Notice Hearings	7304	8215	7941
Population & Demographic	130	93	100
Floodplain Permits	187	240	250
Street Name Changes*	**261	169	214
Front Counter Walk-ins	2823	3593	3333
Calls for Information	5030	5573	5139
Special Map Orders	1201	1184	1256

<sup>\*</sup> Elimination of duplicate street names.

PROGRAM CHANGES: None.



<sup>\*\*</sup> Audit of duplicate street names.

Fund 100
Department 21110 - Resource Planning Administration

Person		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Assembly Ad Amended Bu	•
40110	Regular Wages	\$ 395,467	\$ 387,128	\$ 445,853	\$ 445,853		\$ 465,389	\$ 19,536	4.38%
40120	Temporary Wages	9,887	8,445	12,318	12,318	12,318	12,318	-	0.00%
40120	Temporary Wages PC	39,549	33,782	48,750	48,750	48,750	48,750	-	0.00%
40130	Overtime Wages	5,032	4,207	4,474	4,474	4,128	4,128	(346)	-7.73%
40210	FICA	39,497	37,489	47,042	47,042	48,380	48,380	1,338	2.84%
40221	PERS	53,154	69,713	106,089	129,071	181,380	106,723	(22,348)	-17.31%
40321	Health Insurance	98,414	94,251	103,500	103,500	107,640	107,640	4,140	4.00%
40322	Life Insurance	1,004	979	1,135	1,135	1,184	1,184	49	4.32%
40410	Leave	48,422	48,736	50,478	50,478	51,080	51,080	602	1.19%
40411	Sick Leave	9,677	10,892	11,283	11,283	11,762	11,762	479	4.25%
40511	Other Benefits	168	120	96	96	192	192	96	100.00%
	Total: Personnel	700,271	695,742	831,018	854,000	932,203	857,546	3,546	0.42%
Supplie									
42110	Office Supplies	7,604	9,492	10,000	10,150	10,000	10,000	(150)	-1.48%
42120	Computer Software	547		3,500	3,500	2,500	2,500	(1,000)	-28.57%
42210	Operating Supplies	5,929	3,053	1,710	1,876	2,000	2,000	124	6.61%
42230	Fuel, Oil & Lubricants	2,742	5,331	3,500	9,500	7,500	7,500	(2,000)	-21.05%
	Total: Supplies	16,822	17,876	18,710	25,026	22,000	22,000	(3,026)	-12.09%
Service	es								
43011	Contractual Services	149,155	18,016	55,000	56,499	55,000	55,000	(1,499)	-2.65%
43015	Water/Air Sample Testing	-	-	5,000	5,000	5,000	5,000	-	0.00%
43110	Communications	6,377	4,602	9,000	9,000	7,500	7,500	(1,500)	-16.67%
43140	Postage	14,249	13,545	15,000	15,011	15,000	15,000	(11)	-0.07%
43210	Transportation/Subsistence	14,059	9,830	9,460	14,460	10,970	10,970	(3,490)	-24.14%
43210	Transportation/Subsistence PC	16,992	18,823	18,000	18,000	20,000	20,000	2,000	11.11%
43220	Car Allowance	3,600	3,600	3,600	3,600	-	3,600	-	0.00%
43221	Car Allowance PC	22,650	22,200	23,400	23,400	23,400	23,400	-	0.00%
43260	Training	2,642	1,971	4,875	4,875	5,085	5,085	210	4.31%
43310	Advertising	60,967	53,083	60,000	60,000	60,000	60,000	-	0.00%
43410	Printing	-	8,978	500	500	500	500	-	0.00%
43610	Utilities	5,385	6,159	8,000	8,000	8,000	8,000	-	0.00%
43720	Equipment Maintenance	2,454	3,668	10,000	7,000	10,000	10,000	3,000	42.86%
43750	Vehicle Maintenance	79	19	1,500	1,500	1,500	1,500	-	0.00%
43810	Rents & Operating Leases	4,200	4,245	5,100	5,100	5,100	5,100	-	0.00%
43812	Equipment Replacement Pymt.	8,691	8,691	8,691	8,691	8,935	8,935	244	2.81%
43920	Dues and Subscriptions	2,796	2,781	2,820	2,820	2,935	2,935	115	4.08%
43931	Recording Fees	461	529	1,000	1,000	1,000	1,000	-	0.00%
	Total: Services	314,757	180,740	240,946	244,456	239,925	243,525	(931)	-0.38%
Capital	Outlay								
48110	Furniture & Furnishings	-	-	5,000	5,000	5,000	5,000	-	0.00%
48120	Office Equipment	-	5,330	10,000	7,900	5,000	5,000	(2,900)	-36.71%
48710	Minor Office Equipment	5,892	7,726	6,000	9,179	5,000	5,000	(4,179)	-45.53%
48720	Minor Office Furniture	1,388	2,087	2,000	-	2,000	2,000	2,000	-
48740	Minor Machinery & Equipment	1,489	672	1,500	1,500	1,500	1,500	<u>-</u>	0.00%
	Total: Capital Outlay	8,769	15,815	24,500	23,579	18,500	18,500	(5,079)	-21.54%
Interde	partmental Charges								
60000	Charges (To) From Other Depts.			(73,905)	(73,905)	(86,072)	(86,072)	(12,167)	16.46%
	Total: Interdepartmental Charges	-	-	(73,905)	(73,905)		(86,072)	(12,167)	16.46%
Depart	ment Total	\$ 1,040,619	\$ 910,173	\$ 1,041,269	\$ 1,073,156	\$ 1,126,556	\$ 1,055,499	\$ (17,657)	-1.65%

### **Fund 100**

### Department 21110 - Resource Planning Administration - Continued

### LINE-ITEM EXPLANATIONS

- 40110 Regular Wages. Staff includes: 1 Planning Director, 1 planner, 1 Code Compliance Officer, 1 Administrative Assistant (Planning). 1 Platting Officer, 1 Platting Specialist, 1 Platting Technician, 1 Addressing Officer and 1 Senior Clerk Typist.
- **40120 Temporary Wages PC.** Planning commissioners compensation (13 X \$125/mtg. X 30 mtg. = \$48,750).
- **42230 Fuel, Oil and Lubricants.** Increased due to higher gas prices.
- **43011 Contractual Services.** Advisory planning commission budgets (\$5,000), department automation (\$15,000), aerial photos (\$15,000), address sign project (\$15,000), code compliance surveys (\$5,000).

- 43210 Transportation/Subsistence. Travel to IRWA Education Classes, ACSM National Conference, Surveyor's Conference and Agency Meetings.
- **43210 Transportation/Subsistence PC.** Transportation and subsistence for the Planning commissioners is separated from planning staff travel for clarification.
- **43260 Training.** Increased for non-recurring Planning Commission Findings & Roberts Rules Training.
- **43812 Equipment Replacement Payments**. See the payment schedule below.
- 60000 Charges (To) From Other Depts. These are charges to the 911 Communications department for all wages and benefits of the Addressing Officer responsible for all 911 addressing and database management.

				<u>Future</u>		
		FY2007	FY2008	Projected		
<u>Items</u>	Prior Years	Estimated	Projected	Payment		
Ford F250 Pick-up	\$ 18,714	\$ 3,743	\$ 3,743	\$		
Dodge Ram 1500 Pick-up	6,384	3,192	3,192	9,576		
** Jeep Cherokee Sport	-	-	2,000	2,000		
•	\$ 25,098	\$ 6,935	\$ 8,935	\$ 11,576		

<sup>\*\*</sup> Note and equal amount is being billed to Land Management Administration for this vehicle.

This page intentionally left blank

Fund: 100 General Fund

Dept: 22140 Costal Zone Management

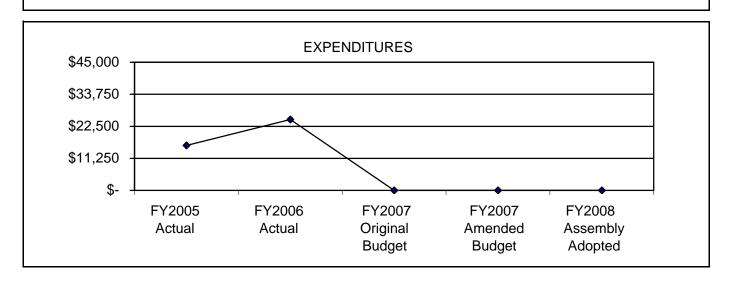
Department Budget:	Y2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	,	FY2008 Assembly Adopted
Expenditures:							_
Personnel	\$ 14,968	\$ 24,805	\$ -	\$	-	\$	-
Supplies	-	40	-		-		-
Services	432	30	-		-		-
Capital Outlay	382	-	-		-		-
Total Expenditures	\$ 15,782	\$ 24,875	\$ -	\$	-	\$	-
Staffing History	0.30	0.50	0.00		0.00		0.00

### **DEPARTMENT FUNCTION**

### **PROGRAM CHANGES:**

In FY2007, the Coastal Zone Management Program is being incorporated into the Kenai River Center Fund 251.

\_\_\_\_



### Fund 100 Department 22140 - Coastal Zone Management

			2005 ctual		Y2006 Actual	FY2007 Original Budget	Ame	2007 ended dget	FY20 May Propo	or	FY20 Asser Adop	nbly	Ass	erence Betweenbly Adopted Budge	ted &
Persor	nnel		raai		riotaai	Dauget		agot	ТТОРО	<del>500</del>	лаор	, tou	7 (11)	oriaca Baag	Jt 70
40110	Regular Wages	\$	6,437	\$	13,769	\$ -	\$	_	\$	_	\$	_	\$	-	
40120	Temporary Wages	,	-, -	•	1,140	-	•	_	·	_	Ť	_	•	_	
40210	FICA		903		1,560	-		_		_		_		-	
40221	PERS		1,562		2,951	_		_		_		_		_	
40321	Health Insurance		4,789		4,172	-		_		-		_		=	
40322	Life Insurance		42		37	-		_		-		_		=	
40410	Leave		1,130		1,176	-		_		-		-		-	
40411	Sick Leave		105		-	-		_		-		-		-	
	Total: Personnel	1	4,968		24,805	-		-		-		-		-	
Suppli	es														
	Office Supplies		_		40	_		_		-		_		-	
	Total: Supplies		-		40	-		-		-		-		-	
Service	es														
43210	Transportation/Subsistence		432		(20)	_		_		_		_		-	
43260	Training		-		50	_		_		_		_		_	
	Total: Services		432		30	-		-		-		-		-	
Capita	l Outlay														
48720	Minor Office Furniture		382		_	_		_		_		_		-	
3. <b>_2</b>	Total: Capital Outlay		382		-	-		-		-		-		-	
Depart	tment Total	\$ 1	5,782	\$	24,875	\$ -	\$		\$	_	\$	_	\$		

# LINE-ITEM EXPLANATIONS

Fund: 100 General Fund

Dept: 31110 Major Projects - Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:					_
Personnel	\$ 700,270	\$ 712,950	\$ 797,133	\$ 820,879	\$ 799,233
Supplies	9,958	11,988	10,750	13,863	10,650
Services	53,701	47,889	72,751	71,325	69,063
Capital Outlay	12,164	6,979	2,500	2,500	3,000
Interdepartmental Charges	(693,604)	(726,250)	(785,000)	(785,000)	(853,500)
Total Expenditures	\$ 82,489	\$ 53,556	\$ 98,134	\$ 123,567	\$ 28,446
Staffing History	7.00	9.00	8.00	8.00	8.00

### DEPARTMENT FUNCTION

**GENERAL OBJECTIVES**: The Public Works Capital Projects Division provides overall administration for major and minor capital improvement projects, school and hospital addition construction, solid waste capital projects, and various Service Area improvement projects. The Division provides concept evaluations, cost estimation, design for smaller projects, direct project administration, and engineering criteria review.

This General Fund division accounts for partial capital projects' staff time and operating expenses not attributable to any specific capital project. The remainder and majority of staff's time are charged to specific capital projects in the Capital Project Fund.

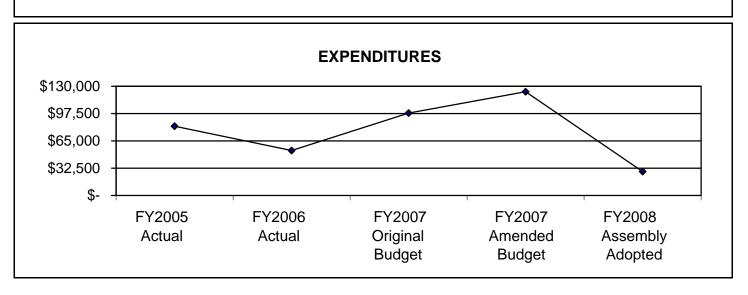
**FY2008 OBJECTIVES:** To provide administration and management of capital improvement projects within specified individual budget and schedule constraints.

PROGRAM CHANGES: None.

### **ACCOMPLISHMENTS: FY2007**

Arsenic System Upgrade at 6 schools; Central Emergency Services (CES) Kasilof station design & construction Central Peninsula General Hospital (CPGH) Phase 2 construction; CPGH Phase 3 design and construction commencement: 911/OEM Building construction; Homer Middle School roof rebuild; Nikolaevsk-APVFD Station Design, Phase commencement; Keystone Drive environmental/scoping phase; Ninilchik Parking Design; NPRSA Disinfection System Replacement; OEM Siren system design; SoHi Sports Field Design; South Peninsula Hospital (SPH) Phase 1 construction; Tyonek Teacher Housing Construction.

PROJECTS PROPOSED and/or UNDERWAY: CPGH Phase 3 Construction; Kenai Central High Roof C&D Repairs; Keystone Drive environmental/civil design; McNeil Canyon School roof replacement; Nikiski HS track resurface; Nikolaevsk-APVFD station building construction; Nikolaevsk School Classrooms roof repair; North Road Extension EIS; NPRSA surge tank replacement; OEM siren system upgrades; South Peninsula Hospital '84 re-roof.



Fund 100 Department 31110 - Major Projects

40120 T 40130 C 40210 F 40221 P 40322 L 40410 L 40411 C T  Supplies 42110 C 42210 C 42230 F 42310 R 42410 S	Regular Wages Temporary Wages Overtime Wages FICA PERS Health Insurance Life Insurance Leave Sick Leave Other Benefits Total: Personnel	\$	436,111 11,630 699 39,960 60,107 94,817 1,126 47,923 7,869 28	\$ 429,632 11,323 - 42,177 79,218 91,330 1,102 49,409 8,667	\$	484,803 2,000 - 43,613 111,307 92,000 1,188	\$ 484,803 2,000 - 43,613 135,053 92,000	\$	496,735 2,000 - 42,316 186,976	\$ 496,735 2,000 - 42,316 110,115	\$	11,932 - - (1,297)	2.46% 0.00% - -2.97%
40120 T 40130 C 40210 F 40221 P 40322 L 40410 L 40411 S 40511 C T  Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	Temporary Wages Overtime Wages FICA PERS Health Insurance Life Insurance Leave Sick Leave Other Benefits Total: Personnel s Office Supplies Computer Software	<b>—</b>	11,630 699 39,960 60,107 94,817 1,126 47,923 7,869 28	11,323 - 42,177 79,218 91,330 1,102 49,409 8,667	Þ	2,000 - 43,613 111,307 92,000	2,000 - 43,613 135,053	Ф	2,000 - 42,316	2,000 - 42,316	Ф	-	0.00%
40130 C 40210 F 40221 P 40321 H 40322 L 40410 L 40411 S 40511 C T Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S	Overtime Wages FICA PERS Health Insurance Life Insurance Leave Sick Leave Other Benefits Total: Personnel  S Office Supplies Computer Software		699 39,960 60,107 94,817 1,126 47,923 7,869 28	42,177 79,218 91,330 1,102 49,409 8,667		43,613 111,307 92,000	43,613 135,053		42,316	42,316		-	-
40210 F 40221 P 40321 H 40322 L 40410 L 40411 C T  Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	FICA PERS Health Insurance Life Insurance Leave Sick Leave Other Benefits Total: Personnel  S Office Supplies Computer Software		39,960 60,107 94,817 1,126 47,923 7,869 28	79,218 91,330 1,102 49,409 8,667		111,307 92,000	135,053		,	,		(1,297)	-2 97%
40221 P 40321 H 40322 L 40410 L 40411 S 40511 C T  Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	PERS Health Insurance Life Insurance Leave Sick Leave Other Benefits Total: Personnel  S Office Supplies Computer Software		60,107 94,817 1,126 47,923 7,869 28	79,218 91,330 1,102 49,409 8,667		111,307 92,000	135,053		,	,		(1,297)	
40321 H 40322 L 40410 L 40411 S 40511 C T  Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	Health Insurance Life Insurance Leave Sick Leave Other Benefits Total: Personnel s Office Supplies Computer Software		94,817 1,126 47,923 7,869 28	91,330 1,102 49,409 8,667		92,000			100,970	110.110		(24,938)	-18.47%
40322 L 40410 L 40411 S 40511 C T  Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	Life Insurance Leave Sick Leave Other Benefits Total: Personnel s Office Supplies Computer Software		1,126 47,923 7,869 28	1,102 49,409 8,667		,			95,680	95,680		3,680	4.00%
40410 L 40411 S 40511 C T Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	Leave Sick Leave Other Benefits Total: Personnel s Office Supplies Computer Software		47,923 7,869 28	49,409 8,667		1,100	1,188		1,216	1,216		28	2.36%
40411 S 40511 C T Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S	Sick Leave Other Benefits Total: Personnel s Office Supplies Computer Software		7,869 28	8,667		50,785	50,785		44,278	44,278		(6,507)	-12.81%
40511 C T Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	Other Benefits Total: Personnel  s Office Supplies Computer Software		28	,		11,341	11,341		6,797	6,797		(4,544)	-40.07%
Supplies 42110 C 42120 C 42210 C 42210 C 42230 F 42310 R 42410 S T	Total: Personnel s Office Supplies Computer Software			92		96	96		96	96		(4,544)	0.00%
Supplies 42110 C 42120 C 42210 C 42230 F 42310 R 42410 S T	s Office Supplies Computer Software		700,270	712,950		797,133	820,879		876,094	799,233		(21,646)	-2.64%
42110 C 42120 C 42210 C 42230 F 42310 R 42410 S	Office Supplies Computer Software			712,930		191,133	620,679		070,094	199,233		(21,040)	-2.04%
42120 C 42210 C 42230 F 42310 R 42410 S T	Computer Software												
42210 C 42230 F 42310 R 42410 S T	•		3,611	4,324		3,500	3,500		4,000	4,000		500	14.29%
42230 F 42310 R 42410 S T	Operating Supplies		906	2,550		2,000	4,293		2,000	2,000		(2,293)	-53.41%
42310 R 42410 S T	operating ouppines		786	749		650	970		700	700		(270)	-27.84%
42410 S T	Fuel, Oil & Lubricants		3,073	3,760		2,200	2,700		2,000	2,000		(700)	-25.93%
Т	Repair/Maint Supplies		35	17		400	400		200	200		(200)	-50.00%
	Small Tools		1,547	588		2,000	2,000		1,750	1,750		(250)	-12.50%
Sorvicos	Total: Supplies		9,958	11,988		10,750	13,863		10,650	10,650		(3,213)	-23.18%
	Contractual Services		375	_		2,500	_		2,000	2,000		2,000	_
	Communications		7,115	7,549		5,200	9,200		6,000	6,000		(3,200)	-34.78%
	Postage		304	193		500	500		300	300		(200)	-40.00%
	Transportation/Subsistence		11,923	14,731		35,315	30,358		32,977	32,977		2,619	8.63%
	Car Allowance		20,506	16,823		18,000	18,000		-	14,400		(3,600)	-20.00%
	Freight and Express		-	11		250	250		250	250		(0,000)	0.00%
	Training		594	-		1,250	1,250		2,100	2,100		850	68.00%
	Printing		-	_		-,	31		_,	_,		(31)	-100.00%
	Project Management		4,636	35			-		_	_		-	-
	Utilities		2,677	2,972		2,400	4,400		4,000	4,000		(400)	-9.09%
43720 E	Equipment Maintenance		1,033	1,193		2,400	2,400		2,000	2,000		(400)	-16.67%
	Vehicle Maintenance		-	-		500	500		600	600		100	20.00%
43812 E	Equipment Replacement Pymt.		3,786	3,786		3,786	3,786		3,786	3,786		_	0.00%
	Dues and Subscriptions		752	596		650	650		650	650		_	0.00%
Т	Total: Services		53,701	47,889		72,751	71,325		54,663	69,063		(2,262)	-3.17%
	•											, ,	
Capital O			4.050	4.000									
	Office Machines		4,250	4,300		-			-	-		-	-
	Minor Office Equipment		6,720	2,679		2,500	1,561		2,500	2,500		939	60.15%
	Minor Office Furniture Total: Capital Outlay		1,194 12,164	6,979		2,500	939 2,500		3,000	3,000		(439) 500	-46.75% 20.00%
ı	Total. Capital Outlay		12,104	0,979		2,500	2,500		3,000	3,000		500	20.00%
Interdepa	partmental Charges												
60000 C	Charges (To) From Other Depts.		(693,604)	(726,250)		(785,000)	(785,000)		(840,000)	(853,500)		(68,500)	8.73%
Т	Total: Interdepartmental Charges		(693,604)	(726,250)		(785,000)	(785,000)		(840,000)	(853,500)		(68,500)	8.73%
Departme		\$	82.489	\$ 53,556	\$	98.134							

	LINE-ITEM	EXPLANATIO	ons
40110	<b>Regular Wages.</b> Staff includes: major projects director, one administrative assistant, five project managers, and one	43610	<b>Utility.</b> Costs expected to increase involving natural gas & power.
	capital projects clerk.	43812	<b>Equipment Replacement Payment.</b> Payment to the equipment replacement
42230	<b>Fuel, Oils and Lubricants.</b> Decreased due to the number of miles driven for projects at		fund for vehicle.
	a presumed at a lesser distance.	48710	Minor Office Equipment. Upgrade existing computer workstation.
43210	Transport/Subsistence. To cover staff		
	travel to Anchorage for training, contract administrator's course, project estimating course, and mileage while driving to construction sites.	60000	Charges (To) From Other Depts.  Department cost estimated to be charged to other departments. See page 15 for a summary showing all interdepartmental charges.
3260	<b>Training.</b> To cover course fees for Anchorage claims course, arctic engineering training, and project estimating course.		·

Fund: 100 General Fund

Dept: 62110 - 62195 Senior Citizens Grant Program

Department Budget:			FY2007		FY2007		FY2008
	FY2005	FY2006	Original	A	Amended	A	Assembly
	Actual	Actual	Budget		Budget		Adopted
Expenditures:							
Services	\$ 398,322	\$ 398,322	\$ 398,322	\$	398,322	\$	438,154
Total Expenditures	\$ 398,322	\$ 398,322	\$ 398,322	\$	398,322	\$	438,154

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Senior Citizens Grant Program funding was established by Kenai Peninsula Borough Code of Ordinances, Chapter 5.22. To be eligible for senior citizen program grants an organization, group or adult day care center must be nonprofit, tax exempt; located within the Kenai Peninsula Borough and may be sponsored by a city or recognized by the Kenai Peninsula Borough assembly or the Alaska Commission on Aging.

Organizations that receive funding shall administer those funds in accordance with the following regulations: Services are to be provided only to persons who are 60 years of age and older and their spouse. Services must be targeted to persons in greatest economic and social need. Transportation shall be provided to access services such as (in order of priority): medical appointments, prescriptions, hospital & essential (non emergency) health services, as well as access to nutrition and other essential support services; shopping and volunteers in services to older persons, disabled, and children; job training and career education; attend senor organization meetings and non essential shopping, business, beauticians cultural and educational.

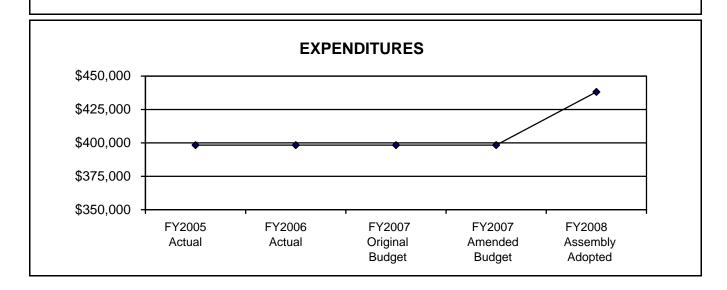
Each year the assembly shall determine the amount to be appropriated for the senior citizen program grant and adult day care centers. Distribution of the program funds is based upon election precincts using the latest census figures and whether or not the organization participated in the program before.

Population data from the 2000 Federal census is used in determining the allocation of the program funds. The FY2008 allocation will be as follows:

District	No. of		
	Senior	% of Total	FY2008
	S	Population	Funding
Anchor Point	281	5.33	\$ 23,452
Cooper Landing	163	3.09	13,596
Homer	948	17.97	79,068
Kenai	1257	23.83	104,852
Nikiski*	398	7.55	33,220
Ninilchik	279	5.29	23,276
Seward	433	8.20	36,080
Seldovia	102	1.93	8,492
Soldotna	971	18.41	81,004
Sterling	443	8.40	36,960
Totals Senior Centers	5,275	100.00	\$440,000
Forget-Me-Not Care			22,404
Friendship Center			8,970

Total Senior Program	\$471,374
Transfer to Nikiski Seniors to SA*	-33,220
Total Funding not handled as transfer	\$438,154

<sup>\*</sup>Nikiski seniors funding is handled as a non-departmental transfer to their service area.



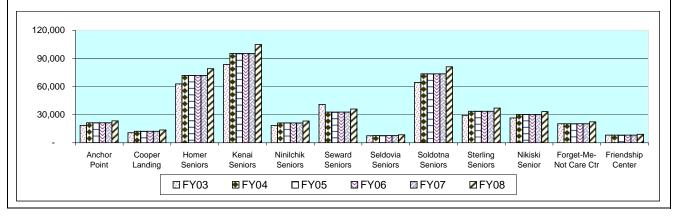
Fund 100 Senior Citizen Grant Program

		Y2005 Actual	ı	FY2006 Actual	(	FY2007 Original Budget	Α	FY2007 mended Budget	FY2008 Mayor roposed	Α	FY2008 ssembly Adopted	A	Difference ssembly A mended E	dopted &
Senior	Citizens Grant Program								•		•			
62110	Anchor Point Seniors	\$ 21,320	\$	21,320	\$	21,320	\$	21,320	\$ 21,320	\$	23,452	\$	2,132	10.00%
62115	Cooper Landing Seniors	12,360		12,360		12,360		12,360	12,360		13,596		1,236	10.00%
62120	Homer Seniors	71,880		71,880		71,880		71,880	71,880		79,068		7,188	10.00%
62130	Kenai Seniors	95,320		95,320		95,320		95,320	95,320		104,852		9,532	10.00%
62140	Ninilchik Seniors	21,160		21,160		21,160		21,160	21,160		23,276		2,116	10.00%
62150	Seward Seniors	32,800		32,800		32,800		32,800	32,800		36,080		3,280	10.00%
62160	Seldovia Seniors	7,720		7,720		7,720		7,720	7,720		8,492		772	10.00%
62170	Soldotna Seniors	73,640		73,640		73,640		73,640	73,640		81,004		7,364	10.00%
62180	Sterling Seniors	33,600		33,600		33,600		33,600	33,600		36,960		3,360	10.00%
63190	Nikiski Seniors	 30,200		30,200		30,200		30,200	30,200		33,220		3,020	10.00%
	Total Senior Citizens	400,000		400,000		400,000		400,000	400,000		440,000		40,000	10.00%
Adult D	ay Care Centers													
62125	Friendship Center - Homer	8,155		8,155		8,155		8,155	8,155		8,970		815	9.99%
62195	Forget-Me-Not Care Center	20,367		20,367		20,367		20,367	20,367		22,404		2,037	10.00%
	Total Adult Day Care Centers	 28,522		28,522		28,522		28,522	28,522		31,374		2,852	10.00%
Total Se	enior Citizens Program	\$ 428,522	\$	428,522	\$	428,522	\$	428,522	\$ 428,522	\$	471,374	\$	42,852	10.00%

### **LINE-ITEM EXPLANATIONS**

- 62110 Anchor Point Senior Citizens: Purchase of food, paper products, and other expenses for maintenance and upkeep of Senior Center including utilities, janitorial services, water testing, snow removal and lawn maintenance
- **62115** Cooper Landing Senior Citizens: Provide a transportation program for Cooper Landing Seniors for necessary medical/dental appointments, shopping for groceries and other essential needs.
- 62120 Homer Senior Citizens: Janitorial and maintenance supplies, office supplies, equipment maintenance, utilities, and groceries necessary to provide such services as congregate meals, home delivered meals, and supportive services.
- **62130 Kenai Senior Citizens:** Repair and maintenance supplies, other supplies necessary for operations and contract services to transportation program costs.
- 62140 Ninilchik Seniors Citizens: Janitorial supplies and utilities for facility, office supplies, fuel and maintenance for van and insurance premiums for facility, vehicles and workers compensation.
- **62150 Seward Senior Citizens:** Contract with Seward General Hospital for meals; janitorial services contract; salaries for the director and driver and insurance premiums on the facility and vehicle.

- **62160 Seldovia Senior Citizens:** Supplies for congregate and home delivered meals and supplemental funding for salaries for the cook and project director.
- 62170 Soldotna Senior Citizens: The Senior Center utilizes the funding provided by the Borough to partially fund two staff positions, a project director and administrative assistant.
- **62180 Sterling Senior Citizens:** Computer supplies, paper for copier and other miscellaneous office supplies necessary for clerical work, supplies for meals, wages for the Director/cook who coordinates meals/activities, and writes grants and salary for the kitchen assistant, postage, snow/ice removal, insurance and public utilities.
- 62125 Friendship Center Homer: Cover expenses to provide adult day care activities including meals, transportation and services, arts and crafts supplies, utilities, snow removal, janitorial and maintenance supplies, heating and automobile fuel.
- 62195 Forget-Me-Not Care Center: Cover costs incurred for services such as transportation, therapeutic group and individualized activities, one-on-one assistance with walking, eating, and restroom needs, blood pressure and weight checks and daily exercise program.



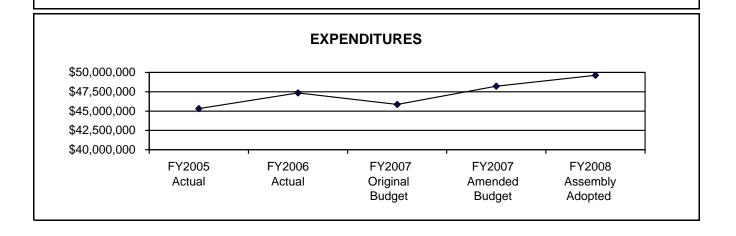
Fund: 100 General Fund Dept: 94910 Non Departmental

Department Budget:	FY2005 Actual		FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:						
Personnel	\$	- \$	16,810	\$ 9,500	\$ 9,500	\$ 9,500
Services	854,02	3	959,824	763,697	1,000,697	1,167,854
Interdepartmental Charges	117,67	6	91,775	(775,189)	(775,189)	(419,614)
Total Expenditures	971,69	9	1,068,409	(1,992)	235,008	757,740
Operating Transfers To: Special Revenue Funds:						
School District	33,744,32	6	34,973,682	36,761,137	37,944,869	37,712,068
Solid Waste	4,678,88	9	5,106,901	4,874,390	4,984,390	6,034,273
Other Special Revenue Funds	465,49	6	497,368	548,748	998,748	839,708
Total Special Revenue Funds	38,888,71	1	40,577,951	42,184,275	43,928,007	44,586,049
Debt Service Fund: School Debt Total Debt Service Fund	3,777,96 3,777,96		3,719,707 3,719,707	2,122,238 2,122,238	2,110,238 2,110,238	2,384,887 2,384,887
Capital Projects Funds: School Revenue	1,250,00		1,250,000	1,250,000	1,250,000	1,450,000
Other Capital Projects Funds	427,33		434,960	-	400,000	450,000
Total Capital Projects Fund	1,677,33		1,684,960	1,250,000	1,650,000	1,900,000
Proprietary Fund: Self-Insurance Reserve Equipment Replacement		- -	300,000	300,000	300,000	- -
		-	300,000	300,000	300,000	-
Total Operating Transfers	44,344,01	1	46,282,618	45,856,513	47,988,245	48,870,936
Total Expenditures and						
Operating Transfers	\$ 45,315,71	0 \$	47,351,027	\$ 45,854,521	\$ 48,223,253	\$ 49,628,676

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Expenditures and transfers in the General Fund non-departmental budget are those which are not attributable to a specific activity.

PROGRAM CHANGES: None.



Fund 100 Department 94910 - Non Departmental

	FY2005 Actual		FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended E	dopted &
PERSONNEL	•	•	40.040		•					
40511 Other Benefits	\$ -	\$	16,810	\$ 9,500	\$	9,500	\$ 9,500	\$ 9,500		0.009
Total Personnel	-		16,810	9,500		9,500	9,500	9,500	-	0.00%
SERVICES										
43009 Contractual Services - EDD	50,000		50,000	50,000		50,000	50,000	50,000	-	0.00%
43010 Contractual Services - CARTS	50,000		30,000	25,000		25,000	40,000	25,000	-	0.009
43011 Contractual Services	-		-	-		12,000	-		(12,000	) -100.009
43011 Contractual Services - 06SOA	-		-	-		200,000	-	-	(200,000	, ) -100.009
43011 Contractual Services - BLUGA	-		-	-		25,000	-	-	(25,000	, ) -100.009
43011 Contractual Services - CISB	125,000		125,000	_		, <u>-</u>	_	-	. ` _	-
43011 Contractual Services - LOBBY	50.677		50,688	55,000		55.000	55.000	55.000	) -	0.009
43011 Contractual Services - AWG	200,000		100,000	-		-	-			-
43011 Contractual Services - SBDCG	109,475		95,077	83,006		83,006	94,605	99.942	16,936	20.409
43011 Contractual Services - Digital Elev. Data	.00,		-	-		-	250,000	250,000	-,	
43019 Software Licensing	_		_	108,140		108,140	162,650	162,650		
43021 Peninsula Promotion	172,500		217.500	150,000		150,000	225.000	225,000		
43510 Insurance Premium	96,371		118,762	119,751		119,751	127,465	127,465		
	90,371		172,797	172,800		172,800	172,797	172,797	,	
43812 Equipment Replacement Pymt.  Total: Services	854,023								- 1-	
Total. Services	054,025		959,824	763,697		1,000,697	1,177,517	1,167,854	167,157	16.709
TRANSFERS TO										
50241 S/D Operations	33,744,326	:	34,973,682	36,761,137		37,944,869	37,712,068	37,712,068	(232,801	-0.619
50242 Postsecondary Education	-		-	-		-	-	420,289	420,289	-
50251 Kenai River Fund	410,496		417,168	468,548		468,548	382,599	386,199	(82,349	) -17.589
50257 Coastal Zone Management	10,000		-	-		-	-	-	-	
50260 Disaster Relief Fund	14,800		50,000	50,000		500,000	-	-	(500,000	) -100.00°
50280 Nikiski Senior Svc. Area	30,200		30,200	30,200		30,200	30,200	33,220	3,020	10.00
50290 Solid Waste	4,678,889		5,106,901	4,874,390		4,984,390	5,915,673	6,034,273	1,049,883	21.06
50308 School Debt	3,777,965		3,719,707	2,097,238		2,097,238	2,359,887	2,359,887		
50349 Bond Issue Expense Fund	-,,		-	25,000		13,000	25,000	25,000		
50400 School Capital Projects	1,250,000		1,250,000	1,250,000		1,250,000	1,250,000	1,450,000		
50407 General Govt. Capital Projects	150,000		184,960	1,200,000		150,000	380,500	200,000	,	
50411 Solid Waste Capital Projects	37,500		104,500	_		130,000	300,300	200,000	. 50,000	00.00
50443 Central Emergency SA Capital Projects	37,300		250,000	_		250,000	250,000	250,000	- \	0.00
50443 Central Emergency SA Capital Projects	239,835		250,000	-		250,000	250,000	250,000	, -	0.00
50701 Self-Insurance Reserve Fund	239,033		-	300.000		300.000	-	-		- 100.009 (
	-		200.000	300,000		300,000	-	-	(300,000	) -100.00
50705 Equipment Replacement Fund	- 11011011		300,000	45.050.540			40.005.007	40.070.000		4.046
Total: Transfers	44,344,011	4	46,282,618	45,856,513		47,988,245	48,305,927	48,870,936	882,691	1.84
INTERDEPARTMENTAL CHARGES										
60000 Charges (To)/From Other Depts.	117,676		91,775	(775,189)		(775,189)	(904,333)	(419,614	355,575	-45.87
Total: Interdepartmental Charges	117,676		91,775	(775,189)		(775,189)	(904,333)	(419,614	355,575	-45.87%
DEPARTMENT TOTAL	\$ 45,315,710	¢ .	47,351,027	\$ 45,854,521	Φ.	48,223,253	\$ 48,588,611	\$ 49,628,676	5 \$ 1,405,423	2.919
DEFAITIMENT TOTAL	ψ 40,310,710	φ 4	+1,001,02/	ψ 40,004,021	φ	+0,223,233	ψ 40,000,011	ψ 45,020,070	φ 1,400,423	2.91

### **LINE-ITEM EXPLANATIONS**

- **40511 Other Benefits.** Unemployment compensation payments for Borough General Fund Employees.
- 43009 Contractual Services EDD. Provide funding for the Economic Development District (\$50,000). EDD works closely with the Mayor's office and the Assembly on the Community Economic Planning forums and report.
- **43010 Contractual Services CARTS.** To provide local funding (\$25,000) to the Central Area Rural Transit System (CARTS).
- **43011 Contractual Services LOBBY.** To provide funding for a lobbyist to represent the interests of the borough (\$55,000).
- 43011 Contractual Services SBDC. Small Business
  Development Center contract (\$99,942).
  Program provides counseling and workshops for small businesses.
- 43011 Contractual Services DED. (\$250,000)
  Digital Elevation Model Data acquisition.
  Contribute along with other federal, state and local government agencies and private organizations to acquire a digital elevation model data from airborne sources and to work cooperatively to share and disseminate the data and avoid redundancy. Total project cost is \$1.9 million.
- **43019 Software Licensing.** \$115,000 for Manatron's CAMA systems annual maintenance fee. \$47,650 for Tax Mantra system annual maintenance fee.
- 43021 Peninsula Promotion. To contract with KPTMC for marketing the Kenai Peninsula Borough as a prime destination for tourists on a non-areawide basis (\$150,000) and development of branding packet (\$75,000).
- **43510 Insurance Premiums.** Allocation of insurance coverage funded through the internal service fund.
- 50241 Transfer to School District Operations. The local effort required for the School District operating budget and in-kind services, which are Maintenance, custodial, audit, insurance, and utilities.

- 50242 Transfer to Post-secondary Education. To provide postsecondary education funding on an areawide basis to institutions that are part of the University of Alaska system. Funding is restricted to operations and may only be used for instruction and the operations of facilities used to provide curriculum or programs offered within the Borough.
- **50251 Transfer to Kenai River Center.** For operations of the Kenai River Center Fund.
- 50280 Transfer to Nikiski Senior Service Area. Grant funding allocation for seniors in the Nikiski area. Using 2000 Federal census data that encompasses entire census blocks in the Nikiski area, this group's funding is based on a population count of 398 seniors over age 60 (7.55% of the Borough's total senior population over age 60 that is funded).
- **50290 Transfer to Solid Waste.** For the operations and management funding of the Solid Waste Department (\$6,034,273). \$4,659,048 for general operations, \$550,000 for solid waste capital projects, and \$825,225 for debt service on FY2003 Landfill Expansion Bonds.
- 50308 Transfer to Debt Service. To cover the current portion of principal and interest for outstanding general obligation bonds for schools (\$2,384,887). Payment for the Solid Waste capital projects bonds is included in transfer to Solid Waste Department.
- 50400 Transfer to School Revenue Capital Projects. (\$1,450,000) Funding for improvements at various schools (\$1,250,000) and for local match toward Nanwalek teacher housing project (\$200,000).
- 50407 Transfer to General Government Capital Projects. Funding for improvements in the Borough administration building.
- 60000 Charges (To) From Other Depts. (-\$419,614)
  Amount included in operating budget of the
  Maintenance departments expected to be
  charged to the general fund \$250,000. Indirect
  cost recovery from Borough Service Areas (\$484,714) and indirect cost recovery from
  Borough capital projects and grants (-\$184,900).

### Fund 100 Total

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Bo Assembly Ad Amended Bu	opted &
Total: Personnel	\$ 8,979,533	\$ 9,297,677	\$ 10,245,676	\$ 10,526,028	\$ 11,736,529	\$ 10,760,794	\$ 234,766	2.23%
Total: Supplies	270,453	190,798	224,005	246,457	219,745	217,645	(28,812)	-11.69%
Total: Services	4,152,418	3,746,889	4,046,520	4,374,943	4,511,474	4,602,943	228,000	5.21%
Total: Capital Outlay	234,187	121,492	162,000	226,231	164,650	164,650	(61,581)	-27.22%
Total: Transfers	44,344,011	46,282,618	45,856,513	47,988,245	48,305,927	48,870,936	882,691	1.84%
Total: Interdepartment Charges	(771,834)	(852,452)	(1,795,981)	(1,795,981)	(1,955,445)	(1,484,226)	311,755	-17.36%
Fund Totals	\$ 57,208,768	\$ 58,787,022	\$ 58,738,733	\$ 61,565,923	\$ 62,982,880	\$ 63,132,742	\$ 1,566,819	2.54%

This page intentionally left blank

### SPECIAL REVENUE FUNDS

FUND#	FUND NAME	PAGE#
206	Nikiski Fire Service Area	139
207	Bear Creek Fired Service Area	145
209	Anchor Point Fire and Emergency Medical Service Area	151
211	Central Emergency Service Area	157
212	Kachemak Emergency Service Area	163
213	Lowell Point Fire Service Area	169
220	Central Peninsula Emergency Medical Service Area	175
225	North Peninsula Recreation Service Area	181
236	Road Service Area	187
237	Engineer's Estimate	194
238	RIAD Match	198
241	School	202
242	Postsecondary Education	214
250	Land Trust	218
251	Kenai River Center	228
259	Seward Bear Creek Flood Service Area	233
260	Disaster Relief	238
265	Underground Storage Tank Removal and Upgrade	242
280	Nikiski Šenior Service Area	247
290	Solid Waste	252
600	Central Kenai Peninsula Hospital Service Area	269
601	South Kenai Peninsula Hospital Service Area	275

Special revenue funds are established when there are legal requirements restricting specific resources to expenditure for specified purposes, which are not appropriately budgeted elsewhere. They are commonly used for grants, entitlements, and shared revenues.

The Borough uses the special revenue funds to budget for service areas, school funding, postsecondary education, land trust funding, disaster relief, road improvement fund, engineer's estimate, RIAD match, underground storage tank removal and upgrade, and solid waste.

Service areas are formed to meet specific needs for a specific area. The Borough has six fire and emergency medical service areas, one emergency medical service area, one recreation service area, one road service area, two road improvement funds, one flood service are, and one senior service area. Each is its own taxing jurisdiction and must maintain its budget separately.

The School Fund is used to budget and account for the Borough's portion of its contribution to the school district. While it is shown here as a special revenue fund, it is a component unit for financial reporting purposes.

The Postsecondary Education Fund accounts for funds generated by an areawide tax levy to provide restricted funding to institutions that are part of the University of Alaska system within the Borough.

The Land Trust Fund separately budgets and accounts for the managing, acquiring, sale, and leasing of Borough-owned lands.

The Kenai River Center Fund accounts for the basic functions of the Kenai River Center in conjunction with other state and federal agencies.

The Disaster Relief Fund is established to provide funds at the Mayor's disposal for initial response expenses in the event of a disaster within the Borough.

The Underground Storage Tank Removal and Upgrade Fund is established to separately budget and account for the inspection and analysis of Borough-owned underground storage tanks and the efforts made towards compliance with federal and state regulations relating to underground fuel storage.

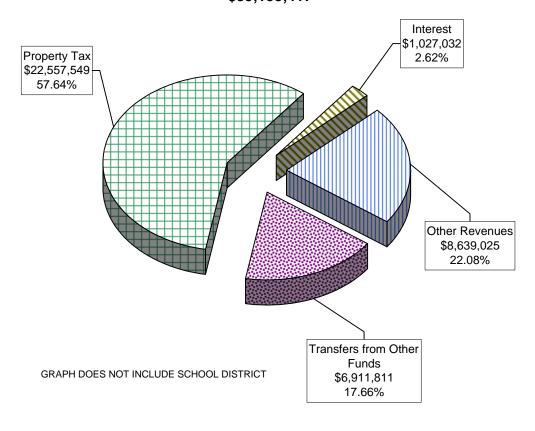
The Solid Waste Fund accounts for the solid waste program in accordance with federal regulations to demonstrate financial assurance.

The Central Kenai Peninsula Hospital Service Area is authorized to construct, maintain, and operate a hospital and to provide health care services or health facilities within the established service area. The hospital is leased to and operated by Central Peninsula General Hospital, Inc. The board hires an independent Chief Executive Officer to manage its operation.

The South Kenai Peninsula Hospital Service Area has the power to provide for acute inpatient and outpatient hospital services, long-term care services and other medical and health care programs within the service area. The Kenai Peninsula Borough leases the hospital from the City of Homer. The lease expires in 2105. The hospital is operated under a management agreement with South Peninsula Hospital, Inc.

All activities necessary to provide hospital services are accounted for in these funds, including, but not limited to, administration, operations, finance and related debt service, construction, and billing and collection.

# WHERE THE MONEY COMES FROM SPECIAL REVENUE FUNDS PROJECTIONS - BY SOURCE FY2008 \$39,135,417



WHERE THE MONEY COMES FROM SPECIAL REVENUE FUNDS PROJECTIONS - BY SOURCE FY2008

\$39,135,417

Property Tax	22,557,549
Interest	1,027,032
Other Revenues	8,639,025
Transfers from Other Funds	6,911,811
	39,135,417

57.640% 2.624% 22.075% 17.661% 100.000%

### COMBINED REVENUES AND APPROPRIATIONS SPECIAL REVENUE FUNDS FISCAL YEAR 2008

	Nikiski Fire	Bear Creek Fire	Anchor Point Fire & Emergency Medical	Central Emergency Services	Kachemak Emergency	Lowell Point Emergency	Central Peninsula Emergency Medical	North Peninsula Recreation	Roads	Engineer's Estimate Fund
Taxable Value (000'S):										
Real Personal Oil & Gas (AS 43.56)	642,885 34,027 453,777	114,165 1,931	180,223 933 1,324	1,798,863 71,891 67,073	284,112 1,664	7,733 -	4,440 2,497	642,885 34,384 457,697	2,974,827 100,671 588,277	-
Total Taxable Value	1,130,689	116,096	182,480	1,937,827	285,776	7,733	6,937	1,134,966	3,663,775	-
Mill Rate	3.00	2.25	2.00	2.55	1.75	1.75	1.00	1.00	1.30	
Property Taxes Real Personal Oil & Gas (AS 43.56) Interest Motor Vehicle Tax	\$ 1,928,655 103,928 1,361,331 6,788 34,229	\$ 256,871 4,996 - 762 12,416	1,829 2,648 919 13,053	4,788,819 179,656 171,036 11,242 100,982	7,019 - 1,168 19,738	250 - 28 471	2,447 - -	33,696 457,697 4,573 15,467	128,255 764,760 9,521 130,924	} - - - -
Total Property Taxes	3,434,931	275,045	378,895	5,251,735	525,121	14,011	6,887	1,154,318	4,900,735	-
Interest Revenue	129,435	4,982	9,981	65,189	8,823	720	-	74,950	70,171	2,660
State Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	250,000	-	-	652,800	-	-	-	169,815	-	-
Transfer From Other Funds		-	-	9,400	-	-	-	-	-	-
Total Revenues and Other Financing Sources	3,814,366	280,027	388,876	5,979,124	533,944	14,731	6,887	1,399,083	4,970,906	2,660
Expenditures Personnel Supplies Services Capital Outlay Payments to Component Units Interdepartmental Charges	2,611,997 155,993 505,188 115,122 - 106,185	34,600 21,500 52,602 21,000 - 4,053	113,630 30,900 80,751 16,500 - 7,562	3,682,731 299,472 710,854 139,647	59,707 9,400 266,973 16,450 - 11,201	836 1,224 9,130 - - 349	- - - - -	707,111 100,950 445,240 2,500 - 39,335	680,795 66,600 2,719,092 38,000 - 109,594	- - - - -
Total Expenditues	3,494,485	133,755	249,343	4,979,106	363,731	11,539	0.400	1,295,136	3,614,081	-
Transfers to Other Funds  Total Expenditures and Operating  Transfers	3,739,671	125,000 258,755	115,000 364,343	737,564 5,716,670	150,000 513,731	11,539	9,400	75,000 1,370,136	1,278,430 4,892,511	
Net Results From Operations	74,695	21,272	24,533	262,454	20,213	3,192	(2,513)	28,947	78,395	2,660
Projected Lapse	87,362	6,688	24,934	124,478	10,912	1,154	-	32,378	108,422	-
Fund Balance Appropriated		-	-	-	-	-	2,513	-	-	-
Excess(Deficit)	162,057	27,960	49,467	386,932	31,125	4,346	-	61,325	186,817	2,660
Beginning Fund Balance	2,876,324	110,715	221,805	1,448,649	196,057	16,009	2,513	1,665,566	1,559,349	59,109
Fund Balance Appropriated	-	-	-	-	-	-	(2,513)	-	-	-
Surplus From Operations	162,057	27,960	49,467	386,932	31,125	4,346	-	61,325	186,817	2,660
Ending Fund Balance	3,038,381	138,675	271,272	1,835,581	227,182	20,355	<u>-</u>	1,726,891	1,746,166	61,769
Reserved Fund Balance	-	-	-	-	-	-	-	-	-	-
Unreserved Fund Balance	3,038,381	138,675	271,272	1,835,581	227,182	20,355	-	1,726,891	1,746,166	61,769
Total Fund Balance	\$ 3,038,381	\$ 138,675	\$ 271,272	1,835,581	\$ 227,182	\$ 20,355	\$ -	\$ 1,726,891	\$ 1,746,166	61,769

RIAD Match Fund	School Fund	Post- Secondary Education	Land Trust	Kenai River Center	Seward Bear Creek Flood	Disaster Relief	Underground Storage Tank Removal	Nikiski Senior	Solid Waste	Central Kenai Peninsula Hospital	South Kenai Peninsula Hospital	Total
- -	-	- -	-	- - -	315,609 24,227	- -	- - -	596,845 32,155 448,798	-	2,859,940 127,845 540,625	1,172,607 32,053 66,427	11,595,134 464,278 2,623,998
-	-	-	-	-	339,836	-	-	1,077,798	-	3,528,410	1,271,087	14,683,410
					0.50			0.20		1.00	2.00	
\$ - -	\$ -	\$ -	\$ -	\$ - \$	11,871	-	\$ -	\$ 119,369 6,302	\$ -	127,845	62,824	\$ 17,842,177 670,918
-	-	-	-	-	- 143	-	-	89,760 258	-	540,625	132,854 5,082	3,520,711 47,541
-	-	-	-	-	6,102	-	-	1,820	-	7,057 81,000	60,000	47,541
-	-	-	-	-	175,921	-	-	217,509	-	3,616,467	2,605,974	22,557,549
26,693	-	-	290,085	-	11,078	-	-	4,536	221,129	79,792	26,808	1,027,032
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	745,000	52,322	-	-	-	-	288,307	6,480,781	-	8,639,025
28,430	37,712,068	420,289	-	386,199	-	-	-	33,220	6,034,273	-	-	44,623,879
55,123	37,712,068	420,289	1,035,085	438,521	186,999		-	255,265	6,543,709	10,177,040	2,632,782	76,847,485
- - - -	4,512,310 933,902 32,643,712 36,800	- 535,983 -	447,648 8,500 667,027 132,500	405,936 10,800 135,574 11,000	36,377 2,250 162,480 1,000	- - 50,000 -	- - - -	75,132 - 162,556	1,735,734 493,950 3,636,026 27,300	2,000 590,731	- - 609,085 -	15,104,544 2,137,441 43,983,004 557,819
-	(414,656)	-	39,146	-	6,445	-	-	2,369	(103,469)	- 8,523	3,550	(33,411
-	37,712,068		1,294,821	563,310	208,552	50,000	-	240,057	5,789,541	601,254	612,635	61,749,397
-	-	-	-	-	-	67,469	-	-	1,378,225	9,480,672	1,903,024	15,564,970
-	37,712,068	535,983	1,294,821	563,310	208,552	117,469		240,057	7,167,766	10,081,926	2,515,659	77,314,367
55,123	-	(115,694)	(259,736)	(124,789)	(21,553)	(117,469)	-	15,208	(624,057)	95,114	117,123	(466,882
-	-	-	38,845	-	20,855	-	-	-	177,174	-	-	633,202
-	-	115,694	220,891	124,789	698	117,469	-	-	446,883	-	-	1,028,937
55,123	-	-	-	-	-	-	-	15,208	-	95,114	117,123	1,195,257
444,877	715,790	115,694	4,645,286	124,789	246,181	117,469	2,129	100,799	2,863,578	1,773,162	595,727	19,901,577
-	-	(115,694)	(220,891)	(124,789)	(698)	(117,469)	-	-	(446,883)	-	-	(1,028,937
55,123	-		-	-	-	-		15,208	-	95,114	117,123	1,195,257
500,000	715,790		4,424,395	-	245,483	-	2,129	116,007	2,416,695	1,868,276	712,850	20,067,897
-	460,891	-	-	-	-	-	-	-	-	-	-	460,891
500,000	254,899	-	4,424,395	-	245,483	-	2,129	116,007	2,416,695	1,868,276	712,850	19,607,006
\$ 500,000	\$ 715,790	\$ -	\$ 4,424,395	\$ - \$	245,483	-	\$ 2.129	\$ 116 007	\$ 2.416.695	\$ 1,868,276	\$ 712.850	\$ 20.067.897

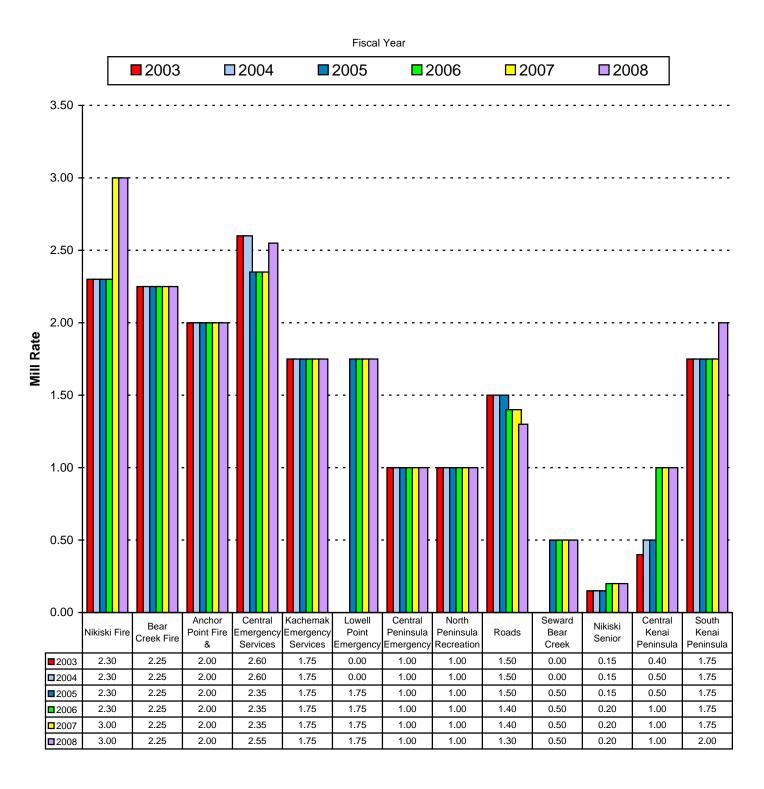
### RECAPITULATION OF SPECIAL REVENUE FUNDS BUDGETS

	<b>PERM</b> Original	ANENT PC	SITIONS Increase	<b>PERS</b> Original	ONNEL Adopted	<b>SUP</b> F Original	PLIES Adopted	<b>SER\</b> Original	/ICES Adopted
	FY2007	FY2008	(Decrease)	FY2007	FY2008	FY2007	FY2008	FY2007	FY2008
Nikiski Fire	23.00	23.00	-	\$ 2,511,511	\$ 2,611,997	\$ 145,009	\$ 155,993	\$ 433,327	\$ 505,188
Bear Creek Fire	0.40	0.40	-	29,847	34,600	21,250	21,500	55,895	52,602
Anchor Point Fire and Emergency Medical	1.00	1.00	-	106,240	113,630	30,000	30,900	71,931	80,751
Central Emergency Services	30.50	33.50	3.00	3,191,010	3,682,731	293,564	299,472	671,248	710,854
Kachemack Emergency Services	-	0.75	0.75	-	59,707	7,700	9,400	240,772	266,973
Lowell Point Emergency	-	-	-	820	836	1,200	1,224	8,951	9,130
Central Peninsula Emergency Medical	-	_	-	_	-	-	-	-	-
North Peninsula Recreation	13.25	13.25	-	672,262	707,111	100,950	100,950	375,595	445,240
Road Service Area	7.00	7.00	-	654,799	680,795	30,500	66,600	2,581,072	2,719,092
Engineer's Estimate Fund	-	-	-	-	-	-	-	-	-
RIAD Match Fund	-	-	-	-	-	-	-	-	-
School Fund -Local Effort	44.30	45.30	1.00	4,338,832	4,512,310	849,950	933,902	31,923,585	32,643,712
Kenai Peninsula College	-	-	-		-	-	-	530,800	535,983
Land Trust Fund -Land Management -Facilities Management	5.00	5.00		439,198	447,648	9,500	8,500	369,163 76,089	558,081 108,946
Total Land Trust	5.00	5.00	-	439,198	447,648	9,500	8,500	445,252	667,027
Kenai River Center	4.50	4.50		392,905	405,936	10,300	10,800	130,616	135,574
Seward Bear Creeek Flood	0.50	0.75	0.25	28,451	36,377	2,250	2,250	61,859	162,480
Disaster Relief	-	-	-	-	-	-	-	50,000	50,000
Underground Storage Tank Removal and Upgrade	-	-	-	-	-	:	-	2,000	-
Nikiski Senior Citizens	1.00	1.00	-	72,370	75,132	-	-	152,563	162,556
Solid Waste -Administration -Central Peninsula Landfill -Seward Transfer Facility -Homer Baler -Landfills, Hauling and	3.25 11.80 0.20 4.00	4.25 11.80 0.20 4.00	1.00 - - -	312,896 905,284 19,660 336,701	402,269 952,187 20,180 350,764	6,350 184,400 8,150 105,750	6,350 316,400 14,150 112,650	38,354 571,736 589,187 253,980	283,221 764,664 607,258 285,344
Waste Program	- 19.25	20.25	1.00	10,334	10,334	43,900 348,550	44,400 493.950	1,626,678 3,079,935	1,695,539
Total Solid Waste	19.25			1,584,875	1,735,734	ĺ		, ,	3,636,026
Central Kenai Peninsula Hospital	-	-	-	-	-	2,000	2,000	585,385	590,731
South Kenai Peninsula Hospital	140.70	155.70	-	- * 14.000.400	- 4F 104 F 14	e 4.050.700	- C 0 407 444	112,233	609,085
Total Special Revenue	149.70	155.70	6.00	\$ 14,023,120	\$ 15,104,544	\$ 1,852,723	\$ 2,137,441	\$ 41,513,019	\$ 43,983,004

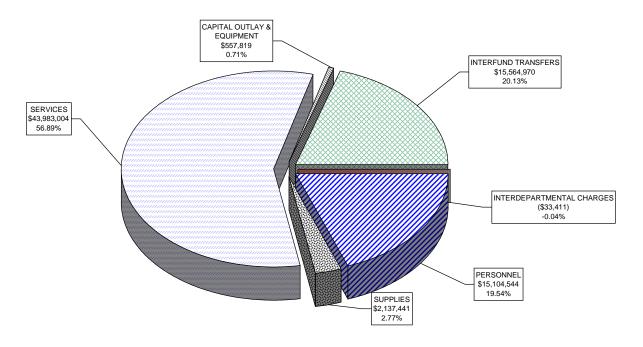
### RECAPITULATION OF SPECIAL REVENUE FUNDS BUDGETS

	EQUIP		INTERFUND TRANSFERS			NTERDEPA CHAF	RGE	S			Т	OTALS			
	Original FY2007	Adopted FY2008	Original FY2007	Adopted FY2008		Original FY2007		Adopted FY2008		Original FY2007		Adopted FY2008		ncrease ecrease)	Percent Change
\$	69.796		\$ 467.487		\$	197.478		106,185	\$	3,824,608	\$	3,739,671		(84,937)	-2.22%
*	25,000	21,000	115,000	125,000		8,250		4,053	Ť	255,242	•	258,755		3,513	1.38%
	20,000	21,000	110,000	120,000		0,200		1,000		200,212		200,100		0,010	1.0070
	16,500	16,500	115,000	115,000		14,042		7,562		353,713		364,343		10,630	3.01%
	171,650	139,647	738,283	737,564		264,250		146,402		5,330,005		5,716,670		386,665	7.25%
	9,000	16,450	230,000	150,000		16,092		11,201		503,564		513,731		10,167	2.02%
	7,677		-	_		1,166		349		19,814		11,539		(8,275)	-41.76%
	,					,				,		•			
	-	-	26,828	9,400		-		-		26,828		9,400		(17,428)	-64.96%
	2,500	2,500	50,000	75,000		71,957		39,335		1,273,264		1,370,136		96,872	7.61%
	38,500	38,000	1,228,863	1,278,430		206,554		109,594		4,740,288		4,892,511		152,223	3.21%
			-	-				-		-		-		-	-
	_	_	_	_		_		_		_		-		-	_
	35,300	36,800	-	-		(386,530)		(414,656)		36,761,137		37,712,068		950,931	2.59%
	-	-	-	-		-		-		530,800		535,983		5,183	0.98%
	12,500	132,500	-	-		51,898		35,742		882,259		1,182,471		300,212	34.03%
	12,500	132,500	-	<del>-</del>		4,756 56,654		3,404 39.146		80,845 963.104		112,350 1,294,821		31,505 331,717	38.97% 34.44%
	16,000	11,000	_	_		-		-		549,821		563,310		13,489	2.45%
	1.000	1.000				5.848		6.445		99.408		208.552		ĺ	109.79%
	1,000	1,000	- 40.505			5,848		6,445		,				109,144	
	-	-	10,565	67,469		-		-		60,565		117,469		56,904	93.96%
	_	_	49,781	_		_		_		51,781		_		(51,781)	-100.00%
			45,701	_		4,571		2,369		229,504		240,057		10,553	4.60%
			-	<del>-</del>		4,571		2,309		229,304		240,037		10,555	4.00 /6
	500	2,500	827,463	1,378,225		-		(103,469)		1,185,563		1,969,096		783,533	66.09%
	6,800	6,300	· -	-		-		-		1,668,220		2,039,551		371,331	22.26%
	1,000	3,500	-	-		-		-		617,997		645,088		27,091	4.38%
	12,500	10,500	-	-		-		-		708,931		759,258		50,327	7.10%
	3,600	4,500	-	-		-		-		1,684,512		1,754,773		70,261	4.17%
	24,400	27,300	827,463	1,378,225		-		(103,469)		5,865,223		7,167,766	1	,302,543	22.21%
	-	-	5,285,514	9,480,672		11,712		8,523		5,884,611		10,081,926	4	,197,315	71.33%
	-	-	2,256,401	1,903,024		7,015		3,550		2,375,649		2,515,659		140,010	5.89%
\$	429,823	\$ 557,819	\$ 11,401,185	\$ 15,564,970	\$	479,059	\$	(33,411)	\$	69,698,929	\$	77,314,367	\$ 7	,615,438	10.93%

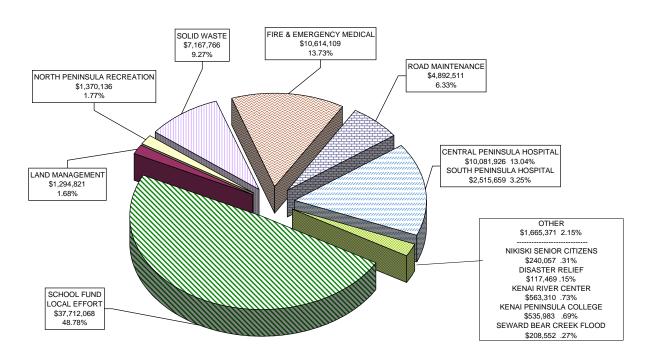
# SPECIAL REVENUE FUNDS MILL RATE HISTORY



### TOTAL SPECIAL REVENUE FUNDS APPROPRIATIONS BY OBJECT - FY2008 \$77,314,367



### TOTAL SPECIAL REVENUE FUNDS APPROPRIATIONS BY FUNCTION - FY2008 \$77,314,367



## Special Revenue Fund Total Expenditure Summary By Line Item

		EVOCA	EV0000	FY2007	FY2007	FY2008	FY2008	Difference E	
		FY2005 Actual	FY2006 Actual	Original Budget	Amended Budget	Mayor Proposed	Assembly Adopted	Assembly Ad Amended Bi	
Persor	nnel	710100.	7.0100.	Daagot	Zuagot		лаоргоа	7.11.01.000	aagot 70
	Regular Wages	\$ 6,241,835			\$ 7,330,657	\$ 7,897,745	\$ 7,988,139	\$ 657,482	8.97%
	Special Pay	19,710	,	27,300	27,300	27,950	29,250	1,950	7.14%
	Temporary Wages	784,961			764,114	808,213	808,213	44,099	5.77%
	Overtime Wages	472,916		473,892	481,392	486,770	495,728	14,336	2.98% 13.16%
40210	FLSA Overtime Wages	73,052 667,826		93,403 743,672	93,403 746,297	101,412 801,663	105,694 810,715	12,291 64,418	8.63%
40210		924,508		1,864,353	2,267,909	3,267,075	1,955,913	(311,996)	-13.76%
	Health Insurance	1,537,855		1,653,129	1,657,459	1,755,120	1,779,040	121,581	7.34%
40322	Life Insurance	16,188		18,706	18,784	20,060	20,296	1,512	8.05%
40410	Leave	842,886	859,449	851,547	852,330	917,963	927,725	75,395	8.85%
	Sick Leave	128,655			151,040	160,711	160,711	9,671	6.40%
40511	Other Benefits	46,592		44,652	44,843	23,120	23,120	(21,723)	-48.44%
	Total: Personnel	11,756,984	12,251,758	14,023,120	14,435,528	16,267,802	15,104,544	669,016	4.63%
Suppli									
	Signage Supplies	•	· -	-	38,500	30,000	30,000	(8,500)	-22.08%
	Office Supplies	37,001	,	,	46,294	44,928	44,928	(1,366)	-2.95%
	Computer Software	17,487			40,288	17,050	17,050	(23,238)	-57.68%
	Operating Supplies	105,605			135,448	121,487	121,487	(13,961)	-10.31% 12.78%
	Medical Supplies Para Rescue Supplies	73,811			99,136	111,810	111,810	12,674	12.789
	Fire Prevention Supplies	16,878	200 25,005	100 19,078	19,928	100 19,160	100 19,160	100 (768)	-3.85%
	Fire Fighting Supplies	7,118		19,070	6,063	19,100	19,100	(6,063)	-100.00%
	Fuel, Oils and Lubricants	213,737		350,970	381,967	416,654	416,654	34,687	9.08%
	Uniforms	62,515		61,255	60,464	64,441	64,597	4,133	6.84%
	Training Supplies	16,324		18,700	15,900	20,100	20,100	4,200	26.42%
	Repair/Maint Supplies	844,424			1,007,458	1,106,173	1,113,725	106,267	10.55%
42360	Motor Vehicle Repair	65,344	56,054	102,035	104,863	104,332	104,332	(531)	-0.51%
	Small Tools	46,910		76,271	85,063	66,498	66,498	(18,565)	-21.839
12960	Recreational Program Supplies	9,452		7,000	9,000	7,000	7,000	(2,000)	-22.22%
	Total: Supplies	1,516,606	1,533,510	1,852,723	2,050,372	2,129,733	2,137,441	87,069	4.25%
Servic	es								
43011	Contractual Services	4,219,116	3,322,020	3,585,387	3,951,794	4,931,688	4,854,708	902,914	22.85%
	Audit Services	56,280		64,500	65,000	68,500	68,500	3,500	5.38%
	Physical Examinations	57,038		89,950	100,355	104,770	104,770	4,415	4.40%
	Water/Air Sample Test	92,588		121,600	117,900	128,280	128,280	10,380	8.80%
	Software Licensing	2,038		20,000	1,130	6,855	6,855	5,725	506.64%
43020	Sign Installation Kenai Peninsula College	19,468 502,600		20,000 530,800	530,800	581,400	535,983	5,183	0.98%
	Solid Waste Fees	567		750	750	750	750	5,105	0.00%
	SW Closure/Post Closure	63,091	,	263,763	263,763	382,579	382,579	118,816	45.05%
	Communications	109,266	,	137,480	139,931	148,791	148,791	8,860	6.339
	Postage	7,925		18,200	19,000	19,301	19,301	301	1.58%
43210	Transport/Subsistence	190,591	176,601	242,180	243,994	225,787	225,787	(18,207)	-7.46%
13211	Per Diem	39,450	35,170	50,000	53,000	50,000	50,000	(3,000)	-5.66%
	Car Allowance	10,800	9,374	7,200	-	-	10,800	10,800	-
	Freight and Express	7,924		10,875	12,025	11,375	11,375	(650)	-5.419
	Training	48,163		90,285	113,575	86,191	86,191	(27,384)	-24.119
	Advertising Printing	42,308 749		53,050 13,025	57,030 10,820	57,800 14,825	57,800 14,825	770 4,005	1.35% 37.01%
	Insurance Premium	2,003,999			2,628,022	14,825 2,695,686	14,825 2,695,686	4,005 67,664	2.579
	Project Management	31,110		16,000	16,000	14,000	14,000	(2,000)	-12.509
	Utilities	480,483		684,897	683,938	827,076	827,076	143,138	20.939
	Office Equipment Maintenance	31,433		50,700	54,664	57,149	57,149	2,485	4.55%
	Vehicles Maintenance	102,744			185,746	171,560	171,560	(14,186)	-7.649
43764	Snow Removal	228,975	247,457	303,500	300,498	332,500	332,500	32,002	10.65%
	Policing Sites	7,250		8,400	8,400	8,650	8,650	250	2.989
	Maint Buildings & Grounds	222,721	,	473,443	404,810	436,871	476,871	72,061	17.809
	Rents and Operating Leases	110,888		101,435	107,560	128,991	128,991	21,431	19.929
	Equipment Replacement Pymt.	291,298		310,085	310,085	289,366	289,366	(20,719)	-6.689
	Dues and Subscriptions	19,554		25,214	25,309	28,251	28,251	2,942	11.629
	Recording Fees	3,084		3,500	3,500	3,500	3,500	-	0.00
	Collection Fees USAD Assessment	236 6,112		1,000 45,000	1,000 45,000	1,000 15,000	1,000 15,000	(30,000)	0.009 -66.679
	Recreational Program Expenses	3,495		6,000	3,500	6,000	6,000	2,500	71.439
	Contingency	3,490	. 3,150	50,000	532,875	50,000	50,000	(482,875)	-90.629
.5555	Land Sale Property Tax	2,562	2,603		4,000	4,000	4,000	(102,010)	0.00
15110		2,002	_,500	1,000	1,000	1,000	1,000		
		2,059.300	2,273.604	2,272.000	2,178.060	2,332.981	2,332.981	154.921	7.119
46910	Road Maintenance Road Maint - Dust Control	2,059,300 225,335		2,272,000 183,000	2,178,060 238,000	2,332,981 275,000	2,332,981 275,000	154,921 37,000	7.119 15.559

### Special Revenue Fund Total Expenditure Summary By Line Item - Continued

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bo	dopted &
Capital	Outlay								
48110	Office Furniture	-	-	10,000	10,000	-	-	(10,000)	-100.00%
48120	Office Machines	8,500	4,600	7,000	2,700	17,000	17,000	14,300	529.63%
48210	Communications Equipment	8,702	-	-	-	-	-	-	-
48310	Vehicles	38,350	2,260	34,000	34,015	34,000	34,000	(15)	-0.04%
48311	Heavy Equipment	50,297	111,365	13,500	119,785	24,500	24,500	(95,285)	-79.55%
48513	Recreational Equipment	-	247	-	72,179	-	-	(72,179)	-100.00%
48514	Firefighting\Rescue Equipment	52,756	97,344	20,000	19,258	15,000	15,000	(4,258)	-22.11%
48515	Medical Equipment	-	-	11,000	23,285	11,000	11,000	(12,285)	-52.76%
48610	Land Purchase	60,704	-	-	-	120,000	120,000	120,000	-
48630	Improvements Other Than Bldgs.	-	-	-	14,638	-	-	(14,638)	-100.00%
48710	Minor Office Equipment	37,467	49,973	49,350	37,628	33,142	33,142	(4,486)	-11.92%
48720	Minor Office Furniture	8,830	26,014	42,550	17,009	25,332	25,332	8,323	48.93%
48730	Minor Communication Equipment	472	4,802	5,300	15,375	6,300	6,300	(9,075)	-59.02%
48740	Minor Machines & Equipment	32,802	47,375	56,250	88,024	65,900	65,900	(22,124)	-25.13%
48750	Minor Medical Equipment	28,368	14,598	21,231	13,121	21,118	21,118	7,997	60.95%
48755	Minor Recreational Equipment	10,221	3,336	2,500	14,076	2,500	2,500	(11,576)	-82.24%
48760	Minor Fire Fighting Equipment	124,957	203,350	135,865	141,370	162,527	162,527	21,157	14.97%
49125	Remodel	3,429	10,692	10,177	37,882	3,000	3,000	(34,882)	-92.08%
49311	Design	-	-	-	28,940	-	-	(28,940)	-100.00%
49433	Plan Reviews	6,251	7,117	11,100	14,655	16,500	16,500	1,845	12.59%
	Total: Capital Outlay	472,106	583,073	429,823	703,940	557,819	557,819	(146,121)	-20.76%
Transf	ers To								
50100	General Fund	105,783	1,609,877	195,320	195,320	207,841	207,841	12,521	6.41%
50211	Central Emergency Services	186,700	4,800	26,828	26,828	9,400	9,400	(17,428)	-64.96%
50237	Engineer's Estimate Fund	-	-,	28,863	28,863	-	-	(28,863)	-100.00%
50238	RIAD Match Fund	_	316,149	200,000	200,000	28,430	28,430	(171,570)	-85.79%
50241	KPBSD Operations	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,558,128	(507,318)	-1.69%
50340	SW Debt Service Fund	828,563	830,662	827,463	827,463	828,225	828,225	762	0.09%
50358	Debt Service- CES	-	-	195,796	195,796	192,378	192,378	(3,418)	-1.75%
50360	Debt Service- CPGH	4,037,729	4,031,370	3,758,075	3,758,075	3,764,775	3,764,775	6,700	0.18%
50361	Debt Service- SPH	724,913	803,263	1,256,401	1,256,401	1,196,959	1,548,959	292,558	23.29%
50411	SWD Capital Projects	81,800	110,000	-,200,.0.	70,000	475,000	550,000	480,000	685.71%
50434	Roads Capital Projects	1,400,000	755,955	1,000,000	1,666,153	1,250,000	1,250,000	(416,153)	-24.98%
50441	NFSA Capital Projects	75,000	100,000	400,000	400,000	175,000	175,000	(225,000)	-56.25%
50442		160,000	115,000	115,000	115,000	125,000	125,000	10,000	8.70%
50443	CES Capital Project	325,000	475,000	475,000	475,000	475,000	475,000		0.00%
	APFEMSA Capital Project	62,500	185,000	115,000	115,000	115,000	115,000	_	0.00%
	KES Capital Project	113,257	154,881	230,000	230,000	150,000	150,000	(80,000)	-34.78%
50459	NPRSA Capital Project	550,000	50,000	50,000	50,000	75,000	75,000	25,000	50.00%
50490	CPH Capital Project	1,053,000	-	1,527,439	1,527,439	5,715,897	5,715,897	4,188,458	274.21%
50491	SPH Capital Project	774,461	973,936	1,000,000	1,000,000	354,065	354,065	(645,935)	-64.59%
	Total: Transfers	37,266,876	38,103,485	40,282,899	42,202,784	44,696,098	45,123,098	2,920,314	6.92%
lmtaud-	mantinantal Charman								
	Partmental Charges	(400,000)	(404 440)	(200 500)	(200 500)	(540.405)	(E40.405)	(404 505)	04.0504
	Charges (To) From Other Depts.	(160,903)	(121,442)	(386,530)	(386,530)	(518,125)	(518,125)	(131,595)	34.05%
	Administrative Service Fee Total Interdepartmental Charges	(160,903)	(121,378)	865,589 479,059	866,877 480,347	969,433 451,308	484,714 (33,411)	(382,163)	-44.09% -106.96%
	rotat interuepartmental Charges	(100,903)	(121,378)	419,009	400,347	401,308	(33,411)	(313,738)	-100.90%
	ment Total	\$ 62,152,210	\$ 63,679,097	\$ 69,698,929	\$ 73,284,805	\$ 78,599,233	\$ 77,314,367	\$ 4,029,562	5.50%

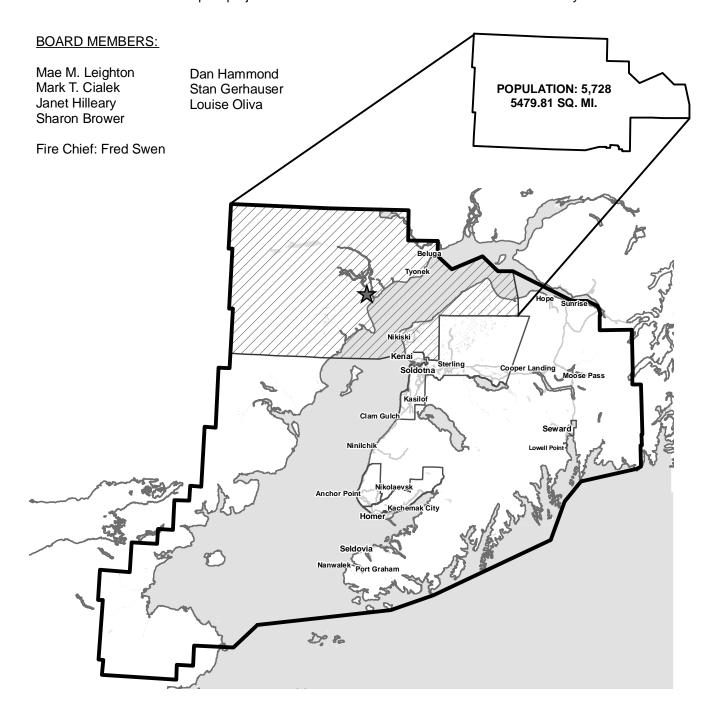
This page intentionally left blank

### **NIKISKI FIRE SERVICE AREA**

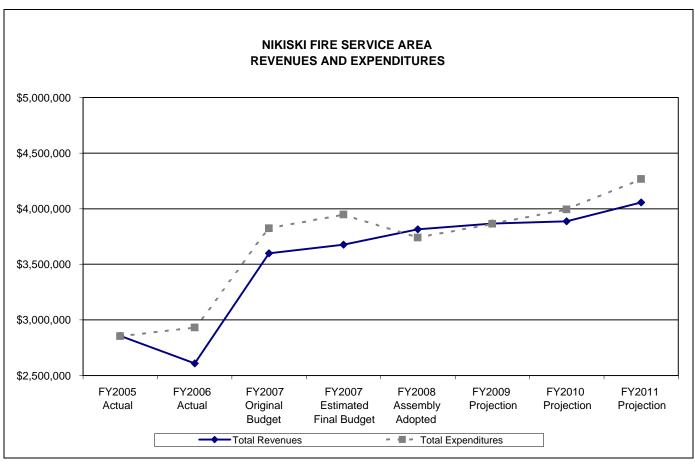
This service area, established on August 19, 1969, was the first fire service area in the Borough. The seven-member board is elected for three-year terms. The service area provides fire protection, ambulance, and search and rescue for the Nikiski area and Cook Inlet. Many of the 23 permanent employees and 31 volunteers are cross-trained to respond not only to fires and ambulance calls, but also for cold water and mountain rescues.

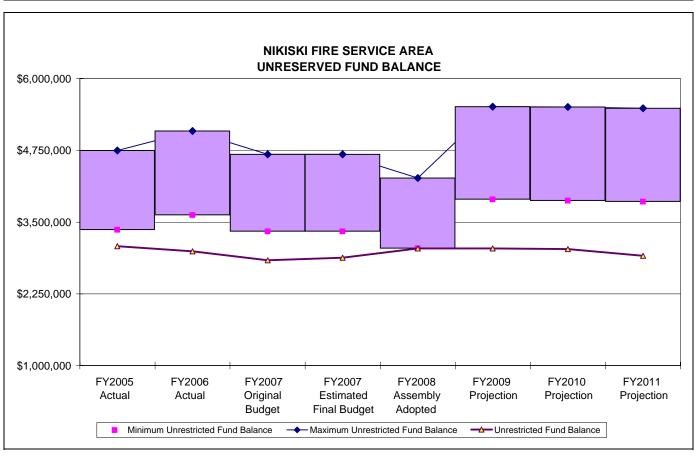
Four fire stations service the area; two are located on the Spur Road, one at Milepost 17.9 and one at Milepost 26.8 The other two stations are located in Beluga and Tyonek. Their equipment consists of four pumpers, one ladder truck, five tankers, and five ambulances, plus eight auxiliary vehicles. They also have one rescue truck, a rescue boat, and a foam tanker.

The major source of revenue is property tax. Additional funding is provided through state grants and interest income received on their capital projects cash balance. The mille rate is 3.00 mills for fiscal year 2008.



Fund Budget:         FY2005 Actual         FY2006 Actual         FY2007 Original Budget         FY2007 Estimated Final Budget         FY2008 Assembly FY2009 Projection           Taxable Values (000's)         615,721 600,838 615,368 Personal         615,368 36,531 36,531 36,531 34,027 34,77         34,486 37,333 36,531 36,531 34,027 34,77         34,011 1,089,645 1,084,519 1,084,519 1,130,689 1,143,44         451,474 432,620 432,620 453,777 440,10 1,196,341 1,089,645 1,084,519 1,084,519 1,130,689 1,143,44         1,196,341 1,089,645 1,084,519 1,084,519 1,130,689 1,143,44         1,141,069,441 1,089,645 1,084,519 1,084,519 1,130,689 1,143,44         1,141,069,441 1,089,645 1,084,519 1,084,519 1,130,689 1,143,44         1,141,069 1,143,44           Mill Rate         2.30 2.30 3.00 3.00 3.00 3.00 3.00 3.00	0 695,344 18 35,402 14 418,156 12 1,148,902 10 3.00 11 \$ 2,086,033 17 108,127 11 1,254,467 15 6,897	FY2011 Projection  723,158 36,110 397,248 1,156,516 3.12  \$ 2,256,254 114,536
Taxable Values (000's)           Real         615,721         600,838         615,368         615,368         642,885         668,66           Personal         34,486         37,333         36,531         36,531         34,027         34,76           Oil & Gas (AS 43.56)         546,134         451,474         432,620         432,620         453,777         440,10           Mill Rate         2.30         2.30         3.00         3.00         3.00         3.00         3.00           Revenues:         Property Taxes         Real         \$1,415,064         \$1,367,853         \$1,846,104         \$1,846,104         \$1,928,655         \$2,005,80           Personal         83,192         88,076         111,290         111,290         103,928         106,00           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,44           Interest         9,043         4,307         6,511         6,511         6,788         6,81           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,93           Total Property Taxes         2,848,674         2,522,431         3,295,323	0 695,344 18 35,402 14 418,156 12 1,148,902 10 3.00 11 \$ 2,086,033 17 108,127 11 1,254,467 15 6,897	723,158 36,110 397,248 1,156,516 3.12
Personal Oil & Gas (AS 43.56)         34,486 546,134 451,474 432,620 432,620 453,777 440,10 40,10 1,196,341 1,089,645 1,084,519 1,084,519 1,130,689 1,143,44         34,027 440,10 1,084,519 1,084,519 1,130,689 1,143,44           Mill Rate         2.30 2.30 3.00 3.00 3.00 3.00 3.00 3.00	88 35,402 44 418,156 22 1,148,902 00 3.00 11 \$ 2,086,033 17 108,127 11 1,254,467 15 6,897	36,110 397,248 1,156,516 3.12 \$ 2,256,254
Oil & Gas (AS 43.56)         546,134         451,474         432,620         432,620         453,777         440,10           Mill Rate         2.30         2.30         3.00         3.00         3.00         3.00         3.00           Revenues:           Property Taxes           Real         \$ 1,415,064         \$ 1,367,853         \$ 1,846,104         \$ 1,928,655         \$ 2,005,80           Personal         83,192         88,076         111,290         111,290         103,928         106,00           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,49           Interest         9,043         4,307         6,511         6,511         6,788         6,88           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,00           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -	44 418,156 2 1,148,902 0 3.00 11 \$ 2,086,033 17 108,127 11 1,254,467 15 6,897	397,248 1,156,516 3.12 \$ 2,256,254
Mill Rate         2.30         2.30         3.00         3.00         3.00         3.00         3.00           Revenues:           Property Taxes           Real         \$ 1,415,064         \$ 1,367,853         \$ 1,846,104         \$ 1,928,655         \$ 2,005,80           Personal         83,192         88,076         1111,290         111,290         103,928         106,00           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,40           Interest         9,043         4,307         6,511         6,511         6,788         6,88           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0°           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         -         152,642         152,642         129,435         13	1 \$ 2,086,033 17 108,127 11 1,254,467 15 6,897	1,156,516 3.12 \$ 2,256,254
Mill Rate         2.30         2.30         3.00         3.00         3.00         3.00           Revenues:           Property Taxes           Real         \$ 1,415,064         \$ 1,367,853         \$ 1,846,104         \$ 1,928,655         \$ 2,005,80           Personal         83,192         88,076         1111,290         111,290         103,928         106,00           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,40           Interest         9,043         4,307         6,511         6,511         6,788         6,88           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0°           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         -         152,642         152,642         129,435         136,72 </td <td>3.00 3.00 3.00 3.1 \$ 2,086,033 3.7 108,127 3.1 1,254,467 3.5 6,897</td> <td>3.12 \$ 2,256,254</td>	3.00 3.00 3.00 3.1 \$ 2,086,033 3.7 108,127 3.1 1,254,467 3.5 6,897	3.12 \$ 2,256,254
Revenues: Property Taxes Real \$1,415,064 \$1,367,853 \$1,846,104 \$1,846,104 \$1,928,655 \$2,005,81 Personal 83,192 88,076 111,290 111,290 103,928 106,01 Oil & Gas (AS 43.56) 1,306,882 1,028,176 1,297,860 1,297,860 1,361,331 1,320,41 Oil Motr Vehicle Tax 9,043 4,307 6,511 6,511 6,511 6,788 6,81 Motor Vehicle Tax 34,493 34,019 33,558 33,558 34,229 34,91 Total Property Taxes 2,848,674 2,522,431 3,295,323 3,295,323 3,434,931 3,474,01   Federal Revenue - 7,740 State Revenue 2,622 71,932 - 79,490 - Interest Earnings - 152,642 152,642 129,435 136,75	11 \$ 2,086,033 17 108,127 11 1,254,467 15 6,897	\$ 2,256,254
Property Taxes           Real         \$ 1,415,064         \$ 1,367,853         \$ 1,846,104         \$ 1,846,104         \$ 1,928,655         \$ 2,005,80           Personal         83,192         88,076         111,290         111,290         103,928         106,00           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,49           Interest         9,043         4,307         6,511         6,511         6,788         6,81           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0°           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         -         152,642         152,642         129,435         136,77	108,127 11 1,254,467 15 6,897	
Real         \$ 1,415,064         \$ 1,367,853         \$ 1,846,104         \$ 1,846,104         \$ 1,928,655         \$ 2,005,81           Personal         83,192         88,076         111,290         111,290         103,928         106,01           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,41           Interest         9,043         4,307         6,511         6,511         6,788         6,81           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         152,642         152,642         129,435         136,73	108,127 11 1,254,467 15 6,897	
Personal         83,192         88,076         111,290         111,290         103,928         106,00           Oil & Gas (AS 43.56)         1,306,882         1,028,176         1,297,860         1,297,860         1,361,331         1,320,49           Interest         9,043         4,307         6,511         6,511         6,788         6,81           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         152,642         152,642         129,435         136,72	108,127 11 1,254,467 15 6,897	
Oil & Gas (AS 43.56)       1,306,882       1,028,176       1,297,860       1,297,860       1,361,331       1,320,44         Interest       9,043       4,307       6,511       6,511       6,788       6,81         Motor Vehicle Tax       34,493       34,019       33,558       33,558       34,229       34,9         Total Property Taxes       2,848,674       2,522,431       3,295,323       3,295,323       3,434,931       3,474,0         Federal Revenue       -       7,740       -       -       -       -         State Revenue       2,622       71,932       -       79,490       -       -         Interest Earnings       -       152,642       152,642       129,435       136,72	1,254,467 5 6,897	114,556
Interest         9,043         4,307         6,511         6,511         6,788         6,81           Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         152,642         152,642         129,435         136,72	6,897	1,239,413
Motor Vehicle Tax         34,493         34,019         33,558         33,558         34,229         34,9           Total Property Taxes         2,848,674         2,522,431         3,295,323         3,295,323         3,434,931         3,474,0           Federal Revenue         -         7,740         -         -         -         -           State Revenue         2,622         71,932         -         79,490         -         -           Interest Earnings         -         152,642         152,642         129,435         136,72		7,220
Total Property Taxes     2,848,674     2,522,431     3,295,323     3,295,323     3,434,931     3,474,000       Federal Revenue     -     7,740     -     -     -     -       State Revenue     2,622     71,932     -     79,490     -       Interest Earnings     -     152,642     152,642     129,435     136,72		36,324
Federal Revenue - 7,740	·	3,653,747
State Revenue       2,622       71,932       -       79,490       -         Interest Earnings       -       -       152,642       152,642       129,435       136,73	0,101,100	0,000,111
Interest Earnings 152,642 152,642 129,435 136,77		-
		400.044
Other Revenue 5.068 6.298 150.000 150.000 250.000 255.00	,	136,214
Other Revenue         5,068         6,298         150,000         150,000         250,000         255,00           Total Revenues         2,856,364         2,608,401         3,597,965         3,677,455         3,814,366         3,865,80		265,302 4,055,263
	3,866,020	4,000,200
Other Financing Sources:		
Capital Projects Fund         -         300,000         -         -           Total Other Financing Sources         -         300,000         -         -         -	<u> </u>	
	-	-
Total Revenues and Other Financing Sources  2,856,364  2,908,401  3,597,965  3,677,455  3,814,366  3,865,86	5 3,888,020	4,055,263
Five and thousand		
Expenditures: 0.474.447 0.400.074 0.544.544 0.550.454 0.074 0.746.45	7 0.005.400	0.000.4.44
Personnel 2,171,117 2,199,374 2,511,511 2,586,151 2,611,997 2,716,4		2,938,141
Supplies         114,538         118,046         145,009         146,633         155,993         159,11           Services         361,138         375,649         433,327         424,928         505,188         515,21		165,541
Services         361,138         375,649         433,327         424,928         505,188         515,29           Capital Outlay         68,615         75,543         69,796         123,533         115,122         117,43		536,110 122,167
Interdepartmental Charges 40 - 197,478 197,478 106,185 109,63		117,561
Total Expenditures 2,715,448 2,768,612 3,357,121 3,478,723 3,494,485 3,617,94		3,879,520
Operating Transfers To:		
General Fund 62,966 63,398 67,487 67,487 70,186 71,5	0 73,022	74,482
Capital Projects Fund 75,000 100,000 400,000 400,000 175,000 175,00		175,000
Debt Service Fund	<u></u>	136,000
Total Operating Transfers 137,966 163,398 467,487 467,487 245,186 246,59	0 248,022	385,482
Total Expenditures and Operating Transfers 2,853,414 2,932,010 3,824,608 3,946,210 3,739,671 3,864,53	1 3,994,348	4,265,002
Net Results From Operations 2,950 (23,609) (226,643) (268,755) 74,695 1,2		
	, , ,	, ,
		96,988
Fund Balance Appropriated - 23,609 142,715 181,787 -	- 12,670	112,751
Excess/(Deficit) 2,950 (23,609) 162,057 1,2	-	-
Beginning Fund Balance 3,078,770 3,081,720 2,977,516 3,058,111 2,876,324 3,038,36	3,039,655	3,026,985
Fund Balance Appropriated - (23,609) (142,715) (181,787) -	- (12,670)	(112,751)
Surplus From Operations 2,950 162,057 1,2	-	-
Ending Fund Balance 3,081,720 3,058,111 2,834,801 2,876,324 3,038,381 3,039,68	5 3,026,985	2,914,234
Reserved Fund Balance 4,529 66,413		-
Unreserved Fund Balance 3,077,191 2,991,698 2,834,801 2,876,324 3,038,381 3,039,68	5 3,026,985	2,914,234
Total Fund Balance \$ 3,081,720 \$ 3,058,111 \$ 2,834,801 \$ 2,876,324 \$ 3,038,381 \$ 3,039,68	5 \$ 3 026 985	\$ 2,914,234





Fund: 206 Nikiski Fire Service Area

Dept: 51110 Nikiski Fire Service Area Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	l	FY2008 Assembly Adopted
Expenditures:	-			-		
Personnel	\$ 2,171,117	\$ 2,199,374	\$ 2,511,51	1 \$ 2,586, <sup>2</sup>	51 \$	2,611,997
Supplies	114,538	118,046	145,00	9 146,6	33	155,993
Services	361,138	375,649	433,32	7 424,9	28	505,188
Capital Outlay	68,615	75,543	69,79	6 123,	33	115,122
Interdepartmental Charges	40	-	197,47	8 197,4	78	106,185
Total Expenditures	2,715,448	2,768,612	3,357,12	1 3,478,7	'23	3,494,485
Operating Transfers To:						
General Fund	62,966	63,398	67,48	7 67,4	87	70,186
Capital Projects Fund	75,000	100,000	400,00	0 400,0	000	175,000
Total Operating Transfers	137,966	163,398	467,48	7 467,4	87	245,186
Total Expenditures and						
Operating Transfers	\$ 2,853,414	\$ 2,932,010	\$ 3,824,60	8 \$ 3,946,2	10 \$	3,739,671
Staffing History:	23.00	24.00	23.0	0 23	.00	23.00

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Protect the lives and property within the Nikiski Fire Service Area by responding to the needs of the public/residents and providing rapid, professional, and humanitarian services essential to the health, safety, and well being of the community. This is accomplished through fire prevention education, fire suppression intervention, emergency medical assistance, and response to natural or man-made disasters. The fire department actively participates in the community, serves as a role model, and strives to effectively and efficiently utilize all the necessary resources at their disposal to provide services deemed essential by the citizens and to carry forth their motto of:

"Always Ready, Proud to Serve".

### **FY 2008 OBJECTIVES:**

- Increase volunteer members through more direct advertisements and solicitation at local community activities.
- Continue to research and adjust Department operational methods to cut costs and be more efficient with available resources.
- Enhance community outreach in fire prevention measures. Through prevention and education lives and property will be saved.
- Starting with the FY08 budget, the Service Area will no longer forward fund their capital needs. Capital items with a life in excess of 10 years will be funded with debt financing.

### PROGRAM CHANGES: None

### **ACCOMPLISHMENTS: FY 2007**

Placed additional AEDs within the community public areas. This equipment was procured through requested grants from the State EMS division. Visited schools, day cares, senior center, and church youth groups and presented the Fire Prevention education program. Approximately 455 community personnel were contacted in CY 2006. Department personnel performed approximately 545 blood pressures for the senior center visitors and for walk in individuals at either fire station. Ambulance fee process was established.

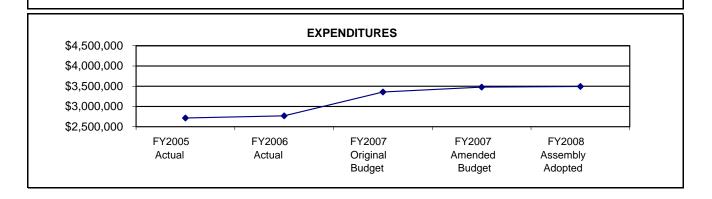
### **PERFORMANCE MEASURES:**

Responses: Calendar Year (CY)

CY	CY	CY	CY	CY	CY
2002	2003	2004	2005	2006	2007
Actual	Actual	Actual	Actual	<u>Actual</u>	<b>Projected</b>
628	657	745	733	671	725

CY 2006 % Responses:

EMS = 77% Fires = 16% Other = 7%



Fund 206 Department 51110 - Nikiski Fire Service Area Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Person	nel			-		'	'		
40110	Regular Wages	\$ 1,196,030	\$1,159,837	\$ 1,286,194	\$ 1,286,194	\$ 1,337,919	\$ 1,337,919	\$ 51,725	4.02%
40111	Special Pay	8,985	9,110	11,700	11,700	11,700	11,700	-	0.00%
40120	Temporary Wages	7,934	14,964	31,790	31,790	31,790	31,790	-	0.00%
	Overtime Wages	160,609	160,162	180,015	180,015	195,780	195,780	15,765	8.76%
40131	FLSA Overtime Wages	29,866	34,298	36,583	36,583	38,130	38,130	1,547	4.23%
40210		126,399	118,913	137,025	137,025	143,459	143,459	6,434	4.70%
40221	PERS	183,427	252,005	349,870	424,510	599,926	352,992	(71,518)	-16.85%
	Health Insurance	264,757	256,670	264,501	264,501	275,080	275,080	10,579	4.00%
	Life Insurance	2,909	2,934	3,244	3,244	3,367	3,367	123	3.79%
40410		163,922	164,114	179,057	179,057	191,260	191,260	12,203	6.82%
	Sick Leave	23,553	24,160	29,032	29,032	30,280	30,280	1,248	4.30%
	Other Benefits	2,726	2,207	2,500	2,500	240	240	(2,260)	-90.40%
	Total: Personnel	2,171,117	2,199,374	2,511,511	2,586,151	2,858,931	2,611,997	25,846	1.00%
Supplie	as a								
	Office Supplies	3,355	3,806	5,130	5,154	4,399	4,399	(755)	-14.65%
	Computer Software	755	3,861	5,130	5,154	4,399	4,558	(133)	- 14.0370
42210	Operating Supplies	23,538	20,366	23,893	33,593	24,497	24,497	(9,096)	-27.08%
	Medical Supplies	16,685	18,557	22,251	23,451	24,720	24,497	1,269	5.41%
42220	Fire Prevention Supplies	3,025	4,832	7,428	7,428	6,035	6,035	(1,393)	-18.75%
	Fuel, Oils and Lubricants	21,870	26,788	28,620	28,620	32,159	32,159	3,539	12.37%
	Uniforms		11,894		11,675				25.05%
		15,940		11,675		14,600	14,600	2,925	
	Repair/Maint Supplies	4,622	9,369	8,445	8,445	8,748	8,748	303	3.59%
	Motor Vehicle Repair Supplies	23,047	16,105	29,935	20,635	30,832	30,832	10,197	49.42%
42410	Small Tools Total: Supplies	1,701 114,538	2,468 118,046	7,632 145,009	7,632 146,633	10,003 155,993	10,003 155,993	2,371 9,360	31.07% 6.38%
• • • • •		,	,	,		,	,	5,555	
<b>Service</b> 43011	es Contractual Services	98,346	96,844	104,545	103,995	123,908	123,908	19,913	19.15%
43014	Physical Examinations	11,509	17,880	26,400	26,400	42,350	42,350	15,950	60.42%
	Water/Air Sample Test	286	286	600	600	600	600	-	0.00%
	Software Licensing	-	200	-	550	4,375	4,375	3,825	695.45%
	Communications	15,979	20,770	22,308	22,308	27,224	27,224	4,916	22.04%
	Postage	720	603	950	950	950	950	4,310	0.00%
	Transport/Subsistence	24,762	20,964	27,266	19,766	22,330	22,330	2,564	12.97%
	Freight and Express	730	493	1,750	1,750	1,750	1,750	2,504	0.00%
	Training	4,020	4,033	12,370	11,170	9,131	9,131	(2,039)	-18.25%
	Advertising	4,698	4,617	3,500	7,501	8,000	8,000	(2,039) 499	6.65%
43410	Printing	4,090	1,900	1,200	1,200	3,000	3,000	1,800	150.00%
	Insurance Premium	107,692	116,096	108,616	108,616	112,711	112,711	4,095	3.77%
	Utilities								
		55,520	61,329	72,406	72,406	95,206	95,206	22,800	31.49%
	Equipment Maintenance	3,505	4,536	10,210	10,210	10,440	10,440	230	2.25%
	Vehicle Maintenance	5,960	2,568	3,600	3,600	8,360	8,360	4,760	132.22%
	Buildings/Grounds Maintenance	2,879	3,502	16,850	13,150	17,356	17,356	4,206	31.98%
	Rents and Operating Leases	21,133	16,787	18,200	18,200	14,791	14,791	(3,409)	-18.73%
43920	Dues and Subscriptions	3,399	2,441	2,556	2,556	2,706	2,706	150	5.87%
	Total: Services	361,138	375,649	433,327	424,928	505,188	505,188	80,260	18.89%
Capital	-							4-	
	Machinery & Equipment	-	-	-	50,587	-	-	(50,587)	-100.00%
48710	Minor Office Equipment	604	10,811	-	1,200	5,000	5,000	3,800	316.67%
	Minor Office Furniture	189	5,176	-	-	4,900	4,900	4,900	-
	Minor Machines & Equipment	1,411	5,250	11,050	19,650	23,200	23,200	3,550	18.07%
	Minor Medical Equipment	14,382	1,962	7,681	7,681	8,118	8,118	437	5.69%
48760	Minor Fire Fighting Equipment	52,029	52,344	51,065	44,415	73,904	73,904	29,489	66.39%
	Total: Capital Outlay	68,615	75,543	69,796	123,533	115,122	115,122	(8,411)	-6.81%
Transfe									
	Tfr General Fund	62,966	63,398	67,487	67,487	70,186	70,186	2,699	4.00%
50441	Tfr Nikiski Fire Capital Project Fund Total: Transfers	75,000 137,966	100,000 163,398	400,000 467,487	400,000 467,487	175,000 245,186	175,000 245,186	(225,000) (222,301)	-56.25% -47.55%
		.07,000	. 30,000	.57,157	.57,107	210,100	_10,100	(===,001)	.7.007
	partmental Charges Collection Fees	40							
		40	-	107 470	107 470	242.274	106 105	(04.000)	46.000
01990	Admin Service Fee Total: Interdepartmental Charges	40	-	197,478 197,478	197,478 197,478	212,371 212,371	106,185 106,185	(91,293) (91,293)	-46.23% -46.23%
	rotal. Interdepartmental Charges	40		131,410	191,418	412,311	100,100	(31,233)	-40.23%
Denarti	ment Total	\$ 2,853,414	\$2,932,010	\$ 3,824,608	\$ 3,946,210	\$ 4,092,791	\$ 3,739,671	\$ (206,539)	-5.23%

# **Fund 206**

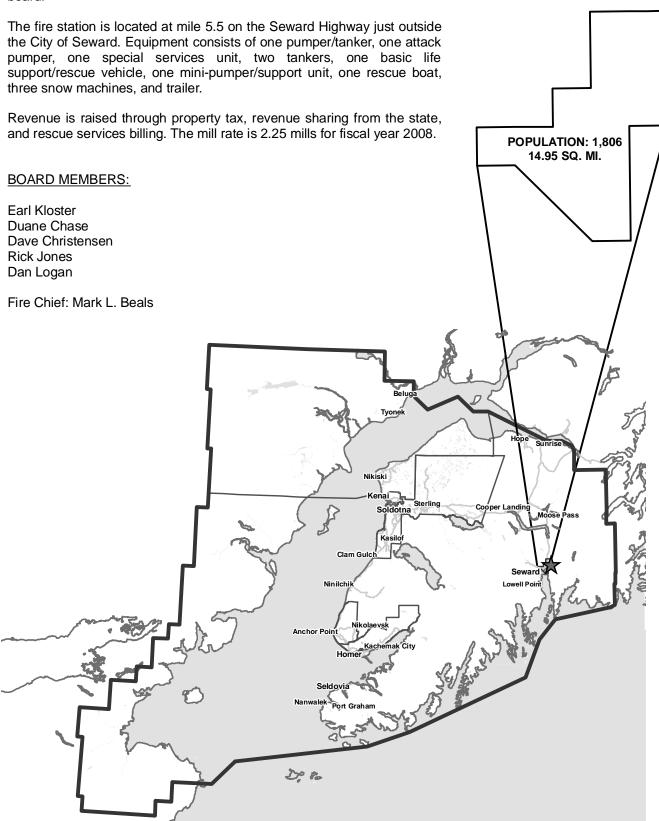
# Department 51110 - Nikiski Fire Service Area Administration - Continued

	LINE-ITEM EX	PLANATIO	NS
40110	Regular Wages. Staff includes: Fire Chief, Assistant Chief, 3 Battalion Chiefs, Medical Director (Senior Captain), Captain, 7 Engineer/Medics, 6 Paramedic/Engineers, 2 Auto-Diesel Mechanics, and 1 Administrative Assistant.	48740	Minor Machines & Equipment. Replacement antennas, cases, microphones for vehicle \$1,200, Minitor V Pagers/Charger/Cases \$5,500, Mobile radios \$10,000, and plow for truck \$6,500.
42230	Fuel, Oils and Lubricants. Increased to cover rising fuel costs.	48760	Minor Fire Fighting Equipment. Replacement turnout gear \$20,980, various fire hose replacement \$14,890, replacement air cylinders \$9,500, Generator \$2,000, ground monitor \$2,050, fold-a-tank \$2,000, Floto pump
43011	Contractual Services. Includes physician sponsor contract \$78,750, ambulance billing contract \$12,000, helicopter medivac services \$5,775, repeater site contract		\$2,300, Rescue saw \$2,200, and miscellaneous other equipment \$17,984.
	\$7,000, instructor contracts \$9,600, and \$10,783 other miscellaneous items.	50441	<b>Transfer to Capital Projects.</b> Annual transfer to fund long-term capital projects/ replacement requirements. See the capital projects section of this
43014	<b>Physical Examinations.</b> Increased due to 45% increase in provider rates, \$11,950 and inclusion of treadmill testing		document.
	for department personnel \$4,000.	61990	<b>Admin Service Fee.</b> Fees charged to service areas and departments to cover a portion of the costs associated
43610	<b>Public Utilities.</b> Increased due to the 20% increase in rates.		with providing general government services.

For capital projects information on this department - See the Capital Projects Section - Pages 292-293 & 301

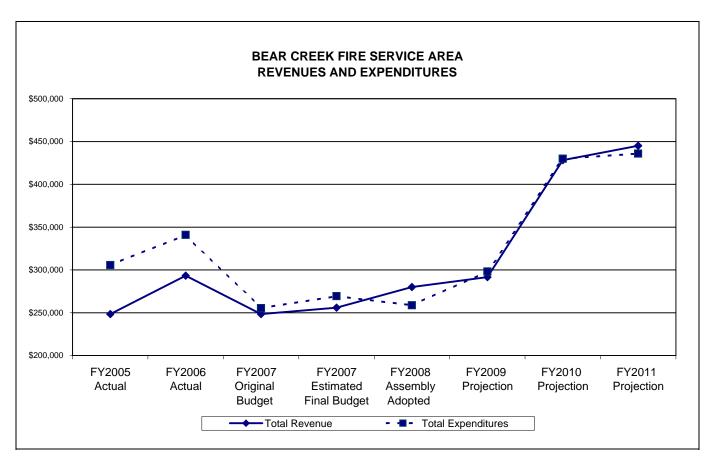
# **BEAR CREEK FIRE SERVICE AREA**

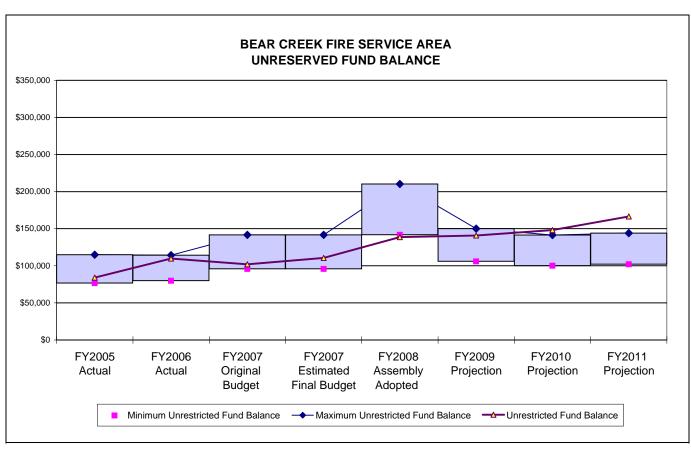
This service area was created on January 25, 1977, to provide fire protection and limited ambulance service for the area outside the City of Seward's city limits. The fire department is completely staffed by 22 volunteers. Five elected citizens serve on its board.



Fund: 207 Bear Creek Fire Service Area

Fund Budget:	FY2005	FY2006	FY2007 Original	FY2007 Estimate		FY2008 Assembly	FY2009	FY2010	FY2011
	Actual	Actual	Budget	Final Bud	get	Adopted	Projection	Projection	Projection
Taxable Value (000's)	07.054	04.040	101 001	404.0	004	444.405	440.700	400 404	420,420
Real Personal	87,654 1,098	94,610 933	101,201 564	101,2	64	114,165 1,931	118,732 1,970	123,481 2,009	128,420 2,049
i cisonai	88,752	95,543	101,765	101,7		116,096	120,701	125,490	130,469
Mill Rate	2.25	2.25	2.25	2	.25	2.25	2.25	3.25	3.25
Revenues:									
Property Taxes									
Real	\$ 199,070	\$ 213,892	\$ 227,702	\$ 227,7		\$ 256,871	\$ 267,146		\$ 417,365
Personal	3,202	861	1,982	1,9		4,996	5,096	7,167	7,310
Interest Motor Vehicle Tax	887 9,002	1,058 8,908	747 12,173	12,1	747	762 12,416	777 12,416	793 12,664	809 12,917
Total Property Taxes	212,161	224,719	242,604	242,6		275,045	285,435	421,937	438,401
		·		·					
Federal Revenue	35,422	41,376	-		00	-	-	-	-
State Revenue Interest Earnings	-	8,748	- - 802	-	100 302	4,982	6 240	6 240	6,666
Other Revenue	834	- 18,417	5,802	5,0	-	4,962	6,240	6,340	0,000
Total Revenues	248,417	293,260	248,406	255,9	906	280,027	291,675	428,277	445,067
Expenditures:									
Personnel	19,594	30,367	29,847	29,8	347	34,600	70,868	74,411	78,132
Supplies	16,435	29,121	21,250	21,7		21,500	21,930	22,369	22,816
Services	45,880	55,370	55,895	55,6	355	52,602	53,654	54,727	55,822
Capital Outlay	63,684	111,024	25,000	38,8		21,000	21,420	21,848	22,285
Interdepartmental Charges Total Expenditures	145,593	225,882	8,250 140,242	8,2 154,3	_	4,053 133,755	5,246 173,118	5,417 178,772	5,595 184,650
·	140,000	225,002	140,242	104,0	,03	100,700	175,116	170,772	104,030
Operating Transfers To:								101 200	101 200
Debt Service Fund Capital Projects Fund	160,000	115,000	115,000	115,0	000	125,000	125,000	101,200 150,000	101,200 150,000
Total Operating Transfers	160,000	115,000	115,000	115,0		125,000	125,000	251,200	251,200
Total Expenditures and									
Operating Transfers	305,593	340,882	255,242	269,3	303	258,755	298,118	429,972	435,850
Net Results From Operations	(57,176)	(47,622)	(6,836)	(13,3	397)	21,272	(6,443)	(1,695)	9,217
Projected Lapse (5%)	-	-	7,012	7,7	'15	6,688	8,656	8,939	9,233
Fund Balance Appropriated	57,176	47,622	-	5,6	82	-	-	-	
Excess/(Deficit)		-	176		-	27,960	2,213	7,244	18,450
Beginning Fund Balance	221,195	164,019	101,775	116,3	397	110,715	138,675	140,888	148,132
Fund Balance Appropriated	(57,176)	(47,622)	-	(5,6	82)	-	-	-	-
Surplus From Operations	-	-	176		-	27,960	2,213	7,244	18,450
Ending Fund Balance	164,019	116,397	101,951	110,7	'15	138,675	140,888	148,132	166,582
Reserved Fund Balance	79,945	6,561	-		-	-	-	-	-
Unreserved Fund Balance	84,074	109,836	101,951	110,7	'15	138,675	140,888	148,132	166,582
Total Fund Balance	\$ 164,019	\$ 116,397	\$ 101,951	\$ 110,7	'15	\$ 138,675	\$ 140,888	\$ 148,132	\$ 166,582





Fund: 207 Bear Creek Fire Service Area
Dept: 51210 Bear Creek Administration

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:										
Personnel	\$	19,594	\$	30,367	\$	29,847	\$	29,847	\$	34,600
Supplies		16,435		29,121		21,250		21,855		21,500
Services		45,880		55,370		55,895		56,205		52,602
Capital Outlay		63,684		111,024		25,000		38,146		21,000
Interdepartmental Charges		-		-		8,250		8,250		4,053
Total Expenditures		145,593		225,882		140,242		154,303		133,755
Operating Transfers To: Capital Projects Fund		160,000		115.000		115,000		115,000		125,000
Total Operating Transfers		160,000		115,000		115,000		115,000		125,000
		100,000		113,000		113,000		113,000		123,000
Total Expenditures and										
Operating Transfers	\$	305,593	\$	340,882	\$	255,242	\$	269,303	\$	258,755
Full Time Equivalents		0.40		0.40		0.40		0.40		0.40

#### **DEPARTMENT FUNCTIONS**

**GENERAL OBJECTIVES:** Provide rapid emergency, fire, EMS and rescue response services to the residents and visitors of the Bear Creek Fire Service Area. This includes offering Volunteer Firefighter training, community fire suppressions, prevention, education, rescue, and emergency medical services.

### **FY2008 OBJECTIVES:**

- Provide training to all personnel on new apparatus and accompanying equipment.
- Explore the possibility of a joint use apparatus with the City of Seward Fire Department. This would improve water supply to both areas and bring us closer to our goal of having 500 GPM flow at residential fires. This will build on our partnership with neighboring Seward Fire Department and possibly improve our ISO rating.
- Recruit more volunteers resulting in quicker response times and an increased number of volunteers responding to each call.
- Continue with the Public safety/Multi-Use Facility planning, focusing on community involvement and cooperation of the Alaska State Troopers (AST) who will share the facility with the Bear Creek Volunteer Fire Department.

**PROGRAM CHANGE:** Explore the possibility of sharing joint medical director with the Central Emergency Service Area and Nikiski Fire Service Area

#### **ACCOMPLISHMENTS: FY2007**

- Applied for and received a state legislative grant for \$75,000 for water supply/special service unit.
- Apparatus arrived spring of 2007 to improve water supply to commercial structures with a goal of 1,000 gallons per minute or more.
- Provided volunteers with ETT training and certification and 2 live fire training burn opportunities.

- Schematic design of new Public Safety Building complete. Continuing on to the design phase and eventual construction.
- Received Code Blue/SREMS grant for ice rescue equipment.
- Applied and received the VFA/RFA grant for forestry firefighting equipment.
- Worked with the Seward Volunteer Fire Department, the Moose Pass Volunteer Fire Company, Lowell Point Emergency Service Area and Seward Volunteer Ambulance Corp to provide services inside and outside the service area.

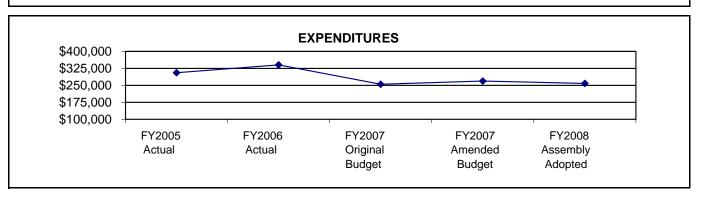
#### PERFORMANCE MEASURES:

	2005	2006	2007	2008
Responses	<u>Actual</u>	<u>Actual</u>	<b>Estimated</b>	<u>Projected</u>
Fire	21	39	30	30
EMS/ Rescue	23	29	27	27
Motor Vehicle				
Accidents*	25	31	30	30
Flood	1	2	1	1
Carbon Monoxide	3	3	3	3
Public Service Calls	3 2	4	4	4
Other	<u>1</u>	<u>6</u>	<u>5</u>	<u>5</u>
Total**	<u>76</u>	120	<u>100</u>	100

- \* 52% of MVA's outside Bear Creek Fire Service Area.
- \*\* 40% of all calls outside Bear Creek Fire Service Area

Average Response	2004	2005	2006
Time	Min/Sec	Min/Sec	Min/Sec
Within Service Area	6-15	6-37	6-32
Outside Service Area	19-2	13-23	13-58

Maintained personnel level of 25 firefighters and medics.



Fund 207 Department 51210 - Bear Creek Administration

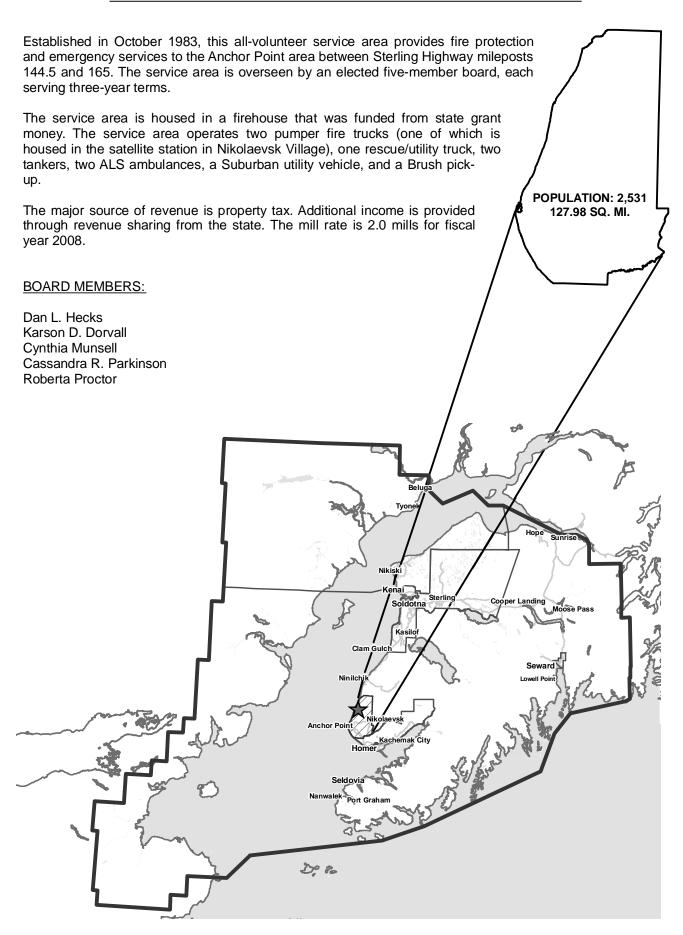
		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Person									
40120	Temporary Wages	\$ 18,127			\$ 27,726			\$ 4,415	15.92%
40210	FICA	1,467	2,165	2,121	2,121	2,459	2,459	338	15.94%
40511	Other Benefits		22			-			-
	Total: Personnel	19,594	30,367	29,847	29,847	34,600	34,600	4,753	15.92%
Supplie	es								
42110	Office Supplies	903	952	1.000	777	1,000	1.000	223	28.70%
42120	Computer Software	70	3.179	1,250	690	1,000	1,000	310	44.93%
42210	Operating Supplies	3,929	3,074	1,750	2,278	1,750	1,750	(528)	-23.18%
42220	Medical Supplies	2,384	922	750	870	750	750	(120)	-13.79%
42222	Fire Prevention Supplies	1,642	9,357	1,000	1,750	1,000	1,000	(750)	-42.86%
42230	Fuel, Oils and Lubricants	1,957	4,513	3,500	4,400	4,000	4,000	(400)	-9.09%
42250	Uniforms	1,031	569	2,000	2,000	2,000	2,000	· -	0.00%
42263	Training Supplies	607	1,261	1,000	1,000	1,000	1,000	-	0.00%
42310	Repair and Maintenance Supplies	-	663	1,000	1,400	1,000	1,000	(400)	-28.57%
42360	Motor Vehicle Repair Supplies	2,388	2,813	7,000	6,000	7,000	7,000	1,000	16.67%
42410	Small Tools	1,524	1,818	1,000	690	1,000	1,000	310	44.93%
	Total: Supplies	16,435	29,121	21,250	21,855	21,500	21,500	(355)	-1.62%
Service	es .								
43011	Contractual Services	10,220	3,902	7,500	8,560	12,000	12,000	3.440	40.19%
43011	Physical Examinations	546	929	4,000	1,053	2,000	2,000	947	89.93%
43050	Solid Waste Fees	540	160	4,000	1,055	2,000	2,000	341	09.9376
43110	Communications	4,539	4,273	3,500	3,500	4.000	4.000	500	14.29%
43140	Postage	496	254	500	500	500	500	300	0.00%
43210	Transportation/Subsistence	5,952	8,852	7,280	7,280	2,240	2,240	(5,040)	-69.23%
43260	Training	2,481	3,749	5,000	5,000	7,500	7,500	2,500	50.00%
43310	Advertising	2,101	460	500	438	250	250	(188)	-42.92%
43410	Printing	_	-	-	505	-	-	(505)	-100.00%
43510	Insurance Premium	11.303	12.015	12,015	7,730	8.012	8.012	282	3.65%
43610	Utilities	6,512	9,406	6,000	9,225	6,500	6,500	(2,725)	-29.54%
43720	Equipment Maintenance	1,598	2,073	3,000	5,814	3,000	3,000	(2,814)	-48.40%
43780	Buildings/Ground Maintenance	1,904	8,509	6,000	6,000	6,000	6,000	-	0.00%
43810	Rents and Operating Leases	35	-	-	-	-	-	-	-
43920	Dues and Subscriptions	294	788	600	600	600	600	-	0.00%
	Total: Services	45,880	55,370	55,895	56,205	52,602	52,602	(3,603)	-6.41%
Canital	Outlay								
48210	Communications Equipment	8.702	_	_	_	_	_	_	_
48514	Firefighting/Rescue Equipment	52,756	90,007	20,000	18,083	15,000	15,000	(3,083)	-17.05%
48710	Minor Office Equipment		2,530	_0,000	280			(280)	-100.00%
48720	Minor Office Furniture	-	231	-		-	-	(===)	-
48730	Minor Communication Equipment	-	4,802	5,000	8,275	6,000	6,000	(2,275)	-27.49%
48740	Minor Machines and Equipment	-	· -	· -	650	· -	· -	(650)	-100.00%
48750	Minor Medical Equipment	-	-	-	-	-	-	` -	-
48760	Minor Fire Fighting Equipment	2,226	13,454	-	10,858	-	-	(10,858)	-100.00%
	Total: Capital Outlay	63,684	111,024	25,000	38,146	21,000	21,000	(17,146)	-44.95%
Transfe									
	<del></del>	400 000	445.000	445.000	445.000	405.000	405.000	40.000	0.700/
50442	Bear Creek Capital Projects	160,000	115,000	115,000	115,000	125,000	125,000	10,000	8.70%
	Total: Transfers	160,000	115,000	115,000	115,000	125,000	125,000	10,000	8.70%
Interde	partmental Charges								
61990	Admin Service Fee	_	_	8,250	8,250	8,106	4,053	(4,197)	-50.87%
0.000	Total: Interdepartmental Charges			8,250	8,250	8,106	4,053	(4,197)	-50.87%
	Total. Interdepartmental Orlarges			· · · · · · · · · · · · · · · · · · ·			<u> </u>	( , ,	
Depart	ment Total	\$ 305,593	\$ 340,882	\$ 255,242	\$ 269,303	\$ 262,808	\$ 258,755	\$ (10,548)	-3.92%
		-	•	•	•	•		•	

	LINE-ITEM E	XPLANATIONS	3
40120	<b>Temporary Wages.</b> Salary for administrative assistant, temporary summer hires and monthly payments to the fire Chief and Operations Chief (formally paid out of contract services).	43260	<b>Training.</b> Training increased to pay for expert on "Water Supply" to train all personnel on new truck, and for "Train the Trainer" classes.
		43310	Advertising. Decreased to reflect better
42230	Fuel, Oils and Lubricants This increase reflects the rising cost of fuel.		estimates.
	· ·	43610	Utilities. Rate increases for heating fuel and
43011	Contractual Services. Medical director (\$6,000) and training instructor (\$6,000).		electricity anticipated.
	• • • • • • • • • • • • • • • • • • • •	50442	Transfer to Capital Projects. Annual
43014	<b>Physical Examinations.</b> Immunizations are now the bulk of this cost resulting in a decrease.		transfer to fund long-term capital projects/replacement requirements. See the capital projects section of this document.
43210	<b>Transport/Subsistence.</b> Reduced to correct payments made for training instructor.		

For capital projects information of this department - See the Capital Projects section - Pages 292-293 & 302

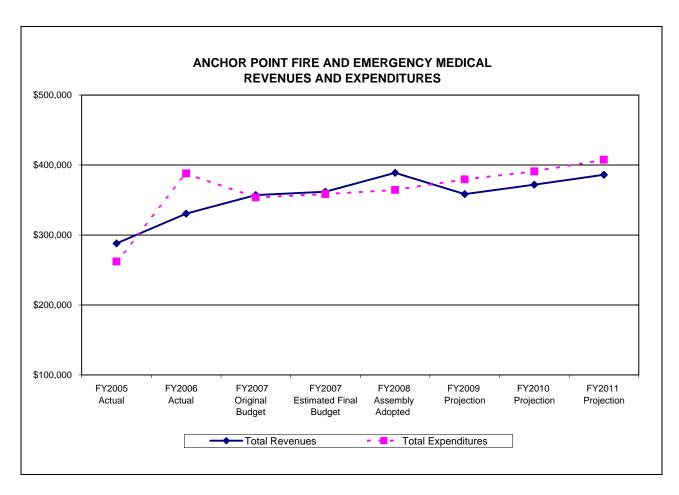
This page intentionally left blank

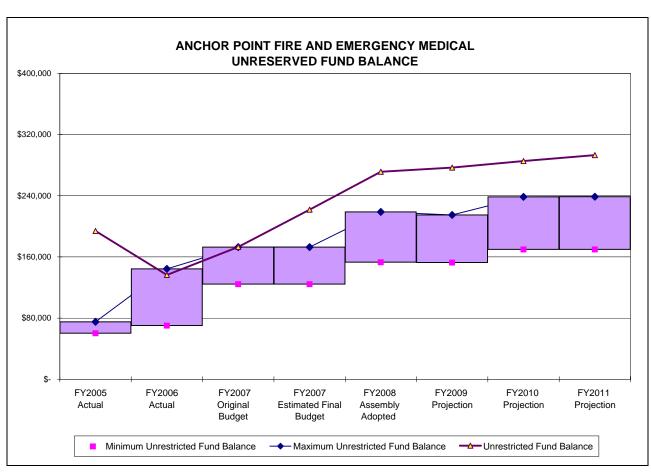
# ANCHOR POINT FIRE AND EMERGENCY MEDICAL SERVICE AREA



Fund: 209 Anchor Point Fire and Emergency Medical Service Area

Fund Budget:			FY2007	FY2007	FY2008			
i una Baaget.	FY2005	FY2006	Original	Estimated	Assembly	FY2009	FY2010	FY2011
	Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Taxable Value (000's)							-	
Real	127,922	152,028	164,055	164,055	180,223	187,432	194,929	202,726
Personal	1,921	1,566	1,192	1,192	933	952	971	990
Oil & Gas (AS 43.56)	4,473	57	2,207	2,207	1,324	1,284	1,220	1,159
	134,316	153,651	167,454	167,454	182,480	189,668	197,120	204,876
Mill Rate	2.00	2.00	2.00	2.00	2.00	1.75	1.75	1.75
Revenues:								
Property Taxes								
Real	\$ 258,295	\$ 302,650	\$ 328,110	\$ 328,110	\$ 360,446	\$ 328,006	\$ 341,126	\$ 354,771
Personal	4,490	3,408	2,336	2,336	1,829	1,632	1,665	1,698
Oil & Gas (AS 43.56)	8,946	5,118	4,414	4,414	2,648	2,247	2,135	2,028
Interest	1,868	1,710	901	901	919	937	956	975
Motor Vehicle Tax	12,311	12,184	12,797	12,797	13,053	13,314	13,580	13,852
Total Property Taxes	285,910	325,070	348,558	348,558	378,895	346,136	359,462	373,324
. ,	,	,	,	,	,	,	,	,
Federal Revenues	-	-	-	2,200	-	-	-	-
State Revenues	1,981	4,519	-	2,598	-	-	-	-
Interest Earnings	-	-	8,604	8,604	9,981	12,207	12,451	12,841
Other Revenue		900	-	-	-	-	-	-
Total Revenues	287,891	330,489	357,162	361,960	388,876	358,343	371,913	386,165
Expenditures:								
Personnel	97,768	105,474	106,240	110,679	113,630	118,175	122,902	127,818
Supplies	28,114	23,891	30,000	31,594	30,900	31,518	31,833	32,151
Services	57,272	57,189	71,931	66,496	80,751	90,000	95,900	106,859
Capital Outlay	16,434	16,458	16,500	20,700	16,500	16,665	16,832	17,000
Interdepartmental Charges	10,404	10,400	14,042	14,042	7,562	8,011	8,358	8,870
Total Expenditures	199,588	203,012	238,713	243,511	249,343	264,369	275,825	292,698
Operating Transfers To:								
Capital Projects Fund	62,500	185,000	115,000	115,000	115,000	115,000	115,000	115,000
Total Operating Transfers	62,500	185,000	115,000	115,000	115,000	115,000	115,000	115,000
Total Operating Transfers	62,500	165,000	113,000	115,000	115,000	115,000	115,000	115,000
Total Expenditures and								
Operating Transfers	262,088	388,012	353,713	358,511	364,343	379,369	390,825	407,698
Net Results From Operations	25,803	(57,523)	3,449	3,449	24,533	(21,026)	(18,912)	(21,533)
Projected Lapse (10%)			23,871	24,351	24,934	26,437	27,583	29,270
Fund Balance Appropriated		57,523	-	-	-	-	-	
Excess/(Deficit)	25,803	-	27,320	27,800	49,467	5,411	8,671	7,737
Beginning Fund Balance	168,202	194,005	145,688	194,005	221,805	271,272	276,683	285,354
Fund Balance Appropriated	-	(57,523)	-	-	-	-	-	-
Surplus From Operations	25,803	-	27,320	27,800	49,467	5,411	8,671	7,737
Ending Fund Balance	194,005	136,482	173,008	221,805	271,272	276,683	285,354	293,091
Reserved Fund Balance	-	-	-	-	-	-	-	-
Unreserved Fund Balance	194,005	136,482	173,008	221,805	271,272	276,683	285,354	293,091
Total Fund Balance	\$ 194,005	\$ 136,482	\$ 173,008	\$ 221,805	\$ 271,272	\$ 276,683	\$ 285,354	\$ 293,091





Fund: 209 Anchor Point Fire and Emergency Medical

Dept: 51410 Anchor Point Fire Administration

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted
Expenditures:									
Personnel	\$ 97,768	\$	105,474	\$	106,240	\$	110,679	\$	113,630
Supplies	28,114		23,891		30,000		31,594		30,900
Services	57,272		57,189		71,931		66,496		80,751
Capital Outlay	16,434		16,458		16,500		20,700		16,500
Interdepartmental Charges	-		-		14,042		14,042		7,562
Total Expenditures	199,588		203,012		238,713		243,511		249,343
Operating Transfers To:									
Capital Projects Fund	62,500		185,000		115,000		115,000		115,000
Total Operating Transfers	62,500		185,000		115,000		115,000		115,000
Total Expenditures and									
Operating Transfers	\$ 262,088	\$	388,012	\$	353,713	\$	358,511	\$	364,343
Staffing History:	1.00		1.00		1.00		1.00		1.00

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Provide fire and emergency medical services to the Anchor Point Fire and Emergency Medical Service Area.

#### **FY 2008 OBJECTIVES:**

- Make improvements to the maintenance program.
- Strive for better public relations through educational programs taught by the Anchor Point Volunteer Fire Department and Rescue, Inc.
- Provide additional equipment and train additional personnel at the Nikolaevsk satellite station.
- Build Nikolaevsk Fire Station.
- Put new Rescue Truck on line.
- Put new 6x6 Polaris ATV wildland vehicle on line.

### **PROGRAM CHANGES:**

With the new substation at Nikolaevsk we believe that we can not only reduce the response time to both Fire and EMS calls but that we can also reduce the ISO insurance rates within a five-mile radius.

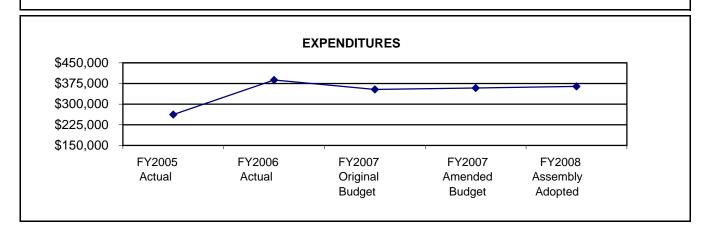
The addition of the new Rescue truck to the fleet with its state-of-the-art CAF system and the wildland fire ATV should increase the effectiveness and speed at which wildland fires can be controlled.

### **ACCOMPLISHMENTS: FY 2007**

- · Conducted CPR and First Aid classes.
- Provided EMT I, II, III initial and refresher courses.
- Provided Fire Fighter I course.
- Maintained status as a Certified State Fire Training Center.
- Purchased and constructed a new Rescue truck.
- Installed a new Breathing Air compressor and Cascade system received from a FEMA grant.
- Purchased a 6x6 ATV to be used for wildland fires from State Legislative grant.

### PERFORMANCE MEASURES:

	2004	2005	2006	2007
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<b>Projected</b>
Emergency Calls				
Responded to	189	150	169	191



Fund 209
Department 51410 - Anchor Point Fire & Emergency Medical

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bi	dopted &
Person	nel			9					<u> </u>
40110	Regular Wages	\$ 47,176	\$ 50,019	\$ 51,342	\$ 51,342	\$ 52,925	\$ 52,925	\$ 1,583	3.08%
40120	Temporary Wages	21,334	25,287	20,000	21,650	25,000	25,000	3,350	15.47%
40130	Overtime Wages	45	-	-	-	-	-	-	-
40210	FICA	5,220	5,740	6,004	6,004	6,152	6,152	148	2.47%
40221	PERS	5,994	8,565	12,179	14,777	20,595	12,118	(2,659)	-17.99%
40321	Health Insurance	13,540	11,779	11,500	11,500	11,960	11,960	460	4.00%
40322	Life Insurance	116	123	132	132	135	135	3	2.27%
40410	Leave	3,665	3,770	4,313	4,313	4,531	4,531	218	5.05%
40411	Sick Leave	-	-	770	770	809	809	39	5.06%
40511	Other Benefits	678	191	-	191	-	-	(191)	-100.00%
	Total: Personnel	97,768	105,474	106,240	110,679	122,107	113,630	2,951	2.67%
Supplie	es								
42110		529	1,288	1,000	425	1,000	1,000	575	135.29%
42210	Operating Supplies	6,640	5,138	3,600	6,085	3,700	3,700	(2,385)	-39.19%
42220	Medical Supplies	3,380	3,716	5,500	5,000	5,500	5,500	500	10.00%
42221	Para Rescue Supplies	-	200	100	-	100	100	100	-
42222		703	874	800	900	800	800	(100)	-11.11%
42230	Fuel, Oils and Lubricants	3,725	3,562	4,200	5,175	5,000	5,000	(175)	-3.38%
42250	Uniforms	923	1,566	3,500	2,709	3,500	3,500	791	29.20%
42263	<b>0</b> 1.	4,244	2,948	4,000	3,900	4,000	4,000	100	2.56%
42310	Repair/Maint Supplies	4,218	2,394	4,000	4,400	4,000	4,000	(400)	-9.09%
42360	Motor Vehicle Repair	2,048	2,105	2,800	2,800	2,800	2,800	-	0.00%
42410	Small Tools	1,704	100	500	200	500	500	300	150.00%
	Total: Supplies	28,114	23,891	30,000	31,594	30,900	30,900	(694)	-2.20%
Service	es								
43011	Contractual Services	6,704	3,044	7,800	8,500	19,100	19,100	10,600	124.71%
43014	Physical Examinations	, -	1,398	1,000	1,000	1,000	1,000	-	0.00%
43110	Communications	2,888	2,940	2,500	3,700	2,800	2,800	(900)	-24.32%
43140	Postage	385	309	500	500	500	500	-	0.00%
43210	Transport/Subsistence	3,197	4,557	3,460	4,760	3,500	3,500	(1,260)	-26.47%
43260	Training	2,145	720	4,000	2,665	1,185	1,185	(1,480)	-55.53%
43310	Advertising	-	520	1,200	350	1,200	1,200	850	242.86%
43410	Printing	-	570	125	105	125	125	20	19.05%
43510	Insurance Premium	17,162	19,360	19,960	19,960	11,941	11,941	(8,019)	-40.18%
43610	Utilities	9,043	10,611	12,000	13,400	20,000	20,000	6,600	49.25%
43720	Equipment Maintenance	2,573	2,560	3,186	3,586	3,200	3,200	(386)	-10.76%
43750	Vehicle Maintenance	827	753	2,000	50	2,000	2,000	1,950	3900.00%
43764	Snow Removal	1,875	2,467	3,500	-	3,500	3,500	3,500	-
43780	Buildings/Grounds Maintenance	3,816	780	4,000	1,050	4,000	4,000	2,950	280.95%
43810		6,500	6,500	6,500	6,500	6,500	6,500	(470)	0.00%
43920	Dues and Subscriptions Total: Services	157 57,272	100 57,189	200 71,931	370 66,496	200 80,751	200 80,751	(170) 14,255	-45.95% 21.44%
	Total. Services	31,212	57,109	71,931	00,490	60,751	60,751	14,255	21.44/0
Capital	Outlay								
48310	Vehicles	1,645	-	-	-	-	-	-	-
48514	Firefighting/Rescue Equipment	-	2,360	-	-	-	-	-	-
48515	Medical Equipment	-	-	-	9,635	-	-	(9,635)	-100.00%
48710	Minor Office Equipment	550	-	250	92	250	250	158	171.74%
48720	Minor Office Furniture	-	2,750	250	-	250	250	250	-
48740	Minor Machines & Equipment	646	978	2,000	900	2,000	2,000	1,100	122.22%
48750	Minor Medical Equipment	2,994	3,241	7,000	873	7,000	7,000	6,127	701.83%
48760	Minor Firefighting/Rescue Equip.	10,599	7,129	7,000	9,200	7,000	7,000	(2,200)	-23.91%
	Total: Capital Outlay	16,434	16,458	16,500	20,700	16,500	16,500	(4,200)	-20.29%
Transfe	ers								
50444	Anchor Point Capital Projects	62,500	185,000	115,000	115,000	115,000	115,000		0.00%
	Total: Transfers	62,500	185,000	115,000	115,000	115,000	115,000	-	0.00%
Interde	nartmental Charges								
	partmental Charges Admin Service Fee			14.040	14.040	15 105	7 560	(6 400\	_/C 1E0/
01990	Total Interdepartmental Charges	-	-	14,042 14,042	14,042 14,042	15,125 15,125	7,562 7,562	(6,480) (6,480)	-46.15% -46.15%
	,				•			,	
Depart	ment Total	\$ 262,088	\$ 388,012	\$ 353,713	\$ 358,511	\$ 380,383	\$ 364,343	\$ 5,832	1.63%

### **FUND 209**

# Department 51410 - Anchor Point Fire & Emergency Medical - Continued

### **LINE-ITEM EXPLANATIONS**

- **40110 Regular Wages**. Staff includes: Fire Department administrator.
- **40120 Temporary Wages.** To cover temporary office work, cleaning and maintenance. It also includes stipends for runs and training attendance. This line has been increased to better reflect what the actual temporary wages have been the last two years.
- **42230 Fuels, Oils, and Lubricants.** Increase in fuel price, and increase travel to maintain the new Fire Station in Nikolaevsk.
- **43011 Contractual Services.** Increase for additional EMT and Fire Instructors and the addition of a stipend for the sponsoring physician.

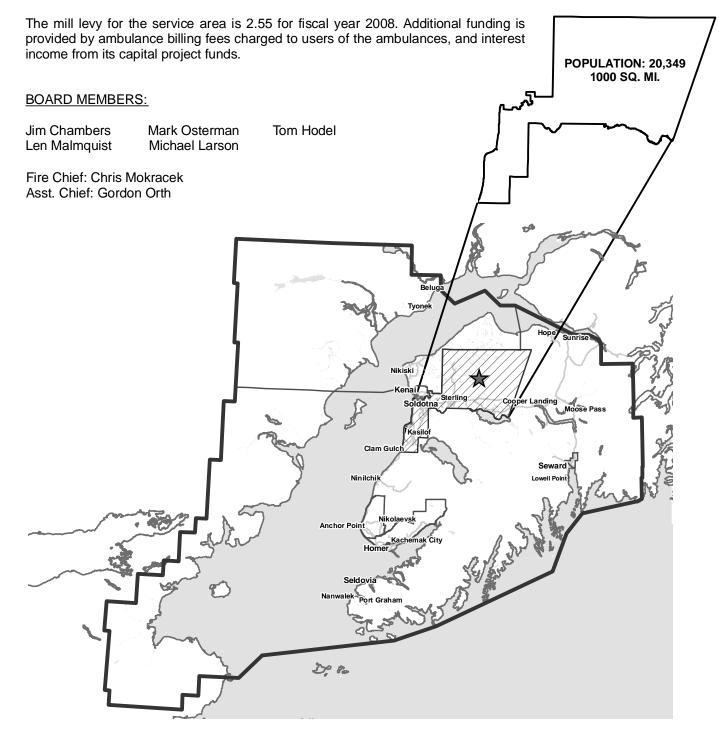
- **43610 Utilities**. Rising cost of utilities and the additional building in Nikolaevsk.
- **50444** Transfer to Capital projects. Annual transfer to fund long-term capital replacement requirements. See the Capital Projects section of this document.
- **46990** Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

For capital projects information on this department - See the capital projects section - Pages 292-293 & 306

# CENTRAL EMERGENCY SERVICE AREA

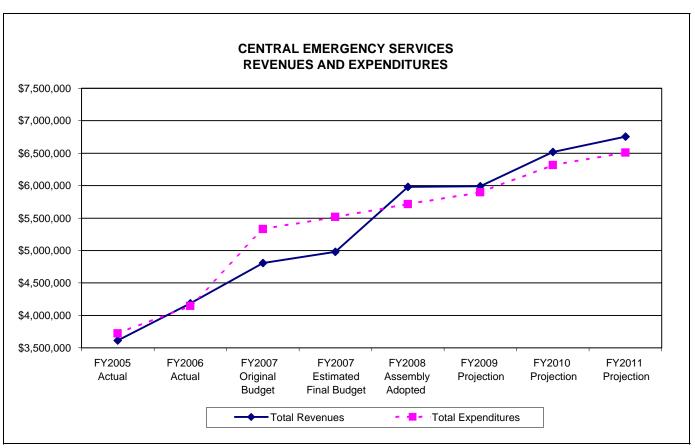
In October 1991, voters approved the unification of the Ridgeway/Sterling Fire Service Area, the Kalifornsky Fire Service Area, a portion of the Central Peninsula Emergency Medical Service Area, and fire powers from the City of Soldotna. Previously, these areas had been operating as Central Emergency Services under an intergovernmental agreement to provide fire and emergency medical services. At the October 2004 election voters elected to admit the more populated areas of the Central Peninsula Emergency Medical Service Area to this service area. A five-member joint operations board is elected by voters within the Central Emergency Service Area and the Central Peninsula Emergency Medical Service Area.

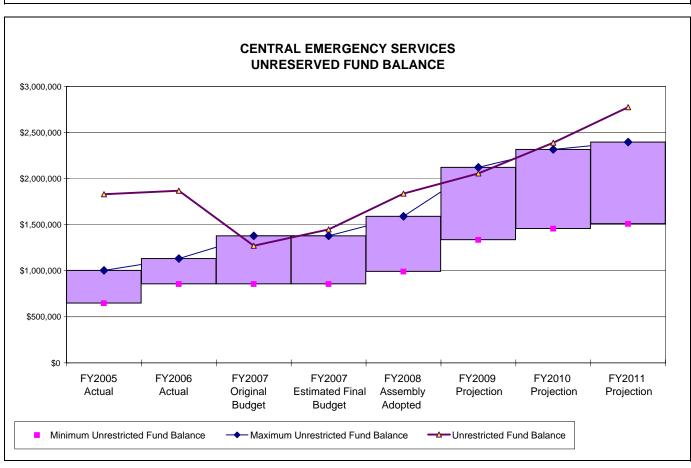
The staff includes 31.5 permanent employees and 45 on-call employees. There are six stations, six engines, five tankers, five ambulances, one light rescue truck, one medium rescue truck, one ladder truck, two rescue boats, and auxiliary vehicles.



Fund: 211 Central Emergency Services

Fund Budget:	FY2005	FY2006	FY2007 Original	FY2007 Estimated	FY2008 Assembly	FY2009	FY2010	FY2011
T	Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Taxable Value (000's)	1 117 101	1 200 920	1 554 506	1 554 506	1 700 062	1,870,818	1,945,650	2 022 476
Real Personal	1,117,404 56,932	1,390,839 83,627	1,554,596 74,757	1,554,596 74,757	1,798,863 71,891	73,329	74,795	2,023,476 76,291
Oil & Gas (AS 43.56)	38,030	42,727	47,373	47,373	67,073	65,061	61,808	58,717
Oii & Gas (AS 43.30)	1,212,366	1,517,193	1,676,726	1,676,726	1,937,827	2,009,207	2,082,253	2,158,485
Mill Rate	2.60	2.35	2.35	2.35	2.55	2.55	2.70	2.70
Revenues:								
Property Taxes								
Real	\$ 2,636,687	\$ 3,238,684	\$ 3,653,301	\$ 3,653,301	\$ 4,788,819	\$ 4,770,585	\$ 5,253,256	\$ 5,463,386
Personal	153,934	184,714	172,165	172,165	179,656	183,249	197,909	201,867
Oil & Gas (AS 43.56)	89,371	103,755	111,327	111,327	171,036	165,905	166,881	158,537
Interest	16,017	9,735	11,022	11,022	11,242	11,467	11,696	11,930
Motor Vehicle Tax	96,472	93,757	98,041	98,041	100,982	104,011	107,132	110,346
Total Property Taxes	2,992,481	3,630,645	4,045,856	4,045,856	5,251,735	5,235,217	5,736,874	5,946,066
Federal Revenues	-	27,778	-	79,074	-	-	-	-
State Revenues	-	77,477	-	93,038	-	-	-	-
Interest Earnings	472	577	95,989	95,989	65,189	82,601	92,575	107,550
Other Revenue	434,791	445,639	640,000	640,000	652,800	665,856	679,173	692,756
Total Revenues	3,427,744	4,182,116	4,781,845	4,953,957	5,969,724	5,983,674	6,508,622	6,746,372
Operating Transfers From:								
Special Revenue Fund	186,700	4,800	26,828	26,828	9,400	7,296	7,532	7,776
Total Operating Transfers	186,700	4,800	26,828	26,828	9,400	7,296	7,532	7,776
Total Revenues and								
Operating Transfers	3,614,444	4,186,916	4,808,673	4,980,785	5,979,124	5,990,970	6,516,154	6,754,148
Expenditures:								
Personnel	2,537,476	2,616,444	3,191,010	3,244,195	3,682,731	3,830,040	3,983,242	4,142,572
Supplies	201,439	232,723	293,564	305,699	299,472	305,461	311,570	317,801
Services	527,356	565,592	671,248	758,843	710,854	725,071	739,572	754,363
Capital Outlay	89,516	192,947	171,650	207,794	139,647	142,440	145,289	148,195
Interdepartmental Charges Total Expenditures	3,356,167	1,915 3,609,621	264,250 4,591,722	264,250 4,780,781	146,402 4,979,106	156,344 5,159,356	161,865 5,341,538	167,592 5,530,523
On anating Transfers To								
Operating Transfers To:  General Fund	42,817	63,398	67,487	67,487	70,186	71,590	73,022	74,482
Capital Projects Fund	325,000	475,000	475,000	475,000	475,000	475,000	475,000	475,000
Debt Service Fund-Kasilof	323,000	475,000	195,796	195,796	192,378	192,378	192,378	192,378
Debt Service Fund-Station 1	_	_	195,790	195,790	192,570	192,370	234,955	234,955
Total Operating Transfers	367,817	538,398	738,283	738,283	737,564	738,968	975,355	976,815
Total Expenditures and								
Operating Transfers	3,723,984	4,148,019	5,330,005	5,519,064	5,716,670	5,898,324	6,316,893	6,507,338
Net Results From Operations	(109,540)	38,897	(521,332)	(538,279)	262,454	92,646	199,261	246,810
Projected Lapse (2.5%)	-	-	-	119,520	124,478	128,984	133,538	138,263
Fund Balance Appropriated	109,540	-	521,332	418,759	-	-	-	-
Excess/(Deficit)		38,897	-	-	386,932	221,630	332,799	385,073
Beginning Fund Balance	1,938,051	1,828,511	1,791,063	1,867,408	1,448,649	1,835,581	2,057,211	2,390,010
Fund Balance Appropriated	(109,540)	_	(521,332)	(418,759)	_	_	_	-
Surplus From Operations	-	38,897	· , , ,	-	386,932	221,630	332,799	385,073
Ending Fund Balance	1,828,511	1,867,408	1,269,731	1,448,649	1,835,581	2,057,211	2,390,010	2,775,083
-			1,200,101	1,770,073	1,000,001	<u> </u>	2,000,010	2,770,000
Reserved Fund Balance	13,490	13,490	-	-	-	-	-	-
Unreserved Fund Balance	1,815,021	1,853,918	1,269,731	1,448,649	1,835,581	2,057,211	2,390,010	2,775,083
Total Fund Balance	\$ 1,828,511	\$ 1.867.408	\$ 1,269,731	\$ 1,448,649	\$ 1,835,581	\$ 2,057,211	\$ 2,390,010	\$ 2,775,083





Fund: 211 Central Emergency Services
Dept: 51610 Central Emergency Services Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:				-	
Personnel	\$ 2,537,476	\$ 2,616,444	\$ 3,191,010	\$ 3,244,195	\$ 3,682,731
Supplies	201,439	232,723	293,564	305,699	299,472
Services	527,356	565,592	671,248	758,843	710,854
Capital Outlay	89,516	192,947	171,650	207,794	139,647
Interdepartmental Charges	380	1,915	264,250	264,250	146,402
Total Expenditures	3,356,167	3,609,621	4,591,722	4,780,781	4,979,106
Operating Transfers To:					
General Fund	42,817	63,398	67,487	67,487	70,186
Capital Projects Fund	325,000	475,000	475,000	475,000	475,000
Debt Service Fund-Kasilof	-	-	195,796	195,796	192,378
Total Operating Transfers	367,817	538,398	738,283	738,283	737,564
Total Expenditures and					
Operating Transfers	\$ 3,723,984	\$ 4,148,019	\$ 5,330,005	\$ 5,519,064	\$ 5,716,670
Staffing History:	27.00	28.00	30.50	30.50	33.50

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES**: Provide the highest level of life and property protection services through safe response and fire control, competent and compassionate pre-hospital care, and current fire prevention and public education delivery.

#### **FY2008 OBJECTIVES:**

- Recruit and retain on-call firefighters and EMS responders for the service area with an emphasis on Funny River and Kasilof/Coho/Clam Gulch area.
- Establish high volume well and pump for firefighting water supply at the Funny River Station.
- Purchase combination Tanker/Pumper for the Kasilof Station.
- Purchase and place ambulance at the Kasilof Station.
- Purchase twenty (20) NFPA compliant Self Contained Breathing Apparatus (SCBA) packs.
- Reduce ISO Rating and fire insurance rates for residences within the Kasilof/Coho area.
- Continue to assist the residents of the Kasilof area with their Fire Wise Community efforts.

**PROGRAM CHANGES:** The addition of three (3) Engineers for staffing at the Kasilof Fire Station. Reclassifying existing Firefighter positions to Engineers to alleviate the growing overtime burden.

### **ACCOMPLISHMENTS: FY2007**

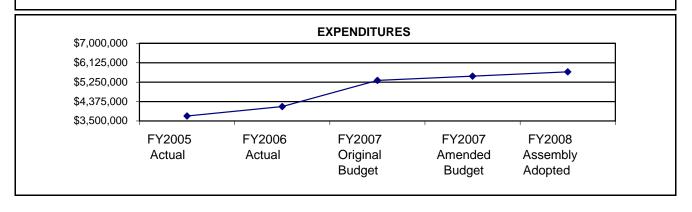
• Took delivery of Fire Prevention Safety trailer.

- Eight on-call firefighters successfully completed a 280-hour firefighter recruit academy.
- Conducted the department's first EMS Academy with seven successful graduates.
- Improved Funny River ISO rating (9 to 7) to residents within 5 driving miles of Station, thereby reducing fire insurance rates
- Broke ground and saw completion of the Kasilof Fire Station.
- Began staffing the Funny River Fire Station with Engineer/Paramedic.
- On-Call firefighters participated in 4,670 hours of training.

### PERFORMANCE MEASURES:

	2005	2006	2007	2008
	Actual	Actual	Projected	Estimated
Fire Call Responses	377	532	456	465
Advanced Life				
Support transports	742	768	857	880
Basic Life Support				
Transports	824	654	1,045	1,100

- Average Response Time: 8.98 minutes
- Average 5.35 incidents per day
- EMS Call Volume by Station:
  - o Soldotna 922
  - o Sterling 221
  - o K-Beach 131
  - o Funny River 45
  - o Kasilof/Coho 103



Fund 211 Department 51610 - Central Emergency Services

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended E	dopted &
Person	nel						•			
40110	Regular Wages	\$ 1,207,726	\$ 1,275,734	\$ 1,583,119	\$	1,543,266	\$ 1,744,534	\$ 1,834,928	\$ 291,662	18.90%
40111	Special Pay	10,725	10,475	15,600		15,600	16,250	17,550	1,950	12.50%
40120	Temporary Wages	151,046	127,847	125,823		125,823	192,824	192,824	67,001	53.25%
40130	Overtime Wages	268,099	226,561	216,175		216,175	207,188	216,146	(29)	-0.01%
40131	FLSA Overtime Wages FICA	43,186	47,260	56,820 172,353		56,820	63,282	67,564	10,744	18.91% 17.05%
40210 40221	PERS	150,465 207,503	143,990 287,107	436,107		172,353 529,145	192,681 776,507	201,733 480,489	29,380 (48,656)	-9.20%
40321	Health Insurance	296,766	299,098	350,752		350,752	373,740	397,660	46,908	13.37%
40322	Life Insurance	3,147	3,300	3,999		3,999	4,431	4,667	668	16.70%
40410	Leave	173,440	170,895	205,610		205,610	232,681	242,443	36,833	17.91%
40411	Sick Leave	24,690	20,726	24,352		24,352	26,427	26,427	2,075	8.52%
40511	Other Benefits	683	3,451	300		300	300	300		0.00%
	Total: Personnel	2,537,476	2,616,444	3,191,010		3,244,195	3,830,845	3,682,731	438,536	13.52%
O										
Supplie		10.051	0.504	0.700		0.000	0.005	0.005	4 705	00 740/
42110	Office Supplies	10,651	8,584	9,720		8,220	9,925	9,925	1,705	20.74%
42120 42210	Computer Software	3,260 9,928	1,888 9,598	15,330 16,430		17,306 14,430	10 710	10 740	(17,306)	-100.00%
42210	Operating Supplies Medical Supplies	50,182	63,399	72,315		68,815	18,740 79,840	18,740 79,840	4,310 11,025	29.87% 16.02%
42222	Fire Prevention Supplies	11,508	9,942	9,850		9,850	11,325	11,325	1,475	14.97%
42223	Fire Fighting Supplies	7,118	3,342	3,000		6,063	11,020	11,020	(6,063)	-100.00%
42230	Fuel, Oils and Lubricants	33,491	42,136	58,250		63,537	78,675	78,675	15,138	23.83%
42250	Uniforms	27,472	28,629	29,730		29,730	29,991	30,147	417	1.40%
42263	Training Supplies	11,473	12,334	12,700		10,200	13,100	13,100	2,900	28.43%
42310	Repair and Maint Supplies	15,077	15,802	17,600		17,728	20,125	20,125	2,397	13.52%
42360	Motor Vehicle Repair	3,596	4,117	7,300		16,200	7,600	7,600	(8,600)	-53.09%
42410	Small Tools	17,683	36,294	44,339		43,620	29,995	29,995	(13,625)	-31.24%
	Total: Supplies	201,439	232,723	293,564		305,699	299,316	299,472	(6,227)	-2.04%
Service	•									
43011	Contractual Services	112,383	116,099	132,785		168,860	161,152	161,152	(7 700)	-4.56%
43014	Physical Examinations	43,318	48,738	56,550		50,550	57,420	57,420	(7,708) 6,870	13.59%
43019	Software Licensing	2,038	1,382	50,550		580	2,480	2,480	1,900	327.59%
43110	Communications	19,723	21,317	29,872		30,532	35,861	35,861	5,329	17.45%
43140	Postage	1,360	1,308	1,500		1,500	1,000	1,000	(500)	-33.33%
43210	Transport/Subsistence	36,034	36,149	50,716		43,216	45,588	45,588	2,372	5.49%
43250	Freight and Express	828	1,437	2,700		2,700	2,700	2,700	-,	0.00%
43260	Training	11,534	12,153	17,375		14,845	16,860	16,860	2,015	13.57%
43310	Advertising	5,660	3,077	6,000		3,000	6,000	6,000	3,000	100.00%
43410	Printing	-	-	1,400		900	1,400	1,400	500	55.56%
43510	Insurance Premium	108,827	127,844	127,807		117,828	149,917	149,917	32,089	27.23%
43610	Utilities	43,619	49,267	83,472		61,043	66,504	66,504	5,461	8.95%
43720	Equipment Maintenance	14,905	10,780	16,554		16,004	22,235	22,235	6,231	38.93%
43750	Vehicles Maintenance	86,191	103,844	98,200		119,300	108,700	108,700	(10,600)	-8.89%
43780	Buildings & Grounds Maint	26,428	11,695	34,708		16,900	18,310	18,310	1,410	8.34%
43810 43920	Rents and Operating Leases	5,692	15,208 5,294	1,835		1,835	1,835 12,892	1,835 12,892	3,118	0.00% 31.90%
43920	Dues and Subscriptions Contingency	8,816	5,294	9,774		9,774 99,476	12,092	12,092	(99,476)	-100.00%
43333	Total: Services	527,356	565,592	671,248		758,843	710,854	710,854	(47,989)	-6.32%
	Total. Services	327,330	303,392	071,240		730,043	710,034	7 10,034	(47,303)	-0.32 /6
Capital										
48120	Office Equipment	-	-	-		-	10,000	10,000	10,000	-
48311	Machinery & Equipment	7,759	22,365	-		-	9,500	9,500	9,500	400.000
48513	Recreational Equipment	-	247	-		72,179	-	-	(72,179)	-100.00%
48515	Medical Equipment	40.000	0.400	11,000		13,650	11,000	11,000	(2,650)	-19.41%
48710	Minor Office Equipment	10,988	8,438	31,100		11,457	7,242	7,242	(4,215)	-36.79%
48720 48740	Minor Office Furniture Minor Machines & Equipment	626 1,521	10,630 16,433	34,500 14,200		10,500 18,400	7,682 15,100	7,682 15,100	(2,818) (3,300)	-26.84% -17.93%
48740 48750	Minor Medical Equipment	9,437	9,395	5,550		3,567	5,000	5,000	1,433	40.17%
48755	Minor Recreation Equipment	9,437	a,3a3	5,550		12,076	3,000	5,000	(12,076)	-100.00%
48760	Minor Fire Ftg/Rescue Equipment	50,185	125,439	75,300		65,965	74,123	74,123	8,158	12.37%
2.00	Total: Capital Outlay	89,516	192,947	171,650		207,794	139,647	139,647	(68,147)	-32.80%
		3-,0	,	,230		,	,	,	(,/	
Transfe										
50100	General Fund	42,817	63,398	67,487		67,487	70,186	70,186	2,699	4.00%
50358	CES Debt Service- Kasilof	-	-	195,796		195,796	192,378	192,378	(3,418)	-1.75%
50443	CES Capital Projects	325,000	475,000	475,000		475,000	475,000	475,000	-	0.00%
	Total: Transfers	367,817	538,398	738,283		738,283	737,564	737,564	(719)	-0.10%
Interde	partmental Charges									
		200	1 015							
60000	Charges (To) From Other Dept's	380	1,915	264.250		264.252	202.004	146 400	(117.040)	44.600/
61990	Admin Service Fee	- 200	1 015	264,250		264,250	292,804	146,402	(117,848)	-44.60%
	Total: Interdepartmental Charges	380	1,915	264,250		264,250	292,804	146,402	(117,848)	-44.60%
	ment Total	\$ 3,723,984	\$ 4,148,019	\$ 5,330,005	\$	5,519,064	\$ 6,011,030	\$ 5,716,670	\$ 197,606	3.58%

### **Fund 211**

### Department 51610 - Central Emergency Services - Continued

#### LINE-ITEM EXPLANATIONS

40110 Regular Wages. Staff includes: Chief, Assistant Chief, Training Officer; Fire Marshal, Assistant Fire Marshal, 3 Captains, 24 Engineers, an Administrative Assistant, and a part-time Senior Clerk Typist.

Changes: Added 3 Engineer positions

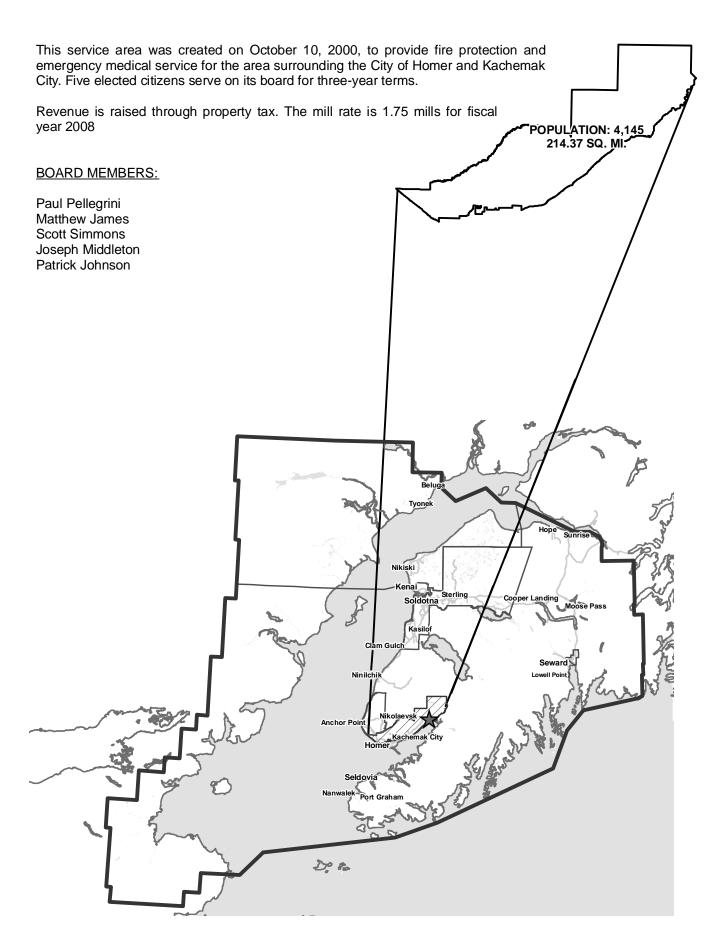
Reclassed 9 Firefighters to Engineers.

- **40130 Overtime Wages.** Decreased by promoting all firefighters to Engineer.
- **42210 Operating Supplies.** Increased by adding firefighting gloves to this line item.
- **42220 Medical Supplies.** Increased (\$7,525) due to increased medical call volume and equipping additional stations.
- **42222 Fire Prevention Supplies.** Increased for handout material to be used in conjunction with new Safety/Sprinkler House.
- **42230 Fuel, Oils, and Lubricants.** Increase due to higher fuel costs and service area expansion.
- **42310 Repair and Maintenance Supplies.** Increased to purchase parts to repair SCBA air compressor at K-Beach station.
- **42410 Small Tools.** Decreased due to purchases made in FY07 to meet expanded service area equipment needs.
- **43011 Contractual Services.** Increase due to the Physician Sponsor contract increase to \$90,000, a \$39,853 increase.
- **43019 Software Licensing.** Increased to maintain existing software programs with upgrades (Microsoft Office).
- **43110 Communications.** Increase due to service billing for the TLS lines to all stations and the addition of Funny River and Kasilof Stations.
- **43210 Transportation/Subsistence.** Decreased due to fewer classes being attended out-of-state.

- **43260 Training.** Decrease due to fewer classes being attended out-of-state.
- **43510 Insurance Premiums.** Increased due to additional stations and apparatus.
- **43610 Utilities.** Increase due to increased utility rates and new stations
- **43720 Equipment Maintenance.** Increased due to maintenance of AED's and ECG monitors received under grant and hydrotesting of SCBA air cylinders.
- **43750 Vehicle Maintenance.** Increase based on historical cost and increased service area.
- **43780 Contracted Repairs & Maint.** Increased to meet needs of additional stations.
- **43920 Dues & Subscriptions.** Association membership increases and licensing fees.
- **48120 Office Equipment.** Replacement of department server per recommendation of MIS.
- **48311 Machinery and Equipment.** Increased for purchase of SCBA flow test bench for SCBA repairs.
- **61990 Admin Service Fee.** Fees charged to service area and departments to cover a portion of the costs associated with providing general government services
- **50341 Debt Service.** To cover the current portion of the principal and interest for bonds issued in FY2007 to finance the construction of one new fire station in Kasilof and upgrades on the existing facility at the Funny River Station.

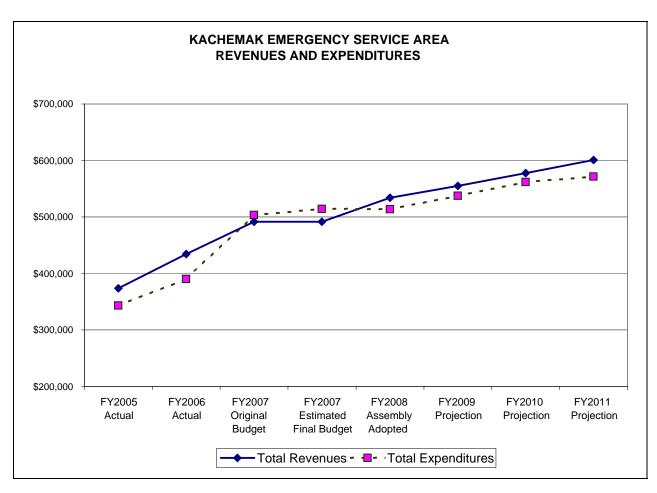
For capital projects information on this department - See the capital projects section - Pages 292-293 & 304-305

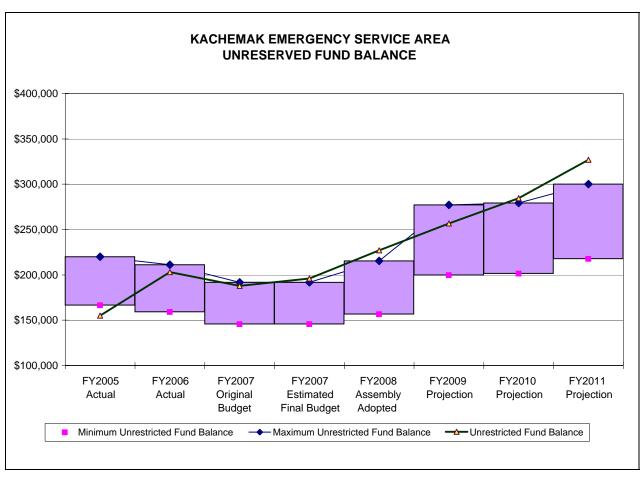
# KACHEMAK EMERGENCY SERVICE AREA



Fund: 212 Kachemak Emergency Service Area

Fund Budget:			FY2007	FY2007	FY2008			
Tulia Buaget.	FY2005	FY2006	Original	Estimated	Assembly	FY2009	FY2010	FY2011
	Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Taxable Value (000's)								
Real	192,722	232,638	262,212	262,212	284,112	295,476	307,296	319,587
Personal	553	675	736	736	1,664	1,697	1,731	1,766
	193,275	233,313	262,948	262,948	285,776	297,174	309,027	321,353
Mill Rate	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75
Revenues:								
Property Taxes								
Real	\$ 337,247	\$ 404,569	\$ 458,871	\$ 458,871	\$ 497,196	\$ 517,084	\$ 537,767	\$ 559,278
Personal	2,121	2,713	5,427	5,427	7,019	7,076	7,134	7,193
Interest	1,540	1,145	1,571	1,571	1,168	1,191	1,215	1,239
Motor Vehicle Tax	17,719	17,531	19,351	19,351	19,738	19,738	20,133	20,536
Total Property Taxes	358,627	425,958	485,220	485,220	525,121	545,089	566,249	588,246
State Revenue	4 025	4 077						
Interest Earnings	4,925	4,977	6,590	6,590	8,823	10,223	11,547	12,813
Other Revenue	10,307	3,385	0,590	0,590	0,023	10,223	11,547	12,013
Total Revenues	373,859	434,320	491,810	491,810	533,944	555,312	577,796	601,059
Total Nevertues	070,000	404,020	401,010	401,010	000,044	000,012	011,100	001,000
Expenditures:								
Personnel	-	-	-	-	59,707	62,095	64,579	67,162
Supplies	4,554	5,587	7,700	7,748	9,400	12,088	14,830	15,127
Services	211,035	209,908	240,772	243,668	266,973	284,812	303,008	309,068
Capital Outlay	14,246	20,075	9,000	16,661	16,450	16,779	17,115	17,457
Interdepartmental Charges		-	16,092	16,200	11,201	11,743	12,485	12,775
Total Expenditures	229,835	235,570	273,564	284,277	363,731	387,517	412,017	421,589
Operating Transfers To:								
Capital Projects Fund	112 257	151 001	220,000	230,000	150,000	150,000	150,000	150,000
	113,257 113,257	154,881 154,881	230,000	230,000	150,000 150,000	150,000	150,000 150,000	150,000 150,000
Total Operating Transfers	113,257	154,881	230,000	230,000	150,000	150,000	150,000	150,000
Total Expenditures and								
Operating Transfers	343,092	390,451	503,564	514,277	513,731	537,517	562,017	571,589
3		,	,			,	,-	7
Net Results From Operations	30,767	43,869	(11,754)	(22,467)	20,213	17,795	15,779	29,470
Projected Lapse (3%)	-	-	8,207	8,528	10,912	11,626	12,361	12,648
Fund Balance Appropriated	-	_	3,547	13,939	_	_	_	_
			-,	,				
Excess/(Deficit)	30,767	43,869	-	-	31,125	29,421	28,140	42,118
Beginning Fund Balance	135,360	166,127	191,463	209,996	196,057	227,182	256,603	284,743
Fund Balance Appropriated		_	(3,547)	(13,939)	_	_	_	_
Turid Balarice Appropriated			(0,047)	(10,000)				
Surplus From Operations	30,767	43,869	-	-	31,125	29,421	28,140	42,118
Ending Fund Balance	166,127	209,996	187,916	196,057	227,182	256,603	284,743	326,860
Reserved Fund Balance	11,238	388						
Unreserved Fund Balance	154,889	209,608	187,916	196,057	227,182	256,603	284,743	326,860
Total Fund Balance	\$ 166,127	\$ 209,996	\$ 187,916	\$ 196,057	\$ 227,182	\$ 256,603	\$ 284,743	\$ 326,860





Fund: 212 Kachemak Emergency Service Area

DEPT: 51810 Kachemak Emergency Service Area Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	F	FY2008 Assembly Adopted
Expenditures:			•				
Personnel	\$ -	\$ -	\$ -	\$	-	\$	59,707
Supplies	4,554	5,587	7,700		7,748		9,400
Services	211,035	209,908	240,772		243,668		266,973
Capital Outlay	14,246	20,075	9,000		16,661		16,450
Interdepartmental Charges	-	-	16,092		16,200		11,201
Total Expenditures	229,835	235,570	273,564		284,277		363,731
Operating Transfers To:							
Capital Projects Fund	113,257	154,881	230,000		230,000		150,000
Total Operating Transfers	113,257	154,881	230,000		230,000		150,000
Total Expenditures and							
Operating Transfers	\$ 343,092	\$ 390,451	\$ 503,564	\$	514,277	\$	513,731
Staffing History:	 0.00	0.00	0.00		0.00		0.75

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Provide and improve fire suppression and emergency medical services to the residents in our service area.

### **FY2008 OBJECTIVES:**

- Complete McNeil Station upgrades to include new gear stalls, workbench, hose drying upgrade, and tank shed.
- Complete Diamond Ridge station design/construction documents.
- Acquire 1-Ton pickup truck.
- Increase the number of volunteer responders from the McNeil Canyon Station.

**PROGRAM CHANGES:** Add ¾ time department administrator position to coordinate daily department operations and volunteer coordination.

# **ACCOMPLISHMENTS: FY2007**

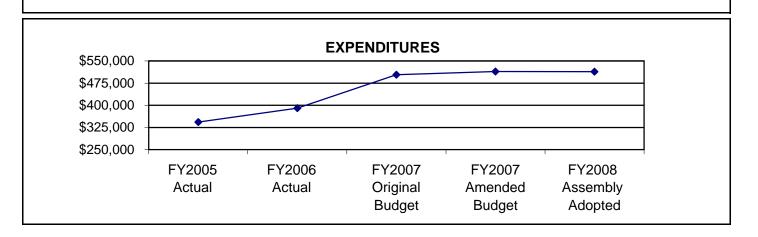
- · Placed into service a new utility rig.
- Completed land purchase for Diamond Ridge Station.

- Completed equipment upgrades and acquisitions to include new standby generator at McNeil Canyon Station; ALMR-compatible base, mobile, and portable radios; training projector and other training aids; and basic extrication tools for Utility 28.
- Acquired two pieces of apparatus: 2000-gallon water tender and new ambulance.
- Partnered with Homer Volunteer Fire Department to provide rural water delivery training.

## **PERFORMANCE MEASURES:**

	2005 <u>Actual</u>	2006 <u>Actual</u>	2007 Estimated	2008 Projected
Fire Call Responses	32	20*	36	38
EMS Call Responses	67	44	71	75

<sup>\*</sup>Response saved an estimated \$539,500 of property.



Fund 212 Department 51810 - Kachemak Emergency Service Area

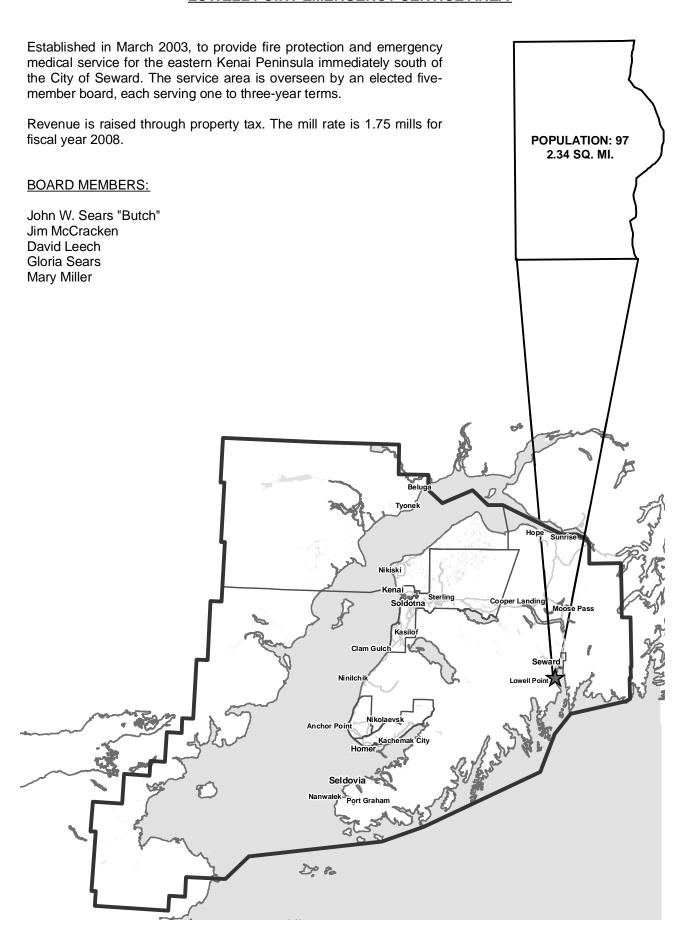
Personal			FY2005	FY2006	FY2007 Original	FY2007 Amended	FY2008 Mayor	FY2008 Assembly	Difference Assembly A	dopted &
Marcia	Dorson	nel	Actual	Actual	Budget	Budget	Proposed	Adopted	Amended E	Budget %
PERS	40110	Regular Wages	\$	- \$	- \$	· \$ -				-
Health Insurance				-						-
Heave	40321	Health Insurance		-				8,970		-
Total: Personne				-		-				
Supplies	40410			•		-				
April   Office Supplies		Total: Personnel		-	-	-	65,611	59,707	59,707	-
	Supplie	es								
Medical Supplies   1,180   1,882   1,000   1,000   1,000   1,000   0   0,000   6,667%   42283   Fuel Clis and Lubricants   707   385   500   900   1,000   2,000   2,000   1,700   566.67%   42281   Faping Supplies   - 88   1,500   600   1,000   1,000   1,000   400   66.67%   42381   Faping Supplies   - 1,684   1,500   1,000   3,000   1,100   1,100   1,000   400   66.67%   42381   Faping Supplies   1,462   290   1,000   3,000   1,100   1,100   1,000   46.67%   42410   Small Tools   4,554   5,587   7,700   7,748   9,400   9,400   1,652   21,32%   500	42110	Office Supplies	110	13	200	200	200	200	-	0.00%
42236   Fuel   Olis and Lubricants   707   385   500   300   1,500   1,500   600   66.67%   42262   Training Supplies   5   5   1,000   300   2,200   2,000   1,700   56.67%   42310   Repair & Maintenance Supplies   1,462   299   1,100   400   1,100   1,100   1,000   400   66.67%   42310   Motor Vehicle Repair Supplies   1,462   299   1,100   400   1,100   1,100   1,000   400   66.67%   42311   Tools   7   1,661   1,000   400   1,100   1,100   1,000   1,500   1,500   42311   Tools   7   1,661   1,000   400   1,100   1,100   1,000   1,500   1,500   43110   Contractual Services   180,124   184,109   199,310   200,084   203,361   203,361   3,277   1,64%   43110   Contractual Services   180,124   184,109   199,310   200,084   203,361   203,361   3,277   1,64%   43110   Contractual Services   493   738   3,000   1,000   5,000   5,000   3,000   150,009   43210   TransportSubsistence   493   738   3,000   1,000   5,000   5,000   3,200   177,78%   43310   Advertising   90   - 2,500   113   4,750   4,750   4,637   4103,54%   43310   Advertising   75   666   250   640   250   250   (390)   60,04%   43410   Printing   300   64   200   14,300   15,000   5,000   3,200   177,78%   43310   Utilities   6,657   10,700   14,700   14,300   15,000   15,000   3,000   10,000   43720   Equipment Maintenance   593   753   1,000   2,300   2,500   2,500   2,500   2,000   8,70%   43750   Vehicle Maintenance   9,766   9,231   1,000   1,4696   14,000   14,000   66,000   3,000   5,000   3,000   5,000   43810   Rotties and Operating Leases   5,600   3,629   5,000   4,610   1,000   1,000   1,000   1,000   1,000   43810   Rotties Maintenance   9,766   9,231   1,000   1,4696   14,000   14,000   6,000   1,000   1,000   43810   Rotties Maintenance   9,766   9,231   1,000   1,000   1,000   1,000   1,000   1,000   1,000   43810   Rotties Maintenance   9,766   9,231   1,000	42210	Operating Supplies	1,095	1,39	2 1,500	1,048	1,500	1,500	452	43.13%
42263   Training Supplies   -	42220	Medical Supplies	1,180	1,88	2 1,000	1,000	1,000	1,000	-	0.00%
Repair & Maintenance Supplies   -   389   1.500   600   1.000   1.000   4.00   66.67%   42410   8mail Tools   -   1.061   1.000   3.300   1.100   1.100   1.000   1	42230	Fuel, Oils and Lubricants	707	7 38	5 500	900	1,500	1,500	600	66.67%
Agam	42263	Training Supplies		- 5	3 1,000	300	2,000	2,000	1,700	566.67%
					. ,		,			
Total: Supplies   4,554   5,587   7,700   7,748   9,400   9,400   1,652   21,32%			1,462		,	,	,			
Service	42410									
Again		Total: Supplies	4,554	5,58	7,700	7,748	9,400	9,400	1,652	21.32%
Again	Service	es .								
A3110   Communications   3,714   (2,213)   1,000   1,000   1,500   5,000   5,000   5,000   4,000   4,000   4,000   5,000   5,000   5,000   5,000   4			180.124	184.10	9 199.310	200.084	203.361	203.361	3.277	1.64%
A3210   Transport/Subsistence   A93   738   3,000   1,800   5,000   5,000   3,200   177.78%   43260   Training   90   - 2,500   113   4,750   4,750   4,637   4103.54%   43310   Advertising   75   66   250   640   250   250   (390)   60,94%   43410   Printing   300   64   200   10   200   200   190   1900.00%   43610   Insurance Premium   1,479   2,712   2,972   2,972   2,3312   3,312   340   11,44%   43610   Utilities   6,657   10,702   14,700   14,300   15,000   15,000   700   4.90%   43720   Equipment Maintenance   593   753   1,000   2,300   2,500   2,500   200   8.70%   43750   Vehicle Maintenance   9,766   9,231   10,000   14,696   14,000   14,000   14,000   696   4.74%   43780   Building & Grounds Maint   2,060   3,629   5,000   4,613   12,500   12,500   7,887   170,97%   43810   Rents and Operating Leases   5,600   - 1   600   3,600   3,600   3,600   3,600   3,000   500.00%   47.06%   43810   Vehicles   211,035   20,908   240,772   243,668   266,973   266,973   23,305   9,56%   48310   Vehicles   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000   16,000   14,000	43110		,	,	,	,	,	,	,	
A3260   Training   90   -   2,500   113   4,750   4,750   4,637   4103.54%   43310   Advertising   75   66   200   640   250   250   390)   60.94%   43310   Printing   300   64   200   10   200   200   190   1900.00%   43510   Insurance Premium   1,479   2,712   2,972   2,972   3,312   3,312   340   11.44%   43610   Ulitiles   6,657   10,702   14,700   14,300   15,000   15,000   700   4.90%   43700   43700   43700   43610   Ulitiles   6,657   10,702   14,700   14,300   15,000   15,000   700   4.90%   43700   43	43140	Postage	59	9. `	2 500	200	500	500	300	150.00%
1403.64	43210	•								
43410   Printing   300   64   200   10   200   200   190   1900.00%   43510   Insurance Premium   1,479   2,712   2,972   2,972   3,312   3,312   340   11.44%   34010   Ulitilities   6,657   10,702   14,700   14,300   15,000   15,000   700   4,90%   43720   Equipment Maintenance   593   753   1,000   2,300   2,500   2,500   200   8.70%   43780   Vehicle Maintenance   9,766   9,231   10,000   14,696   14,000   14,000   16,000   696   -4.74%   43780   Building & Grounds Maint   2,060   3,629   5,000   4,613   12,500   12,500   7,887   170.97%   43810   Rents and Operating Leases   5,600   - 3   - 4   600   3,600   3,600   3,000   500.00%   43920   Dues and Subscriptions   211,035   209,908   240,772   243,668   266,973   266,973   23,305   9,56%   266,973   243,000   240,772   243,668   266,973   266,973   23,305   9,56%   266,973   243,000   240,772   243,668   266,973   266,973   23,305   9,56%   266,973   243,000   240,772   243,668   266,973   266,973   23,305   9,56%   266,973	43260		90	)	- 2,500	113	4,750	4,750	4,637	4103.54%
A3510   Insurance Premium	43310	Advertising	75	5 6	3 250	640	250	250	(390)	-60.94%
43610   Utilities   6,657   10,702   14,700   14,300   15,000   15,000   700   4,90%   43720   Equipment Maintenance   593   753   1,000   2,300   2,500   2,500   200   8.70%   43750   Vehicle Maintenance   9,766   9,231   10,000   14,806   14,000   14,000   14,000   696   4.74%   43780   Building & Grounds Maint   2,060   3,629   5,000   4,613   12,500   12,500   7,887   170,97%   43810   Rents and Operating Leases   5,600   -     -     600   3,600   3,600   3,000   500.00%   43920   Dues and Subscriptions   25   25   340   340   500   500   500   160   47.06%   7 total: Services   211,035   209,908   240,772   243,668   266,973   266,973   23,305   9.56%   200,000   200,00	43410	Printing	300	) 6	4 200	10	200	200	190	1900.00%
43720   Equipment Maintenance   593   753   1,000   2,300   2,500   2,500   200   8.70%   43750   Vehicle Maintenance   9,766   9,231   10,000   14,696   14,000   14,000   (696)   4.74%   43780   Multiding & Grounds Maint   2,660   3,629   5,000   4,613   12,500   12,500   7,887   710,79%   43810   Rents and Operating Leases   5,600   -     -     600   3,600   3,600   3,600   3,000   500.00%   43920   Dues and Subscriptions   25   25   340   340   500   500   160   47.06%   7041: Services   211,035   209,908   240,772   243,668   266,973   266,973   23,305   3,506   3,600	43510	Insurance Premium	1,479	2,71	2,972	2,972	3,312	3,312	340	11.44%
43750   Vehicle Maintenance   9,766   9,231   10,000   14,696   14,000   14,000   (696)   -4.74%   43780   Building & Grounds Maint   2,060   3,629   5,000   4,613   12,500   12,500   7,887   170.97%   43810   Rents and Operating Leases   5,600   600   3,600   3,600   3,600   3,000   500   0,000   43920   Dues and Subscriptions   25   25   340   340   500   500   160   47.06%   70tal: Services   211,035   209,908   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   9,56%   240,772   243,668   266,973   266,973   23,305   2	43610	Utilities	6,657	7 10,70	2 14,700	14,300	15,000	15,000	700	4.90%
Suilding & Grounds Maint   2,060   3,629   5,000   4,613   12,500   12,500   7,887   170,97%   43810   Rents and Operating Leases   5,600   -   -   -   600   3,600   3,600   3,000   500,00%   43920   Dues and Subscriptions   25   25   340   340   500   500   160   47,06%   70tal: Services   211,035   209,908   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   240,772   243,668   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   9.56%   266,973   266,973   23,305   23,305   266,973   23,305   23,305   266,973   23,305   23,305   266,973   23,305   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   23,305   266,973   23,305   266,973   23,305   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,973   23,305   266,9		Equipment Maintenance			,	,	,	,		
43810 Agents and Operating Leases Dues and Subscriptions Dues and Subscriptions Total: Services         5,600 Pues and Subscriptions Subscriptions Professor         5,600 Pues and Subscriptions Subscriptions Subscriptions Subscriptions Subscriptions Professor         5,600 Pues Agents Subscriptions Su			,	,	,		,	,	, ,	
Dues and Subscriptions   25   25   340   340   500   500   160   47.06%   7.06%   7.06%   500   160   47.06%   47.06%   500   500   160   47.06%   500   500   160   47.06%   500		•	,	,	9 5,000	,	,	,		
Total: Services   211,035   209,908   240,772   243,668   266,973   266,973   23,305   9.56%			,		-		,	,	,	
Capital Outlay	43920									
48310         Vehicles         -         1,960         -         1,500         -         -         (1,500)         -100.00%           48514         Firefighting/Rescue Equipment         -         4,977         -         1,000         500         1,100         1,000         1,000         600         120.00%         48740         Minor Office Equipment         -         -         -         1,000         500         1,100         1,000		Total: Services	211,038	209,90	3 240,772	243,668	266,973	266,973	23,305	9.56%
48514         Firefighting/Rescue Equipment         -         4,977         -	Capital	Outlay								
48710         Minor Office Equipment         80         2,551         -         1,520         1,650         1,650         130         8.55%           48720         Minor Office Furniture         2,693         5,499         2,000         1,459         2,200         2,200         741         50.79%           48740         Minor Machines & Equipment         -         -         1,000         500         1,100         1,100         600         120.00%           48750         Minor Medical Equipment         1,555         -         1,000         1,000         1,000         1,000         1,000         -         0.00%           48760         Minor Medical Equipment         1,555         -         1,000         1,000         1,000         1,000         1,000         1,000         0.00%           48760         Minor Fire Fighting/Rescue Equip.         9,918         4,984         2,500         10,682         7,500         7,500         (3,182)         -29.79%           49125         Remodel         -         104         2,500         -         3,000         3,000         3,000         -         12.27%           Total: Capital Outlay         14,246         20,075         9,000         16,661 </td <td>48310</td> <td>Vehicles</td> <td></td> <td>- 1,96</td> <td></td> <td>1,500</td> <td>-</td> <td>-</td> <td>(1,500)</td> <td>-100.00%</td>	48310	Vehicles		- 1,96		1,500	-	-	(1,500)	-100.00%
48720         Minor Office Furniture         2,693         5,499         2,000         1,459         2,200         2,200         741         50.79%           48740         Minor Machines & Equipment         -         -         1,000         500         1,100         1,100         600         120.00%           48750         Minor Medical Equipment         1,555         -         1,000         1,000         1,000         1,000         -         0.00%           48760         Minor Fire Fighting/Rescue Equip.         9,918         4,984         2,500         10,682         7,500         7,500         (3,182)         -29.79%           49125         Remodel         -         104         2,500         -         3,000         3,000         3,000         -           Total: Capital Outlay         14,246         20,075         9,000         16,661         16,450         16,450         (211)         -1.27%           Transfers           50446         KES Capital Projects         113,257         154,881         230,000         230,000         150,000         (80,000)         -34.78%           Total: Transfers         113,257         154,881         230,000         230,000         150,000	48514	Firefighting/Rescue Equipment		- 4,97	7 .		-	-	-	-
48740         Minor Machines & Equipment         -         -         1,000         500         1,100         1,100         600         120.00%           48750         Minor Medical Equipment         1,555         -         1,000         1,000         1,000         1,000         -         0.00%           48760         Minor Fire Fighting/Rescue Equip.         9,918         4,984         2,500         10,682         7,500         7,500         (3,182)         -29.79%           49125         Remodel         -         104         2,500         -         3,000         3,000         3,000         -           Total: Capital Outlay         14,246         20,075         9,000         16,661         16,450         16,450         (211)         -1.27%           Transfers           50446         KES Capital Projects         113,257         154,881         230,000         230,000         150,000         (80,000)         -34.78%           Total: Transfers         113,257         154,881         230,000         230,000         150,000         (80,000)         -34.78%           Interdepartmental Charges           61990         Administrative Service Fee         -         -         16,	48710	Minor Office Equipment	80	2,55	1 -	1,520	1,650	1,650	130	
48750         Minor Medical Equipment         1,555         -         1,000         1,000         1,000         1,000         -         0.00%           48760         Minor Fire Fighting/Rescue Equip.         9,918         4,984         2,500         10,682         7,500         7,500         (3,182)         -29.79%           49125         Remodel Total: Capital Outlay         14,246         20,075         9,000         16,661         16,450         16,450         (211)         -1.27%           Transfers         50446         KES Capital Projects Transfers         113,257         154,881         230,000         230,000         150,000         (80,000)         -34.78%           Interdepartmental Charges         113,257         154,881         230,000         230,000         150,000         (80,000)         -34.78%           Interdepartmental Charges         -         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%           1048         -         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%	48720	Minor Office Furniture	2,693	5,49	9 2,000	1,459	2,200	2,200	741	50.79%
48760         Minor Fire Fighting/Rescue Equip.         9,918         4,984         2,500         10,682         7,500         7,500         (3,182)         -29.79%           49125         Remodel Total: Capital Outlay         14,246         20,075         9,000         16,661         16,450         16,450         (211)         -1.27%           Transfers         50446         KES Capital Projects Total: Transfers         113,257         154,881         230,000         230,000         150,000         (80,000)         -34.78%           Interdepartmental Charges           61990         Administrative Service Fee Total: Interdepartmental Charges         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%           70tal: Interdepartmental Charges         -         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%				-					600	
49125         Remodel Total: Capital Outlay         -         104         2,500         -         3,000         3,000         3,000         -         -         -         -         -         -         -         3,000         3,000         3,000         - <td></td> <td>• •</td> <td>,</td> <td></td> <td></td> <td></td> <td>,</td> <td>,</td> <td>-</td> <td></td>		• •	,				,	,	-	
Total: Capital Outlay		0 0 1 1	9,918		,	,	,	,	, , ,	-29.79%
Transfers   Transfers   Transfers   Transfers   Transfers   113,257   154,881   230,000   230,000   150,000   150,000   (80,000)   -34.78%     Total: Transfers   T	49125						-,,,,,,		-,	-
50446         KES Capital Projects Total: Transfers         113,257         154,881         230,000         230,000         150,000         150,000         (80,000)         -34.78%           Interdepartmental Charges           61990         Administrative Service Fee Total: Interdepartmental Charges         -         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%           7         7         16,092         16,200         22,402         11,201         (4,999)         -30.86%		Total: Capital Outlay	14,246	20,07	5 9,000	16,661	16,450	16,450	(211)	-1.27%
Total: Transfers         113,257         154,881         230,000         230,000         150,000         150,000         (80,000)         -34.78%           Interdepartmental Charges           61990         Administrative Service Fee         -         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%           Total: Interdepartmental Charges         -         -         16,092         16,200         22,402         11,201         (4,999)         -30.86%	Transfe	ers								
Total: Transfers   113,257   154,881   230,000   230,000   150,000   150,000   (80,000)   -34.78%	50446	KES Capital Projects	113,257	7 154,88	1 230,000	230,000	150,000	150,000	(80,000)	-34.78%
61990 Administrative Service Fee 16,092 16,200 22,402 11,201 (4,999) -30.86% Total: Interdepartmental Charges - 16,092 16,200 22,402 11,201 (4,999) -30.86%					1 230,000	230,000	150,000	150,000	(80,000)	-34.78%
61990 Administrative Service Fee 16,092 16,200 22,402 11,201 (4,999) -30.86% Total: Interdepartmental Charges - 16,092 16,200 22,402 11,201 (4,999) -30.86%	Intord	nortmental Charges							,	
Total: Interdepartmental Charges 16,092 16,200 22,402 11,201 (4,999) -30.86%					16.000	16 200	22 402	11 201	(4.000)	20.069/
	01990			-						
Department Total         \$ 343,092         \$ 390,451         \$ 503,564         \$ 514,277         \$ 530,836         \$ 513,731         \$ (546)         -0.11%				-						
	Departi	ment Total	\$ 343,092	2 \$ 390,45	1 \$ 503,564	\$ 514,277	\$ 530,836	\$ 513,731	\$ (546)	-0.11%

	LINE-ITEM E	XPLANATI	ONS
40110	<b>Regular Wages.</b> Addition of a ¾ time administrator position to support service area operations and volunteer coordination.	43610	<b>Utilities.</b> Increased for anticipated increases in heating fuel and other utilities.
42263	<b>Training Supplies.</b> Increased for additional training opportunities at the McNeil Canyon Station.	43780	<b>Building &amp; Grounds Maintenance.</b> \$7,000 for repair/replacement of station sidewalk, \$3,000 for snow removal and \$2,500 for miscellaneous maintenance items.
43011	Contractual Services. The contract with the City of Homer for responding to emergencies within the Service Area, \$195,303. \$8,000 for service area operations feasibility study.	50446	Transfer to KES Capital Projects fund. Annual transfer to fund long-term capital replacement requirements. See the Capital Projects section of this document.
43510	Insurance Premium. Insurance premium for McNeil Station and anticipated workers compensation for ¾ time administrator position and 5 volunteer wildland firefighters.	61990	Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

For capital projects information on this department - See the Capital Projects Section - Pages 292-293 & 307

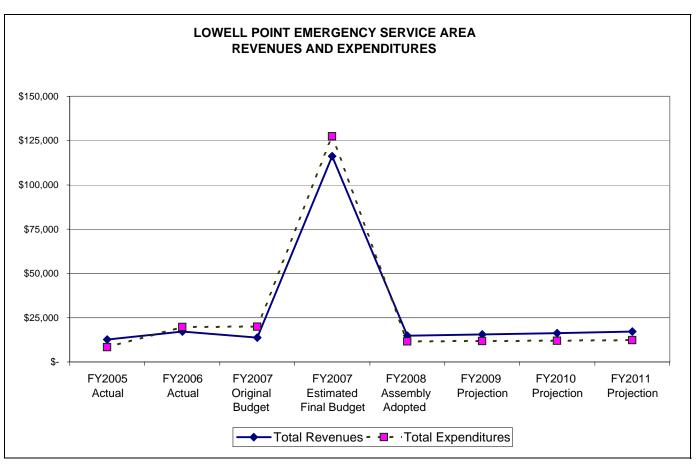
This page intentionally left blank

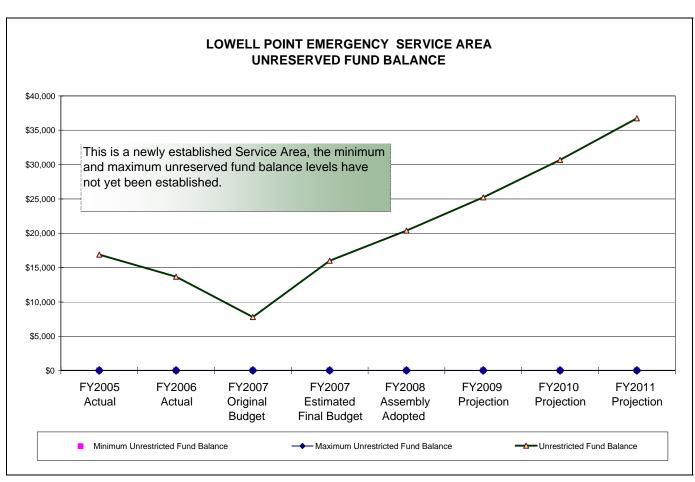
# LOWELL POINT EMERGENCY SERVICE AREA



Fund: 213 Lowell Point Emergency Service Area

FUND BUDGET:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Taxable Value (000's)					·	,	•	
Real	6,860	6,881	7,195	7,195	7,733	8,042	8,364	8,699
Personal	160	160	-	-	-	-	-	
	7,020	7,041	7,195	7,195	7,733	8,042	8,364	8,699
Mill Rate	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75
Revenues:								
Property Taxes								
Real	\$ 11,973	\$ 11,988	\$ 12,339	\$ 12,339	\$ 13,262	\$ 13,793	\$ 14,344	\$ 14,918
Personal	274	537	250	250	250	255	260	265
Interest	45	17	28	28	28	29	30	31
Motor Vehicle Tax	419	414	462	462	471	471	480	490
Total Property Taxes	12,711	12,956	13,079	13,079	14,011	14,548	15,114	15,704
Federal Revenues	-	-	-	71,338	-	-	-	-
State Revenue	-	4,200	-	31,175	-	-	-	-
Interest Earnings		-	691	691	720	916	1,135	1,380
Total Revenues	12,711	17,156	13,770	116,283	14,731	15,464	16,249	17,084
Expenditures:								
Personnel	-	-	820	720	836	853	870	887
Supplies	-	1,100	1,200	1,200	1,224	1,248	1,273	1,298
Services	4,656	4,844	8,951	53,403	9,130	9,313	9,499	9,689
Capital Outlay	3,729	13,688	7,677	70,047	-	-	-	-
Interdepartmental Charges	-	-	1,166	2,051	349	357	364	371
Total Expenditures	8,385	19,632	19,814	127,421	11,539	11,771	12,006	12,245
Net Results From Operations	4,326	(2,476)	(6,044)	(11,138)	3,192	3,693	4,243	4,839
Projected Lapse (10%)			1,981	12,742	1,154	1,177	1,201	1,225
Fund Balance Appropriated		2,476	4,063	-	-	-		
Excess/(Deficit)	4,326	-	-	1,604	4,346	4,870	5,444	6,064
Beginning Fund Balance	12,555	16,881	11,867	14,405	16,009	20,355	25,225	30,669
Fund Balance Appropriated	-	(2,476)	(4,063)	-	-	-	-	-
Surplus From Operations	4,326	-	-	1,604	4,346	4,870	5,444	6,064
Ending Fund Balance	16,881	14,405	7,804	16,009	20,355	25,225	30,669	36,733
Reserved Fund Balance	-	768	-	-	-	-	-	-
Unreserved Fund Balance	16,881	13,637	7,804	16,009	20,355	25,225	30,669	36,733
Total Fund Balance	\$ 16,881	\$ 14,405	\$ 7,804	\$ 16,009	\$ 20,355	\$ 25,225	\$ 30,669	\$ 36,733





Fund: 213 Lowell Point Emergency Service Area

Dept: 51510 Lowell Point Emergency Service Area Administration

Department Budget:	Y2005 Actual	FY2006 Actual	(	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:						
Personnel	\$ -	\$ -	\$	820	\$ 720	\$ 836
Supplies	-	1,100		1,200	1,200	1,224
Services	4,656	4,844		8,951	53,403	9,130
Capital Outlay	3,729	13,688		7,677	70,047	-
Interdepartmental Charges	-	-		1,166	2,051	349
Total Expenditures	\$ 8,385	\$ 19,632	\$	19,814	\$ 127,421	\$ 11,539

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Establish and provide fire suppression, emergency medical services, and education to the residents of the Lowell Point Emergency Service Area.

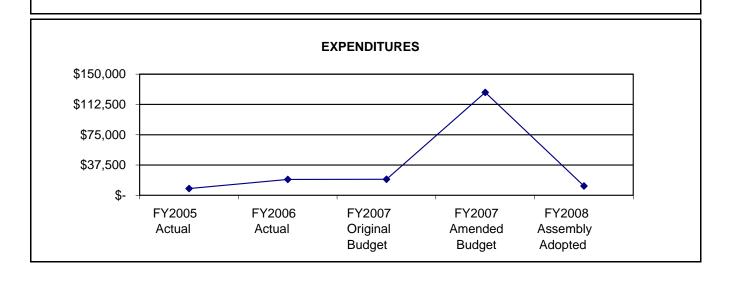
### **FY2008 OBJECTIVES:**

- Complete construction of a two bay fire station in the Lowell Point Service Area as funds allow – including electrical and mechanical functions.
- Complete construction on the 20,000-gallon underground tank, pump/generator building.
- Continue recruitment, training and certification programs for volunteers. Encourage and make attractive to Bear Creek volunteer fire Department to house one of their older pumper trucks at LPVFD.
- Continue to research sources for additional funding through grant applications and special events.
- Continue to repair and maintain existing fire equipment.

**PROGRAM CHANGES:** Remove emergency medical services from our program until voted on by the LPVFD and the Lowell Point Community.

### **ACCOMPLISHMENTS: FY2007**

- Purchased and installed a boiler for the fire station.
- Achieved significant progress on the inside construction of the fire station (office, training and utility rooms).
- Poured foundation for the floor of the pump house/generator building.
- Continued recruitment, training and certification programs for volunteers.
- Applied for and received a grant from the State for fire station improvements and upgrades.
- Utilized FEMA grant to purchase garage doors, sump pump, air exchange system, training, first responder exams, immunizations, etc.



**Fund 213** Department 51510 - Lowell Point Emergency Service Area

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly A Amended B	dopted &
Person	nel					-,			<u> </u>
40120	Temporary Wages	\$ -	\$ -	\$ 760	\$ 660	\$ 775	\$ 775	\$ 115	17.42%
40210	FICA		-	60	60	61	61	1	1.67%
	Total: Personnel	-	-	820	720	836	836	116	16.11%
Supplie	es .								
42110	Office Supplies	-	-	200	200	204	204	4	2.00%
42230	Fuel, Oils and Lubricants	-	-	1,000	1,000	1,020	1,020	20	2.00%
42263	Training Supplies	-	1,100	-	-	-	-	-	-
	Total: Supplies	-	1,100	1,200	1,200	1,224	1,224	24	2.00%
Service	es								
43011	Contractual Services	-	-	-	2,000	-	-	(2,000)	-100.00%
43014	Physical Examinations	-	-	-	20,352	-	-	(20,352)	-100.00%
43110	Communications	196	322	300	300	306	306	6	2.00%
43140	Postage	46	44	50	50	51	51	1	2.00%
43260	Training	-	-	-	22,000	-	-	(22,000)	-100.00%
43310	Advertising	-	-	-	100	-	-	(100)	-100.00%
43510	Insurance Premium	4,146	3,688	3,088	3,088	3,150	3,150	62	2.01%
43610	Utilities	122	714	3,313	3,313	3,379	3,379	66	1.99%
43720	Equipment Maintenance	14	-	1,200	1,200	1,224	1,224	24	2.00%
43780	Buildings/Grounds Maintenance	132	76	1,000	1,000	1,020	1,020	20	2.00%
	Total: Services	4,656	4,844	8,951	53,403	9,130	9,130	(44,273)	-82.90%
Capital	Outlay								
48311	Machinery and Equipment	-	-	-	21,750	-	-	(21,750)	-100.00%
48514	Firefighting/Rescue Equipment	-	-	-	1,175	-	-	(1,175)	-100.00%
48710	Minor Office Equipment	300	3,100	-	-	-	-	-	-
48740	Minor Machines and Equipment	-	-	-	8,990	-	-	(8,990)	-100.00%
48760	Minor Fire Fighting Equipment	-	-	-	250				
49125	Remodel	3,429	10,588	7,677	37,882	-	-	(37,882)	-100.00%
	Total: Capital Outlay	3,729	13,688	7,677	70,047	-	-	(69,797)	-99.64%
	partmental Charges								
61990	Admin Service Fee		-	1,166	2,051	699	349	(1,702)	-82.98%
	Total: Interdepartmental Charges	-	-	1,166	2,051	699	349	(1,702)	-82.98%
Departi	ment Total	\$ 8,385	\$ 19,632	\$ 19,814	\$ 127,421	\$ 11,889	\$ 11,539	\$ (115,632)	-90.75%

# LINE-ITEM EXPLANATIONS

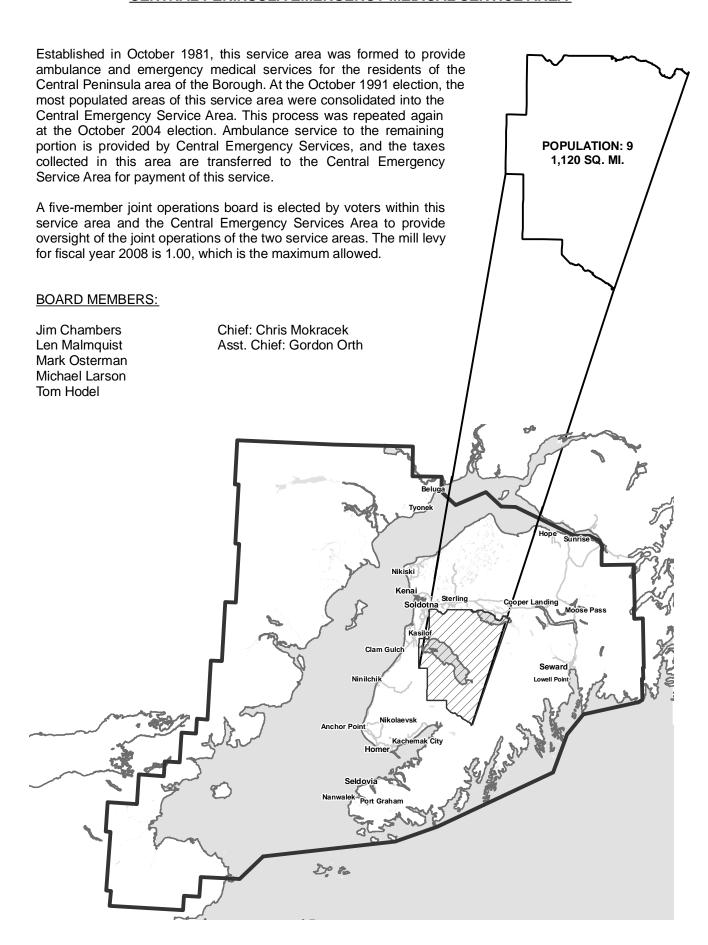
temporary administrative assistant.

43610 Utilities. To pay for utilities at the Lowell Point fire station.

40120 Temporary Wages. Cover costs for a 61990 Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

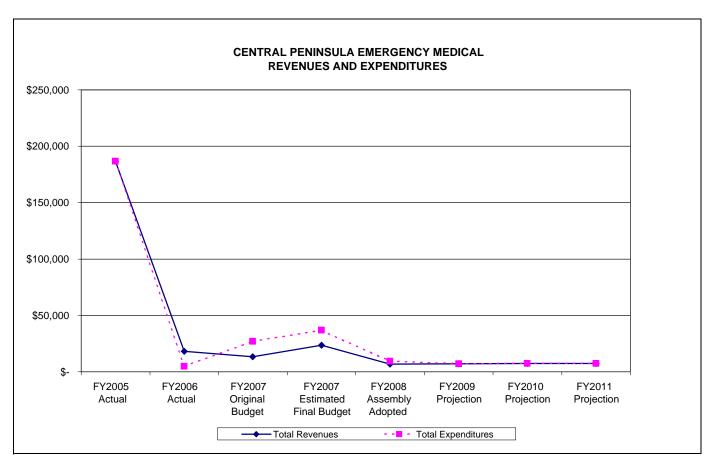
This page intentionally left blank

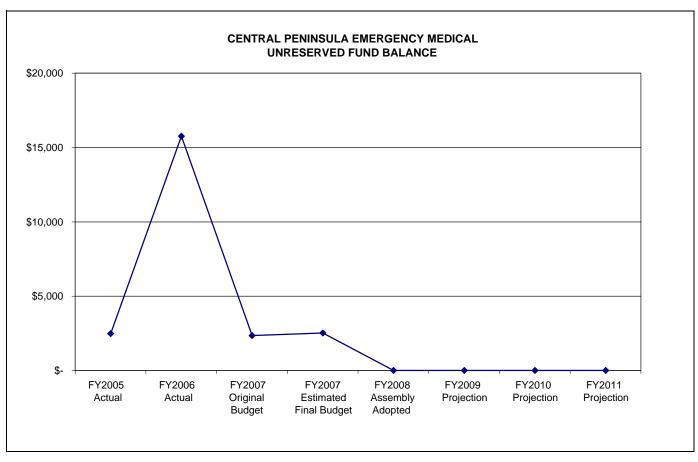
# CENTRAL PENINSULA EMERGENCY MEDICAL SERVICE AREA



Fund: 220 Central Peninsula Emergency Medical Service Area

Fund Budget:	EV0005	EV0000	FY2007	FY2007	FY2008	E\/0000	F)/0040	EV0044
	FY2005 Actual	FY2006 Actual	Original Budget	Estimated Final Budget	Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Taxable Value (000's)								
Real	164,884	2,841	3,753	3,753	4,440	4,618	4,802	4,994
Personal	2,398	1,904	2,776	2,776	2,497	2,547	2,598	2,650
Oil & Gas (AS 43.56)	7,060	-	-	-	-	-	-	
	174,342	4,745	6,529	6,529	6,937	7,165	7,400	7,644
Mill Rate	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Revenues:								
Property Taxes								
Real	\$ 167,072	\$ 6,914	\$ 3,753	\$ 3,753	\$ 4,440	\$ 4,525	\$ 4,706	\$ 4,895
Personal	4,743	3,705	2,720	2,989	2,447	2,496	2,546	2,597
Oil & Gas (AS 43.56)	7,060	-	-	-		-	-	-
Interest	1,219	924	_	-	_	-	-	_
Motor Vehicle Tax	6,606	6,538	6,836	6,836	_	_	-	-
Total Property Taxes	186,700	18,081	13,309	13,578	6,887	7,021	7,252	7,492
Otata Davisson				40.000				
State Revenue	- 100 700	-	-	10,000		7.004	7.050	7 100
Total Revenues	186,700	18,081	13,309	23,578	6,887	7,021	7,252	7,492
Expenditures:								
Services	-	-	-	9,705	_	_	-	_
Interdepartmental Charges	_	_	_	295	_	_	-	_
Total Expenditures	-	-	-	10,000	-	-	-	-
On another Toronton Tor								
Operating Transfers To:	100 700	4.000	00.000	00.000	0.400	7.004	7.050	7.400
Central Emergency Services	186,700	4,800	26,828	26,828	9,400	7,021	7,252	7,492
Total Operating Transfers	186,700	4,800	26,828	26,828	9,400	7,021	7,252	7,492
Total Expenditures and								
Operating Transfers	186,700	4,800	26,828	36,828	9,400	7,021	7,252	7,492
Net Results From Operations	-	13,281	(13,519)	(13,250)	(2,513)	-	-	_
			40.540	40.050	0.540			
Fund Balance Appropriated		-	13,519	13,250	2,513	-	-	<del>-</del>
Excess/(Deficit)	_	13,281	-	-	-	-	-	
Beginning Fund Balance	2,482	2,482	15,861	15,763	2,513	-	-	-
Fund Balance Appropriated	-	-	(13,519)	(13,250)	(2,513)	-	-	-
Surplus From Operations	-	13,281	-	-		-	-	-
Ending Fund Balance	2,482	15,763	2,342	2,513	-	-	-	
Reserved Fund Balance	-	-	-	-	-	-	-	-
Unreserved Fund Balance	2,482	15,763	2,342	2,513	-	-	-	
Total Fund Balance	\$ 2,482	15,763	\$ 2,342	\$ 2,513	\$ -	\$ -	\$ -	\$ -





Fund:	220	Central Peninsula Emergency Medical
Dept:	52110	<b>Central Peinsula EMSA Administration</b>

Department Budget:	-	FY2005 Actual	-	Y2006 Actual	(	Y2007 Original Budget	A	Y2007 mended Budget	As	Y2008 sembly dopted
Expenditures:										
Services	\$	-	\$	-	\$	-	\$	9,705	\$	-
Interdepartmental Charges		-		-		-		295		-
Total Expenditures		-		-		-		10,000		-
Operating Transfers To:										
Special Revenue Fund:										
Central Emergency Service Area		186,700		4,800		26,828		26,828		9,400
Total Operating Transfers		186,700		4,800		26,828		26,828		9,400
Total Expenditures and										
Operating Transfers	\$	186,700	\$	4,800	\$	26,828	\$	36,828	\$	9,400

### **DEPARTMENT FUNCTION**

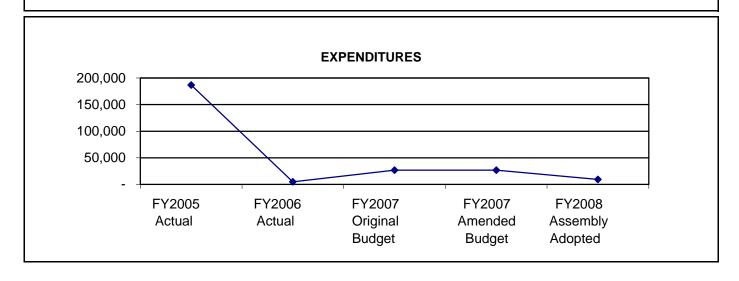
**GENERAL OBJECTIVES:** Emergency medical services for the Central Peninsula Emergency Medical Service Area (CPEMSA) are provided by Central Emergency Services with compensation provided by the transfer of funds collected by a one mill levy in the CPEMSA.

This service area size was greatly reduced during fiscal year 2005 with the induction of most of the service area into the Central Emergency Service Area.

**FY2008 OBJECTIVES:** See Central Emergency Service Area budget.

PROGRAM CHANGES: None.

**PERFORMANCE MEASURES:** See Central Emergency Service Area budget.



Fund 220 Department 52110 - Central Peninsula EMSA Administration

_	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Services								
43011 Contractual Services	\$ -		\$ -	\$ 9,705	\$ -	\$ -	\$ (9,705)	-100.00%
Total Services	-	-	-	9,705	-	-	(9,705)	-100.00%
Transfers								
50211 Tfr Central Emergency Services	186,700	4,800	26,828	26,828	9,400	9,400	(17,428)	-64.96%
Total: Transfers	186,700	4,800	26,828	26,828	9,400	9,400	(17,428)	-64.96%
Interdepartmental Charges								
61990 Admin Service Fee	_	_	_	295	-	-	(295)	-100.00%
Total: Interdepartmental Charges	-	-	-	295	-	-	(295)	-100.00%
Department Total	\$ 186,700	\$ 4,800	\$ 26,828	\$ 36,828	\$ 9,400	\$ 9,400	\$ (27,428)	-74.48%

## LINE-ITEM EXPLANATION

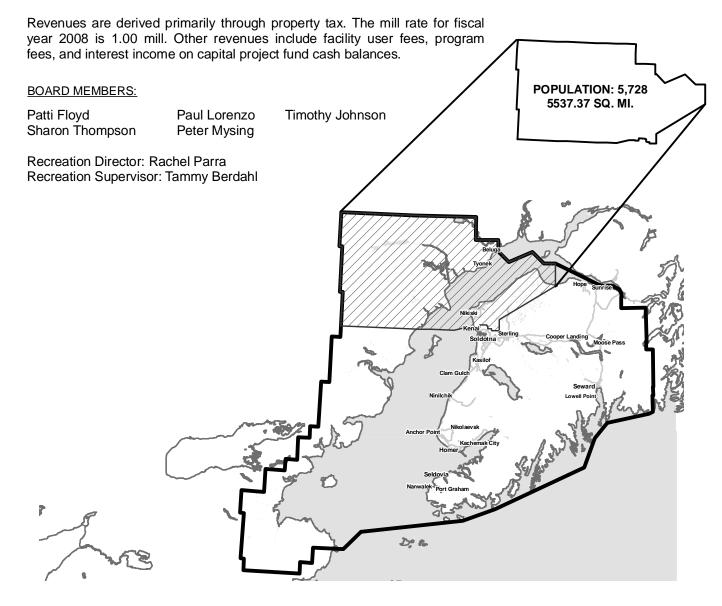
# 50211 Transfer to Central Emergency Services fund. Transfer funding to CES for providing emergency medical services for the CPEMSA. See CES for description of activity.

This page intentionally left blank

## NORTH PENINSULA RECREATION SERVICE AREA

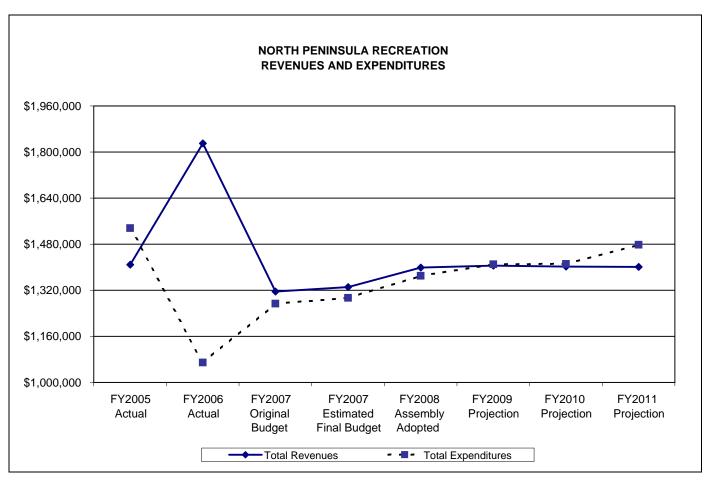
The recreation service area was formed to provide recreation services for the Nikiski and Tyonek area residents. Established in 1974, five elected members serve on its board. The service area has six full-time employees, one 3/4 time and two permanent part-time positions. Programs include youth basketball, volleyball, flag football, dodge ball, hockey, teen night, open gym schedule, and arts and crafts. The service area sponsors "Family Fun" in June as a community wide gathering. The Boys & Girls Club of South Central Alaska provides the recreation for Tyonek.

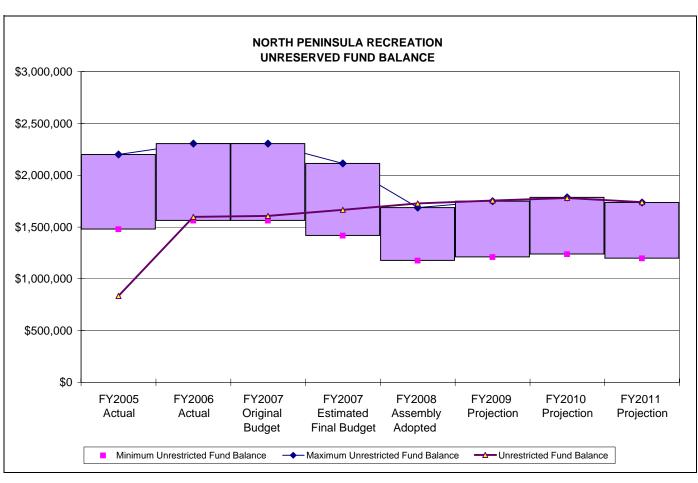
Facilities in Nikiski, operated/owned by the North Peninsula Recreation Service Area, consist of an enclosed swimming pool with waterslide, multipurpose fields, a covered natural ice rink, two running trails, skateboard park and two racquetball courts with exercise area and a community center. In May 1993, the service area voters approved a \$3 million bond issue to plan, design, and constructing renovations to the pool facility. The construction was completed in August 1994 and the bond was paid off in fiscal year 2004. In 1996, the Jason Peterson Memorial Ice Rink was covered and enclosed on three sides. The addition of two warm-up huts and a maintenance facility was completed in 1997. In 1999, the service area purchased 60 acres, adjacent to the existing complex, for future expansion. In 2004 the Nikiski Elementary School closed and became vacant. The service area had adopted the vacant school as our "Nikiski Community Recreation Center" (NCRC). The NCRC currently includes a Teen Center, Full Swing Golf Simulator, Gymnasium used for sporting activities and leagues, and a banquet room and classroom space used for rentals for small and large group gatherings. Plans for future limited renovation of the Nikiski Community Recreation Center are on the drawing board. This would provide additional square footage for programs and facility use.



Fund: 225 North Peninsula Recreation Service Area

Fund Budget:	F)/000F	F)/0000	FY2007	FY2007	FY2008	F\/0000	F)/0040	E)/0044
	FY2005 Actual	FY2006 Actual	Original Budget	Estimated Final Budget	Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Taxable Value (000's)						1	.,	-,
Real	615,721	600,838	615,368	615,368	642,885	655,743	668,858	682,235
Personal	34,486	37,686	36,886	36,886	34,384	35,072	35,773	36,489
Oil & Gas (AS 43.56)	546,134 1,196,341	453,530 1,092,054	434,530 1,086,784	434,530 1,086,784	457,697 1,134,966	443,966 1,134,780	421,768 1,126,398	400,679 1,119,403
Mill Rate	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Revenues:								
Property Taxes Real	\$ 615,241	\$ 594,719	\$ 615,368	\$ 615,368	\$ 642,885	\$ 655,743	\$ 668,858	\$ 682,235
Personal	36,536	38,588	36,148	36,148	33,696	34,370	35,058	35,759
Oil & Gas (AS 43.56)	573,174	449,089	434,530	434,530	457,697	443,966	421,768	400,679
Interest	3,924	1,923	4,397	4,397	4,573	4,756	4,851	4,948
Motor Vehicle Tax	14,997	14,791	15,467	15,467	15,467	15,931	16,409	16,901
Total Property Taxes	1,243,872	1,099,110	1,105,910	1,105,910	1,154,318	1,154,766	1,146,944	1,140,522
State Revenue	-	12,848	-	15,088	-	-	-	-
Interest Earnings	-	-	43,679	43,679	74,950	77,710	78,995	80,135
Other Revenue	164,560	168,122	166,485	166,485	169,815	173,211	176,675	180,209
Total Revenues	1,408,432	1,280,080	1,316,074	1,331,162	1,399,083	1,405,687	1,402,614	1,400,866
Other Financing Sources: Transfer From Other Funds		550,000						
Total Other Financing Sources	-	550,000	-	-	-	-	-	
Total Revenues and Other								
Financing Sources	1,408,432	1,830,080	1,316,074	1,331,162	1,399,083	1,405,687	1,402,614	1,400,866
Expenditures:								
Personnel	602,715	592,483	672,262	687,350	707,111	735,395	764,811	795,404
Supplies	85,002	85,408	100,950	108,069	100,950	102,969	105,028	107,129
Services Capital Outlay	271,653 8,436	336,853 3,766	375,595 2,500	369,061 7,400	445,240 2,500	454,145 2,550	463,228 2,601	472,492 2,653
Interdepartmental Charges	17,947	3,700	71,957	7,400	39,335	40,471	41,740	43,052
Total Expenditures	985,753	1,018,510	1,223,264	1,243,837	1,295,136	1,335,530	1,335,668	1,377,678
Operating Transfers To:								
Capital Projects Fund	550,000	50,000	50,000	50,000	75,000	75,000	75,000	100,000
Total Operating Transfers	550,000	50,000	50,000	50,000	75,000	75,000	75,000	100,000
Total Expenditures and Operating Transfers	1,535,753	1,068,510	1,273,264	1,293,837	1,370,136	1,410,530	1,410,668	1,477,678
Operating Transiers	1,000,700	1,000,510	1,273,204	1,293,637	1,370,130	1,410,550	1,410,000	1,477,076
Net Results From Operations	(127,321)	761,570	42,810	37,325	28,947	(4,843)	(8,054)	(76,812)
Projected Lapse (2.5%)	-	-	30,582	31,096	32,378	33,388	33,392	34,442
Fund Balance Appropriated	127,321	-	-		-	-	-	42,370
Excess/(Deficit)		761,570	73,392	68,421	61,325	28,545	25,337	
Beginning Fund Balance	962,896	835,575	1,533,254	1,597,145	1,665,566	1,726,891	1,755,436	1,780,773
Fund Balance Appropriated	(127,321)	-	-	-	-	-	-	(42,370)
Surplus From Operations	-	761,570	73,392	68,421	61,325	28,545	25,337	-
Ending Fund Balance	835,575	1,597,145	1,606,646	1,665,566	1,726,891	1,755,436	1,780,773	1,738,403
Reserved Fund Balance	667	667	-	-		-	-	-
Unreserved Fund Balance	834,908	1,596,478	1,606,646	1,665,566	1,726,891	1,755,436	1,780,773	1,738,403
Total Fund Balance	\$ 835,575	\$ 1,597,145	\$ 1,606,646	\$ 1,665,566	\$ 1,726,891	\$ 1,755,436	\$ 1,780,773	\$ 1,738,403
		, :	, -	, -			, -	





Fund: 225 North Peninsula Recreation Service Area

Dept: 61110 North Peninsula Recreation Service Area Administration

Department Budget:		FY2005 Actual		FY2006 Actual		FY2007 Original Budget	,	FY2007 Amended Budget		FY2008 Assembly Adopted
Expenditures:										
Personnel	\$	602,715	\$	592,483	\$	672,262	\$	687,350	\$	707,111
Supplies		85,002		85,408		100,950		108,069		100,950
Services		271,653		336,853		375,595		369,061		445,240
Capital Outlay		8,436		3,766		2,500		7,400		2,500
Interdepartmental Charges		17,947		-		71,957		71,957		39,335
Total Expenditures		985,753		1,018,510		1,223,264		1,243,837		1,295,136
Operating Transfers To:										
Capital Projects Fund		550,000		50,000		50,000		50,000		75,000
Total Operating Transfers	'	550,000		50,000		50,000		50,000		75,000
Total Expenditures and										
Operating Transfers	\$	1,535,753	\$	1,068,510	\$	1,273,264	\$	1,293,837	\$	1,370,136
Full Time Equivalents		13.50		13.25		13.25		13.25		13.25

## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Provide recreation programs for the public, including swimming lessons, water safety, recreation, and sports programs. Promote health and safety through education, participation, and recreation. Maintain and operate the following facilities: Nikiski Pool, Exercise Room with raquetball/wallyball courts, Jason Peterson Memorial Hockey Rink, Nikiski Community trails and Nikiski Pool trails, Multipurpose fields, and the Nikiski Community Recreation Center (NCRC).

## **FY2008 OBJECTIVES:**

- Promote use of the NCRC through programs and community use.
- Develop teen center programs at the NCRC.
- Replace pool surge tank and high rate sand filters.
- Update policy and procedure manuals for staff.

#### **PROGRAM CHANGES:**

Increased hours of operations at NCRC to accommodate programs.

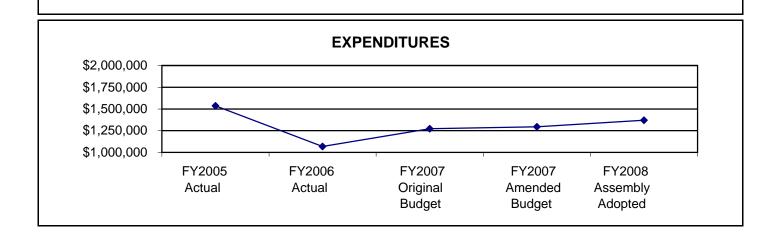
## **ACCOMPLISHMENTS: FY2007**

- Installed full swing golf simulator.
- Installed Ultra-violet disinfection system at pool.
- Installed new reader board & signage at NCRC.
- Staff training in CPR.

#### **PERFORMANCE MEASURES-Participants Served:**

	2006	2007	2008
	<u>Actual</u>	<b>Projected</b>	<b>Estimated</b>
Nikiski Pool	51,059	55,000	55,000
Recreation *	420	500	500
Courts/Exercise	1,000	1,100	1,110
Summer Camp	419	500	500
Other Programs	1 780	2.120	2.620

\*Includes: Arts & Crafts, flag football, Basketball, Volleyball, and Dodge ball



Fund 225
Department 61110 - North Peninsula Recreation Administration

		FY2005 Actual		FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	1	Difference B Assembly Ad Amended Bu	opted &
Person	nel				_	-		•			
40110	Regular Wages	\$ 284,18	0 \$	276,626	\$ 298,061	\$ 298,061	\$ 317,765	\$ 317,765	\$	19,704	6.61%
40120	Temporary Wages	118,40	0	108,606	146,939	146,939	146,942	146,942		3	0.00%
40130	Overtime Wages	1,86	8	1,874	2,561	2,561	2,726	2,726		165	6.44%
40210	FICA	34,17	4	33,697	33,750	33,750	39,157	39,157		5,407	16.02%
40221	PERS	38,90	3	49,980	70,722	85,810	123,631	72,744		(13,066)	-15.23%
40321	Health Insurance	89,06	1	85,521	89,125	89,125	92,690	92,690		3,565	4.00%
40322	Life Insurance	73	8	672	776	776	827	827		51	6.57%
40410	Leave	30,71	9	27,496	26,221	26,221	29,254	29,254		3,033	11.57%
40411	Sick Leave	4,04	8	2,604	4,107	4,107	5,006	5,006		899	21.89%
40511	Other Benefits	62	4	5,407	-	-	-	-		-	-
	Total: Personnel	602,71	5	592,483	672,262	687,350	757,998	707,111		19,761	2.87%
Supplie											
42110	Office Supplies	2,22	0	2,784	3,800	3,800	3,800	3,800		-	0.00%
42120	Computer Software		-	210	750	350	750	750		400	114.29%
42210	Operating Supplies	56,43		47,429	60,000	64,964	60,000	60,000		(4,964)	-7.64%
42230	Fuel, Oils and Lubricants	1,65		2,169	3,000	2,500	3,000	3,000		500	20.00%
42250	Uniforms	3,58	1	2,217	2,400	2,400	2,400	2,400		-	0.00%
42310	Repair/Maint Supplies	9,73	6	20,698	22,000	23,755	22,000	22,000		(1,755)	-7.39%
42360	Motor Vehicle Supplies		-	13	1,000	300	1,000	1,000		700	233.33%
42410	Small Tools	1,92		990	1,000	1,000	1,000	1,000		-	0.00%
42960	Recreational Supplies	9,45		8,898	7,000	9,000	7,000	7,000		(2,000)	-22.22%
	Total: Supplies	85,00	2	85,408	100,950	108,069	100,950	100,950		(7,119)	-6.59%
Service											
43011	Contractual Services	25,26		26,304	27,000	26,000	29,890	29,890		3,890	14.96%
43014	Physical Examinations	33		417	1,000	-	1,000	1,000		1,000	-
43110	Communications	6,28		5,759	5,500	5,500	5,500	5,500		-	0.00%
43140	Postage	1,51		1,635	4,000	1,500	4,000	4,000		2,500	166.67%
43210	Transportation/Subsistence	11,21		11,822	12,398	12,398	12,800	12,800		402	3.24%
43260	Training	2,81		2,950	2,600	3,000	3,000	3,000		<del>.</del>	0.00%
43310	Advertising	6,85		6,441	5,500	6,500	6,000	6,000		(500)	-7.69%
43410	Printing	20		258	2,800	800	2,800	2,800		2,000	250.00%
43510	Insurance Premium	41,69		57,487	55,597	55,597	53,585	53,585		(2,012)	-3.62%
43610	Utilities	131,02	2	153,533	165,200	165,200	206,500	206,500		41,300	25.00%
43750	Vehicle Maintenance		-	1,673	1,500	2,600	1,500	1,500		(1,100)	-42.31%
43780	Buildings/Grounds Maintenance	36,92		30,857	48,000	47,966	48,000	48,000		34	0.07%
43810	Rents and Operating Leases	3,07		33,897	37,500	37,500	63,665	63,665		26,165	69.77%
43920	Dues and Subscriptions	96		670	1,000	1,000	1,000	1,000		-	0.00%
43960	Recreation Program Expenses Total: Services	3,49 271,65		3,150 336,853	6,000 375,595	3,500 369,061	6,000 445,240	6,000 445,240		2,500 76,179	71.43% 20.64%
Canital	Outlay										
48710	Minor Office Equipment	1,88	3	430	_	2,900	_	_		(2,900)	-100.00%
48740	Minor Machines & Equipment	5,33			_	2,500	-	-		(2,500)	-100.00%
48755	Minor Recreational Equipment	1,22		3,336	2,500	2,000	2,500	2,500		500	25.00%
10700	Total: Capital Outlay	8,43		3,766	2,500	7,400	2,500	2,500		(4,900)	-66.22%
Transfe	ers										
50459	North Pen Rec Capital Projects	550,00	0	50,000	50,000	50,000	75,000	75,000		25,000	50.00%
	Total: Transfers	550,00		50,000	50,000	50,000	75,000	75,000		25,000	50.00%
Interde	partmental Charges										
60000	Charges (To)/From Other Depts.	17,94	7	-	-	-	-	-		-	-
61990	Admin Service Fee		-	-	71,957	71,957	78,670	39,335		(32,622)	-45.34%
	Total: Interdepartmental Charges	17,94	7	-	71,957	71,957	78,670	39,335		(32,622)	-45.34%
Donorti	ment Total	\$ 1,535,75	3 \$	1,068,510	\$ 1,273,264	\$ 1,293,837	\$ 1,460,358	\$ 1,370,136	\$	76,299	5.90%

#### **Fund 225**

#### Department 61110 - North Peninsula Recreation Administration - Continued

## **LINE-ITEM EXPLANATIONS**

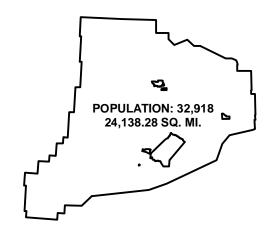
- 40110 Regular Wages. Staff includes: Recreation Director, Recreation Supervisor, Pool Supervisor, Maintenance Mechanic II, Shift Supervisor, Secretary, 11/4 lifeguards, and a 1/2 time Instructor-Lifeguard.
- 43011 Contractual Services. Includes contract with Boys & Girls Club to provide services and programs for the village of Tyonek (\$14,000), Siemens air handler diagnostic (\$7,550), and miscellaneous smaller contracts (\$8,340).
- **43610 Utilities.** Increased due to the increase in electric, natural gas and propane to operate the facilities.
- 43810 Rents & Operating Leases. For anticipated rent/utilities/insurance payment for the Nikiski Community Recreation Center to the Borough's Land Management fund. Increase due to additional square footage and increase in utility cost.
- **50459** Transfer to Capital Projects Fund. To transfer funds necessary to complete capital improvement projects.
- 61990 Admin Service Fee. Fees charged to service area and departments to cover a portion of the costs associated with providing general government services.

FOR CAPITAL PROJECTS INFORMATION ON THIS Department - SEE THE CAPITAL PROJECTS SECTION - PAGES 292-293 & 308

## **ROAD SERVICE AREA**

Four road maintenance service areas were established in 1982 after voter approval. During fiscal year 1991-92 the Borough Assembly consolidated the four areas into one borough-wide area for greater efficiency. A seven-member board, with at least one representative from each of the four former service areas and three at-large members, is appointed by the Mayor and confirmed by the Assembly for three-year terms. The Roads Director and six staff oversee the maintenance.

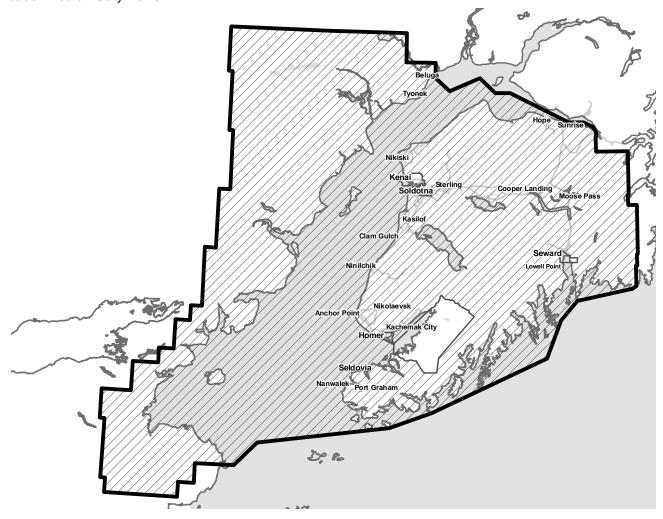
The mill levy for fiscal year 2008 is set at 1.3 mills. In addition to tax revenues, funding is allocated from state revenue sharing based on the number of road miles serviced by the Road Service Area.



## **BOARD MEMBERS:**

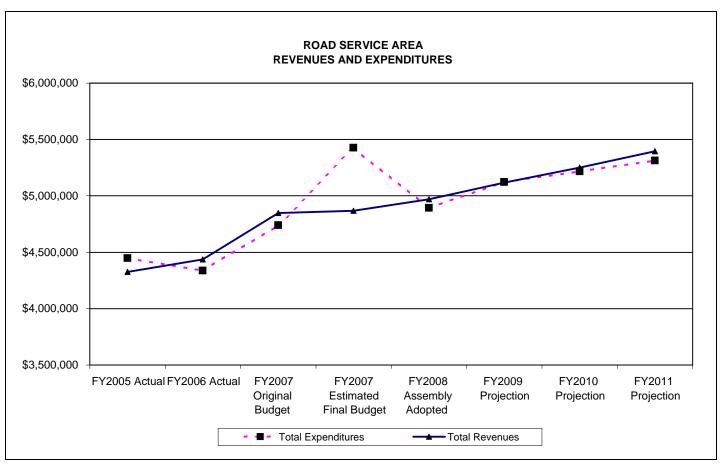
Norm Blakeley John Bonk Cam Shafer Stan A. (Sam) McLane Joseph Ross Michael Peek Ronald Wille

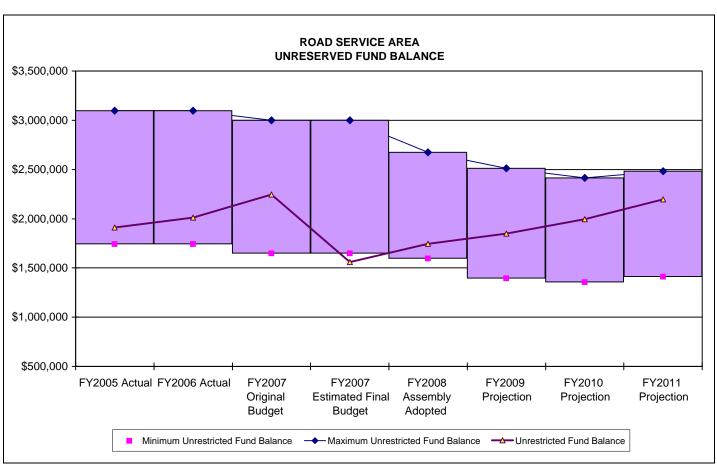
Roads Director: Gary Davis



Fund: 236 Road Service Area

Fund Budget:			FY2007	EV2007	EV2008			
runa Buaget:		FY2006	Original	FY2007 Estimated	FY2008 Assembly	FY2009	FY2010	FY2011
	FY2005 Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Taxable Value (000's)						-	-	
Real	2,258,500	2,427,010	2,648,634	2,648,634	2,974,827	3,093,820	3,217,573	3,346,276
Personal	92,663	113,500	102,685	102,685	100,671	102,684	104,738	106,833
Oil & Gas (AS 43.56)	606,769	544,881	538,136	538,136	588,277	570,629	542,097	514,992
	2,957,932	3,085,391	3,289,455	3,289,455	3,663,775	3,767,133	3,864,408	3,968,101
Mill Rate	1.50	1.40	1.40	1.40	1.30	1.30	1.30	1.30
Revenues:								
Property Taxes								
Real	\$ 3,165,804	\$ 3,375,371		\$ 3,708,088	\$ 3,867,275	\$ 4,021,966	\$ 4,182,845	\$ 4,350,159
Personal	147,227	156,729	140,884	140,884	128,255	130,820	133,436	136,105
Oil & Gas (AS 43.56)	882,444	762,003	753,390	753,390	764,760	741,817	704,726	669,490
Interest	16,111	12,728	9,205	9,205	9,521	9,789	10,042	10,312
Motor Vehicle Tax Total Property Taxes	4,325,743	112,884 4,419,715	130,924 4,742,491	130,924 4,742,491	130,924 4,900,735	133,483 5,037,875	136,153 5,167,202	138,876 5,304,942
Total Floperty Taxes	4,323,743	4,419,713	4,742,431	4,742,491	4,900,733	3,037,073	3,107,202	3,304,942
State Revenue	-	16,651	-	18,987	-	-	-	-
Interest Earnings		-	106,336	106,336	70,171	78,577	83,219	89,837
Total Revenues	4,325,743	4,436,366	4,848,827	4,867,814	4,970,906	5,116,452	5,250,421	5,394,779
Expenditures:								
Personnel	574,474	620,469	654,799	677,271	680,795	708,027	736,348	765,802
Supplies	26,176	32,331	30,500	69,825	66,600	67,932	69,291	70,677
Services	2,402,041	2,604,764	2,581,072	2,512,858	2,719,092	2,773,474	2,828,943	2,885,522
Capital Outlay	46,180	7,281	38,500	63,955	38,000	38,760	39,535	40,326
Interdepartmental Charges		64	206,554	206,554	109,594	112,131	114,816	117,573
Total Expenditures	3,048,871	3,264,909	3,511,425	3,530,463	3,614,081	3,700,324	3,788,933	3,879,900
Operating Transfers To:								
Capital Projects Fund	1,400,000	755,955	1,000,000	1,666,153	1,250,000	1,250,000	1,250,000	1,250,000
Special Revenue Fund	1,400,000	316,149	228,863	228,863	28,430	174,000	178,080	182,242
Total Operating Transfers	1,400,000	1,072,104	1,228,863	1,895,016	1,278,430	1,424,000	1,428,080	1,432,242
Total Expenditures and								
Operating Transfers	4,448,871	4,337,013	4,740,288	5,425,479	4,892,511	5,124,324	5,217,013	5,312,142
Net Results From Operations	(123,128)	99,353	108,539	(557,665)	78,395	(7,872)	33,408	82,637
Projected Lapse (3%)	-	-	105,343	105,914	108,422	111,010	113,668	116,397
Fund Balance Appropriated	123,128	-	-	451,751	-	-	-	<u>-</u>
Excess/(Deficit)		99,353	213,882	-	186,817	103,138	147,076	199,034
Beginning Fund Balance	2,034,875	1,911,747	2,030,716	2,011,100	1,559,349	1,746,166	1,849,304	1,996,380
Fund Balance Appropriated	(123,128)	-	-	(451,751)	-	-	-	-
Surplus From Operations	-	99,353	213,882	-	186,817	103,138	147,076	199,034
Ending Fund Balance	1,911,747	2,011,100	2,244,598	1,559,349	1,746,166	1,849,304	1,996,380	2,195,414
Reserved Fund Balance	-	-	-	-	-	-	-	-
Unreserved Fund Balance	1,911,747	2,011,100	2,244,598	1,559,349	1,746,166	1,849,304	1,996,380	2,195,414
Total Fund Balance	\$ 1,911,747	\$ 2,011,100	\$ 2,244,598	\$ 1,559,349	\$ 1,746,166	\$ 1,849,304	\$ 1,996,380	\$ 2,195,414





Fund: 236 Roads Fund
Dept: 33950 Road Service Area

Department Budget:	FY2005 FY2006 Actual Actual		FY2007 Original Budget		FY2007 Amended Budget	FY2008 Assembly Adopted	
Expenditures:							
Personnel	\$ 574,474	\$	620,469	\$ 654,799	\$	677,271	\$ 680,795
Supplies	26,176		32,331	30,500		69,825	66,600
Services	2,402,041		2,604,764	2,581,072		2,512,858	2,719,092
Capital Outlay	46,180		7,281	38,500		63,955	38,000
Interdepartmental Charges	-		64	206,554		206,554	109,594
Total Expenditures	3,048,871		3,264,909	3,511,425		3,530,463	3,614,081
Operating Transfers To: Capital Projects Fund Special Revenue Fund	 1,400,000		755,955 316,149	1,000,000 228,863		1,666,153 228,863	1,250,000 28,430
Total Operating Transfers	1,400,000		1,072,104	1,228,863		1,895,016	1,278,430
Total Expenditures and							
Operating Transfers	\$ 4,448,871	\$	4,337,013	\$ 4,740,288	\$	5,425,479	\$ 4,892,511
Staffing History:	6.00		7.00	7.00		7.00	7.00

## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Provide appropriate summer and winter road maintenance on roads included on our maintenance system, upgrade maintained roads to Road Service Area standards through the capital improvement projects (CIP) program, administer right-of-way permit system, and assist the public in right-of-way concerns. Administer dust control program and abandoned vehicle policy. Install all road signage as needed.

## **FY2008 OBJECTIVES:**

- · Perform CIP upgrades to ten roads.
- Expend Federal and State grant funds for designated road projects.
- Pursue and complete proposed road swap program with State of Alaska Dept. of Transportation and Public Facilities.
- Expand dust control program.
- Continue to implement street name change program.

## **ACCOMPLISHMENTS: FY2007**

- Completed seven CIP's that brought nine roads up to standards.
- Contracted with consultant to perform environmental work on Keystone Drive.
- Completed recommended update of road standards.

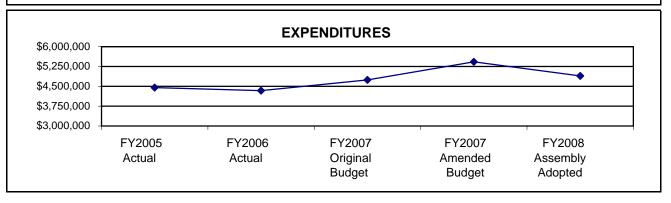
- Expanded dust control program to include 162 miles of gravel road to receive calcium chloride.
- Certified 5 miles of road into maintenance program.

PROGRAM CHANGES: None

## **PERFORMANCE MEASURES:**

\*Average FY07 maintenance cost per mile is \$3,215

	2005 Actual	2006 <u>Actual</u>	2007 Estimated	2008 Projected
Right of Way Permits Issued	212	206	200	200
Abandoned Vehicles Removed	9	13	25	25
Dust Control Mileage	148	162	170	170
Roads Upgraded To RSA Standards	7	9	9	13
Street Signs Replace	ced	396	500	400



Fund 236 Department 33950 - Road Service Area

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ac Amended Bu	dopted &
Personnel	,							<u> </u>
40110 Regular Wages	\$ 342,407	\$ 361,906	\$ 373,140	\$ 373,140	\$ 390,465	\$ 390,465	\$ 17,325	4.64%
40120 Temporary Wages	18,767	17,682	19,141	25,126	19,141	19,141	(5,985)	-23.82%
40130 Overtime Wages	1,876	2,038	4,999	2,499	5,666	5,666	3,167	126.73%
40210 FICA	31,154	33,148	35,254	35,254	36,857	36,857	1,603	4.55%
40221 PERS	44,810	64,275	89,001	107,988	152,794	89,903	(18,085)	-16.75%
40321 Health Insurance	81,732	82,493	80,500	80,500	83,720	83,720	3,220	4.00%
40322 Life Insurance	866	908	946	946	987	987	41	4.33%
40410 Leave	43,983	48,120	41,978	41,978	44,148	44,148	2,170	5.17%
40411 Sick Leave	8,569	9,021	9,540	9,540	9,860	9,860	320	3.35%
40511 Other Benefits	310	878	300	300	9,660	9,860	(252)	-84.00%
Total: Personnel	574,474	620,469	654,799	677,271	743,686	680,795	3,524	0.52%
Total. Tersonner	374,474	020,403	054,733	011,211	7-43,000	000,793	3,324	0.52 /0
Supplies								
42020 Signage Supplies	-	-	-	38,500	30,000	30,000	(8,500)	-22.08%
42110 Office Supplies	2,762	3,840	2,500	2,475	2,500	2,500	25	1.01%
42120 Computer Software	-	-	-	242	-	-	(242)	-100.00%
42230 Fuel, Oils and Lubricants	19,377	23,305	24,000	24,000	28,800	28,800	4,800	20.00%
42310 Repair & Maintenance Supplies	608	431	500	158	500	500	342	216.46%
42360 Motor Vehicle Repair Supplies	2,169	4,440	3,000	3,700	4,000	4,000	300	8.11%
42410 Small Tools	1,260	315	500	750	800	800	50	6.67%
Total: Supplies	26,176	32,331	30,500	69,825	66,600	66,600	(3,225)	-4.62%
Services								
43011 Contractual Services	35,952	32,203	35,000	24,319	35,000	35,000	10,681	43.92%
43020 Sign Installation	19,468	25,688	20,000	24,513	33,000	33,000	10,001	45.5270
43110 Communications	10,438	9,758	12,000	12,000	12,000	12,000	-	0.00%
	785	713	800	800	800	800	-	0.00%
43140 Postage							4.405	
43210 Transportation/Subsistence	10,325	8,029	10,720	9,875	11,040	11,040	1,165	11.80%
43250 Freight and Express	34	-	-				-	
43260 Training	1,490			2,176	895	895	(1,281)	-58.87%
43310 Advertising	10,130	5,569	10,000	10,051	10,000	10,000	(51)	-0.51%
43510 Insurance Premium	7,139	9,976	22,333	22,333	25,901	25,901	3,568	15.98%
43600 Project Management	3,538	-	-	-	-	-	-	-
43610 Utilities	2,767	2,564	3,776	3,776	4,532	4,532	756	20.02%
43720 Equipment Maintenance	1,033	914	1,500	1,500	1,500	1,500	-	0.00%
43750 Vehicle Maintenance	-	17	2,500	2,500	2,000	2,000	(500)	-20.00%
43780 Building & Ground Maintenance	746	-	-	-	-	-	-	-
43812 Equipment Replacement Pymt.	13,541	10,495	6,943	6,943	6,943	6,943	-	0.00%
43920 Dues and Subscriptions	20	-	-	25	-	-	(25)	-100.00%
43931 Recording Fees		132	500	500	500	500	(,	0.00%
46910 Road Service Area Maintenance	2,059,300	2,273,604	2,272,000	2,178,060	2,332,981	2,332,981	154,921	7.11%
46911 Dust Control	225,335	225,102	183,000	238,000	275,000	275,000	37,000	15.55%
Total: Services	2,402,041	2,604,764	2,581,072	2,512,858	2,719,092	2,719,092	206,234	8.21%
	_,,	_,,,	_,,	_,_,_,_,	_,, ,	_,: : -,	,	
Capital Outlay	4.050							
48120 Office Machines	4,250	200	24.000	20 545	24.000	24.000	4 405	4 E 70/
48310 Vehicles	36,705	300	34,000	32,515	34,000	34,000	1,485	4.57%
48710 Minor Office Equipment	4,420	4,000	2,000	500	2,000	2,000	1,500	300.00%
48720 Minor Office Furniture	805		500			<del>.</del>	-	
48740 Minor Machines & Equipment	-	2,981	2,000	2,000	2,000	2,000		0.00%
49311 Design Services Total: Capital Outlay	46,180	7,281	38,500	28,940 63,955	38,000	38,000	(28,940) (25,955)	-100.00% -40.58%
Total. Capital Outlay	40,100	7,201	36,300	03,933	30,000	30,000	(23,933)	-40.3076
Transfers								
50237 Engineers Estimate Fund	-	-	28,863	28,863	-	-	(28,863)	-100.00%
50238 RIAD Match Fund	_	316,149	200,000	200,000	28,430	28,430	(171,570)	-85.79%
50434 Roads Capital Project Fund	1,400,000	755,955	1,000,000	1,666,153	1,250,000	1,250,000	(416,153)	-24.98%
Total: Transfers	1,400,000	1,072,104	1,228,863	1,895,016	1,230,000	1,278,430	(616,586)	-32.54%
	, 22,230	, - : =, : 3 :	,,-30	, , 0	,,	, -,	(===,===)	
Interdepartmental Charges								
61990 Admin Service Fee		64	206,554	206,554	219,188	109,594	(96,960)	-46.94%
Total: Interdepartmental Charges	-	64	206,554	206,554	219,188	109,594	(96,960)	-46.94%
Department Total	\$ 4,448,871	\$ 4,337,013	\$ 4,740,288	\$ 5,425,479	\$ 5,064,996	\$ 4,892,511	\$ (532,968)	-9.82%

#### **Fund 236**

#### Department 33950 - Road Service Area - Continued

LINE-ITEM	FXPI	ΔΝΔΤ	าดพร

- **40110 Regular Wages.** Staff includes: Roads Director, 4 Road Inspectors, Administrative Assistant/Contract Coordinator, and Secretary.
- **40120** Temporary Wages. Temporary personnel will be used to assist in the office and fieldwork. Primary fieldwork will be sign installation, road traffic counts, brushing, review complaints etc. Office work will allow staff more time in compiling contract documents, and filing past fiscal year documents.
- **42020 Signage Supplies.** Signs purchased for street renaming project. Amount previously budgeted in 43020 Sign Installation.
- **43011 Contractual Services.** Surveying services (\$5,000), abandoned vehicle removal from Borough right-of-way (\$15,000), steam thaw, street sweep, striping and pavement patch (\$15,000).
- 43210 Transportation/Subsistence. Travel for Road Service Area Board Members to Board Meetings. Travel to Homer, Seldovia and Seward for road inspections (Director). Travel out of state training and for the Director to Juneau.

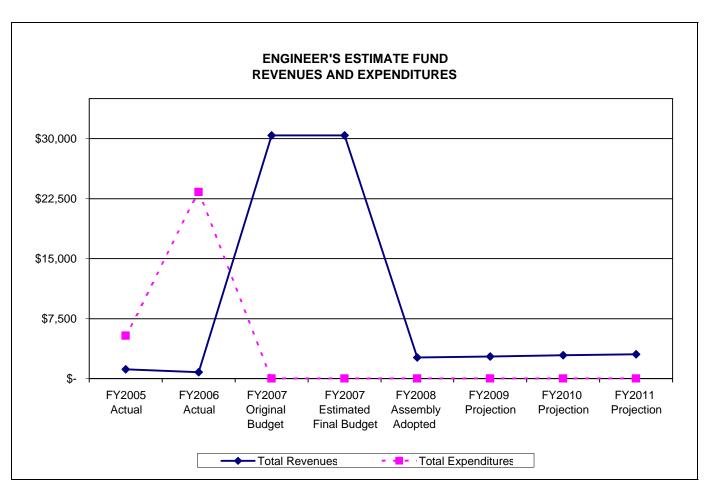
- 46910 Road Service Area Maintenance. Provide improved general maintenance as well as brushing, ditching and road alignment improvements. Expect Consumer Price Index increase of 3% on contracts.
- **46911 Dust Control.** Purchase and apply calcium chloride for dust control on gravel roads in the Central, East, West, North and South Regions.
- **48310 Vehicles.** Road Service Area will purchase a new pickup with a snowplow in FY2008.
- 48710 Minor Office Equipment. Replace one computer.
- **50238 Transfer to RIAD Match Fund.** To promote and fund road improvement assessment district projects.
- **50434 Transfer to Capital Projects Fund.** To transfer funds necessary to complete capital improvement projects.
- **61990** Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services

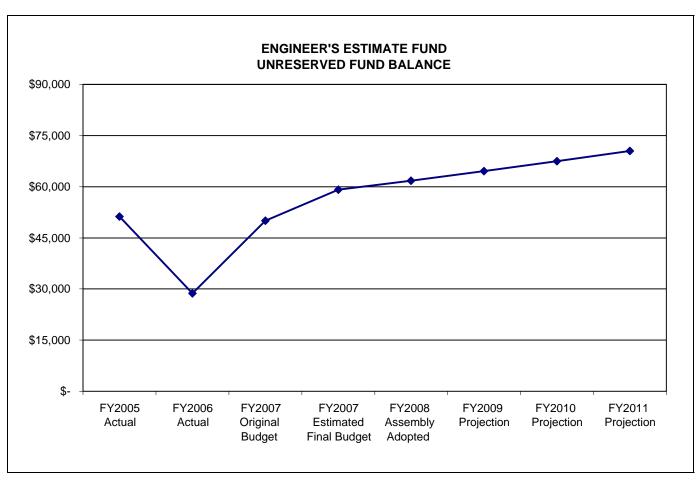
For capital projects information on this department - See the Capital Projects Section - Pages 292-293 & 300

This page intentionally left blank

Fund: 237 Engineer's Estimate Fund

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues: Interest Earnings Other Revenue	\$ 1,162	\$ 791	\$ 1,524	\$ 1,524	\$ 2,660	\$ 2,780	\$ 2,905	\$ 3,035
Total Revenues	1,162	791	1,524	1,524	2,660	2,780	2,905	3,035
Operating Transfers From: Special Revenue Fund		-	28,863	28,863	-	-	-	<u>-</u>
Total Operating Transfers	-	-	28,863	28,863	•	-	-	-
Total Revenues and								
Operating Transfers	1,162	791	30,387	30,387	2,660	2,780	2,905	3,035
Expenditures: Services	5,350	23,312	_	_		_	_	_
Total Expenditures	5,350	23,312	-	-	-	-	-	-
Net Results From Operations	(4,188)	(22,521)	30,387	30,387	2,660	2,780	2,905	3,035
Fund Balance Appropriated	4,188	22,521	-	-	-	-	-	
Excess/(Deficit)		-	30,387	30,387	2,660	2,780	2,905	3,035
Beginning Fund Balance	55,431	51,243	19,613	28,722	59,109	61,769	64,549	67,454
Fund Balance Appropriated	(4,188)	(22,521)	-	-	-	-	-	-
Surplus From Operations	-	-	30,387	30,387	2,660	2,780	2,905	3,035
Ending Fund Balance	51,243	28,722	50,000	59,109	61,769	64,549	67,454	70,489
Available Fund Balance	51,243	28,722	50,000	59,109	61,769	64,549	67,454	70,489
Reserved Fund Balance	-	-	-	-	-	-	-	-
Unreserved Fund Balance	51,243	28,722	50,000	59,109	61,769	64,549	67,454	70,489
Total Fund Balance	\$ 51,243	\$ 28,722	\$ 50,000	\$ 59,109	\$ 61,769	\$ 64,549	\$ 67,454	\$ 70,489





Fund: 237

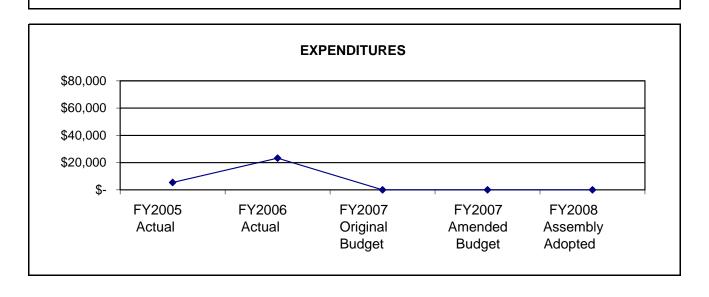
Dept: 33950 Engineer's Estimate Fund

Department Budget:	ı	- - Y2005 Actual	-	- Y2006 Actual	C	Y2007 Original Budget	A	Y2007 mended Budget	FY200 Assemb Adopte	ly
Expenditures: Services Total Expenditures	\$	5,350 5,350	\$	23,312	\$	-	\$	-	\$	
Total Experiolities	φ	5,350	φ	23,312	φ	-	φ		φ	

## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** The Engineer's Estimate Fund was established to receive, account, and disburse funds for road improvement assessment district project cost estimates.

Appropriations and disbursements from the fund are to be used to fund the preliminary engineering costs associated with estimating the total project costs for road improvement assessment districts formed pursuant to KPB 14.31 and 14.32 and provide funding for road improvement assessment district projects.



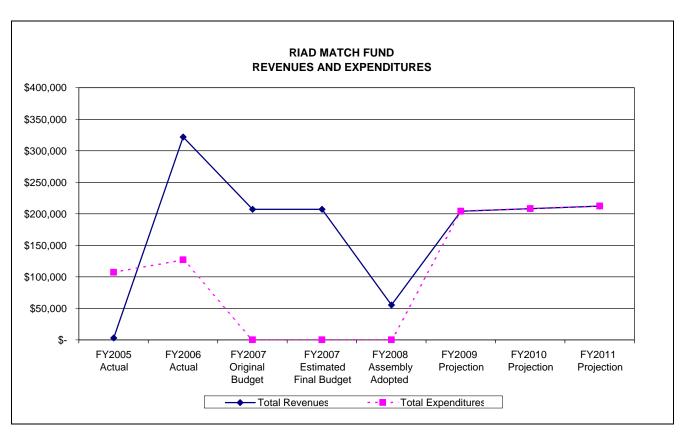
# Fund 237 Department 33950 - Engineer's Estimate Fund

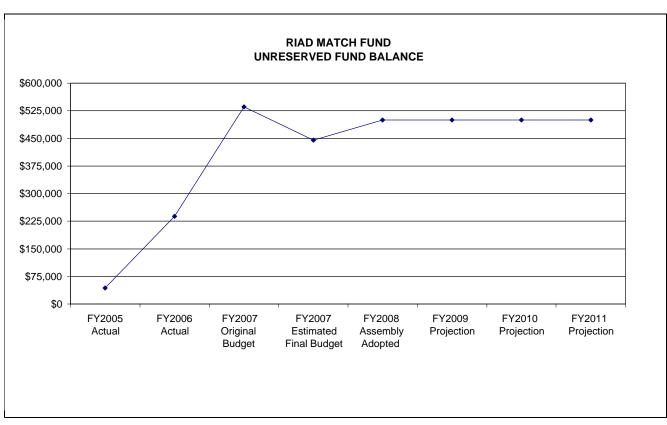
	FY2005 Actual				FY2007 Original Budget		FY2007 Amended Budget		FY2008 Mayor Proposed		FY2008 Assembly Adopted		Difference Betweer Assembly Adopted Amended Budget			&
Services 43011 Contractual Services Total: Services	\$	5,350 5,350	\$	23,312 23,312	\$ 	ç	\$ <u>-</u>		Ψ	<u>-</u>	Ψ	<u>-</u>	\$	<u>-</u>		
Department Total	\$	5,350	\$	23,312	\$ -	Ç	\$ -		\$	-	\$	-	\$			_

L	INE-ITEM EXPLANATIONS

## Fund: 238 RIAD Match Fund

Fund Budget:				FY2007		Y2007		FY2008						
	FY200	-	FY2006	Original		stimated		Assembly		FY2009		FY2010		FY2011
Devenues	Actua	ıl	Actual	Budget	Fin	al Budget	ŀ	Adopted	Р	rojection	Р	rojection	Р	rojection
Revenues: Interest Earnings	\$ 3.2	212	\$ 5,566	\$ 7,000	\$	7,000	\$	26,693	\$	30,000	\$	30,000	\$	30,000
Total Revenues	<u> </u>	212	5,566	7,000	φ	7,000	φ	26,693	φ	30,000	φ	30,000	φ	30,000
	-,-		-,	,,,,,,,		.,				,		,		,
Operating Transfers From:														
Special Revenue Fund		-	316,149	200,000		200,000		28,430		174,000		178,080		182,242
Total Operating Transfer		-	316,149	200,000		200,000		28,430		174,000		178,080		182,242
Total Revenues and														
Operating Transfers	3,2	212	321,715	207,000		207,000		55,123		204,000		208,080		212,242
Expenditures:														
Services	106,9	78	126,936	-		_		-		204,000		208,080		212,242
Total Expenditures	106,9	978	126,936	-		-		-		204,000		208,080		212,242
Net Results From Operations	(103,7	<b>7</b> 66)	194,779	207,000		207,000		55,123		-		-		-
Fund Balance Appropriated	103,7	766	-	-		-		-		-		-		-
Excess/(Deficit)		-	194,779	207,000		207,000		55,123		-		-		-
Beginning Fund Balance	146,8	864	43,098	328,811		237,877		444,877		500,000		500,000		500,000
Fund Balance Appropriated	(103,7	766)	-	-		-		-		-		-		-
Surplus From Operations		-	194,779	207,000		207,000		55,123		-		-		-
Ending Fund Balance	43,0	98	237,877	535,811		444,877		500,000		500,000		500,000		500,000
Available Fund Balance	43,0	98	237,877	535,811		444,877		500,000		500,000		500,000		500,000
Reserved Fund Balance		-	-	-		-		,		-		-		-
Unreserved Fund Balance	43,0	98	237,877	535,811		444,877		500,000		500,000		500,000		500,000
Total Fund Balance	\$ 43,0	98	\$ 237,877	\$ 535,811	\$	444,877	\$	500,000	\$	500,000	\$	500,000	\$	500,000





Fund: 238

Dept: 33950 RIAD Match Fund

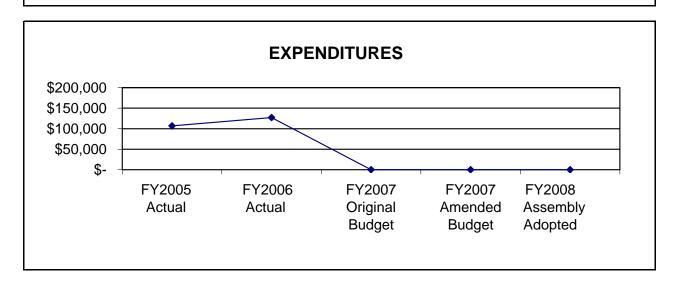
Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget		FY2007 Amended Budget	d	FY2008 Assembly Adopted	
Expenditures: Services	\$ 106,978	\$ 126,936	\$ 	- ;	\$	_	\$ raopica	_
Total Expenditures	\$ 106,978	\$ 126,936	\$	-	\$	-	\$	_

## **DEPARTMENT FUNCTION**

**CREATION OF FUND:** Through Ordinance 2001-05, fund 238 RIAD Match Fund was established. FY2002 was the first year of existence.

**GENERAL OBJECTIVES:** The RIAD Match Fund was established to receive, account, and disburse funds for the Road Improvement Assessment District (RIAD) project costs set forth in KPB 14.31.110.

Appropriations and disbursements from the fund are to be used solely to defray the costs associated with road improvement assessment districts formed pursuant to KPB 14.31. 14.31.055 allows for up to 50% funding for local or internal subdivision road improvements or up to 70% funding for improvements to collector roads. The Road Service Area fund provides capitalization of the RIAD Match fund. The RIAD Match fund shall be used only for projects, which proceed through construction.



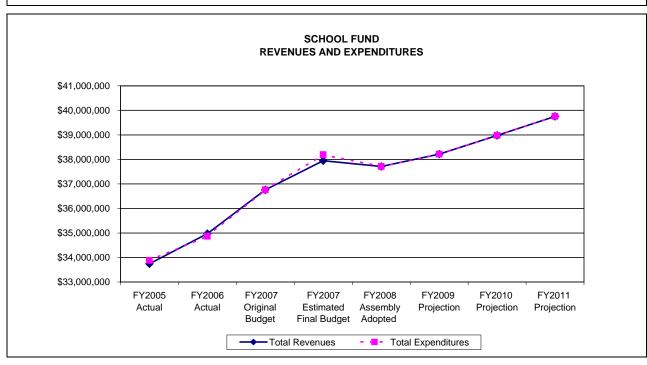
## Fund 238 Department 33950 - RIAD Match Fund

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Between Assembly Adopted & Amended Budget %
Services 43011 Contractual Services Total: Services	\$ 106,978 106,978	\$ 126,936 126,936	\$ -	\$ - -	\$ <u>-</u>	\$ <u>-</u>	\$ - <u>-</u>
Department Total	\$ 106,978	\$ 126,936	\$ -	\$ -	\$ -	\$ -	\$

LINE-ITEM EXPLANATIONS

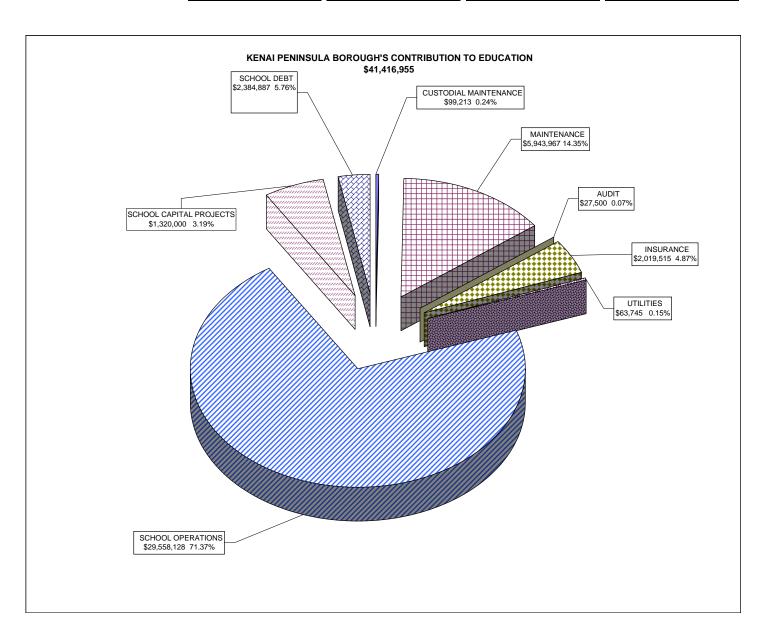
Fund: 241 School Fund

Fund Budget:			FY2007	EV0007	E) (0000			
_			F12007	FY2007	FY2008			
	FY2005	FY2006	Original	Estimated	Assembly	FY2009	FY2010	FY2011
_	Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Revenues:								
State Revenue	\$ -	\$ 108,422	\$ -	\$ 108,422	\$ -	\$ -	\$ -	\$ -
Total Revenues	-	108,422	-	108,422	-	-	-	-
Other Financing Sources:								
Transfers From Other Funds _	33,744,326	34,973,682	36,761,137	37,944,869	37,712,068	38,212,068	38,976,309	39,755,835
Total Operating Transfers	33,744,326	34,973,682	36,761,137	37,944,869	37,712,068	38,212,068	38,976,309	39,755,835
Total Revenues and Other								
Financing Sources	33,744,326	35,082,104	36,761,137	38,053,291	37,712,068	38,212,068	38,976,309	39,755,835
Expenditures:								
Custodial Maintenance	94,147	95,591	101,874	101,874	99,213	101,197	103,221	105,285
Maintenance	5,399,427	5,354,770	5,684,563	5,934,029	5,943,967	6,062,846	6,184,103	6,184,103
Non-Departmental:	0,000,421	0,004,770	0,004,000	0,004,020	0,040,007	0,002,040	0,104,100	0,104,100
Audit	26,500	26,000	26,500	27,000	27,500	32,500	34,500	36,500
Insurance Premium	1.532.009	1.753.765	2,011,056	2,011,056	2,019,515	2,417,552	2,483,660	2,520,456
Utilities	40.574	46.853	55,430	55,430	63.745	65.020	66.320	67.646
School Operations	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,532,953	30,104,505	30,841,845
Total Expenditures	33,880,827	34,864,571	36,761,137	38,194,835	37,712,068	38,212,068	38,976,309	39,755,835
	00,000,027	04,004,071	30,701,107	30,134,000	01,112,000	30,212,000	30,570,505	00,700,000
Total Expenditures and								
Operating Transfers	33,880,827	34,864,571	36,761,137	38,194,835	37,712,068	38,212,068	38,976,309	39,755,835
		- 1,000 1,011		55,151,655				
Net Results From Operations	(136,501)	217,533	-	(141,544)	-	-	-	-
Fund Balance Appropriated	136,501	_	_	141,544	_	_	_	_
Tund balance Appropriated	130,301			141,544	_			
Excess/(Deficit)	-	217,533	-	-	-	-	-	
Beginning Fund Balance	776,302	639,801	574,053	857,334	715,790	715,790	715,790	715,790
Fund Balance Appropriated	(136,501)	_	_	(141,544)	_	-	_	_
11 11 11	(, ,			( ,- ,				
Surplus From Operations	-	217,533	-	-	-	-	-	-
Ending Fund Balance	639,801	857,334	574,053	715,790	715,790	715,790	715,790	715,790
Reserved Fund Balance	460,891	460,891	460,891	460,891	460,891	460,891	460,891	460,891
Unreserved Fund Balance	178,910	396,443	113,162	254,899	254,899	254,899	254,899	254,899
Total Fund Balance	\$ 639,801	\$ 857,334	\$ 574,053	\$ 715,790	\$ 715,790	\$ 715,790	\$ 715,790	\$ 715,790



#### MILL RATE EQUIVALENTS FOR THE BOROUGH'S CONTRIBUTION TO EDUCATION

		FY2005 AC	TUAL		FY2006 AC	TUAL		FY2007 BUDGET			FY2008 BUDGET			
		BLE VALUE	MILL RATE	TA	AXABLE VALUE	MILL RATE	TA	XABLE VALUE	MILL RATE	TA	AXABLE VALUE	MILL RATE		
EXPENDITURES	4	,264,247,000	EQUIVALENT		4,477,461,000	EQUIVALENT		4,831,254,000	EQUIVALENT		5,359,834,000	EQUIVALENT		
LOCAL EFFORT TO SCHOOL DISTRICT														
CUSTODIAL MAINTENANCE	\$	94,147	0.02	\$	95,818	0.02	\$	101,874	0.02	\$	99,213	0.02		
MAINTENANCE	Ψ	5,399,427	1.27	•	5,646,890	1.26	Ψ.	5,684,563	1.18	Ψ	5,943,967	1.11		
AUDIT		26,500	0.01		26,500	0.01		26,500	0.01		27,500	0.01		
INSURANCE		1,532,009	0.36		1,753,766	0.39		2,011,056	0.42		2,019,515	0.38		
UTILITIES		40,574	0.01		48,200	0.01		55,430	0.01		63,745	0.01		
SCHOOL OPERATIONS		26,788,170	6.28		27,587,592	6.16		28,881,714	5.98		29,558,128	5.51		
TOTAL LOCAL EFFORT TO														
SCHOOL DISTRICT		33,880,827	7.95		35,158,766	7.85		36,761,137	7.61		37,712,068	7.04		
OTHER EDUCATION FUNDING														
UNDERGROUND STORAGE TANKS		167	-		3,500	0.00		2,000	0.00		-	-		
SCHOOL DEBT		3,802,966	0.89		3,719,707	0.83		2,122,238	0.44		2,384,887	0.44		
SCHOOL REVENUE CAPITAL PROJECTS		1,250,000	0.29		1,250,000	0.28		1,250,000	0.26		1,320,000	0.25		
TOTAL OTHER EDUCATION FUNDING		5,053,133	1.19		4,973,207	1.11		3,374,238	0.70		3,704,887	0.69		
TOTAL EDUCATION FROM BOROUGH	\$	38,933,960	9.13	\$	40,131,973	8.96	\$	40,135,375	8.31	\$	41,416,955	7.73		



Fund: 241 School Fund

Dept: 11235 Custodial Maintenance

Department Budget:	FY2005 Actual		FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	Α	FY2008 ssembly Adopted
Expenditures:							
Personnel	\$ 79,826	\$	79,439	\$ 84,024	\$ 84,024	\$	86,413
Supplies	983		1,850	2,200	2,200		2,300
Services	12,963		14,302	15,150	15,150		10,000
Capital Outlay	375		-	500	500		500
Total Expenditures	\$ 94,147	\$	95,591	\$ 101,874	\$ 101,874	\$	99,213
Staffing History:	 1.25		1.30	1.30	1.30		1.30

## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Clean in and around the main Borough building, including human resources/Risk Management annex, school district portables, records center, and Homer Annex. Contract with janitorial services for cleaning of Poppy Lane Facility.

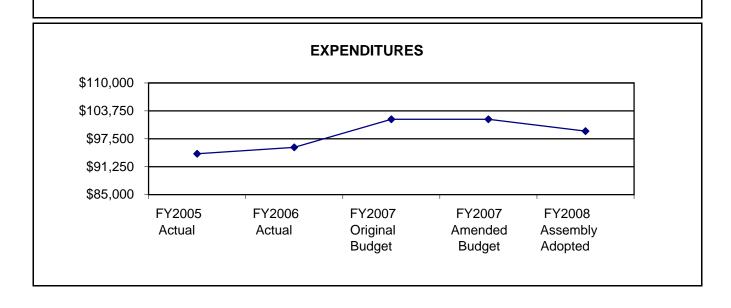
NOTE: An equal number of staff is in the General Fund (see fund 100.11235, School Fund – Custodial Maintenance Division)

**FY2008 OBJECTIVES:** Continue to provide a satisfactory level of service to those we serve.

PROGRAM CHANGES: None.

**ACCOMPLISHMENTS: FY2007** 

Maintained all assigned buildings and grounds at a satisfactory level.



Fund 241 Department 11235 - School Fund Custodial Maintenance

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Bo Assembly Ad Amended Bu	opted &
Persor	nnel								
40110	Regular Wages	\$ 42,837	\$ 41,113	\$ 44,796	\$ 44,796	\$ 46,136	\$ 46,136	\$ 1,340	2.99%
40120	Temporary Wages	5,551	5,454	2,200	2,200	2,200	2,200	-	0.00%
40130	Overtime Wages	1,207	820	1,048	1,048	1,078	1,078	30	2.86%
40210	FICA	4,219	4,364	4,297	4,297	4,435	4,435	138	3.21%
40221	PERS	5,897	8,080	10,866	10,866	18,347	10,795	(71)	-0.65%
40321	Health Insurance	13,603	12,919	14,375	14,375	14,950	14,950	575	4.00%
40322	Life Insurance	101	105	114	114	118	118	4	3.51%
40410	Leave	5,234	5,346	5,031	5,031	5,361	5,361	330	6.56%
40411	Sick Leave	1,177	1,238	1,297	1,297	1,340	1,340	43	3.32%
	Total: Personnel	79,826	79,439	84,024	84,024	93,965	86,413	2,389	2.84%
Suppli	es								
42210	Operating Supplies	816	1,659	1,700	1,700	1,800	1,800	100	5.88%
42410	Small Tools	167	191	500	500	500	500	-	0.00%
	Total: Supplies	983	1,850	2,200	2,200	2,300	2,300	100	4.55%
Servic	es								
43011	Contractual Services	12,600	14,040	14,850	14,850	9,600	9,600	(5,250)	-35.35%
43210	Transportation/Subsistence	296	262	200	200	300	300	100	50.00%
43720	Equipment Maintenance	67	-	100	100	100	100	-	0.00%
	Total: Services	12,963	14,302	15,150	15,150	10,000	10,000	(5,150)	-33.99%
Capita	l Outlay								
48740	Minor Machines & Equipment	375	-	500	500	500	500	_	0.00%
	Total: Capital Outlay	375	-	500	500	500	500	-	0.00%
Depart	tment Total	\$ 94,147	\$ 95,591	\$ 101,874	\$ 101,874	\$ 106,765	\$ 99,213	\$ (2,661)	-2.61%

	LINE-ITEM EX	PLANATION	IS
40110	Regular Wages. Staff includes: .80 Custodians and .5 Lead Custodian.	42410	<b>Small Tools.</b> For replacement of small tools.
	Note: An equal number of staff is charged to the general fund. Total custodial staff is 2.6 full time equivalents.	43011	<b>Contractual Services.</b> Lower due to new contractor for maintenance department portion of Poppy Lane Building.
42210	Operating Supplies. Supplies for Homer maintenance and annex facilities.	48740	Minor Machinery & Equipment. For replacement of janitorial equipment.

Fund: 241 School Fund

Dept: 41010 Maintenance Department

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:							
Personnel	\$	3,934,343	\$	3,860,943	\$ 4,254,808	\$ 4,375,385	\$ 4,425,897
Supplies		790,847		698,092	847,750	935,572	931,602
Services		820,236		821,773	933,735	968,902	964,824
Capital Outlay		41,410		113,653	34,800	40,700	36,300
Interdepartmental Charges		(187,409)		(139,691)	(386,530)	(386,530)	(414,656)
Total Expenditures	\$	5,399,427	\$	5,354,770	\$ 5,684,563	\$ 5,934,029	\$ 5,943,967
Staffing History:		46.00		44.00	43.00	43.00	44.00

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Plan and schedule school facility and Borough administration maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities. Comply with all state and federal regulatory codes and agencies.

#### **FY2008 OBJECTIVES:**

Continued overall maintenance, electrical and mechanical/HVAC upgrades to reduce energy cost. Continued ADA accessibility and playground improvements.

## **PROGRAM CHANGES:**

Addition of one painter position at the Soldotna location.

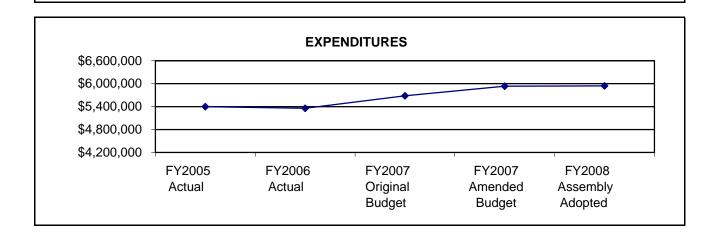
## **ACCOMPLISHMENTS: FY2007**

On schedule to complete an estimated 11,000 work orders out of 13,000 for FY07.

Completed asbestos abatement and flooring replacement at numerous facilities. Refocused landscaping duties on non-sports field areas at schools by working with school administrators and sport field user groups, which allowed for a reduction in landscaping cost.

#### PERFORMANCE MEASURES:

- Maintained 198 buildings including: 42 schools and administrative buildings, 49 support buildings, 76 storage buildings, and 31 portable classrooms. Total value: approximately \$420 million.
- Maintained 2.5 million square feet of building floor space; 49 acres of roof; 4.7 million square feet of wall surfaces; approximately 54,294 electrical appurtenances: 3,700 heating boilers, ventilators, pumps and heat exchangers; 1,141 pieces of kitchen equipment; 7 swimmina pools: 9 elevators: auditoriums; 890 acres of grounds; playground equipment; emergency/ standby generators; 14 class "A" water wells; and 42 septic systems.



Fund 241
Department 41010 - School Fund Maintenance Department

		FY2005	FY2006	FY2007 Original	FY2007 Amended	FY2008 Mayor	FY2008 Assembly	Difference B Assembly Ad	
		Actual	Actual	Budget	Budget	Proposed	Adopted	Amended Bu	idget %
Person									
	Regular Wages	\$ 2,087,525	\$ 2,078,935	\$ 2,313,052	\$ 2,313,052	\$ 2,430,382	. , ,	\$ 117,330	5.07%
40120	Temporary Wages	391,979	276,090	280,000	280,000	280,000	280,000	2.000	0.00%
40130 40210	Overtime Wages FICA	21,425 222,309	13,953	38,802	38,802	42,482	42,482 229,981	3,680	9.48% 4.96%
		297,843	213,447 400,483	219,111 554,328	219,111 674,905	229,981 955,622	572,272	10,870 (102,633)	-15.21%
40321	Health Insurance	509,747	502,725	494,503	494,503	526,240	526,240	31,737	6.42%
	Life Insurance	5,636	5,584	5,857	5,857	6,168	6,168	31,737	5.31%
40410		307,075	297,159	249,697	249,697	259,231	259,231	9,534	3.82%
40411		49,610	48,962	58,290	58,290	59,141	59,141	851	1.46%
40511	Other Benefits	41,194	23,605	41,168	41,168	20,000	20,000	(21,168)	-51.42%
	Total: Personnel	3,934,343	3,860,943	4,254,808	4,375,385	4,809,247	4,425,897	50,512	1.15%
Supplie	es								
42110	Office Supplies	7,271	8,215	9,000	10,068	10,000	10,000	(68)	-0.68%
42120	Computer Software	12,212	12,993	10,750	16,350	10,750	10,750	(5,600)	-34.25%
42230	Fuel, Oils and Lubricants	72,491	88,901	105,000	113,585	115,500	115,500	1,915	1.69%
42250	Uniforms	8,291	8,051	7,000	7,000	7,000	7,000		0.00%
42310	Repair/Maint Supplies	640,273	529,654	648,000	713,943	712,800	720,352	6,409	0.90%
42360 42410	Motor Vehicle Supplies Small Tools	30,634 19,675	26,171 24,107	50,000 18,000	51,928 22,698	50,000 18,000	50,000 18,000	(1,928) (4,698)	-3.71% -20.70%
42410	Total: Supplies	790,847	698.092	847,750	935,572	924,050	931.602	(3,970)	-0.42%
		750,047	030,032	041,100	300,012	324,000	301,002	(0,570)	0.4270
Service									
43011	Contractual Services	17,033	8,864	20,000	33,336	20,000	20,000	(13,336)	-40.00%
43014	Physical Examinations	1,332	723	1,000	1,000	1,000	1,000	-	0.00%
43015 43050	Water/Air Sample Test	9,018 567	7,233 846	10,000 750	10,000 750	10,000 750	10,000 750	-	0.00%
43050	Solid Waste Fees Communications	25,140	23,769	29,000	29,000	29,000	29,000	-	0.00% 0.00%
43140	Postage	23,140	106	29,000	600	600	29,000	_	0.00%
43210	Transportation/Subsistence	59,987	48,344	70,000	80,755	70,000	70,000	(10,755)	-13.32%
43211	Per Diem	39,450	35,170	50,000	50,000	50,000	50,000	(10,700)	0.00%
43250	Freight and Express	2,658	2,697	3,000	3,150	3,000	3,000	(150)	-4.76%
43260	Training	10,535	7,906	10,000	11,500	10,000	10,000	(1,500)	-13.04%
43310	Advertising	112	1,323	2,000	2,000	2,000	2,000	-	0.00%
43410	Printing	-	-	300	300	300	300	-	0.00%
43610	Utilities	75,348	72,870	69,000	71,245	89,700	89,700	18,455	25.90%
43720	Equipment Maintenance	2,797	1,675	3,000	3,000	3,000	3,000	-	0.00%
43750	Vehicle Maintenance	-	-	-	1,000	1,000	1,000	-	0.00%
43764	Snow Removal	227,100	236,355	290,000	290,498	319,000	319,000	28,502	9.81%
43780	Buildings/Grounds Maintenance	147,835	174,427	180,000	181,183	180,000	180,000	(1,183)	-0.65%
43810	Rents & Operating Leases	2,810	4,253	3,000	7,500	4,500	4,500	(3,000)	-40.00%
43812 43920	Equipment Replacement Pymt.  Dues and Subscriptions	196,210 2,076	191,784 3,428	187,085 5,000	187,085 5,000	165,974 5,000	165,974 5,000	(21,111)	-11.28% 0.00%
43320	Total: Services	820,236	821,773	933,735	968,902	964,824	964,824	(4,078)	-0.42%
Capital	l Outlay								
-	Office Machines	-	2,300	2,000	-	2,000	2,000	2,000	-
48311	Machinery & Equipment	15,138	89,000	13,500	19,400	15,000	15,000	(4,400)	-22.68%
48710	Minor Office Equipment	9,573	8,383	3,500	5,500	3,500	3,500	(2,000)	-36.36%
48720	Minor Office Furniture	1,023	1,141	800	800	800	800	-	0.00%
48740	Minor Machines & Equipment Total: Capital Outlay	15,676 41,410	12,829 113,653	15,000 34,800	15,000 40,700	15,000 36,300	15,000 36,300	(4,400)	0.00% -10.81%
		,0	1.0,000	5 .,550	.5,. 50	30,000	30,000	(.,.00)	1 2 3 0 . 7 0
	epartmental Charges	(407 400)	(400.004)	(200 500)	(200 500)	(44.4.050)	(44.4.050)	(00.400)	7 000/
θυυυσ	Charges (To) From Other Depts. Total: Interdepartmental Charges	(187,409) (187,409)	(139,691) (139,691)	(386,530) (386,530)	(386,530) (386,530)	(414,656) (414,656)	(414,656) (414,656)	(28,126) (28,126)	7.28% 7.28%
Denart	ment Total	\$ 5,399,427	\$ 5,354,770	\$ 5,684,563	\$ 5,934,029	\$ 6,319,765	\$ 5,943,967	\$ 9,938	0.17%
Depart	mont Total	ψ 0,033, <del>4</del> 21	ψ 5,554,770	Ψ 0,004,003	Ψ 5,354,029	Ψ 0,019,700	Ψ 0,340,307	ψ 3,330	0.17/0

## **LINE-ITEM EXPLANATIONS**

40110 Regular Wages. Staff includes: Director of Maintenance, 3 Maintenance Foremen, 1 Project Manager, 1 Lead Electrician, 4 Electricians I/II, 1 Lead Automotive and Diesel Mechanic, 2 Automotive and Diesel Mechanics I/II, 1 Lead Energy Systems Mechanic, 4 Energy Systems Mechanics I/II, 1 Lead Painter, 3 Painters I/II, 1 Electronics Technician 1/11. 2 Locksmith-General Maintenance Mechanics I/II, 1 Lead Energy Systems Mechanics/ Plumber (Homer) 1 Plumber, 1 Roofer-General Maintenance Mechanic I/II, 3 Lead General Maintenance Mechanics, 4 General Maintenance 1/11. 2 Millwright-General Mechanics Maintenance Mechanics I/II, 1 Plumber-General Maintenance Mechanic I/II, 2 Carpenters-General Maintenance, 1 Safety Coordinator, 1 Administrative Assistant, 1 Secretary-Dispatcher (Homer), 1 Clerk-Dispatcher.

Added: 1 Painter

- **42230 Fuel, Oils, and Lubricants**. Increased to cover higher fuel cost.
- **42310 Repair Maintenance Supplies.** Increased to reflect rising cost of supplies.
- 43014 Physical Examinations. Decrease in cost due to fewer Temporary employees being hired.
- **43260 Training**. Decrease due to more qualified training being available in state.

- **43610 Utilities**. Reflects estimated utility increase.
- **43764** Snow Removal/Sanding. Reflects estimated increase in snow removal and sanding contracts.
- **43780 Building/Grounds Maintenance**. Decrease to reflect previous years expenditures in building and grounds maintenance contracted to third parties.
- **43810 Rents and Operations**. Decrease reflects equipment purchased in previous years.
- **43812 Equipment Replacement Payments.** Annual payments to the Equipment Replacement Fund for the vehicles and equipment purchased.
- **48311 Heavy Equipment**. Amount to purchase Upright Lift.
- **48710 Minor Office Machines**. Cost to replace 3 computers instead of the usual number of 5. Costs of computers have declined as well.
- **48720 Minor Office Furniture**. Decrease reflects less new furniture needed.
- 60000 Charges (To) From Other Depts. Estimated cost to be charged to other funds including the General Fund and the School Capital Project Fund. See page 15 for summary of interdepartmental charges.

For capital projects information on this department - See the Capital Project section - Pages 292-293 & 294-297

This page intentionally left blank

Fund: 241 School Fund
Dept: 94910 Non-Departmental

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:			_	_	
Services	\$ 1,599,083	\$ 1,826,618	\$ 2,092,986	\$ 2,093,486	\$ 2,110,760
Total Expenditures	1,599,083	1,826,618	2,092,986	2,093,486	2,110,760
Operating Transfers To:					
School District Operations	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128
Total Operating Transfers	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128
Total Expenditures and					
Operating Transfers	\$ 28,387,253	\$ 29,414,210	\$ 30,974,700	\$ 32,158,932	\$ 31,668,888

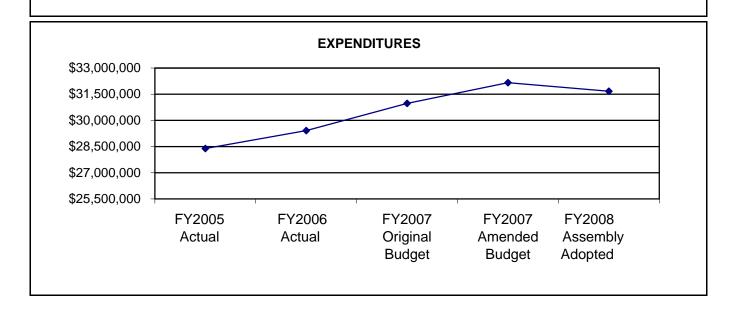
## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Section 14.14.060(c) of the Alaska Statutes states that:

The Borough school board shall submit the school budget for the following school year to the Borough Assembly by May 1 for approval of the total amount. Within 30 days after receipt of the budget, the Assembly shall determine the total amount of money to be made available from local sources for school purposes and shall furnish the school board with a statement of the sum to be made available. If the Assembly does not, within 30 days, furnish the school board with a statement of the sum to be made available, the amount requested in the budget is automatically approved.

By June 30, the assembly shall appropriate the amount to be made available from local sources from money available for the purpose.

FY2008 OBJECTIVES: The Kenai Peninsula Borough Assembly authorized the School District budget for Fiscal Year 2008 and appropriated \$38,095,418 with \$29,558,128 designated for local effort and \$8,537,290 as in-kind services (which includes school maintenance, administration building utilities and custodial services, school building insurance, and the financial audit for fiscal year 2007).



Fund 241 Department 94910 - School Fund Non-Departmental

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Be Assembly Ade Amended Bu	opted &
Services								
43012 Audit Services	\$ 26,500	\$ 26,000	\$ 26,500	\$ 27,000	\$ 27,500	\$ 27,500	\$ 500	1.85%
43510 Insurance Premium	1,532,009	1,753,765	2,011,056	2,011,056	2,019,515	2,019,515	8,459	0.42%
43610 Utilities	40,574	46,853	55,430	55,430	63,745	63,745	8,315	15.00%
Total: Services	 1,599,083	1,826,618	2,092,986	2,093,486	2,110,760	2,110,760	17,274	0.83%
Transfers								
50241 School District Operations	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,558,128	(507,318)	-1.69%
Total: Transfers	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,558,128	(507,318)	-1.69%
Department Total	\$ 28,387,253	\$ 29,414,210	\$ 30,974,700	\$ 32,158,932	\$ 31,668,888	\$ 31,668,888	\$ (490,044)	-1.52%

	LINE-ITEM EX	XPLANATIONS	
43012	Audit Services. School district funding of annual audit, which include State and Federal Single audit. Compliance audits, as well as financial audits, are required of the Borough and all component units.	43610	<b>Utilities.</b> School district share of natural gas, electricity, water and sewer for administration building and administration annex buildings.
43510	Insurance Premium. School district portion from allocation of insurance costs, including claims fees, risk management expense, general liability, fire and extended coverage, auto liability, auto physical damage, worker's compensation, educational errors and omissions, bonds, business travel, non-owned aircraft travel.	50241	School District Operations. Funding provided to school district from local sources.

## Fund 241 School Fund Expenditure Summary By Line Item

		EV200E	EV2006	FY2007	FY2007	FY2008	FY2008	Difference B	
		FY2005 Actual	FY2006 Actual	Original Budget	Amended Budget	Mayor Proposed	Assembly Adopted	Assembly Ad Amended Bu	•
Person	nnel	Hotaai	7 totaai	Daagot	Duagot	Тторосса	Adoptod	7 inionada Be	augut 70
	Regular Wages	\$ 2,130,362	\$ 2,120,048	\$ 2,357,848	\$ 2,357,848	\$ 2,476,518	\$ 2,476,518	\$ 118,670	5.03%
	Temporary Wages	397,530	281,544	282,200	282,200	282,200	282,200	-	0.00%
40130	Overtime Wages	22,632	14,773	39,850	39,850	43,560	43,560	3,710	9.31%
40210	FICA	226,528	217,811	223,408	223,408	234,416	234,416	11,008	4.93%
40221		303,740	408,563	565,194	685,771	973,969	583,067	(102,704)	-14.98%
	Health Insurance	523,350	515,644	508,878	508,878	541,190	541,190	32,312	6.35%
	Life Insurance	5,737	5,689	5,971	5,971	6,286	6,286	315	5.28%
40410		312,309	302,505	254,728	254,728	264,592	264,592	9,864	3.87%
	Sick Leave	50,787	50,200	59,587	59,587	60,481	60,481	894	1.50%
40511	Other Benefits	41,194	23,605	41,168	41,168	20,000	20,000	(21,168)	-51.42%
	Total: Personnel	4,014,169	3,940,382	4,338,832	4,459,409	4,903,212	4,512,310	52,901	1.19%
Suppli	es								
	Office Supplies	7,271	8,215	9,000	10,068	10,000	10,000	(68)	-0.68%
	Computer Software	12,212	12,993	10,750	16,350	10,750	10,750	(5,600)	-34.25%
42210	Operating Supplies	816	1,659	1,700	1,700	1,800	1,800	100	5.88%
	Fuel, Oils and Lubricants	72,491	88,901	105,000	113,585	115,500	115,500	1,915	1.69%
	Uniforms	8,291	8,051	7,000	7,000	7,000	7,000	· -	0.00%
42310	Repair/Maint Supplies	640,273	529,654	648,000	713,943	712,800	720,352	6,409	0.90%
42360	Motor Vehicle Supplies	30,634	26,171	50,000	51,928	50,000	50,000	(1,928)	-3.71%
42410	Small Tools and Minor	19,842	24,298	18,500	23,198	18,500	18,500	(4,698)	-20.25%
	Total: Supplies	791,830	699,942	849,950	937,772	926,350	933,902	(3,870)	-0.41%
Service									
	<del></del>	20,022	22.004	24.050	40.400	20,000	20,000	(40.500)	20 570/
	Contractual Services	29,633	22,904	34,850	48,186	29,600	29,600	(18,586)	-38.57%
	Audit Services	26,500	26,000	26,500	27,000	27,500	27,500	500	1.85%
	Physical Examinations Water/Air Sample Test	1,332	723	1,000	1,000	1,000	1,000	-	0.00%
	Solid Waste Fees	9,018 567	7,233 846	10,000 750	10,000 750	10,000 750	10,000 750	-	0.00% 0.00%
	Communications	25,140	23,769	29,000	29,000	29,000	29,000	-	0.00%
	Postage	23,140	106	600	600	600	600		0.00%
	Transportation/Subsistence	60,283	48,606	70,200	80,955	70,300	70,300	(10,655)	
43211	•	39,450	35,170	50,000	50,000	50,000	50,000	(10,033)	0.00%
	Freight and Express	2,658	2,697	3,000	3,150	3,000	3,000	(150)	-4.76%
	Training	10,535	7,906	10,000	11,500	10,000	10,000		-13.04%
	Advertising	112	1,323	2,000	2,000	2,000	2,000	-	0.00%
	Printing	-	-,	300	300	300	300	_	0.00%
	Insurance Premium	1,532,009	1,753,765	2,011,056	2,011,056	2,019,515	2,019,515	8,459	0.42%
43610	Utilities	115,922	119,723	124,430	126,675	153,445	153,445	26,770	21.13%
43720	Equipment Maintenance	2,864	1,675	3,100	3,100	3,100	3,100	-	0.00%
43750	Vehicle Maintenance	-	-	-	1,000	1,000	1,000	-	0.00%
43764	Snow Removal	227,100	236,355	290,000	290,498	319,000	319,000	28,502	9.81%
43780	Building/Grounds Maintenance	147,835	174,427	180,000	181,183	180,000	180,000	(1,183)	-0.65%
43810	Rents	2,810	4,253	3,000	7,500	4,500	4,500	(3,000)	-40.00%
	Equipment Replacement Pymt.	196,210	191,784	187,085	187,085	165,974	165,974	(21,111)	-11.28%
43920	Dues and Subscriptions	2,076	3,428	5,000	5,000	5,000	5,000	-	0.00%
	Total: Services	2,432,282	2,662,693	3,041,871	3,077,538	3,085,584	3,085,584	8,046	0.26%
Canita	Outlay								
	Office Machines	_	2,300	2,000	_	2,000	2,000	2,000	_
	Heavy Equipment	15,138	89,000	13,500	19,400	15,000	15,000	(4,400)	-22.68%
48710		9,573	8,383	3,500	5,500	3,500	3,500	(2,000)	-36.36%
48720	Minor Office Equipment  Minor Office Furniture	1,023	1,141	800	800	800	800	(2,000)	0.00%
	Minor Machines & Equipment	16,051	12,829	15,500	15,500	15,500	15,500	_	0.00%
107 10	Total: Capital Outlay	41,785	113,653	35,300	41,200	36,800	36,800	(4,400)	-10.68%
		,. 30		55,550	,250	25,550	33,330	( ., .50)	
Transf									
50241	TFR to School District Operations	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,558,128	(507,318)	-1.69%
	Total: Transfers	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,558,128	(507,318)	-1.69%
Interde	partmental Charges								
		(107 400)	(120 604)	(206 E20)	(206 520)	(444 650)	(111 650)	(20 420)	7 200/
υυυυσ	Charges (To) From Other Depts.	(187,409)	(139,691)	(386,530)	(386,530)	(414,656)	(414,656)	(28,126)	7.28%
	Total: Interdepartmental Charges	(187,409)	(139,691)	(386,530)	(386,530)	(414,656)	(414,656)	(28,126)	7.28%

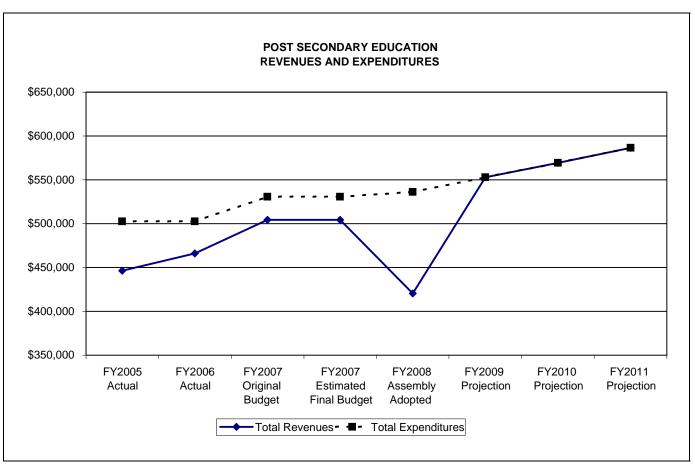
## **FUND 241 Total**

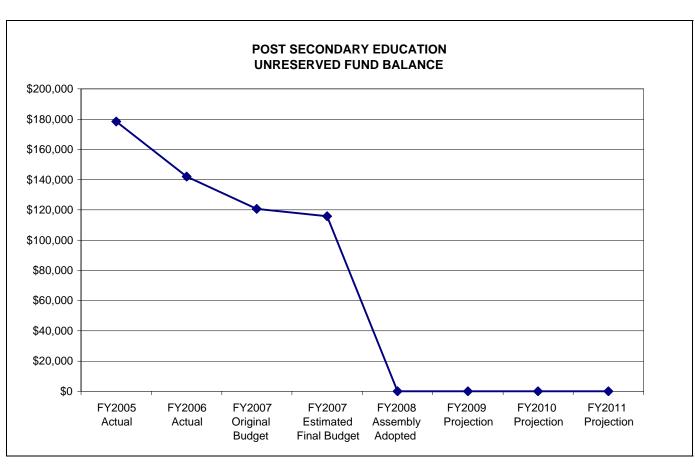
Total: Personnel	FY2005 Actual \$ 4,014,169	FY2007 FY2006 Original Actual Budget \$ 3,940,382 \$ 4,338,83		FY2007 Amended Budget \$ 4,459,409	FY2008 Mayor Proposed \$ 4,903,212	FY2008 Assembly Adopted \$ 4,512,310	Difference Between Assembly Adopted & Amended Budget % \$ 52,901 1.19%	
	791.830	699.942		, , , , , , , , , , , , , , , , , , , ,		. , ,	,	-0.41%
Total: Supplies	791,030	099,942	849,950	937,772	926,350	933,902	(3,870)	-0.41%
Total: Services	2,432,282	2,662,693	3,041,871	3,077,538	3,085,584	3,085,584	8,046	0.26%
Total: Capital Outlay	41,785	113,653	35,300	41,200	36,800	36,800	(4,400)	-10.68%
Total: Transfers	26,788,170	27,587,592	28,881,714	30,065,446	29,558,128	29,558,128	(507,318)	-1.69%
Total: Interdepartmental Charges	(187,409)	(139,691)	(386,530)	(386,530)	(414,656)	(414,656)	(28,126)	7.28%
Department Total	\$ 33,880,827	\$ 34,864,571	\$ 36,761,137	\$ 38,194,835	\$ 38,095,418	\$ 37,712,068	\$ (482,767)	-1.26%

## Fund: 242 Postsecondary Education

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Taxable Value (000's)	7 totaai	riotuai	Duaget	i illai Baaget	Adopted	1 Tojection	1 Tojection	rojection
Real	3,313,232	3,724,600	4,077,158	4,077,158				
Personal	235,805	218,447	197,026	197,026				
Oil & Gas (AS 43.56)	673,367	566,383	557,070	557,070				
	4,222,404	4,509,430	4,831,254	4,831,254	-	-	-	-
Mill Rate	0.10	0.10	0.10	0.10	-	-	-	-
Revenues:								
Property Taxes								
Real	\$ 344,401	\$ 369,987	\$ 407,716	\$ 407,716				
Personal	23,577	25,935	26,179	26,179				
Oil & Gas (AS 43.56)	63,765	56,213	55,707	55,707				
Interest	1,724	1,204	456	456				
Motor Vehicle Tax	12,971	12,794	14,462	14,462				
Total Property Taxes	446,438	466,133	504,520	504,520	-	-	-	-
Operating Transfer From:								
General Fund		-	-	-	420,289	552,790	569,212	586,547
Total Revenues	446,438	466,133	504,520	504,520	420,289	552,790	569,212	586,547
Expenditures:								
Services	502,600	502,600	530,800	530,800	535,983	552,790	569,212	586,547
Total Expenditures	502,600	502,600	530,800	530,800	535,983	552,790	569,212	586,547
Net Results From Operations	(56,162)	(36,467)	(26,280)	(26,280)	(115,694)	-	-	-
Fund Balance Appropriated	56,162	36,467	26,280	26,280	115,694	-	-	
Excess/(Deficit)	_	-	-	-	-	-	-	-
Beginning Fund Balance	234,603	178,441	146,939	141,974	115,694	-	-	-
Fund Balance Appropriated	(56,162)	(36,467)	(26,280)	(26,280)	(115,694)	-	-	-
Surplus From Operations	-	-	-	-	-	-	-	-
Ending Fund Balance	178,441	141,974	120,659	115,694	-	-	-	
Reserved Fund Balance			-	-	-	-	-	-
Unreserved Fund Balance	178,441	141,974	120,659	115,694	-	-	-	-
Total Fund Balance	\$ 178,441	\$ 141,974	\$ 120,659	\$ 115,694	\$ -	\$ -	\$ -	\$ -

Mill Rate Equivalency for Operating								
Transfer from The General Fund	0.00	0.00	0.00	0.00	0.08	0.10	0.10	0.10





Fund:	242	Postsecondary Education
Dept:	78090	Kenai Peninsula College

### **DEPARTMENT FUNCTION**

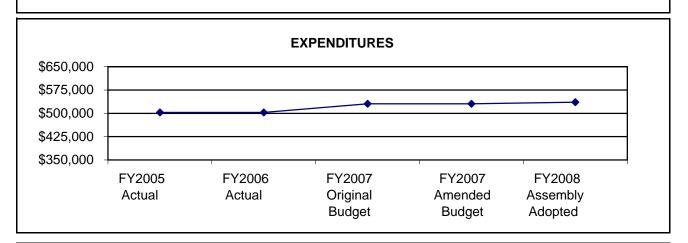
**GENERAL OBJECTIVES:** Kenai Peninsula Borough Code Chapter 5.24 authorizes the Borough to provide postsecondary education funding on an areawide basis to institutions that are part of the University of Alaska system.

Although there is no program change, the Postsecondary Special Revenue Fund, funding method has changed in appearance. Prior to FY1995, funding was shown as a transfer from the General Fund. In FY1995, this was changed in an effort to point out the mill rate equivalent of postsecondary funding by showing a separate mill rate in this fund. The Borough code does not dictate that a separate mill rate be established for funding the postsecondary education program, only that the total of all

funding may not exceed the amount which would be generated by an areawide tax levy of .1 mills. Starting with FY2008, funding for Postsecondary Education will again be shown as a transfer from the General Fund.

Funding is restricted to operations and may only be used for instruction and the operations of facilities used to provide curriculum or programs offered within the Borough. Funds may not be used for capital improvements or construction of facilities.

PROGRAM CHANGES: None.



#### LINE-ITEM EXPLANATIONS

# 43023 Kenai Peninsula College (KPC). Funding to be used as follows:

<u>Tuition Waiver.</u> Funding provides a partial waiver for up to six credits/semester for high school seniors wanting to enroll in college classes. In Fall 2007, students will pay \$35/credit while this funding will cover the remaining \$93/credit (\$99,400).

Service Learning/Community Engagement. Service-Learning is a teaching and learning strategy that integrates meaningful community service with instruction and reflection to enrich the learning experience, teach civic responsibility and strengthen communities. KPC began its servicelearning program in Spring 2004 through a national grant. Since then, 14 KPC faculty members invested 1,821 hours implementing community service learning projects in 29 different courses and 10 disciplines involving 54 classes. Thus far more than 525 students have participated committing 7,416 hours of service to 64 community partners. In 2006, KPC's service learning program received the Community College National Center for Community Engagement "Collaboration with Social Agencies" Award chosen from all community colleges in the U.S. Funding will provide for a part-time assistant coordinator and faculty mini-grants to support this growing program that benefits Kenai Peninsula agencies and students (\$38,400).

### Fund 242 Postsecondary Education Department 78090 - Kenai Peninsula College

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	lopted &
Services 43023 Kenai Peninsula College	\$ 502,600	\$ 502,600	\$ 530,800	\$ 530,800	\$ 581,400	\$ 535,983	\$ 5,183	0.98%
Total: Services	502,600	502,600	530,800	530,800	581,400	535,983	5,183	0.98%
Department Total	\$ 502,600	\$ 502,600	\$ 530,800	\$ 530,800	\$ 581,400	\$ 535,983	\$ 5,183	0.98%

#### **LINE-ITEM EXPLANATIONS - CONTINUED**

Adult Basic Education/General Education Development. Funding provides personnel, travel, and materials to make the ABE/GED program available at Nikiski, Homer, Ninilchik, Tyonek, Seldovia, Port Graham, and Nanwalek (\$80,600).

Central Peninsula-Nikiski, Ninilchik, and Tyonek \$45,400 Homer-Seldovia, Nanwalek, Port Graham, Homer \$35,200

<u>Courses at Resurrection Bay Extension Site, Seward</u>. Funding provides courses in basic general requirements such as English, Psychology, Art, Speech, professional development courses, and community interest courses (\$18,200).

Computer Technician Position, Kachemak Bay Campus. Funding provides a full-time computer technician at the Homer campus to provide services to students and reduce downtime for the computer labs (\$42,100).

<u>Career Centers.</u> The Career Centers are an integral part of the services KPC provides to students, potential students, and other members of the community. They provide workshops and individual sessions on career decision making, interest inventories, resume writing, cover letters, application forms, and interviewing techniques. Borough funding provides staffing of the Center at the Kenai River Campus for 40 hours per week for ten months, an employee to assist and materials and resources to support these activities. Operational costs for the Kachemak Bay Campus Career Center activities will be institutionalized into the KPC base-operating budget for FY08 and will no longer require Borough support funding.

Central Peninsula \$74,600

Coordinator/Night Staffing, Kenai River Campus. Of the 200 plus courses offered at the Soldotna campus each semester about 80 of those are evening classes. There are limited services provided for these students and no direct oversight of the evening program. This funding provides salary, benefits, and support for a 32-hr/week position (\$42,800). This position:

- 1. Provides general advising information for evening students.
- 2. Coordinates the evening program.
- 3. Provides administrative staffing for evening hours thereby improving security during the evening.
- 4. Provides staff support for special projects.
- The night coordinator is trained in CPR, First Aid, and operation of the Automatic External Defibrillator machine that KPC purchased last year.

Library Clerk Position, Kachemak Bay Campus. Funding provides for a part-time (30 hr/wk) Library Assistant to help students make the best use of the limited resource available and to maintain a level of security and accountability for the holdings. Funding also provides additional resources such as reference materials, books, and databases (\$32,600).

Operating Costs for West Campus, Kachemak Bay Campus, Homer. Funding provides additional operational support for the West Campus for custodial and clerical staffing, phone lines (including a phone link between the Homer campuses), and supplies. The college is leasing the top floor of the old Homer Intermediate School from the City of Homer for \$52,800 per year including utilities (\$56,583).

Information/Registration Clerk, Kachemak Bay Campus. Funding provides 50% of the cost for staffing a 10-month full-time Information/Registration clerk. This position serves students at both the West and East campus. KPB has reallocated operational budget to fund the additional 50% (\$21,200).

<u>Tutors – Learning Centers.</u> Funding provides tutors at both campuses. These tutors are students who are trained to help other students who are having difficulty in a college course (\$10,900).

Central Peninsula \$8,700 Homer \$2,200

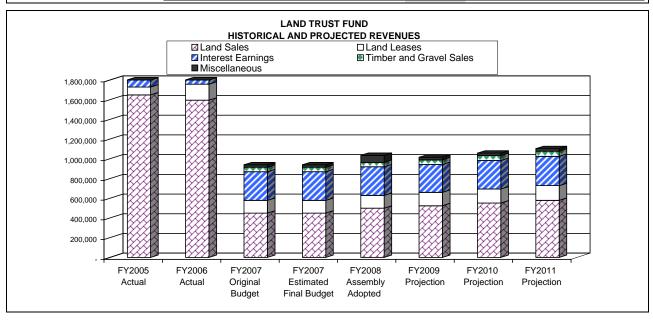
<u>Science Lab Aid, Kachemak Bay Campus</u>. Funding for this 15 hours/week position will be institutionalized into the KPC base-operating budget for FY08 and will no longer require Borough support funding.

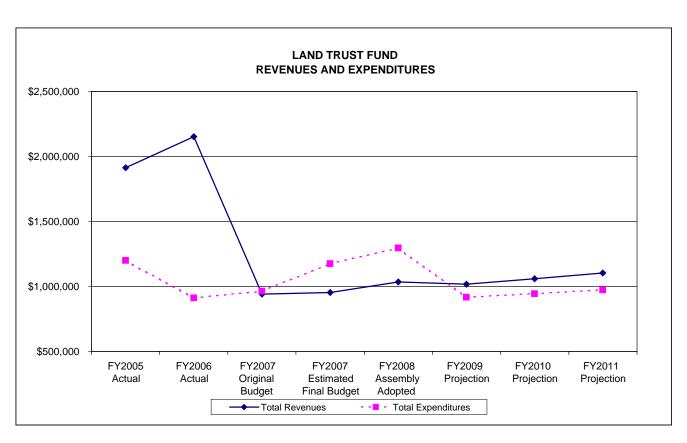
Financial Aid Support Clerk, Kenai River Campus. Funding provides for a part-time clerk position to increase access to students and the general public for financial aid advising via e-mail, web, phones, and in person. The position assists with financial aid instructional sessions for the communities of the Kenai Peninsula (\$18,600).

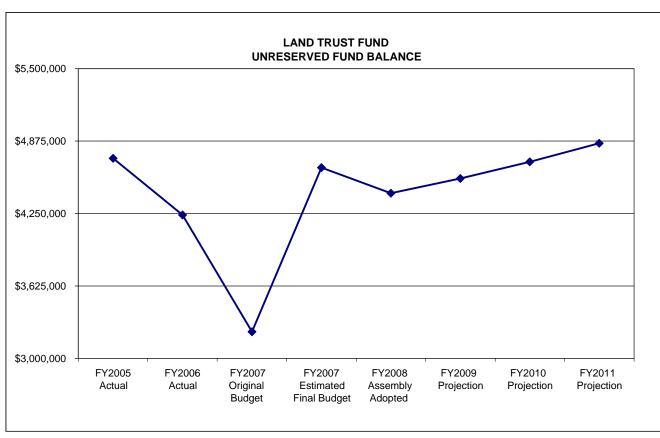
<u>Director of Student Services.</u> Funding provides for a 12-month full-time position to restructure and bring focus to KPC's student recruitment efforts, assessment of student services, academic advising, and student retention efforts. This position will direct enhanced student services that will be needed when student housing is built, and oversee student life issues. Since 2004, KPC has been working toward absorbing this position into the KPC base-operating budget. For FY08, 100% of the position has been moved to our base budget.

### Fund: 250 Land Trust Fund

Fund Balance:			FY2007	FY2007	FY2008			
	FY2005 Actual	FY2006 Actual	Original Budget	Estimated Final Budget	Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues:							•	
State Revenue	\$ -	\$ 10,745	\$ -	\$ 12,313	\$ -	\$ -	\$ -	\$ -
Other Revenue: Land Sales	1,649,549	1,595,425	450,000	450,000	500,000	525,000	551,250	578,813
Land Leases	79,932	163,441	130.000	130,000	130,000	136,500	143,325	150,491
Timber and Gravel Sales	18,761	63,045	45,000	45,000	45,000	47,250	49,613	52,093
Interest Earnings	90,232	302,760	290,137	290,137	290,085	282,354	289,381	296,997
Miscellaneous	74,531	18,063	25,000	25,000	70,000	25,000	25,000	25,000
Total Revenues	1,913,005	2,153,479	940,137	952,450	1,035,085	1,016,104	1,058,569	1,103,394
Other Financing Sources								
Transfers From Other Funds	60,000	138,000	-	-	-	-	-	-
Total Operating Transfers	60,000	138,000	-	-	-	-	-	-
Total Revenues and Other								
Financing Sources	1,973,005	2,291,479	940,137	952,450	1,035,085	1,016,104	1,058,569	1,103,394
Expenditures:								
Personnel	357,485	343,919	439,198	466,315	447,648	465,554	484,176	503,543
Supplies	3,586	2,985	9,500	16,112	8,500	8,670	8,843	9,020
Services	774,085	563,184	445,252	596,265	667,027	400,943	408,961	417,141
Capital Outlay Interdepartmental Charges	64,897	1,061	12,500 56,654	39,427 56,654	132,500 39,146	12,750 27,747	13,005 28,593	13,265 29,468
Total Expenditures	1,200,053	911,149	963,104	1,174,773	1,294,821	915,664	943,579	972,437
Transfers To:								
General Fund	-	1,438,705	-	-	-	_	-	-
Total Transfers	-	1,438,705	-	-	-	-	-	-
Total Expenditures and								
Operating Transfers	1,200,053	2,349,854	963,104	1,174,773	1,294,821	915,664	943,579	972,437
Net Results From Operations	772,952	(58,375)	(22,967)	(222,323)	(259,736)	100,440	114,990	130,957
Projected Lapse (3%)		-	28,893	35,243	38,845	27,470	28,307	29,173
Fund Balance Appropriated		(58,375)		(187,080)	(220,891)	-	-	-
Excess/(Deficit)	772,952	-	5,926	-	-	127,910	143,297	160,130
Beginning Fund Balance	4,117,789	4,890,741	3,223,744	4,832,366	4,645,286	4,424,395	4,552,305	4,695,602
Fund Balance Appropriated	-	(58,375)	-	(187,080)	(220,891)	-	-	-
Surplus From Operations	772,952	-	5,926	-	-	127,910	143,297	160,130
Ending Fund Balance	4,890,741	4,832,366	3,229,670	4,645,286	4,424,395	4,552,305	4,695,602	4,855,732
Reserved Fund Balance	165,405	594,919	-	-	-	-	-	-
Unreserved Fund Balance	4,725,336	4,237,447	3,229,670	4,645,286	4,424,395	4,552,305	4,695,602	4,855,732
Total Fund Balance	\$ 4,890,741	\$ 4,832,366	\$ 3,229,670	\$ 4,645,286	\$ 4,424,395	\$ 4,552,305	\$ 4,695,602	\$ 4,855,732







Fund: 250 Land Trust Fund

Dept: 21210 Land Management Administration

Department Budget:	FY2005 FY2006 Actual Actual			FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:									
Personnel	\$ 357,485	\$	343,919	\$	439,198	\$	466,315	\$	447,648
Supplies	3,586		2,985		9,500		16,112		8,500
Services	761,466		463,874		369,163		520,176		558,081
Capital Outlay	64,897		1,061		12,500		39,427		132,500
Interdepartmental Charges	 -		-		51,898		51,898		35,742
Total Expenditures	1,187,434		811,839		882,259		1,093,928		1,182,471
Operating Transfers To: General Fund	-		1,438,705		-		-		-
Total Operating Transfers	-		1,438,705		-		-		-
Total Expenditures and									
Operating Transfers	\$ 1,187,434	\$	2,250,544	\$	882,259	\$	1,093,928	\$	1,182,471
Staffing History:	5.00		5.00		5.00		5.00		5.00

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administration of Kenai Peninsula Borough land inventory. Apply and enforce KPB Code Chapter 17.10. Assist Borough departments and agencies in satisfying present and future land needs. Review and process applications for easements, permits, leases, disposals, and acquisitions. Classification of Borough lands. Conduct market value land sale and tax foreclosure auction. Administer land leases. Oversee conveyance of municipal grant land entitlements as provided under Alaska Statute 29.65. Inventory borough land and resources for management purposes. Protect borough land assets.

### **FY2008 OBJECTIVES:**

- Initiate/Complete municipal entitlement surveys in Hope, Kustatan, and Cohoe.
- Accelerate initiative to identify priority municipal entitlement lands and obtain survey instructions.
- Implement Municipal Entitlement Strategic Plan Phase 1 with comprehensive reevaluation of lands for selection.
- Administer west side development contracts.
- Initiate comprehensive land planning efforts.
- Pursue the conveyance of occupied/leased tidelands under Alaska Statute 38.05.125.
- Contract for design, engineering, subdivision and development projects at Hope and Woods Drive.
- Contract for mine engineering and phase 1 development of Seward Rock Quarry.

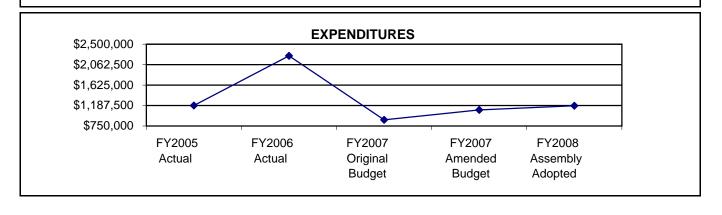
PROGRAM CHANGES: None

#### **ACCOMPLISHMENTS: FY2007**

- Completed Alaska State Land Survey (ASLS) 2003-5 (Cooper Landing) and ASLS 2005-7 (Kenai).
- Closed out Grey Cliff and Moose Point over-the-counter Land Sales (14 parcels sold in FY07).
- 2 negotiated sales completed.
- Contracted sale of 864 CY of Rip Rap from Seward.
   Quarry for Seward Flood Damage Repairs
- Acquired Lots 1 & 2 White Alice Sub on behalf of KESA.
- Closed out SBB and Risk Mamt Leases for relocation.
- Created Classification and South Peninsula Plan GIS
   Databases
- Developed Municipal Entitlement Strategic Plan- Phase
- Service of Ladd Landing Option.

### PERFORMANCE MEASURES:

Issued or <u>Processed</u> Utility Permits	FY 2005 <u>Actual</u> 225	FY 2006 <u>Actual</u> 200	FY 2007 Estimated 225	FY 2008 Projected 225
Land Use Permits	11	13	12	12
Classifications by KPB Resolution	5	2	4	4
Commercial Gravel Permits	0	0	1	1
Individual Gravel Permits	12	11	19	15



Fund 250 Department 21210 - Land Management Administration

				FY2007	FY2007	FY2008	FY2008	Difference E	Retween
		FY2005	FY2006	Original	Amended	Mayor	Assembly	Assembly Ad	dopted &
D		Actual	Actual	Budget	Budget	Proposed	Adopted	Amended B	udget %
Person		\$ 220,779	\$ 206,146	\$ 245,905	\$ 252,945	\$ 252,833	\$ 252,833	\$ (112)	-0.04%
	Regular Wages Temporary Wages	3,348	\$ 200,140	24,960	29,760	24,960	24,960	(4,800)	-16.13%
40130	Overtime Wages	57	64	24,900	29,700	24,900	24,900	(4,000)	-10.1376
	FICA	18,786	17,842	23,738	24,644	23,863	23,863	(781)	-3.17%
	PERS	29,594	39,043	57,716	70,919	96,577	56,825	(14,094)	-19.87%
40321	Health Insurance	58,659	53,951	57,500	58,618	59,800	59,800	1,182	2.02%
40322	Life Insurance	574	546	623	673	639	639	(34)	-5.05%
40410	Leave	22,914	23,110	24,048	24,048	24,590	24,590	542	2.25%
40411	Sick Leave	2,702	3,169	4,660	4,660	4,090	4,090	(570)	-12.23%
40511	Other Benefits	72	48	48	48	48	48	-	0.00%
	Total: Personnel	357,485	343,919	439,198	466,315	487,400	447,648	(18,667)	-4.00%
Supplie	es								
42110	Office Supplies	2,848	2,636	5,000	5,075	5,000	5,000	(75)	-1.48%
42120	Computer Software	390	-	2,500	2,500	1,500	1,500	(1,000)	-40.00%
42210	Operating Supplies	21	349	500	2,850	500	500	(2,350)	-82.46%
42230	Fuel, Oils and Lubricants	-	-	-	350	-	-	(350)	-100.00%
42310	Repair/Maintenance Supplies	-	-	-	3,837	-	-	(3,837)	-100.00%
42410	Small Tools	327	<u> </u>	1,500	1,500	1,500	1,500	-	0.00%
	Total: Supplies	3,586	2,985	9,500	16,112	8,500	8,500	(7,612)	-47.24%
Service	es .								
43011	Contractual Services	689,702	415,303	250,000	389,739	465,000	465,000	75,261	19.31%
43015	Water/Air Sample Testing	-	-	-	2,975	-	-	(2,975)	-100.00%
43110	Communications	1,195	743	2,500	2,500	1,500	1,500	(1,000)	-40.00%
43140	Postage	40	11	1,000	1,000	1,000	1,000	-	0.00%
43210	Transportation/Subsistence	5,697	7,467	9,120	10,694	10,510	10,510	(184)	-1.72%
43211	Per Diem		0.474	-	3,000	-	2.000	(3,000)	-100.00%
43220 43250	Car Allowance	3,600 57	2,174	- 75	- 75	75	3,600 75	3,600	0.00%
43260	Freight and Express Training	3,298	2,324	2,220	4,570	2,600	2,600	(1,970)	-43.11%
43310	Advertising	8,748	8,424	12,000	12,350	12,000	12,000	(350)	-2.83%
43410	Printing	-	-,	1,000	1,000	1,000	1,000	-	0.00%
43510	Insurance Premium	6,195	6,767	6,006	6,006	5,961	5,961	(45)	-0.75%
43600	Project Management	23,607	7,070	12,000	12,000	10,000	10,000	(2,000)	-16.67%
43610	Utilities	3,534	3,309	11,500	11,500	13,850	13,850	2,350	20.43%
43720	Equipment Maintenance	560	1,602	4,500	4,500	3,500	3,500	(1,000)	-22.22%
43750	Vehicle Maintenance	-	-	1,000	1,000	1,000	1,000	-	0.00%
43810	Rents and Operating Leases	-	-	-	1,025	-	-	(1,025)	-100.00%
43812		1,757	1,757	1,757	1,757	2,000	2,000	243	13.83%
43920 43931	Dues and Subscriptions Recording Fees	1,482 3,084	1,643 2,617	1,485 3,000	1,485 3,000	1,485 3,000	1,485 3,000	-	0.00% 0.00%
43933	Collection Fees	236	60	1,000	1,000	1,000	1,000	-	0.00%
	USAD Assessments	6,112	-	45,000	45,000	15,000	15,000	(30,000)	-66.67%
	Land Sale Property Tax	2,562	2,603	4,000	4,000	4,000	4,000	-	0.00%
	Total: Services	761,466	463,874	369,163	520,176	554,481	558,081	37,905	7.29%
Canital	Outlay								
•	Office Machines	_	_	5,000	2,700	5,000	5,000	2,300	85.19%
	Machinery & Equipment	-	-		28,048	-	5,000	(28,048)	-100.00%
	Land Purchase	60,704	-	-		120,000	120,000	120,000	-
	Minor Office Equipment	4,193	1,061	5,000	6,179	5,000	5,000	(1,179)	-19.08%
48720	Minor Office Furniture	-	-	2,500	2,500	2,500	2,500	-	0.00%
	Total: Capital Outlay	64,897	1,061	12,500	39,427	132,500	132,500	93,073	236.06%
Transfe	ers								
	TFR General Fund	-	1,438,705	-	-	-	-	-	-
	Total: Transfers	-	1,438,705	-	-	-	-	-	-
Interde	partmental Charges								
	Admin Service Fee	_	_	51,898	51,898	71,483	35,742	(16,156)	-31.13%
01990	Total: Interdepartmental Charges			51,898	51,898	71,483	35,742	(16,156)	-31.13%
Depart	ment Total	\$ 1,187,434	\$ 2,250,544					\$ 88,543	8.09%
Depart	ment Iotai	φ 1,107,434	ψ ∠,∠50,544	φ 002,209	ψ 1,U33,320	ψ 1,204,004	ψ 1,102,471	ψ 00,343	0.09%

# **Fund 250**

# **Department 21210 - Land Management Administration - Continued**

	LINE-ITEM E	XPLANATIONS	
40110	Regular Wages. Staff includes: 1 Land Management Officer, 1 Land Management Agent, 1 Land and Resource Coordinator, 1 Land Management Technician I, II, III, and 1	43210	Transportation and Subsistence. Inspection of borough property and Land Management project sites; meetings; and training
	Senior Clerk Typist.	43600	<b>Project Management.</b> Project Management and oversight for Hope
40120	<b>Temporary Wages.</b> Seasonal/Temporary hire to continue land data collection and		Subdivision Development
	project details (\$24,960).	43812	<b>Equipment Replacement Payments</b> . See the payment schedule below.
43011	Contractual Services. Municipal		. ,
	entitlement surveys: ASLS 2005-6 (\$50,000); Woods Drive Realignment design, engineering and subdivision project (\$150,000), Hope subdivision	48610	<b>Land Purchase.</b> Purchase of Land from the University of Alaska and remnant parcel acquisitions.
	design, engineering and development project (\$150,000). Hope and Cooper Landing Material Site Improvements	48710	Minor Office Machines. Computer (\$2,500) and mobile GIS/GPS (\$2,500).
	(\$15,000). Seward Rock Quarry Engineering and Phase 1 Development (\$100,000).	61990	Admin Service Fees. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

				-			<u> </u>	uture
			FY2	007	<u>F</u>	Y2008	Pr	ojected
<u>Items</u>	Prior `	<u>Years</u>	Estim	nated	Pro	ojected	Pa	yments
** Jeep Cherokee Sport		<u> </u>		<u>-</u>		2,000		2,000
	\$	-	\$	-	\$	2,000	\$	2,000

This page intentionally left blank

Fund: 250 Land Trust Fund
Dept: 21211 Facilities Management

Department Budget:	FY2005 Actual			- Y2006 Actual			FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures: Services Interdepartmental Charges	\$	12,619 -	\$	99,310	\$	76,089 4,756	\$	76,089 4,756	\$	108,946 3,404
Total Expenditures		12,619		99,310		80,845		80,845		112,350
Total Expenditures and										
Operating Transfers	\$	12,619	\$	99,310	\$	80,845	\$	80,845	\$	112,350

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Manage surplused borough facilities, to accomplish tangible borough objectives within the framework of the Land Trust Fund.

#### **FY2008 OBJECTIVES:**

• Evaluate and implement recommendations of Nikiski Elementary Facility Management Plan.

PROGRAM CHANGES: KPBSD hold on Nikiski Elementary expired August 31, 2006. A facility management plan has been developed for the facility, recommending several shifts in the management direction for the facility. Implementations of management alternatives are dependent on direction from the administration and assembly. Because implementation measures have

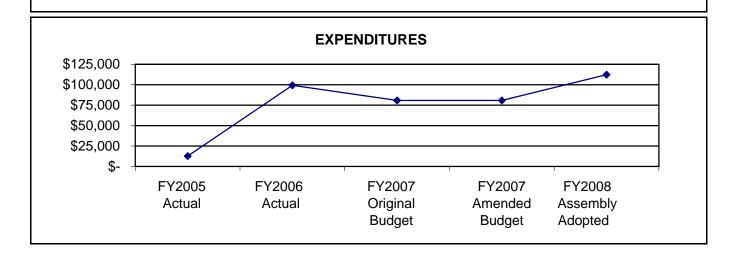
not been decided, they are not provided for in this budget.

NPRSA currently uses 54.7% of the facility, expenditures will be charged back to NPRSA at the rate of 54.7% consistent with the facility management agreement for both FY 07 and FY 08.

KPBSD currently uses 1,880 sq. ft. for storage. KPBSD will be charged back \$7,000/ year for their use for both FY 07 and FY 08.

#### **ACCOMPLISHMENTS: FY2007**

A facility management plan was developed for Nikiski Elementary. This report will guide the management direction for the facility and may result in significant changes to this budget in future years.



## Fund 250 Land Trust Fund Department 21211 - Facilities Management

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	opted &
Services								
43510 Insurance Premium-Nikiski Elementary	\$ -	\$ 28,837	\$ 34,089	\$ 34,089	\$ 28,146	\$ 28,146	\$ (5,943)	-17.43%
43610 Utilities-Nikiski Elementary	12,619	40,570	25,300	25,300	48,800	48,800	23,500	92.89%
43764 Snow Removal-Nikiski Elementary	-	8,635	10,000	10,000	10,000	10,000	-	0.00%
43780 Building/Grounds Maintenance	-	21,268	6,700	6,700	22,000	22,000	15,300	228.36%
Total: Services	12,619	99,310	76,089	76,089	108,946	108,946	32,857	43.18%
Interdepartmental Charges								
61990 Admin Service Fee	-	-	4,756	4,756	6,809	3,404	(1,352)	-28.43%
Total: Interdepartmental Charges	-	-	4,756	4,756	6,809	3,404	(1,352)	-28.43%
Department Total	\$ 12,619	\$ 99,310	\$ 80,845	\$ 80,845	\$ 115,755	\$ 112,350	\$ 31,505	38.97%

### **LINE-ITEM EXPLANATIONS**

43610	Utilities-Nikiski El	. 30%	rate	increase	for
	Enstar Natural Gas	Est. 11	% rate	increase	for
	electricity.				

**43764 Snow Removal-Nikiski El.** Snow removal and sanding costs for fire route.

**43780 Building/Grounds Maintenance - Nikiski El.**Regular and routine maintenance of Nikiski Elementary School.

61990 Admin Service Fees. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

# Fund 250 Land Trust Fund Expenditure Summary By Line Item

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Personnel	7101001	7101441	zaagot	Duagot		71400104	7	augut 70
40110 Regular Wages	\$ 220,779	\$ 206,146	\$ 245,905	\$ 252,945	\$ 252,833	\$ 252,833	\$ (112)	-0.04%
40120 Temporary Wages	3,348	· -	24,960	29,760	24,960	24,960	(4,800)	-16.139
40130 Overtime Wages	57	64	-	-	-	-	-	-
40210 FICA	18,786	17,842	23,738	24,644	23,863	23,863	(781)	-3.179
40221 PERS	29,594	39,043	57,716	70,919	96,577	56,825	(14,094)	-19.879
40321 Health Insurance	58,659	53,951	57,500	58,618	59,800	59,800	1,182	2.029
40322 Life Insurance	574	546	623	673	639	639	(34)	-5.05%
40410 Leave	22,914	23,110	24,048	24,048	24,590	24,590	542	2.259
40411 Sick Leave	2,702	3,169	4,660	4,660	4,090	4,090	(570)	-12.239
40511 Other Benefits Total: Personnel	72 357,485	48 343,919	439,198	48 466,315	487,400	447,648	(18,667)	-4.00°
							, , ,	
Supplies 42110 Office Supplies	2,848	2,636	5,000	5,075	5,000	5,000	(75)	-1.489
		2,030					. ,	
42120 Computer Software	390	- 0.40	2,500	2,500	1,500	1,500	(1,000)	-40.009
42210 Operating Supplies	21	349	500	2,850	500	500	(2,350)	-82.469
42230 Fuel, Oils & Lubricants	-	-	-	350	-	-	(350)	-100.009
42310 Repair/Maintenance Supplies	-	-		3,837			(3,837)	-100.00
42410 Small Tools	327	-	1,500	1,500	1,500	1,500	-	0.00
Total: Supplies	3,586	2,985	9,500	16,112	8,500	8,500	(7,612)	-47.24
Services								
43011 Contractual Services	689,702	415,303	250,000	389,739	465,000	465,000	75,261	19.31
43015 Water/Air Sample Testing	-	-	-	2,975	-	-	(2,975)	-100.00
43110 Communications	1,195	743	2,500	2,500	1,500	1,500	(1,000)	-40.00
13140 Postage	40	11	1,000	1,000	1,000	1,000	-	0.00
13210 Transportation/Subsistence	5,697	7,467	9,120	10,694	10,510	10,510	(184)	-1.72
13211 Per Diem	-	_	-	3,000	· -	· -	(3,000)	-100.00
43220 Car Allowance	3,600	2,174	_	-	_	3,600	3,600	
43250 Freight and Express	57	_,	75	75	75	75	-	0.00
43260 Training	3,298	2,324	2,220	4,570	2,600	2,600	(1,970)	-43.11
43310 Advertising	8,748	8,424	12,000	12,350	12,000	12,000	(350)	-2.83
43410 Printing	0,740	0,424	1,000	1,000	1,000	1,000	(330)	0.00
S .	C 10E	25.004	,				(F 000)	
43510 Insurance Premium	6,195	35,604	40,095	40,095	34,107	34,107	(5,988)	-14.93
43600 Project Management	23,607	7,070	12,000	12,000	10,000	10,000	(2,000)	-16.67
43610 Utilities	16,153	43,879	36,800	36,800	62,650	62,650	25,850	70.24
43720 Equipment Maintenance	560	1,602	4,500	4,500	3,500	3,500	(1,000)	-22.22
43750 Vehicle Maintenance	-	-	1,000	1,000	1,000	1,000	-	0.00
43764 Snow Removal-Nikiski Elem.	-	8,635	10,000	10,000	10,000	10,000	-	0.00
13780 Building/Grounds Maintenance	-	21,268	6,700	6,700	22,000	22,000	15,300	228.36
43810 Rents & Operating Leases	-	-	-	1,025	-	-	(1,025)	-100.00
13812 Equipment Replacement Pymt.	1,757	1,757	1,757	1,757	2,000	2,000	243	13.83
13920 Dues and Subscriptions	1,482	1,643	1,485	1,485	1,485	1,485	-	0.00
13931 Recording Fees	3,084	2,617	3,000	3,000	3,000	3,000	-	0.00
43933 Collection Fees	236	60	1,000	1,000	1,000	1,000	-	0.00
43936 USAD Assessments	6,112	-	45,000	45,000	15,000	15,000	(30,000)	-66.67
45110 Land Sale Property Tax	2,562	2,603	4,000	4,000	4,000	4,000	(50,000)	0.00
Total: Services	774,085	563,184	445,252	596,265	663,427	667,027	70,762	11.87
Canital Outlay								
Capital Outlay 48120 Office Machines			5,000	2,700	5,000	5,000	2,300	85.19
	-	-	5,000		5,000	5,000	(28,048)	
48311 Machinery & Equipment		-	-	28,048	400.000	400.000	. , ,	-100.00
48610 Land Purchase	60,704				120,000	120,000	120,000	40.00
48710 Minor Office Equipment	4,193	1,061	5,000	6,179	5,000	5,000	(1,179)	-19.08
48720 Minor Office Furniture Total: Capital Outlay	64,897	1,061	2,500 12,500	2,500 39,427	2,500 132,500	2,500 132,500	93,073	0.00 236.06
	0 1,001	.,001	,000	JJ, 121	. 52,000	. 52,000	55,010	_55.00
Fransfers 50100 Tfr General Fund		1 //20 705						
Total: Transfers		1,438,705 1,438,705		-			-	
ntordonartmontal Charges								
nterdepartmental Charges			E0 05 :	F0 0F :	70.000	00.446	(47.500)	00.00
61990 Admin Service Fee Total: Interdepartmental Charges		<u>-</u>	56,654 56,654	56,654 56,654	78,292 78,292	39,146 39,146	(17,508) (17,508)	-30.90 <sup>o</sup>
								10.22
Department Total	\$ 1,200,053	\$ 2,349,854	\$ 963,104	\$ 1,174,773	\$ 1,370,119	\$ 1,294,821	\$ 120,048	10 22

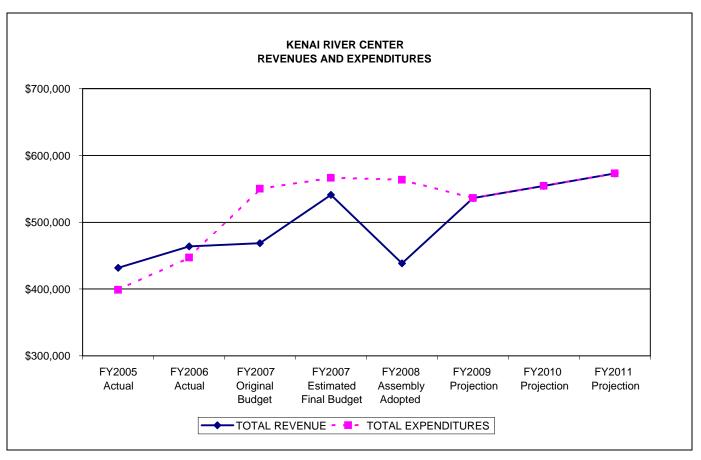
# Fund 250 Total

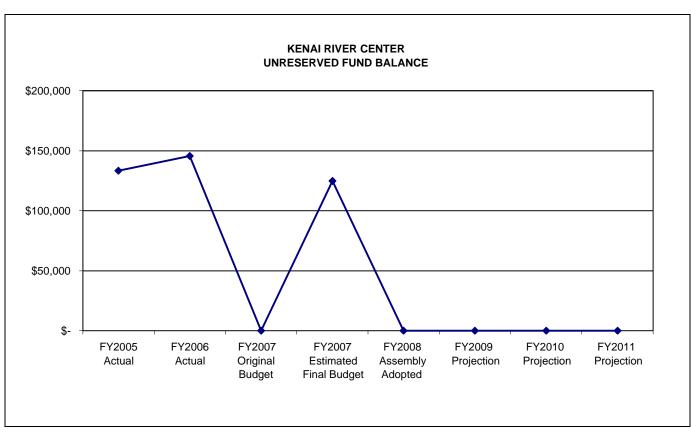
Total: Personnel	\$ FY2005 Actual 357,485	\$ FY2006 Actual 343,919	FY2007 Original Budget \$ 439,198	\$ FY2007 Amended Budget 466,315	FY2008 Mayor Proposed 487,400	F	FY2008 Assembly Adopted 447,648	,	Difference E Assembly A Amended B (18,667)	dopted &
Total: Supplies	3,586	2,985	9,500	16,112	8,500		8,500		(7,612)	-47.24%
Total: Services	774,085	563,184	445,252	596,265	663,427		667,027		70,762	11.87%
Total: Capital Outlay	64,897	1,061	12,500	39,427	132,500		132,500		93,073	236.06%
Total: Transfers	-	1,438,705	-	-	-		-		-	-
Total: Interdepartmental Charges	 -	-	56,654	56,654	78,292		39,146		(17,508)	-30.90%
Fund Totals	\$ 1,200,053	\$ 2,349,854	\$ 963,104	\$ 1,174,773	\$ 1,370,119	\$	1,294,821	\$	120,048	10.22%

Fund: 251 Kenai River Center

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues:								
State Revenues	\$ 9,000	\$ 13,385	\$ -	\$ 13,078		\$ -	*	*
Other Revenues	12,283	33,242	-	59,212	52,322	53,368	54,435	55,524
Total Revenues	21,283	46,627	-	72,290	52,322	53,368	54,435	55,524
Operating Transfers From:								
General Fund	410,496	417,168	468,548	468,548	386,199	482,564	499,723	517,526
Total Operating Transfers	410,496	417,168	468,548	468,548	386,199	482,564	499,723	517,526
Total Revenues and								
Operating Transfers	431,779	463,795	468,548	540,838	438,521	535,932	554,158	573,050
Expenditures:								
Personnel	299,313	331,176	392,905	404,476	405,936	375,411	390,427	406,044
Supplies	4,614	7,180	10,300	13,300	10,800	11,016	11,236	11,461
Services	85,192	94,035	130,616	130,997	135,574	138,285	141,051	143,872
Capital Outlay	4,274	5,001	16,000	17,500	11,000	11,220	11,444	11,673
Interdepartmental Charges	5,293	9,630	-	-	-	_	, <u> </u>	-
Total Expenditures	398,686	447,022	549,821	566,273	563,310	535,932	554,158	573,050
Total Expenditures and								
Operating Transfers	398,686	447,022	549,821	566,273	563,310	535,932	554,158	573,050
Net Results From Operations	33,093	16,773	(81,273)	(25,435)	(124,789)	-	-	-
Fund Balance Appropriated		-	81,273	25,435	124,789	-	-	-
Excess/(Deficit)	33,093	16,773	-	-	_	-	-	-
Beginning Fund Balance	100,358	133,451	81,273	150,224	124,789	-	-	-
Fund Balance Appropriated	-	-	(81,273)	(25,435)	(124,789)	-	-	-
Surplus From Operations	33,093	16,773	-	-	-	-	-	-
Ending Fund Balance	133,451	150,224	-	124,789	-	-	-	-
Reserved Fund Balance	-	4,591	-	-	-	-	-	-
Unreserved Fund Balance	133,451	145,633	-	124,789	-	-		
Total Fund Balance	\$ 133,451	\$ 150,224	\$ -	\$ 124,789	\$ -	\$ -	\$ -	\$ -

Mill Rate Equivalency for Operating								
Transfer from The General Fund	0.09	0.09	0.10	0.10	0.07	0.09	0.09	0.09





Fund: 251

Dept: 21135 Kenai River Center

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget	FY2007 Amended Budget		P	FY2008 Assembly Adopted
Expenditures:					-				
Personnel	\$	299,313	\$ 331,176	\$	392,905	\$	404,476	\$	405,936
Supplies		4,614	7,180		10,300		13,300		10,800
Services		85,192	94,035		130,616		130,997		135,574
Capital Outlay		4,274	5,001		16,000		17,500		11,000
Interdepartmental Charges		5,293	9,630		-		-		-
Total Expenditures	\$	398,686	\$ 447,022	\$	549,821	\$	566,273	\$	563,310
Staffing History		4.50	4.50		4.50		4.50		4.50

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Provide staff and support facilities needed for the operation of the Kenai River Center in accordance with the terms of agreement developed with the state and federal agencies. Provide participation and guidance in developing projects, issuing permits, or managing land or resources within the coastal boundary of the borough. Manage the public use of the Kenai River access and outdoor education facilities.

- Coordinate and issue 50-foot habitat protection and floodplain permits. The KRC coordinates with federal, state and local agencies to determine the need for permits that the property owner may require. Once all permits are complete, the KRC then sends one packet of all the permits issued to property owners.
- Coordinate and authorize the habitat tax credit program.
- Maintain the current classification in the National Flood Insurance Program's Community Rating System, which provides residents flood insurance premium discounts.
- Maintain compliance with the State of AK Coastal Management Program.

### **FY2008 OBJECTIVES:**

- Continue to perform high quality ACMP consistency reviews for coastal resource planning.
- Coordinate Floodplain mapping with the Seward/Bear Creek Flood Service Area.

- Request federal monies to expand the Kenai River Center building to include US Army Corps of Engineers, Kenai Field Office staff.
- Coordinate with partners to complete digital elevation maps for the Kenai Peninsula.

#### **ACCOMPLISHMENTS: FY2007**

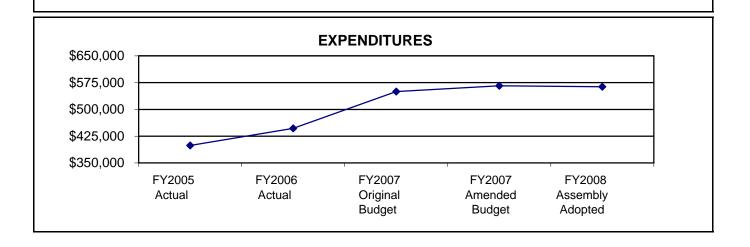
Since the beginning of its operation the center has been involved in over 4,501 projects, of which 2,584 were within the Borough's 50-foot habitat area, 1,749 were within the Borough's managed flood plain, and 428 of which were tax credit projects.

The KPB Coastal Program accomplished grant-funding requirements through continued reviews of local, state and federal projects within the coastal boundary.

### PERFORMANCE MEASURES:

	FY2005	FY2006	FY2007
Projects Reviewed:	Actual	Actual	Estimated
Within Borough's 50 ft. habitat area	275	258	320
Within Borough's managed flood plain	240	252	320
Tax credit projects	59	52	70
Coastal Management Program Consistency Reviews	228	402	400

<sup>\*</sup> FY2008 number of projects is expected to increase due to the January 2007 flood.



Fund 251 Department 21135 - Kenai River Center

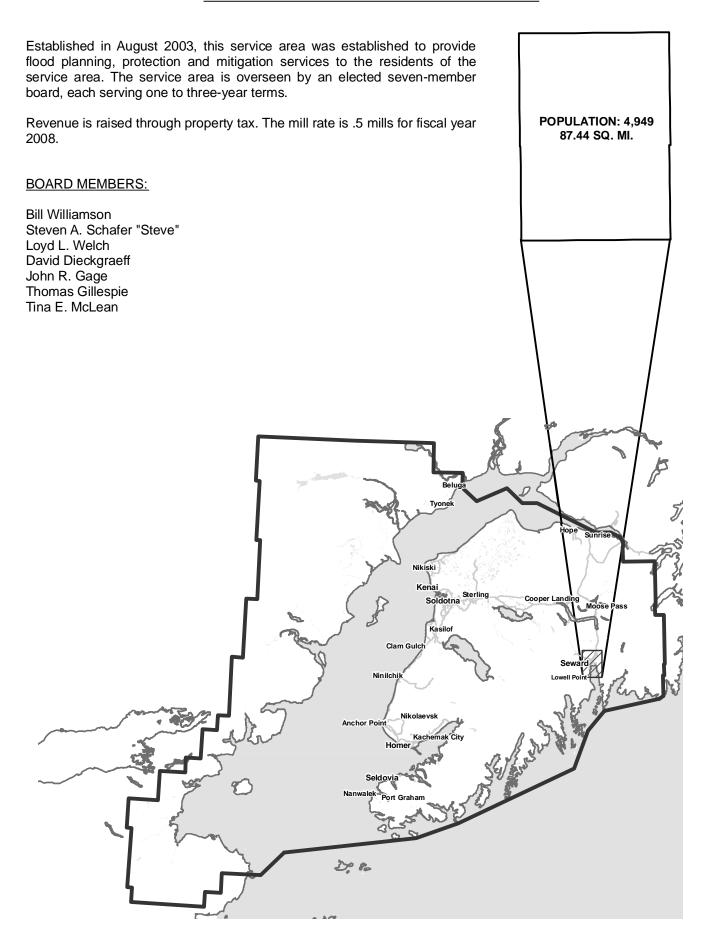
	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Personnel								
40110 Regular Wages	\$ 182,739	\$ 199,676	\$ 233,255	\$ 227,078	\$ 242,216	\$ 242,216	\$ 15,138	6.67%
40120 Temporary Wages	3,988	155	1,800	1,800	1,800	1,800	-	0.00%
40130 Overtime Wages	55	-	-	-	-	-	-	-
40210 FICA	17,051	17,155	21,036	20,455	21,569	21,569	1,114	5.45%
40221 PERS	25,059	35,809	54,728	69,034	93,154	54,811	(14,223)	-20.60%
40321 Health Insurance	42,313	46,099	51,750	54,962	53,820	53,820	(1,142)	-2.08%
40322 Life Insurance	479	507	592	620	614	614	(6)	-0.97%
40410 Leave	23,021	22,357	24,545	25,328	25,384	25,384	56	0.22%
40411 Sick Leave	4,536	4,610	5,103	5,103	5,626	5,626	523	10.25%
40511 Other Benefits	72	4,808	96	96	96	96	-	0.00%
Total: Personnel	299,313	331,176	392,905	404,476	444,279	405,936	1,460	0.36%
Supplies								
42110 Office Supplies	1,908	2,624	3,000	6,000	3,000	3,000	(3,000)	-50.00%
42120 Computer Software	· -	· -	1,000	1,000	1,000	1,000	-	0.00%
42210 Operating Supplies	1,760	3,076	6,000	5,500	6,000	6,000	500	9.09%
42230 Fuel, Oils & Lubricants	· -	· -	· -	· -	500	500	500	_
42263 Training Supplies	-	_	-	500	-	-	(500)	-100.00%
42250 Uniforms	-	1,000	-	-	-	-	-	_
42410 Small Tools	946	480	300	300	300	300	-	0.00%
Total: Supplies	4,614	7,180	10,300	13,300	10,800	10,800	(2,500)	-18.80%
Services								
43011 Contractual Services	36,050	26,161	37,000	36,685	37,000	37,000	315	0.86%
43110 Communications	8,997	10,885	16,000	16,591	16,000	16,000	(591)	-3.56%
43140 Postage	1,946	3,389	2,800	6,400	6,400	6,400	(001)	0.00%
43210 Transportation/Subsistence	4,765	9,689	15,756	15,961	16,459	16,459	498	3.12%
43220 Car Allowance	3,600	3,600	3,600	-	-	3,600	3,600	-
43260 Training	1,336	1,839	2,970	2,970	2,970	2,970	-	0.00%
43310 Advertising	1,484	1,833	3,000	3,000	3,000	3,000	_	0.00%
43410 Printing	196	1,426	4,000	4,000	4,000	4,000	_	0.00%
43510 Insurance Premium	-	9,452	14,546	14,546	12,742	12,742	(1,804)	-12.40%
43600 Project Management	3,965	2,590	4,000	4,000	4,000	4,000	(1,004)	0.00%
43610 Utilities	18,893	19,332	20,500	20,500	22,600	22,600	2,100	10.24%
43720 Equipment Maintenance	2,570	1,813	3,000	3,000	3,000	3,000	2,100	0.00%
43780 Buildings/Grounds Maintenance	2,070	577	1,685	1,685	1,685	1,685	_	0.00%
43920 Dues and Subscriptions	1,390	1,449	1,759	1,659	2,118	2,118	459	27.67%
Total: Services	85,192	94,035	130,616	130,997	131,974	135,574	4,577	3.49%
Capital Outlay								
48110 Furniture & Furnishings	_	_	10,000	10,000	_	_	(10,000)	-100.00%
48710 Minor Office Equipment	1,750	4,414	5,000	6,500	5,000	5,000	(1,500)	-23.08%
48710 Minor Office Equipment 48720 Minor Office Furniture	,	,	1,000	1,000	6,000	,	5,000	-23.08% 500.00%
Total: Capital Outlay	2,524 4,274	587 5,001	16,000	17,500	11,000	6,000 11,000	(6,500)	-37.14%
•	-,	2,20.	. 2,200	,200	,500	,	(2,200)	270
Interdepartmental Charges 60000 Charges (To)/From Other Depts.	5,293	9,630	_	_	_	_	_	
Total: Interdepartmental Charges	5,293	9,630			-		-	
			¢ 540.004	¢ 566 272	¢ 500.053	\$ 563.310	(2.063)	0.520/
Department Total	\$ 398,686	\$ 447,022	\$ 549,821	\$ 566,273	\$ 598,053	\$ 563,310	(2,963)	-0.52%

# LINE-ITEM EXPLANATIONS

4011	Regular Wages. Staff includes: 1 KRC Manager,     2.5 Planners, and 1 administrative assistant. The	43610	Utilities. Increase to cover rise in utility costs.
	other half of the Coastal Zone Management Planner position is funded through grant funds from the State of Alaska.	43920	<b>Dues &amp; Subscriptions.</b> Membership dues in various state and national professional associations and subscriptions to local newspapers. Increases due to cost increase for
4314	<ol> <li>Postage. Increase to cover postal rates for additional agency mailings.</li> </ol>		Organizational dues and Subscription cost increases.
4321	Transportation/Subsistence. Travel to the Flood Plain National Conference, International erosion Society Conference, the State River Management	42230	<b>Fuels, Oils &amp; Lubricants</b> : New for FY08 for the operation of the riverboat.
	Society meetings, ACMP Annual workshop and various community, agency and census meetings. Increased due to airfare increase.	48710	Minor Office Machines. Purchase one (1) lap top computer (\$2,500), (1) desktop computer (\$2,000), and (1) printer (\$500).
4351	Insurance Premium. Decrease in insurance costs.	48720	Minor Office Furniture. Purchase (2) office chairs (\$500) and additional office furnishings (\$5,000) to accommodate ADA accessibility.

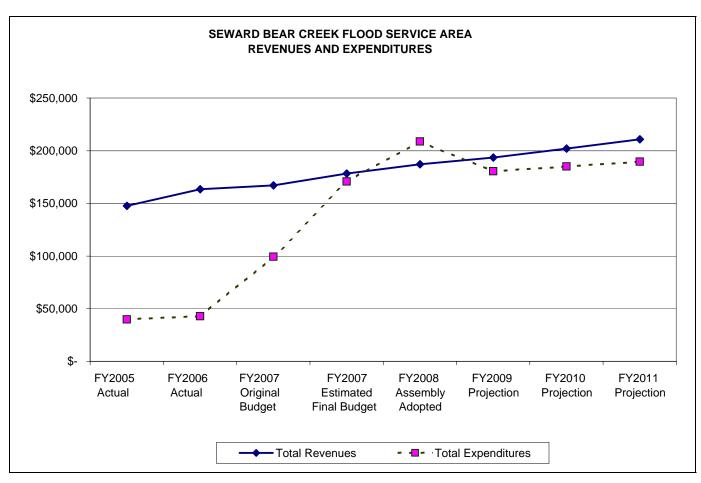
This page intentionally left blank

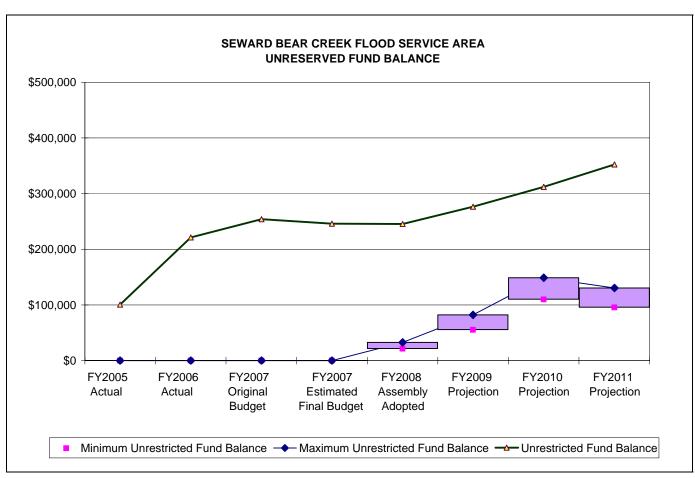
# SEWARD-BEAR CREEK FLOOD SERVICE AREA



Fund: 259 Seward-Bear Creek Flood Service Area

Fund Budget:	FY2005	FY2006	FY2007 Original	FY2007 Estimated	FY2008 Assembly	FY2009	FY2010	FY2011
	Actual	Actual	Budget	Final Budget	,	Projection	Projection	Projection
Taxable Value (000's)			_	_				
Real	254,261	272,551	289,538	289,538	,	328,233	341,363	355,017
Personal	19,771 274,032	23,004 295,555	24,716 314,254	24,716 314,254		24,712 352,945	25,206 366,568	25,710 380,727
	214,002	280,000	314,237	314,207	339,030	302,340	300,300	300,121
Mill Rate	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Revenues:								
Property Taxes								
Real	\$ 123,700	. ,	\$ 144,769	\$ 144,769		\$ 164,117		\$ 177,509
Personal	17,840	20,331	12,111	12,111	11,871	12,109	12,351	12,598
Interest	140	433	143	143	_	146	149	152
Motor Vehicle Tax Total Property Taxes	5,982 147,662	5,651 162,847	6,102 163,125	6,102 163,125	,	6,224 182,596	6,348 189,529	6,475 196,734
Total Flopelty Taxes	141,002	102,047	100,120	100,120	173,321	102,000	103,323	180,104
Federal Revenue	-	-	-	10,500	-	-	-	-
State Revenue	-	719	-	830	-	-	-	-
Interest Earnings		<u> </u>	3,868	3,868		11,047	12,448	14,047
Total Revenues	147,662	163,566	166,993	178,323	186,999	193,643	201,977	210,781
Expenditures:								
Personnel	12,376	27,435	28,451	29,281	36,377	37,832	39,345	40,919
Supplies	1,405	1,892	2,250	2,250	,	2,295	2,341	2,388
Services	23,314	12,518	61,859	132,359	162,480	133,930	136,609	139,341
Capital Outlay	2,686	913	1,000	1,000		1,020	1,040	1,061
Interdepartmental Charges		-	5,848	5,848		5,471	5,604	5,741
Total Expenditures	39,781	42,758	99,408	170,738	208,552	180,548	184,939	189,450
Total Expenditures and								
Operating Transfers	39,781	42,758	99,408	170,738	208,552	180,548	184,939	189,450
Net Results From Operations	107,881	120,808	67,585	7,585	(21,553)	13,095	17,038	21,331
Projected Lapse (10%)	-	-	9,941	17,074	20,855	18,055	18,494	18,945
Fund Balance Appropriated					698	-	<u> </u>	
Excess/(Deficit)	107,881	120,808	77,526	24,659	-	31,150	35,532	40,276
Beginning Fund Balance	(7,167)	100,714	176,301	221,522	246,181	245,483	276,633	312,165
Fund Balance Appropriated	-	-	-	-	(698)	-	-	-
Surplus From Operations	107,881	120,808	77,526	24,659	-	31,150	35,532	40,276
Ending Fund Balance	100,714	221,522	253,827	246,181	245,483	276,633	312,165	352,441
Reserved Fund Balance	-	-	-	-	-	-	-	-
Unreserved Fund Balance	100,714	221,522	253,827	246,181	245,483	276,633	312,165	352,441
Total Fund Balance	\$ 100,714	\$ 221,522	\$ 253,827	\$ 246,181	\$ 245,483	\$ 276,633	\$ 312,165	\$ 352,441





Fund: 259

Dept: 21212 Seward-Bear Creek Flood Service Area

Department Budget:	ı	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted	
Expenditures:										<u> </u>	
Personnel	\$	12,376	\$	27,435	\$	28,451	\$	29,281	\$	36,377	
Supplies		1,405		1,892		2,250		2,250		2,250	
Services		23,314		12,518		61,859		132,359		162,480	
Capital Outlay		2,686		913		1,000		1,000		1,000	
Interdepartmental Charges		· -		-		5,848		5,848		6,445	
Total Expenditures	\$	39,781	\$	42,758	\$	99,408	\$	170,738	\$	208,552	
Staffing History:		0.00		0.00		0.50		0.50		0.75	

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Establish and provide flood planning, protection and mitigation services to the residents in the Seward/Bear Creek Flood Service Area.

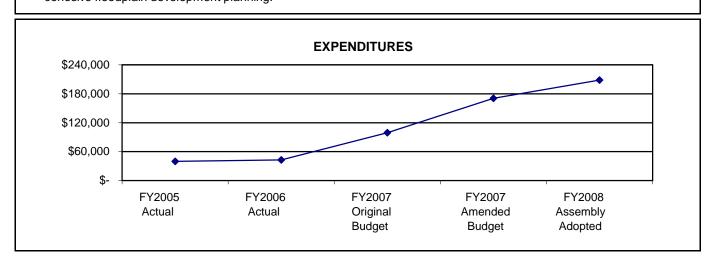
#### **FY2008 OBJECTIVES:**

- Complete, submit, and obtain approval of an updated FEMA compliant, SBCFSA Flood Hazard Mitigation Plan. Work with the Borough and the City of Seward to incorporate this updated plan into their All Hazard Mitigation Plans.
- Pursue capital projects funding for flood mitigation projects and develop grant funding where possible.
- Obtain needed engineering and contract for upgrade, repair and/or new construction of flood prevention infrastructure within the service area.
- Expand public knowledge and participation by hosting informational town meetings, disseminating information through mailings and advertising.
- Increase active participation in the floodplain development permitting process by working closely with the Kenai River Center, the KPB Plat Committee, the City of Seward Planning and Zoning commission, the US Army corps of engineers and the State of Alaska
- Continue education of the Service Area Board and administrative staff in flood plain management.
- Attend quarterly work sessions with the City of Seward Planning and Zoning Commission to promote more cohesive floodplain development planning.

**PROGRAM CHANGES:** Increase frequency of SBCFSA board meetings to twice monthly to allow for a more timely response to requests for permitting input. Increase office hours and personnel hours to accommodate increased administrative duties created by above program changes.

#### **ACCOMPLISHMENTS: FY2007**

- Applied for and received a FEMA grant for \$10,499 to update the SBCFSA Flood Hazard Mitigation Plan to meet FEMA standards.
- Participated with the Borough and the State of Alaska in setting up a Task Force meeting and writing the Resurrection River Debris Maintenance Plan.
- Lobbied for and obtained FEMA commitment for new hydrology studies (with the Seward/Bear Creek area amount the first FEMA Mapping Project funding priorities) based on the LIDAR data gathered in November 2005.
- Hosted and assisted the City of Seward emergency response team following the October 2006 flood disaster and hosted an informational town meeting to update the public.
- Established a cooperative relationship with the City of Seward Planning and Zoning Commission, including the initiation of quarterly joint work sessions to allow for coordination of flood mitigation and floodplain development between the city and the service area.



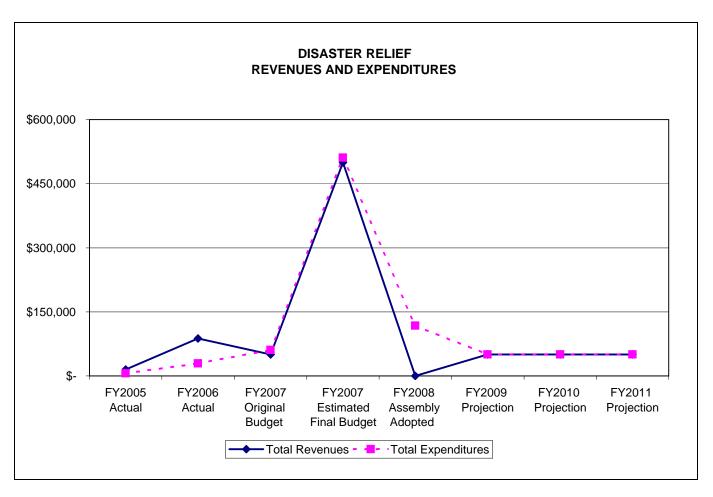
Fund 259
Department 21212 - Seward-Bear Creek Flood Service Area

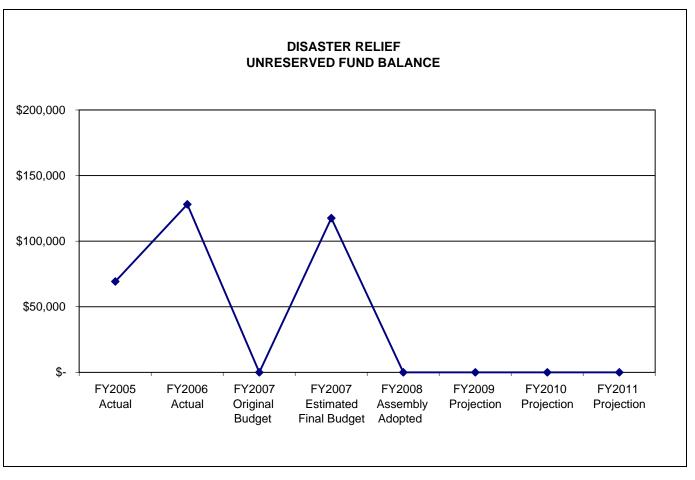
		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Person	nel								
40110	Regular Wages	\$ 481	\$ 15,821	\$ 16,398	\$ 16,398	\$ 25,952	\$ 25,952	\$ 9,554	58.26%
40120	Temporary Wages	11,037	-	-	-	-	-	-	-
40210	FICA	885	1,244	1,380	1,380	2,232	2,232	852	61.74%
40221	PERS	(27)	2,806	3,891	4,721	10,092	5,938	1,217	25.78%
40321	Health Insurance	-	6,311	5,750	5,750	-	-	(5,750)	-100.00%
40322	Life Insurance	-	48	44	44	70	70	26	59.09%
40410	Leave		1,205	988	988	2,185	2,185	1,197	121.15%
	Total: Personnel	12,376	27,435	28,451	29,281	40,531	36,377	7,096	24.23%
Supplie	es								
42110	Office Supplies	1,405	993	1,000	1,000	1,000	1,000	-	0.00%
42120	Computer Software	-	175	250	250	250	250	-	0.00%
42210	Operating Supplies	-	724	1,000	1,000	1,000	1,000	-	0.00%
	Total: Supplies	1,405	1,892	2,250	2,250	2,250	2,250	-	0.00%
Service	es								
43011	Contractual Services	10,172	-	45,000	115,500	145,499	145,499	29,999	25.97%
43110	Communications	1,944	1,443	1,800	1,800	1,800	1,800	-	0.00%
43140	Postage	101	268	500	500	500	500	-	0.00%
43210	Transportation/Subsistence	956	1,336	2,800	2,800	2,800	2,800	-	0.00%
43260	Training	968	200	2,000	2,000	2,000	2,000	-	0.00%
43310	Advertising	52	64	500	500	500	500	-	0.00%
43510	Insurance Premium	600	759	659	659	781	781	122	18.51%
43810	Rents and Operating Leases	8,448	8,448	8,500	8,500	8,500	8,500	-	0.00%
43920	Dues and Subscriptions	73	-	100	100	100	100	-	0.00%
	Total: Services	23,314	12,518	61,859	132,359	162,480	162,480	30,121	22.76%
Capital	Outlay								
48710	Minor Office Equipment	2,686	913	1,000	1,000	1,000	1,000	-	0.00%
	Total: Capital Outlay	2,686	913	1,000	1,000	1,000	1,000	-	0.00%
Interde	partmental Charges								
61990	Admin Service Fee	-	-	5,848	5,848	12,891	6,445	597	10.21%
	Total: Interdepartmental Charges	-	-	5,848	5,848	12,891	6,445	597	10.21%
Depart	ment Total	\$ 39,781	\$ 42,758	\$ 99,408	\$ 170,738	\$ 219,152	\$ 208,552	\$ 37,814	22.15%

	LINE-ITEM EX	PLANATION	NS
40110	<b>Regular Wages</b> . Staff includes: .75 Administrative Assistant.	43260	<b>Training.</b> Cover costs of training new board members and Administrative Assistant.
	Increased: Administrative Assistant from $\frac{1}{2}$ time to $\frac{3}{4}$ time.	43310	<b>Advertising.</b> To provide public education and encourage public participation.
43011	Contractual Services. To pay costs of stream bed mitigation, short-term stabilization and debris cleanouts. Increased to address flood mitigation	43810	Rents and Operating Leases. Rental of office space.
	and repair following the flood event of October 2006.	61990	Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general
43140	<b>Postage.</b> Cover large mailings to increase visibility and public participation.		government services.
43210	<b>Transportation/Subsistence.</b> Cover costs incurred for board members and Administrative Assistant to travel tas needed to attend meetings, conferences and training opportunities.		

Fund: 260 Disaster Relief

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues:								
Federal Revenue	\$ -	\$ 23,015	\$ -	-	\$ -	\$ -	\$ -	\$
State Revenue		14,917	-	-	-	-	-	
Total Revenues	-	37,932	-	-	-	-	-	
Operating Transfers From:								
General Fund	14,800	50,000	50,000	500,000	-	50,000	50,000	50,000
Total Operating Transfers	14,800	50,000	50,000	500,000	1	50,000	50,000	50,000
Total Revenues and								
Operating Transfers	14,800	87,932	50,000	500,000	-	50,000	50,000	50,000
Expenditures:								
Personnel	4,777	1,349	-	34,600	-	-	-	
Supplies	182	151	-	-	-	-	-	
Services	714	2,726	50,000	465,399	50,000	50,000	50,000	50,00
Total Expenditures	5,673	4,226	50,000	499,999	50,000	50,000	50,000	50,00
Operating Transfers To:								
General Fund	-	25,035	10,565	10,565	67,469	-	-	
Total Operating Transfers	-	25,035	10,565	10,565	67,469	-	-	
Total Expenditures and								
Operating Transfers	5,673	29,261	60,565	510,564	117,469	50,000	50,000	50,00
Net Results From Operations	9,127	58,671	(10,565)	(10,564)	(117,469)	-	-	
Fund Balance Appropriated	_	_	10,565	10,564	117,469	_	_	
Excess/(Deficit)	9,127	58,671	_	_	_		_	
Beginning Fund Balance	60,235	69,362	10,565	128,033	117,469	_	_	
Fund Balance Appropriated	00,200	00,002	(10,565)	(10,564)		_		
			(10,505)	(10,364)	(117,409)	-	-	
Surplus From Operations	9,127	58,671	-	-	-	-	-	
Ending Fund Balance	69,362	128,033	-	117,469	-	-	-	
Reserved Fund Balance	-	-	-	-	-	-	-	
Unreserved Fund Balance	69,362	128,033	-	117,469	-	-	-	
Total Fund Balance	\$ 69,362	\$ 128,033		117,469		\$ -	\$ -	\$





Fund: 260 Dept: 11251 Disaster Relief

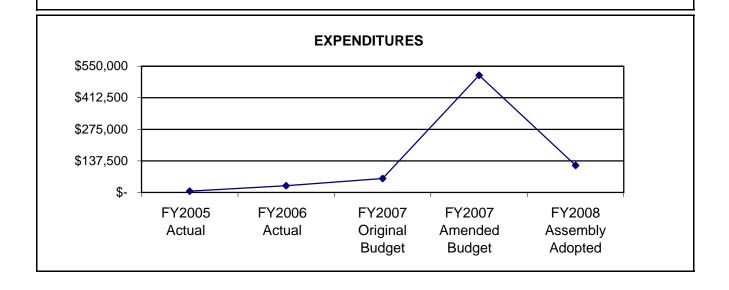
Department Budget:	· ·	Y2005 Actual	FY2006 Actual	FY2007 Original Budget	Α	FY2007 mended Budget	Α	FY2008 Assembly Adopted
Expenditures: Personnel	\$	4,777	\$ 1,349	\$ -	\$	34,600	\$	-
Supplies		182	151	-		-		-
Services		714	2,726	50,000		465,399		50,000
Total Expenditures		5,673	4,226	50,000		499,999		50,000
Operating Transfers To:								
General Fund		-	25,035	10,565		10,565		67,469
Total Operating Transfers		-	25,035	10,565		10,565		67,469
Total Expenditures and								
Operating Transfers	\$	5,673	\$ 29,261	\$ 60,565	\$	510,564	\$	117,469

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Funds available to the Mayor for initial response in the event of a disaster within the Kenai Peninsula Borough, such as oil spills, flooding, volcano eruptions, fires, earthquakes, etc.

#### **ACCOMPLISHMENTS: FY2007**

- August 2006. Response to high wind power outages in Seldovia and Halibut Cove.
- September 2006. Assembled and distributed over 200 Senior Citizen home "ready kits" during Alaska Preparedness Month.
- October 2006. Response to Seward area flooding declared disaster.
- January 2007. Response to flooding and ice jams on Lower Kenai River from Skilak Lake to Cook Inlet.
- October 2006 Current. Ongoing recovery and clean-up efforts related to Seward and Kenai River flooding.



**Fund 260** Department 11251 - Disaster Relief

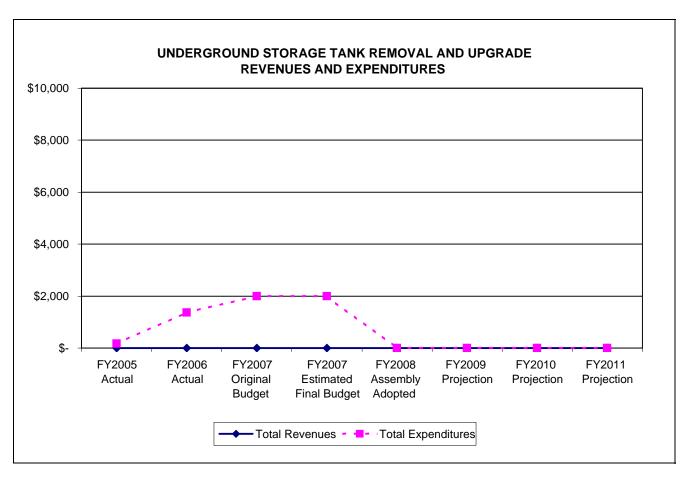
		2005 tual		2006 tual	FY2007 Original Budget		FY2007 Amended Budget	M	/2008 layor posed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	lopted &
Persor	*****											
	Regular Wages	\$ 1,242	\$	635	\$	- \$	-	\$	-	\$ -	\$ -	-
	Temporary Wages	-		-		-	20,000		-	-	(20,000)	-100.00%
40130	Overtime Wages	2,695		385		-	10,000		-	-	(10,000)	-100.00%
40210	-	314		78		-	2,300		-	-	(2,300)	-100.00%
40221	PERS	529		120		-	2,300		-	-	(2,300)	-100.00%
40321	Health Insurance	(12)		128		-	-		-	-	-	-
40322	Life Insurance	9		3		-	-		-	-	-	-
40410	Leave	-		-		-	-		-	-	-	-
40411	Sick Leave	 -		-		-	-		-	-	-	-
	Total: Personnel	4,777		1,349		-	34,600		-	-	(34,600)	-100.00%
Suppli	es											
42110	Office Supplies	70		-		-	-		-	-	-	-
42210	Operating Supplies	-		151		-	-		-	-	-	-
42230	Fuel, Oil & Lubricants	68		-		-	-		-	-	-	-
42310	Repair/Maint Supplies	44		-		-	-		-	-	-	-
	Total: Supplies	182		151		-	-		-	-	-	-
Servic	es											
43011	Contractual Services	125		125		-	30,000		-	-	(30,000)	-100.00%
43110	Communications	-		2,494		-	-		-	-	-	-
43210	Transportation/Subsistence	589		18		-	-		-	-	-	-
43220	Car Allowance	-		-		-	-		-	-	-	-
43250	Freight and Express	-		-		-	-		-	-	-	-
43310	Advertising	-		-		-	2,000		-	-	(2,000)	-100.00%
43720	Equipment Maintenance	-		-		-	-		-	-	-	-
43810	Rents and Operating Leases	-		-		-	-		-	-	-	-
43780	Building/Grounds Maintenance	-		89		-	-		-	-	-	-
46910	Road Maintenance	-		-		-	-		-	-	-	-
43999	Contingency	-		-	50,000	0	-		50,000	50,000	50,000	-
43999	FY07 Flood/Windstorm Emergency	 		-		-	433,399				(433,399)	-100.00%
	Total: Services	714		2,726	50,000	0	465,399		50,000	50,000	(415,399)	-89.26%
Transf	ers											
50100	Tfr General Fund	 	2	5,035	10,56	5	10,565		67,469	67,469	56,904	538.61%
	Total: Transfers	-	2	5,035	10,56	5	10,565		67,469	67,469	56,904	538.61%
Denari	ment Total	\$ 5,673	\$ 2	9,261	\$ 60,569	5 \$	510,564	\$	117,469	\$ 117,469	\$ (393,095)	-76.99%

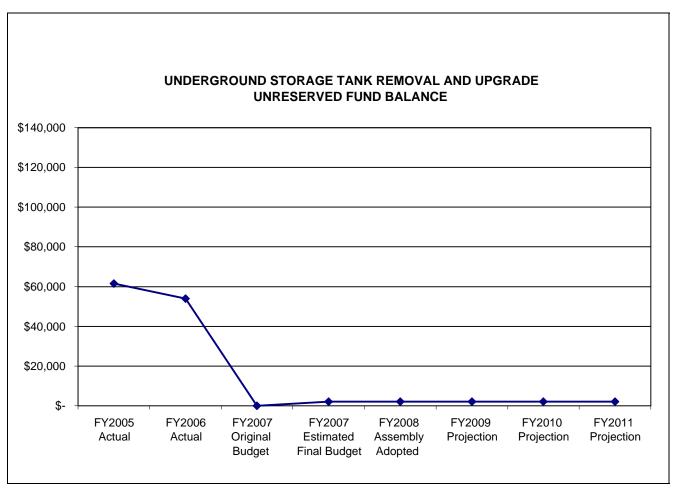
# LINE-ITEM EXPLANATIONS

**43999 Contingency.** Response funds available in time of a disaster.

Fund: 265 Underground Storage Tank Revmoval and Upgrade

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Operating Transfers From:	•	•	•	•			•	•
General Fund Total Operating Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Operating Transfers	_	_	_	_			-	_
Expenditures:								
Services	167	1,371	2,000	2,000	-	-	-	
Total Expenditures	167	1,371	2,000	2,000	-	-	-	
Operating Transfers To:								
General Fund	-	19,341	49,781	49,781	-	-	-	-
Total Operating Transfers	-	19,341	49,781	49,781	-	-	-	-
Total Expenditures and								
Operating Transfers	167	20,712	51,781	51,781	-	-	-	-
Net Results From Operations	(167)	(20,712)	(51,781)	(51,781)	-	-	-	-
Fund Balance Appropriated	167	20,712	51,781	51,781	-	-		<u>-</u>
Excess/(Deficit)	_	-	-	-	-	-	-	_
Beginning Fund Balance	74,789	74,622	51,781	53,910	2,129	2,129	2,129	2,129
Fund Balance Appropriated	(167)	(20,712)	(51,781)	(51,781)	-	-	-	-
Surplus From Operations		-	-	-	-	-	-	-
Ending Fund Balance	74,622	53,910	-	2,129	2,129	2,129	2,129	2,129
Reserved Fund Balance	13,000	-	-	-	-	-	-	-
Unreserved Fund Balance	61,622	53,910	-	2,129	2,129	2,129	2,129	2,129
Total Fund Balance	\$ 74,622	\$ 53,910	\$ -	\$ 2,129	\$ 2,129	\$ 2,129	\$ 2,129	\$ 2,129





Fund: 265

Dept: 32560 Underground Storage Tank Removal and Upgrade

Department Budget:		2005 ctual		FY2006 Actual		FY2007 Original Budget	,	FY2007 Amended Budget	į	FY2008 Assembly Adopted
Expenditures:	ф.	407	Φ.	4 074	Φ.	2.000	Φ.	2.000	Φ.	
Services	<u> </u>	167	\$	1,371	\$	2,000	\$	,	\$	
Total Expenditures		167		1,371		2,000		2,000		-
Operating Transfers To:										
General Fund		-		19,341		49,781		49,781		-
Total Operating Transfers Total Expenditures and		-		19,341		49,781		49,781		-
Operating Transfers	\$	167	\$	20,712	\$	51,781	\$	51,781	\$	-

### **DEPARTMENT FUNCTION**

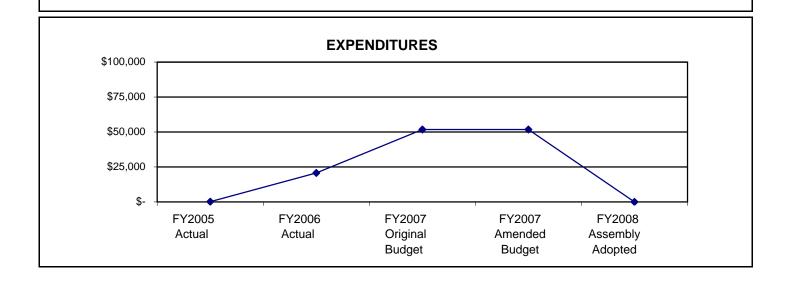
**GENERAL OBJECTIVES:** The Borough's Underground Storage Tank Program began in fiscal year 1989 and is substantially complete with the removal of 43 tanks from 26 sites, 25 of the sites have received closure approval from the Alaska Department of Environmental Conservation (ADEC). The remaining site (Homer maintenance shop) is still in the process of post-closure review by ADEC and requires additional assessment.

#### **FY2008 OBJECTIVES:**

 Site assessment sampling is to be performed at the Homer maintenance shop to better define the extent of the contamination resulting from past fuel storage practices at the site dating back 50 years. Prior studies have been completed. ADEC has required periodic sampling on an ongoing basis to assure no migrating contamination that might require additional cleanup measures. Funding was provided in prior years. PROGRAM CHANGES: None.

### **ACCOMPLISHMENTS: FY2007**

 Phase III site assessment was performed at the Homer maintenance shop to better define the extent of the contamination resulting from past fuel storage practices at the site. Periodic site sampling continues to remain a requirement by ADEC.



Fund 265 Department 32560 - Underground Storage Tank Removal and Upgrade

		2005 ctual	Y2006 Actual	C	Y2007 Original Budget	Aı	Y2007 mended Budget	FY20 May Propo	or	FY2 Asse Adop	mbly	Difference B Assembly Ac Amended Bu	lopted &
Service	es												
43011 43920	Contractual Services Dues and Subscriptions	\$ 112 55	\$ 1,371 -	\$	2,000	\$	2,000	\$	-	\$	-	\$ (2,000)	-100.00% -
	Total: Services	167	1,371		2,000		2,000		-		-	(2,000)	-100.00%
Transfe	ers												
50100	Tfr General Fund	-	19,341		49,781		49,781		-		-	(49,781)	-100.00%
	Total: Transfers	-	19,341		49,781		49,781		-		-	(49,781)	-100.00%
Departi	ment Total	\$ 167	\$ 20,712	\$	51,781	\$	51,781	\$	-	\$	-	\$ (51,781)	-100.00%

# **LINE-ITEM EXPLANATIONS**

**43011 Contractual Services.** Ground water contamination sampling expenses at Homer Maintenance property.

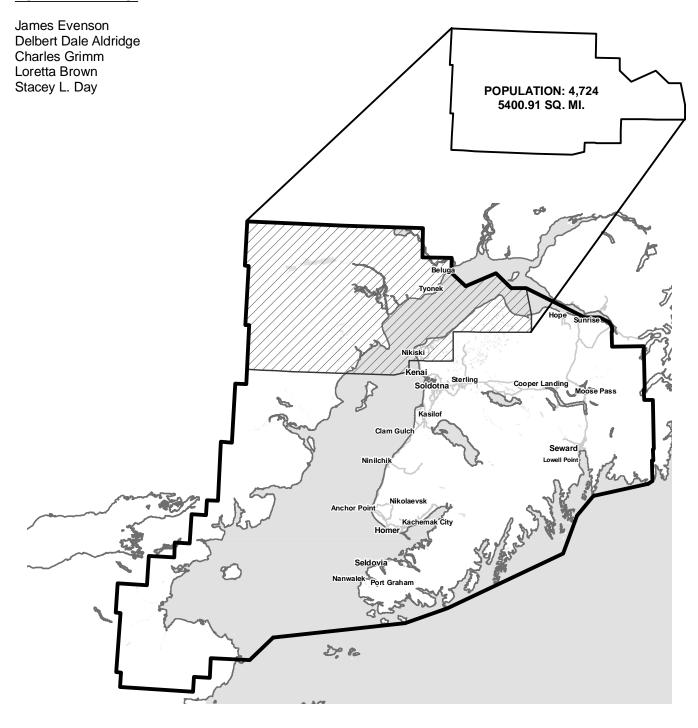
This page intentionally left blank

# **NIKISKI SENIOR SERVICE AREA**

At the regular Borough election held October 5, 1993, voters in the Nikiski area approved the formation of the Nikiski Senior Service Area to provide programs and services for the senior citizens within the service area. A five-member board of directors, elected by the voters in that service area, has the power to provide for these services and programs. The board members, who are qualified voters in the Borough and residents of the Nikiski Senior Service Area, serve staggered three-year terms.

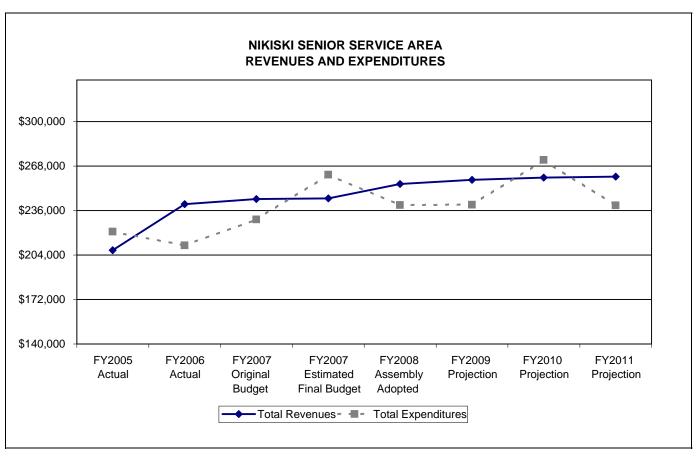
Funding is provided by a mill rate levy not to exceed 0.2 mills on taxable property and by a portion of grant funds provided by the Kenai Peninsula Borough to all senior citizen groups within the Borough. The mill rate for FY 2008 is set at 0.2 mills.

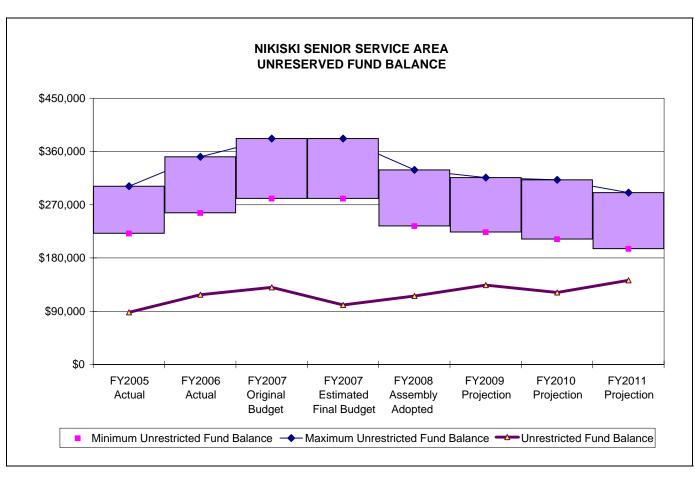
### **BOARD MEMBERS:**



Fund: 280 Nikiski Seniors Service Area

Fund Budget:			FY2007	FY2007	FY2008			
•	FY2005	FY2006	Original	Estimated	Assembly	FY2009	FY2010	FY2011
	Actual	Actual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Taxable Value (000's)								
Real	615,721	559,821	572,824	572,824	596,845	620,719	645,548	671,369
Personal	34,486	35,260	34,161	34,161	32,155	32,798	33,454	34,123
Oil & Gas (AS 43.56)	546,134	443,784	427,582	427,582	448,798	435,334	413,567	392,889
	1,196,341	1,038,865	1,034,567	1,034,567	1,077,798	1,088,851	1,092,569	1,098,382
Mill Rate	0.15	0.20	0.20	0.20	0.20	0.20	0.20	0.20
Revenues:								
Property Taxes								
Real	\$ 86,115	\$ 110,368	\$ 114,565	\$ 114,565	\$ 119,369	\$ 124,144	\$ 129,110	\$ 134,274
Personal	4,907	7,112	6,696	6,696	6,302	6,428	6,557	6,688
Oil & Gas (AS 43.56)	84,000	88,366	85,516	85,516	89,760	87,067	82,713	78,578
Interest	513	253	-	523	258	263	268	273
Motor Vehicle Tax	1,819	2,390	1,820	1,820	1,820	1,856	1,893	1,931
Total Property Taxes	177,354	208,489	208,597	209,120	217,509	219,758	220,541	221,744
Ctata Davision		4 000						
State Revenue	-	1,890	- - 101	- - 404	4.500	5 000		- 100
Interest Earnings	477.054	040.070	5,431	5,431	4,536	5,220	6,033	5,468
Total Revenues	177,354	210,379	214,028	214,551	222,045	224,978	226,574	227,212
Operating Transfers From:								
General Fund	30,200	30,200	30,200	30,200	33,220	33,220	33,220	33,220
Total Operating Transfers	30,200	30,200	30,200	30,200	33,220	33,220	33,220	33,220
Total Revenues and								
Operating Transfers	207,554	240,579	244,228	244,751	255,265	258,198	259,794	260,432
operating transfers		2.0,0.0	2,220	211,701	200,200	200,100	200,701	200,102
Expenditures:								
Personnel	64,112	69,262	72,370	74,530	75,132	78,137	81,263	84,513
Services	156,733	141,601	152,563	182,763	162,556	159,556	156,556	152,556
Capital Outlay	-	-	-	-	-	-	32,000	-
Interdepartmental Charges		-	4,571	4,571	2,369	2,442	2,539	2,641
Total Expenditures	220,845	210,863	229,504	261,864	240,057	240,135	272,358	239,710
Net Results From Operations	(13,291)	29,716	14,724	(17,113)	15,208	18,063	(12,564)	20,722
Fund Balance Appropriated	13,291		-	17,113	-	-	12,564	
Excess/(Deficit)		29,716	14,724	-	15,208	18,063	-	20,722
Beginning Fund Balance	101,487	88,196	115,571	117,912	100,799	116,007	134,070	121,506
Fund Balance Appropriated	(13,291)	-	-	(17,113)	-	-	(12,564)	-
Surplus From Operations		29,716	14,724	-	15,208	18,063	-	20,722
Ending Fund Balance	88,196	117,912	130,295	100,799	116,007	134,070	121,506	142,228
Reserved Fund Balance	-	-	-	-	-	-	-	-
Unreserved Fund Balance	88,196	117,912	130,295	100,799	116,007	134,070	121,506	142,228
Total Fund Balance	\$ 88,196	\$ 117,912	\$ 130,295	\$ 100,799	\$ 116,007	\$ 134,070	\$ 121,506	\$ 142,228





Fund: 280

Dept: 63190 Nikiski Seniors Service Area

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	P	FY2008 Assembly Adopted
Expenditures: Personnel Services Interdepartmental Charges	\$ 64,112 156,733	\$ 69,262 141,601	\$ 72,370 152,563 4,571	\$ 	\$	75,132 162,556 2,369
Total Expenditures	\$ 220,845	\$ 210,863	\$ 229,504	\$ 261,864	\$	240,057
Staffing History:	1.00	1.00	1.00	1.00		1.00

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To provide funding for the Nikiski Senior Citizens, Inc, a non-profit that provides programs and services that enhance the personal well-being and enjoyment of life for all persons sixty and older in the Nikiski area. These include, but are not limited to: meals, transportation, social activities, and information and referral.

**FY 2008 OBJECTIVES**: Streamline meal delivery system.

PROGRAM CHANGES: None

#### **ACCOMPLISHMENTS: FY 2007**

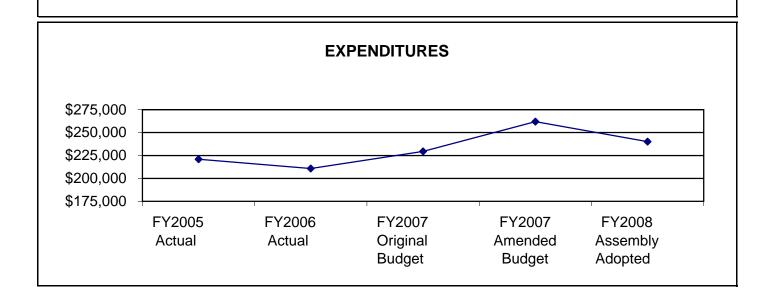
Provided funding to Nikiski Senior Citizens Inc., that allowed for:

 Successful grant application for the Care Coordination Program, which helps seniors get connected to programs and services available in the area.

- 2. An Older Worker Specialist, who assists people 55 and older with training and employment opportunities.
- 3. An Outreach Representative, who visits seniors and provides information about other programs.
- 4. Completion of 8 unit senior housing complex that is handicapped accessible and equipped

#### PERFORMANCE MEASURES:

	2005 Actual	2006 Actual	2007 Estimated	2008 Projected
Meals Served	12,207	11,794	11,912	12,031
Miles Driven	23,591	18,820	19,008	19,198



**Fund 280** Department 63190 - Nikiski Seniors Service Area

					FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Mayor Proposed		FY2008 Assembly Adopted		Difference Betwee Assembly Adopted Amended Budget	
Person	nnel															
40110	Regular Wages	\$ .	40,250	\$	42,413	\$	42,681	\$	42,681	\$	44,030	\$	44,030	\$	1,349	3.16%
40210	FICA		3,043		3,187		3,720		3,720		3,890		3,890		170	4.57%
40221	PERS		5,232		7,290		10,126		12,286		17,121		10,074		(2,212)	-18.00%
40321	Health Insurance		11,719		11,768		11,500		11,500		11,960		11,960		460	4.00%
40322	Life Insurance		104		104		111		111		114		114		3	2.70%
40410	Leave		3,740		3,917		3,591		3,591		4,403		4,403		812	22.61%
40411	Sick Leave		-		559		641		641		661		661		20	3.12%
40511	Other Benefits		24		24		-		-		-		-		-	-
	Total: Personnel		64,112		69,262		72,370		74,530		82,179		75,132		602	0.81%
Servic	es															
43011	Contractual Services	1	56,198		140,894	1	151,797		181,997		159,029		162,049		(19,948)	-10.96%
43210	Transportation/Subsistence		110		20		-		-		-		-		-	-
43510	Insurance Premium		425		687		766		766		507		507		(259)	-33.81%
	Total: Services	1:	56,733		141,601	1	152,563		182,763		159,536		162,556		(20,207)	-11.06%
Interde	epartmental Charges															
61990	Admin Service Fee		-		-		4,571		4,571		4,739		2,369		(2,202)	-48.17%
	Total: Interdepartmental Charges		-		-		4,571		4,571		4,739		2,369		(2,202)	-48.17%
Depart	ment Total	\$ 2	20,845	\$	210,863	\$ 2	229,504	\$	261,864	\$	246,454	\$	240,057	\$	(21,807)	-8.33%

### **LINE-ITEM EXPLANATIONS**

40110 Regular Wages. Staff includes 1 Program Administrator.

61990

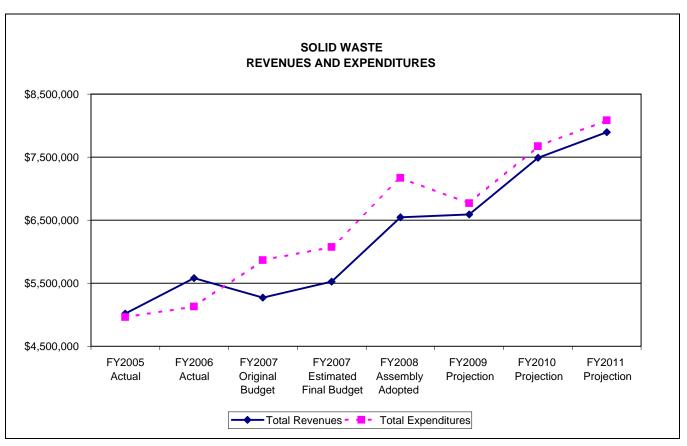
Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

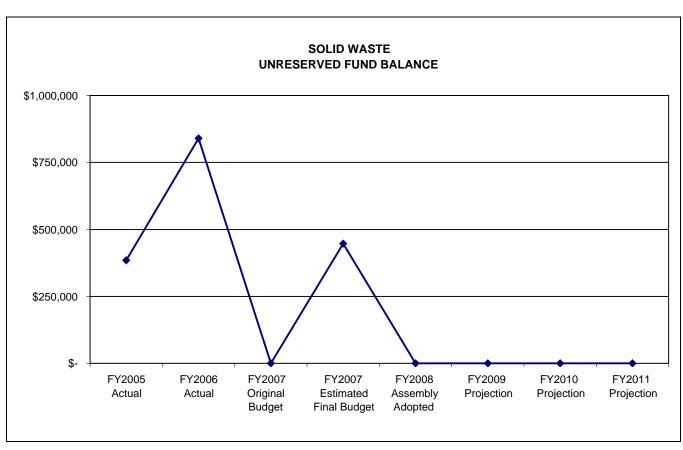
Contractual Services. Contracting with Nikiski Senior Citizens, Inc. to provide the 43011 services and programs to meet the general objects of the service area (\$134,029) and with the Native Village of Tyonek to provide for the administration of the Tyonek Senior Citizen programs (\$25,000).

Fun	d:	290	Solid	Waste

Fund Budget:	F)/2225	E\/0000	FY2007	FY2007	FY2008	E)/0000	E\/0242	E)/00///
	FY2005 Actual	FY2006 Actual	Original Budget	Estimated Final Budget	Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues:				J		,,,,,,	7	.,
State Revenues	\$ -	\$ 38,945	\$ -	\$ 45,829	\$ -	\$ -	\$ -	\$ -
Interest Earnings	165,297	155,019	170,592	189,478	221,129	108,751	117,486	131,057
Other Revenue	173,093	282,654	228,000	303,452	288,307	294,073	299,954	305,953
Total Revenues	338,390	476,618	398,592	538,759	509,436	402,824	417,440	437,010
Operating Transfers From: General Fund	4,678,889	5,106,901	4,874,390	4,984,390	6,034,273	6,189,266	7,073,757	7,461,194
Total Operating Transfers	4,678,889	5,106,901	4,874,390	4,984,390	6,034,273	6,189,266	7,073,757	7,461,194
Total Revenues and								
Operating Transfers	5,017,279	5,583,519	5,272,982	5,523,149	6,543,709	6,592,090	7,491,197	7,898,204
-								
Expenditures:	4 004 000	4 070 004	4 504 075	4 000 704	4 705 704	4 005 400	4 077 070	4 050 40
Personnel	1,001,608	1,373,624	1,584,875	1,630,704	1,735,734	1,805,163	1,877,370	1,952,465
Supplies	237,297	293,006	348,550	386,315	493,950	503,829	513,906	524,184
Services	2,760,865	2,492,383	3,079,935	3,100,853	3,636,026	3,708,747	3,782,922	3,858,580
Capital Outlay	47,624	21,663	24,400	56,577	27,300	27,846	28,403	28,97
Interdepartmental Charges	2,846	6,704	-	-	(103,469)	(105,538)	(107,649)	(109,802
Total Expenditures	4,050,240	4,187,380	5,037,760	5,174,449	5,789,541	5,940,047	6,094,952	6,254,398
Operating Transfers To:								
Solid Waste Debt Service	828,563	830,662	827,463	827,463	828,225	830,244	829,094	831,43
Solid Waste Capital Projects	81,800	110,000	· -	70,000	550,000	´ -	750,000	1,000,000
Total Operating Transfers	910,363	940,662	827,463	897,463	1,378,225	830,244	1,579,094	1,831,438
Total Expenditures and								
Operating Transfers	4,960,603	5,128,042	5,865,223	6,071,912	7,167,766	6,770,291	7,674,046	8,085,836
Net Results From Operations	56,676	455,477	(592,241)	(548,763)	(624,057)	(178,201)	(182,849)	(187,632
Projected Lapse (3%)	-	-	151,133	155,233	177,174	178,201	182,849	187,632
Fund Balance Appropriated		-	441,108	393,530	446,883	-		
Excess (Deficit)	56,676	455,477	-	-	-	-	-	
Beginning Spendable Fund Balance	328,260	384,936	441,108	840,413	446,883	-	-	
Fund Balance Appropriated	-	-	(441,108)	(393,530)	(446,883)	-	-	
Surplus From Operations	56,676	455,477	_	_		-	_	
Ending Spendable Fund Balance	384,936	840,413	_	446,883	_	_	_	
-	001,000	010,110		110,000				
Beginning Closure/Postclosure Liability	5,172,757	4,874,069	4,843,152	4,913,986	2,566,856	2,416,695	2,610,801	2,912,370
Current Year Closure/Postclosure Accruals	63,091	243,439	263,763	263,763	382,579	382,579	404,711	406,000
Current Year Actual Closure/ Postclosure Expenditures	(361,779)	(203,522)	(2,111,560)	(2,610,893)	(532,740)	(188,473)	(103,142)	(94,036
Ending Closure/Postclosure Liability	4,874,069	4,913,986	2,995,355	2,566,856	2,416,695	2,610,801	2,912,370	3,224,334
Total Fund Balance	¢ 5 250 005	\$ 5,754,399	¢ 2 005 255	\$ 3,013,739	\$ 2,416,695	\$ 2,610,801	\$ 2,912,370	¢ 3 224 224
Total Fulla Dalatio	Ψ 0,200,000	Ψ 0,10 <del>1</del> ,000	ψ <b>∠</b> ,000,000	ψ 0,010,103	Ψ 2,710,033	Ψ 2,010,001	Ψ 2,012,010	Ψ 0,227,005

Mill Rate Equivalency for Operating								
Transfer from the General Fund	1.10	1.14	1.01	1.02	1.13	1.12	1.24	1.27





Fund: 290 Solid Waste

Dept: 32010 Solid Waste Administration

Department Budget:	F		FY2005 FY2006 Actual Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted
Expenditures:					<u> </u>		Ŭ		•
Personnel	\$	274,735	\$	290,472	\$ 312,896	\$	322,253	\$	402,269
Supplies		3,617		6,136	6,350		6,350		6,350
Services		21,438		26,697	38,354		38,354		283,221
Capital Outlay		5,410		5,447	500		500		2,500
Interdepartmental Charges		-		-	-		-		(103,469)
Total Expenditures		305,200		328,752	358,100		367,457		590,871
Operating Transfers To:									
Solid Waste Debt Service		828,563		830,662	827,463		827,463		828,225
Solid Waste Capital Projects		81,800		110,000	-		70,000		550,000
Total Operating Transfers		910,363		940,662	827,463		897,463		1,378,225
Total Expenditures and									
Operating Transfers	\$	1,215,563	\$	1,269,414	\$ 1,185,563	\$	1,264,920	\$	1,969,096
Staffing History		3.25		3.75	3.25		3.25		4.25

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Plan, design, develop, and operate solid waste facilities and programs to ensure waste is managed in accordance with the Borough Code and with state and federal requirements.

- Provide an integrated solid waste program, including development, operations, and maintenance of five landfills, one inert waste monofill/landfill, two baling facilities, four transfer sites, eight waste drop-box/transfer sites, recycling and hazardous waste collection stations, environmental monitoring, and litter programs.
- Ensure feasible and cost-effective waste management and compliance with regulatory requirements.
- Plan for closure and post-closure requirements for all Borough landfills.

# FY 2008 OBJECTIVES:

 Implement DEC Research, Development and Demonstration (RD&D) permit for managing leachate.
 Select consultant for term contract to develop reporting program for RD&D permit requirements.

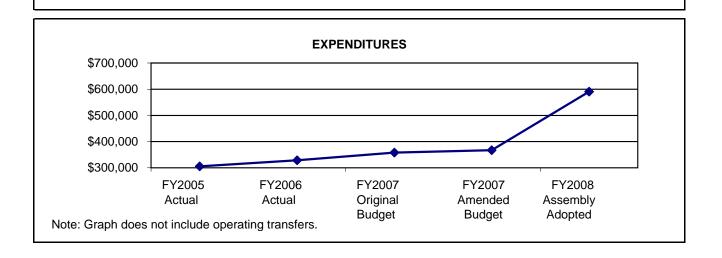
- Complete the closure of the old cell at the Central Peninsula Landfill. Complete design and commence partial closure of the Homer Landfill.
- Implement Alaska Department of Environmental Conservation regulatory changes at all solid waste facilities.
- Select consultant for Solid Waste Management Plan.
   Expand comprehensive health and safety program at all solid waste facilities.
- Select consultant for Moose Pass Transfer Site development.

**PROGRAM CHANGES:** Establish Project Manager position to oversee closure of Soldotna and Homer Landfills, consultant term contracts for RD&D permit, Moose Pass solid waste capital project and Solid Waste Management Plan.

### **ACCOMPLISHMENTS: FY 2007**

Re-bid operations and maintenance contracts at several facilities.

Program specific accomplishments and statistics are detailed under the applicable program budget.



Fund 290 Department 32010 - Solid Waste Administration

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly A Amended B	dopted &
Person	nel								
40110	Regular Wages	\$ 168.184	\$ 176.173	\$ 186,140	\$ 186,140	\$ 244,745	\$ 244,745	\$ 58.605	31.48%
40120	Temporary Wages	3,953	1,089	1,200	1,200	1,200	1,200	-	0.00%
40130	Overtime Wages	1,436	1,760	1,832	1,832	1,906	1,906	74	4.04%
40210		14,394	15,454	16,985	16,985	21,167	21,167	4,182	24.62%
40221	PERS	23,370	31,722	43,860	53,217	93,898	55,249	2,032	3.82%
40321	Health Insurance	35,841	36,250	37,375	37,375	50,830	50,830	13,455	36.00%
	Life Insurance	430	442	467	467	610	610	143	30.62%
	Leave	21.885	21.193	20.594	20.594	21.214	21.214	620	3.01%
40411	Sick Leave	5,033	4,204	4,347	4,347	3,152	3,152	(1,195)	-27.49%
	Other Benefits	209	2,185	96	96	2,196	2,196	2,100	2187.50%
	Total: Personnel	274.735	290,472	312.896	322.253	440.918	402,269	80.016	24.83%
		21 1,100	200,112	012,000	022,200	110,010	102,200	00,010	21.0070
Supplie									
42110	Office Supplies	2,598	3,353	2,250	2,250	2,250	2,250	-	0.00%
42120	Computer Software	-	1,000	800	800	800	800	-	0.00%
42230	Fuel, Oils and Lubricants	-	19	-	-	-	-	-	-
42250	Uniforms	210	68	300	300	300	300	-	0.00%
42310	Repair/Maintenance Supplies	809	1,696	3,000	3,000	3,000	3,000	-	0.00%
	Total: Supplies	3,617	6,136	6,350	6,350	6,350	6,350	-	0.00%
Service	ne .								
43011	Contractual Services	150	1,062	10,000	9.984	250.000	250.000	240,016	2404.01%
43110	Communications	3,299	3,084	4,000	4,000	4,000	4,000	240,010	0.00%
	Postage	237	222	4,000 800	4,000 800	4,000 800	4,000 800	-	0.00%
43210	Transportation/Subsistence	4.709	5.037	4.160	6,210	6,760	6.760	550	8.86%
43210	Car Allowance	3,600	3,600	3,600	0,210	0,700	3,600	3,600	0.00%
	Freight and Express	3,000	3,000	50	50	50	50	3,000	0.00%
43260	Training	710	1,270	1,750	3,316	2,550	2,550	(766)	-23.10%
43310	Advertising	710	1,270	400	400	400	400	(700)	0.00%
	Printing	-	525	300	300	300	300	-	0.00%
	Insurance Premium	5,243	7,991	7,044	7,044	8,051	8,051	1,007	14.30%
	Utilities	1,802	2.174	2,300	2,300	2.760	2,760	460	20.00%
	Equipment Maintenance	1,033	871	3,000	3,000	3,000	3,000	400	0.00%
	Dues and Subscriptions	655	861	950	950	950	950	_	0.00%
43920	Total: Services	21,438	26.697	38,354	38,354	279,621	283,221	244,867	638.44%
	Total. Services	21,430	20,037	30,334	30,334	213,021	205,221	244,007	030.4470
Capital									
48120	Office Machines	4,250	2,300	-	-	-	-	-	-
	Minor Office Equipment	190	3,147	-	-	2,000	2,000	2,000	-
48720	Minor Office Furniture	970	-	500	500	500	500	-	0.00%
	Total: Capital Outlay	5,410	5,447	500	500	2,500	2,500	2,000	400.00%
Transfe	ors								
50340	Solid Waste Debt Service	828,563	830,662	827.463	827,463	828,225	828,225	762	0.09%
50411	Solid Waste Capital Projects	81,800	110,000	021,400	70,000	475,000	550,000	480,000	685.71%
50411	Total: Transfers	910,363	940,662	827,463	897,463	1,303,225	1,378,225	480.762	53.57%
		0.0,000	0.0,002	02.,.00	301,100	.,000,220	.,0.0,220	.00,.02	00.0.70
	partmental Charges					(400 400)	(400, 400)	(400.455)	
60000	Charges (To)/From Other Depts.		-	-	-	(103,469)	(103,469)	(103,469)	
	Total: Interdepartmental Charges	-	-	-	-	(103,469)	(103,469)	(103,469)	-
Departi	ment Total	\$ 1,215,563	\$ 1,269,414	\$ 1,185,563	\$ 1,264,920	\$ 1,929,145	\$ 1,969,096	\$ 704,176	55.67%
		,,	,=,	,,	,=,-20	,	,,		

	LINE-ITEM EX	PLANATION	S
40110	Regular Wages. Staff includes: Solid Waste Director, Administrative Assistant/Contract Administrator, Capital Project Manager, .75 Environmental Field Coordinator, and .5 Secretary.  Added: 1 Capital project manager to oversee the	50340	Transfer to Debt Service Fund. The October 2002 general election authorized the issuance of solid waste GO bonds in the amount of \$12,000,000. The bonds will finance the construction and equipping of solid waste facilities. \$7,040,000 of the authorized amount was issued in May 2003 and the remaining \$4,960,000
	closure/postclosure activities for the next 5 years.		is projected to be issued in FY2009.
43011 48710	Contractual Services. Consulting services for Solid Waste Management Plan (\$200,000). One-year contract for Professional Services to assist in the development of CPL Research, Development & Demonstration (RD&D) project (\$50,000).  Minor Office Equipment. Purchase a computer for	50411	Transfer to Capital Projects Fund. Moose Pass solid waste transfer site feasibility study & preliminary design (\$25,000), final design & project management (\$50,000), construction (\$325,000); Ninilchik transfer site upgrade (\$75,000); Cooper Landing transfer site upgrade (\$37,500); Funny River transfer site upgrade (\$37,500).
	the department.	6000	Charges (To)/From Other Departments. Estimated costs to be charged to the Solid Waste capital projects fund for the project manager position.

For capital projects information on this department - See the Capital Projects Section - Pages 292-293 & 296-299

Fund: 290 Solid Waste

Dept: 32122 Central Peninsula Landfill

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted
Expenditures:									
Personnel	\$ 401,562	\$	757,351	\$	905,284	\$	931,348	\$	952,187
Supplies	118,331		178,459		184,400		217,900		316,400
Services	802,718		437,890		571,736		547,048		764,664
Capital Outlay	25,331		6,125		6,800		37,988		6,300
Interdepartmental Charges	1,029		1,060		-		-		-
Total Expenditures	\$ 1,348,971	\$	1,380,885	\$	1,668,220	\$	1,734,284	\$	2,039,551
Staffing History	 11.80		11.80		11.80		11.80		11.80

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES**: To collect and dispose of waste, recycle to reduce waste requiring burial, and provide for proper hazardous materials disposal.

**FY 2008 OBJECTIVES:** Cap and close the landfill that has been operating since 1959, implement RD&D permit for leachate and landfill gas management. Apply as much leachate back on to trash as possible to reduce cost of hauling leachate offsite for treatment.

Reduce the amount of waste requiring disposal by recycling and provide recycling and disposal opportunities for used oil, household hazardous waste, and batteries.

**PROGRAM CHANGES:** Install horizontal leachate and landfill gas piping to meet RD&D permit requirements.

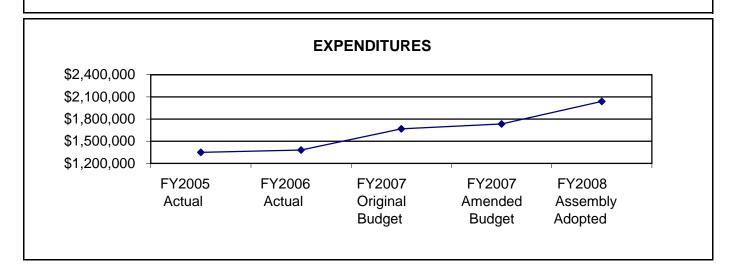
### **ACCOMPLISHMENTS: FY 2007**

- Constructed facility improvements, performed facility repair and maintenance and repairs/fabrication on heavy equipment/rolling stock and baler equipment to bring facility equipment back into good operational condition.
- Performed extensive site and facility safety and code improvements.

- Coordinated with Alaska Department of Transportation to construct safety improvements at the landfill entry.
- Managed special waste to reduce the material requiring hazardous waste management by a contractor.
- Coordinated material ordering and staff training with the Homer Landfill.
- Controlled anticipated cost increases for the operation and maintenance of the new lined landfill cell including leachate and gas management systems, mechanical building with blowers, pumps and other controls.
- Worked closely with the landfill closure design consultants to ensure landfill development is conducted in manner to reduce future closure costs.

### PERFORMANCE MEASURES:

	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 Estimated	FY2008 Projected
Tons buried	47,764	50,723	53,000	54,000
Tons recycled	1,237	1,630	1,500	1,600



Fund 290 Department 32122 - Central Peninsula Landfill

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ac Amended Bu	lopted &
Personn									
40110	Regular Wages	\$ 240,333	\$ 430,581	\$ 498,989	\$ 498,989	\$ 526,375	\$ 526,375	\$ 27,386	5.49%
40120	Temporary Wages	8,756	23,283	29,760	29,760	29,760	29,760	-	0.00%
40130	Overtime Wages	3,632	7,123	19,101	19,101	20,221	20,221	1,120	5.86%
40210	FICA	20,497	38,818	47,150	47,150	50,003	50,003	2,853	6.05%
40221	PERS	30,487	79,859	122,172	148,236	211,268	124,309	(23,927)	-16.14%
40321	Health Insurance	72,008	125,711	135,701	135,701	141,128	141,128	5,427	4.00%
40322	Life Insurance	604	1,092	1,293	1,293	1,359	1,359	66	5.10%
40410	Leave	23,071	47,130	46,111	46,111	49,341	49,341	3,230	7.00%
40411	Sick Leave	2,174	3,682	4,863	4,863	9,499	9,499	4,636	95.33%
40511	Other Benefits	-	72	144	144	192	192	48	33.33%
	Total: Personnel	401,562	757,351	905,284	931,348	1,039,146	952,187	20,839	2.24%
Cumplin	_								
Supplies		444	204	400	400	400	400		0.000/
42110	Office Supplies	114	304	400	400	400	400	-	0.00%
42120	Computer Software	800	800	1,000	800	1,000	1,000	200	25.00%
42210	Operating Supplies	10	70.500	-	-	-	-	- 0.000	- 0.70/
42230	Fuel, Oils and Lubricants	33,431	78,509	80,000	90,000	96,000	96,000	6,000	6.67%
42250	Uniforms	3,388	2,215	3,000	3,000	3,000	3,000	-	0.00%
42310	Repair/Maintenance Supplies	80,588	95,143	100,000	120,200	215,000	215,000	94,800	78.87%
42410	Small Tools	- 440.004	1,488	-	3,500	1,000	1,000	(2,500)	-71.43%
	Total: Supplies	118,331	178,459	184,400	217,900	316,400	316,400	98,500	45.20%
Services	S								
43011	Contractual Services	659,399	30,413	50,000	49,350	120,000	120,000	70,650	143.16%
43015	Water/Air Sample Testing	38,058	38,756	56,000	51,150	57,680	57,680	6,530	12.77%
43095	SW Closure/Post Closure	· -	171,695	193,300	193,300	300,000	300,000	106,700	55.20%
43110	Communications	1,411	1,903	3,200	3,200	3,200	3,200	, <u>-</u>	0.00%
43210	Transportation/Subsistence	1,152	2,219	2,740	4,040	2,530	2,530	(1,510)	-37.38%
43250	Freight and Express	116	699	800	1,300	1,300	1,300	-	0.00%
43260	Training	760	3,580	4,400	5,150	4,400	4,400	(750)	-14.56%
43310	Advertising	512	311	1,000	1,000	1,000	1,000	-	0.00%
43510	Insurance Premium	8,520	56,216	46,062	46,062	45,372	45,372	(690)	-1.50%
43610	Utilities	41,307	100,956	95,000	110,000	114,000	114,000	4,000	3.64%
43720	Equipment Maintenance	-	-	200	200	200	200	-	0.00%
43750	Vehicle Maintenance	-	2,227	20,000	28,000	20,000	20,000	(8,000)	-28.57%
43780	Buildings/Grounds Maintenance	-	6,506	60,000	15,262	16,500	56,500	41,238	270.20%
43810	Rents and Operating Leases	49,413	2,725	15,000	15,000	15,000	15,000	-	0.00%
43812	Equipment Replacement Pymt.	1,926	19,584	23,584	23,584	23,032	23,032	(552)	-2.34%
43920	Dues and Subscriptions	144	100	450	450	450	450	-	0.00%
	Total: Services	802,718	437,890	571,736	547,048	724,664	764,664	217,616	39.78%
Capital	Outlay								
48311	Machinery & Equipment	14,370	-	-	-	-	-	-	-
48630	Improvements Other Than Bldgs	-	-	-	14,638	-	-	(14,638)	-100.00%
48710	Minor Office Equipment	250	195	1,000	-	-	-	-	-
48720	Minor Office Furniture	-	-	-	250	-	-	(250)	-100.00%
48730	Minor Communication Equipment	472	-	300	7,100	300	300	(6,800)	-95.77%
48740	Minor Machines & Equipment	7,841	2,332	1,500	8,500	2,000	2,000	(6,500)	-76.47%
49433	Plan Reviews	2,398	3,598	4,000	7,500	4,000	4,000	(3,500)	-46.67%
	Total: Capital Outlay	25,331	6,125	6,800	37,988	6,300	6,300	(31,688)	-83.42%
	·							,	
Interdep	partmental Charges								
60000	Charges (To)/From Other Depts.	1,029	1,060	-	-	-	-	-	
	Total: Interdepartmental Charges	1,029	1,060	-	-	-	-	-	-
			A 10000	0.105555	A 4 = 2 · 2 · 2	<b>A.</b> 0.000	0.0055.==:		
Departm	nent Total	\$ 1,348,971	\$ 1,380,885	\$ 1,668,220	\$ 1,734,284	\$ 2,086,510	\$ 2,039,551	\$ 305,267	17.60%

#### **Fund 290**

#### Department 32122 - Central Peninsula Landfill - Continued

### LINE-ITEM EXPLANATIONS

- 40110 Regular Wages Staff includes: Landfill Manager, Contract Administrator/Operator (80% of time with 20% in Seward budget), 2 Landfill Operator I, 2 Landfill Operator II, 1 Landfill Operator/General Maintenance Mechanic, 1 Landfill Operator/Mechanic, 2 Landfill laborer/operator, and 2 Scale/Attendant Clerk.
- **42230** Fuel, Oils, and Lubricants. Increase due to new cell operations, new compactor, loader and to address fuel increases.
- **42310** Repair/Maintenance Supplies. Additional yearly costs to purchase leachate supply piping; landfill gas piping to accomplish leachate re-circulation (\$115,000). No additional staff required installing and managing leachate piping.
- **43011 Contractual Services.** Surveying and engineering (\$5,000), septic (\$1,000), recycling hauling (\$34,000) junk vehicle recycling (\$10,000). Potential offsite treatment of 750,000 gallons of leachate hauling (\$70,000).
- 43095 Solid Waste Closure/Post-Closure. Annual amount funded toward landfill closure and post-closure (30 years after the new lined landfill cell reaches capacity). Sufficient funds had been set aside for the closure of the old landfill and closure project will be completed during summer 2007. Increased due to anticipation of the closure of one old cell, now anticipating the closure of five new cells.
- **43610 Utilities.** Enstar and HEA rates have increased on average 20%. Staff has implemented operation changes to save energy and minimize cost increases.

This page intentionally left blank

Fund: 290 Solid Waste

Dept: 32150 Seward Transfer Facility

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:			_	_	
Personnel	\$ 21,604	\$ 16,713	\$ 19,660	\$ 20,239	\$ 20,180
Supplies	1,101	3,663	8,150	8,150	14,150
Services	449,268	517,073	589,187	589,932	607,258
Capital Outlay	775	1,852	1,000	1,055	3,500
Interdepartmental Charges	707	-	-	-	-
Total Expenditures	\$ 473,455	\$ 539,301	\$ 617,997	\$ 619,376	\$ 645,088
Staffing History	 0.20	0.20	0.20	0.20	0.20

### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To collect and transfer solid waste generated in the Eastern Peninsula to the Central Peninsula Landfill for disposal, manage inert waste with onsite burial, recycle to reduce waste requiring burial, and provide for proper hazardous materials disposal.

# **FY 2008 OBJECTIVES:**

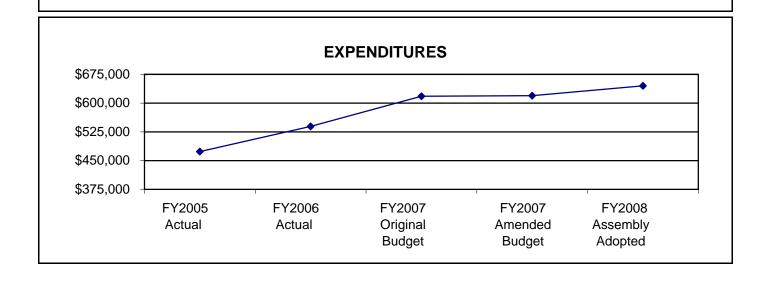
Develop the Seward inert waste monofill in an efficient manner in order to reduce the amount of material requiring transfer to Soldotna. Extend current contract or re-bid Operations & Maintenance contract.

# **ACCOMPLISHMENTS: FY 2007**

 Developed the inert waste area to provide a convenient and economical disposal option for large, bulky, inert wastes that are not practical to transport to Soldotna or to recycle.

#### PERFORMANCE MEASURES:

	FY2005	FY2006	FY2007	FY2008
_	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
Tons transported	5,440	4,879	5,700	5,800
Ton recycled	162	60	200	200



Fund 290
Department 32150 - Seward Transfer Facility

<b>D</b>		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference B Assembly Ad Amended Bu	lopted &
Person		<b>0</b> 40.044	<b>.</b> 0.504	<b>6</b> 40.704	<b>A</b> 40.704	<b>6</b> 44.074	<b>6</b> 44 074	<b></b>	0.440/
	Regular Wages	\$ 13,811	\$ 9,531	\$ 10,734	\$ 10,734	. ,	\$ 11,071	\$ 337	3.14%
40120	Temporary Wages	-	-	480	480	480	480	-	0.00%
40130	Overtime Wages	585	30	725	725	748	748	23	3.17%
40210	FICA	1,210	869	1,070	1,070	1,102	1,102	32	2.99%
40221	PERS	1,957	1,926	2,712	3,291	4,584	2,698	(593)	-18.02%
40321	Health Insurance	2,323	2,485	2,297	2,297	2,392	2,392	95	4.14%
	Life Insurance	35	27	27	27	28	28	1	3.70%
40410	Leave	1,386	1,540	1,292	1,292	1,329	1,329	37	2.86%
40411	Sick Leave	297	305	323	323	332	332	9	2.79%
	Total: Personnel	21,604	16,713	19,660	20,239	22,066	20,180	(59)	-0.29%
Supplie	es								
42230	Fuel, Oils and Lubricants	966	2,293	5,000	5,000	6,000	6,000	1,000	20.00%
42250	Uniforms	-	-	150	150	150	150	-	0.00%
42310	Repair/Maintenance Supplies	135	1,370	3,000	3,000	8,000	8,000	5,000	166.67%
	Total: Supplies	1,101	3,663	8,150	8,150	14,150	14,150	6,000	73.62%
Service	es								
43011	Contractual Services	438,955	498,833	540,000	540,000	556,200	556,200	16,200	3.00%
43015	Water/Air Sample Testing	1,837	1,837	5,000	5,745	6,000	6,000	255	4.44%
43095	SW Closure/Post Closure	1,000	1,000	1,000	1,000	1,000	1,000	_	0.00%
43110	Communications	477	523	500	500	500	500	_	0.00%
43210	Transportation/Subsistence	495	385	1,000	1,000	1,200	1,200	200	20.00%
43260	•	-	-	300	300	300	300	-	0.00%
43310	Advertising	816	180	1,000	1,000	1,000	1,000	_	0.00%
43510	Insurance Premium	2,363	2,724	3,351	3,351	3,222	3,222	(129)	-3.85%
43610	Utilities	1,315	3,105	4,000	4,000	4,800	4,800	800	20.00%
43780	Buildings/Grounds Maintenance	-,	5,466	30,000	30,000	30,000	30,000	-	0.00%
43810	Rents and Operating Leases	84	85	100	100	100	100	_	0.00%
43812	Equipment Replacement Pymt.	1.926	2.935	2,936	2,936	2,936	2.936	_	0.00%
	Total: Services	449,268	517,073	589,187	589,932	607,258	607,258	17,326	2.94%
Capital	Outlay								
•	Minor Machines & Equipment	_	1,077	_	_			_	_
49433	Plan Reviews	775	775	1,000	1,055	3,500	3,500	2,445	231.75%
10 100	Total: Capital Outlay	775	1,852	1,000	1,055	3,500	3,500	2,445	231.75%
Interde	partmental Charges								
	Charges (To)/From Other Depts.	707	_	_	_	_	_	_	_
30000	Total: Interdepartmental Charges	707	-	-	-	-	-	-	-
Depart	ment Total	\$ 473,455	\$ 539,301	\$ 617,997	\$ 619,376	\$ 646,974	\$ 645,088	\$ 25,712	4.15%
Separti	o	Ψ 470,400	Ψ 000,001	Ψ 017,007	Ψ 010,070	ψ 0-10,974	Ψ 0-10,000	Ψ 20,112	7.1070

# LINE-ITEM EXPLANATIONS

40110	Regular Wages.	Staff includes:	Contract
	Administrator/Opera	ator (20% of time	with 80% in
	the Central Peninsu	la Landfill budge	t).

**42310 Repair/Maintenance Supplies.** Parts to repair oil/water separator.

**43011 Contractual Services.** Monofill and transfer facility operations and maintenance and waste transfer to Soldotna (\$548,000). Cell excavation, surveying and other contract services (\$8.200).

**43610 Utilities.** Utilities paid by the Borough under the current operating contract.

**49433** Plan Reviews. Alaska Department of Environmental Conservation fees to review permit.

Fund: 290 Solid Waste Dept: 32310 Homer Baler

Department Budget:	FY2005 Actual		FY2006 Actual	FY2007 Original Budget			FY2007 Amended Budget	FY2008 Assembly Adopted		
Expenditures:										
Personnel	\$ 295,417	\$	301,978	\$	336,701	\$	346,530	\$	350,764	
Supplies	85,790		93,345		105,750		110,750		112,650	
Services	207,300		204,537		253,980		251,010		285,344	
Capital Outlay	15,106		7,571		12,500		12,500		10,500	
Total Expenditures	\$ 603,613	\$	607,431	\$	708,931	\$	720,790	\$	759,258	
Staffing History	4.00		4.00		4.00		4.00		4.00	

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES**: To collect, bale and dispose of waste generated in the Southern Peninsula, recycle to reduce waste requiring burial, and provide for proper hazardous materials disposal.

#### **FY2008 OBJECTIVES:**

Develop the landfill in a vertical manner in order to utilize the existing landfill to the fullest extent possible. Complete partial landfill closure. Complete construction and demolition cell development and reduce slopes to meet Alaska Department of Environmental Conservation requirements.

**PROGRAM CHANGES**: Add new groundwater well for monitoring, sampling and analysis.

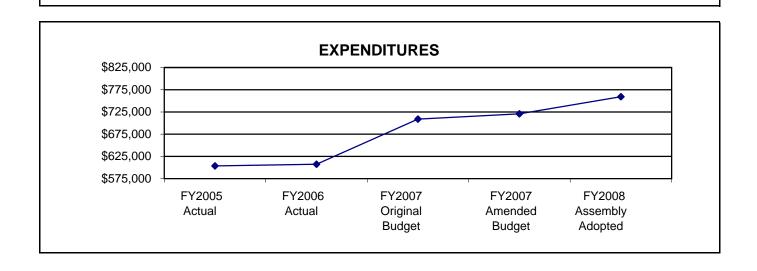
# ACCOMPLISHMENTS: FY2007

 Developed grades to reduce costs of closure of the landfill, expanded the construction and demolition disposal area, performed facility repair and maintenance and repairs/fabrication on heavy equipment/rolling stock and baler equipment avoiding cost to contract for this work.

- Utilized Homer landfill staff in Nanwalek to perform landfill development to bring the site into regulatory compliance and performed special waste services at the Rocky Ridge Landfill (Seldovia).
- Coordinated material ordering and staff training with Central Peninsula Landfill.

### **PERFORMANCE MEASURES:**

	FY2005	FY2006	FY2007	FY2008
	<u>Actual</u>	<u>Actual</u>	<b>Estimated</b>	<u>Projected</u>
Waste bales	8,083	8,460	8,600	8,800
Recycle bales	317	327	340	360



Fund 290 Department 32310 - Homer Baler

					FY2007	FY2007	FY2008		FY2008	Difference E	Between
		FY200		FY2006	Original	Amended	Mayor	A	ssembly	Assembly Ad	dopted &
_		Actua		Actual	Budget	Budget	Proposed		Adopted	Amended B	udget %
Persor											
	Regular Wages	\$ 163,			\$ 185,841	\$ 185,841	\$ 193,511	\$	193,511	\$ 7,670	4.13%
40120	Temporary Wages	16,		12,350	9,600	9,600	9,600		9,600		0.00%
40130	Overtime Wages	,	377	7,806	8,634	8,634	8,975		8,975	341	3.95%
40210		15,		16,057	17,884	17,884	18,757		18,757	873	4.88%
40221		23,		32,959	46,075	55,904	78,616		46,257	(9,647)	-17.26%
	Health Insurance	45,		46,652	46,000	46,000	47,840		47,840	1,840	4.00%
	Life Insurance		133	453	481	481	498		498	17	3.53%
	Leave	18,		22,097	18,471	18,471	20,838		20,838	2,367	12.81%
	Sick Leave	2,	266	2,942	3,715	3,715	4,488		4,488	773	20.81%
40511	Other Benefits		-	53		- 0.40.500	000 100		050 704	- 4 00 4	- 4.000
	Total: Personnel	295,	117	301,978	336,701	346,530	383,123		350,764	4,234	1.22%
Suppli				a	05-	05-	05-		0.5-		
	Office Supplies		257	205	250	250	250		250	-	0.00%
	Fuel, Oils and Lubricants	20,		29,595	32,000	37,000	38,400		38,400	1,400	3.78%
42250	Uniforms	,	579	1,121	1,500	1,500	1,500		1,500	-	0.00%
	Repair/Maintenance Supplies	62,	356	62,114	72,000	71,500	72,000		72,000	500	0.70%
42410	Small Tools		-	310	-	500	500		500		0.00%
	Total: Supplies	85,	790	93,345	105,750	110,750	112,650		112,650	1,900	1.72%
Servic											
	Contractual Services	42,		25,107	30,000	30,400	43,800		43,800	13,400	44.08%
43015	Water/Air Sample Testing	18,		18,875	30,000	26,130	32,000		32,000	5,870	22.46%
43095	SW Closure/Post Closure	21,		26,150	35,000	35,000	47,000		47,000	12,000	34.29%
43110		,	546	2,247	2,900	2,900	3,000		3,000	100	3.45%
	Transportation/Subsistence	,	536	772	2,120	2,120	2,130		2,130	10	0.47%
43250	Freight and Express	,	303	560	500	1,000	500		500	(500)	-50.00%
43260	Training	2,	580	702	2,150	2,150	2,150		2,150	-	0.00%
	Advertising		35	333	1,000	1,000	1,000		1,000	-	0.00%
	Printing	4.0	-	260	-	-	-		-	(0.005)	-
43510	Insurance Premium	16,		21,564	18,414	18,414	15,719		15,719	(2,695)	-14.64%
43610	Utilities	22,		21,805	30,000	30,000	36,000		36,000	6,000	20.00%
	Equipment Maintenance		185	-	250	250	250		250	-	0.00%
43750	Vehicle Maintenance		-	5,362	10,000	10,000	10,000		10,000	-	0.00%
43780	Buildings/Grounds Maintenance	-	-	- 0.004	10,000	10,000	10,000		10,000	-	0.00%
43810	Rents and Operating Leases	,	547	3,264	4,000	4,000	4,000		4,000		0.00%
	Equipment Replacement Pymt.	68,	191	77,396	77,396	77,396	77,545		77,545	149	0.19%
43920	Dues and Subscriptions Total: Services	207,	300	140 204,537	250 253,980	250 251,010	250 285,344		250 285,344	34,334	0.00% 13.68%
Canita	I Outlay										
48311	-	13,	)3U								
48710	Minor Office Equipment	13,	,50	-	500	500	500		500	-	0.00%
	Minor Machines & Equipment		-	5.495	9.000	9,000	5,000		5,000	(4,000)	-44.44%
	Plan Reviews	2	76	2,076	3.000	3,000	5,000		5,000	2.000	66.67%
45455	Total: Capital Outlay	15,		7,571	12,500	12,500	10,500		10,500	(2,000)	-16.00%
Interde	epartmental Charges										
	Charges (To)/From Other Depts.		-	2,836	-	-	-		-	_	-
	Total: Interdepartmental Charges		-	2,836	-	-	-		-	-	-
	ment Total	\$ 603,	:12	\$ 610,267	\$ 708,931	\$ 720,790	\$ 791,617	\$	759,258	\$ 38,468	5.34%

# LINE-ITEM EXPLANATIONS

- 40110 Regular Wages. Staff includes: Landfill Supervisor, 2 Landfill Operator II and 1 Landfill Operator I positions.
- **42230 Fuel, Oil, Lubricants.** Increase due to fuel prices.
- **43011 Contractual Services.** Surveying (\$5,000), septic/water (\$2,000) and recycling hauling (\$21,800), junk vehicle recycling (\$3,000), additional water monitoring well (\$12,000).
- **43095** Solid Waste Closure/Post-Closure. Annual amount funded toward landfill closure and post-closure activities (30 years after the landfill reaches capacity).
- **43610 Utilities.** Electricity and natural gas rates are anticipated to increase an average of 20%.
- **48710 Minor Office Machines.** Purchase a scanner for the office.
- **48740 Minor Machines and Equipment.** Surveying equipment.

Fund: 290 Solid Waste

Dept: 32570 Landfills, Hauling and Waste Programs

Department Budget:	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures:							•	
Personnel	\$ 8,290	\$	7,110	\$	10,334	\$	10,334	\$ 10,334
Supplies	28,458		11,403		43,900		43,165	44,400
Services	1,280,141		1,306,186		1,626,678		1,674,509	1,695,539
Capital Outlay	1,002		668		3,600		4,534	4,500
Interdepartmental Charges	 1,110		2,808		-		-	
Total Expenditures	\$ 1,319,001	\$	1,328,175	\$	1,684,512	\$	1,732,542	\$ 1,754,773
Staffing History	 0.00		0.00		0.00		0.00	0.00

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To collect, consolidate, and dispose of solid waste, recycle to reduce waste requiring burial, and provide for proper hazardous materials disposal.

To provide an integrated solid waste program, including the development, operations, and maintenance of landfills in Seldovia, Port Graham, Nanwalek, Beluga, and Tyonek; eight waste drop-box/transfer sites; three transfer facilities (Kenai, Nikiski, Sterling); 13 mobile recycle collection stations; hazardous waste collection program; solid waste environmental monitoring; and litter program.

**FY 2008 OBJECTIVES:** Identify and conduct necessary studies and analysis for new landfill locations in Tyonek and Port Graham and a drop-box site in Moose Pass. Utilize trained borough staff in Soldotna and Homer to assist with rural landfill, transfer facility projects, and special waste management.

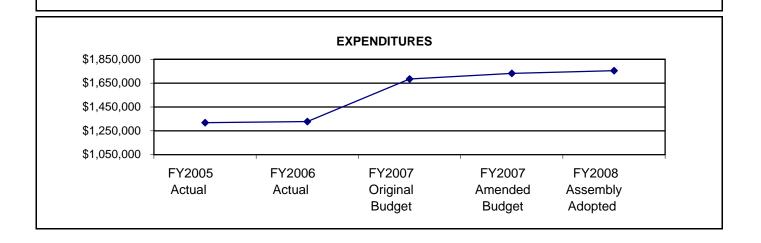
PROGRAM CHANGES: None

# **ACCOMPLISHMENTS: FY 2007**

- Bid the acquisition of landfill cover and expansion for the new Rocky Ridge Landfill in Seldovia.
- Performed extensive site cleanup and development in Nanwalek by Homer Landfill staff.
- Continued to conduct lead-acid battery collection and transport to market in Anchorage with Borough staff.
- Continued planning and coordination to determine the preferred location for landfill sites and waste management methods for the communities of Tyonek, Nanwalek and Port Graham.

#### PERFORMANCE MEASURES:

Collected:	FY2005 <u>Actual</u>	FY2006 Actual	FY2007 Estimated	FY2008 Projected
Lead acid batteries	7,109	5,082	6,000	6,100
Gallons of used oil	20,189	13,940	15,000	17,000
Drums of hazardous waste	517	594	620	650



Fund 290
Department 32570 - Landfills, Hauling, and Waste Programs

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended B	dopted &
Personnel								
40110 Regular Wages	\$ 2,997	. ,	•	\$ -	\$ -	\$ -	\$ -	-
40120 Temporary Wages	3,770	1,556	9,600	9,600	9,600	9,600	-	0.00%
40130 Overtime Wages	450	1,178	-	-	-	-	-	-
40210 FICA	549	425	734	734	734	734	-	0.00%
40221 PERS	527	520	-	-	-	-	-	-
40321 Health Insurance	(10)	800	-	-	-	-	-	-
40322 Life Insurance	7	9	-	-	-	-	-	-
Total: Personnel	8,290	7,110	10,334	10,334	10,334	10,334	-	0.00%
Supplies								
42230 Fuel, Oils and Lubricants	3,000	954	5,900	5,900	6,100	6,100	200	3.39%
42310 Repair/Maintenance Supplies	25,458	10,449	38,000	35,492	38,000	38,000	2,508	7.07%
42410 Small Tools		<u> </u>	=	1,773	300	300	(1,473)	-83.08%
Total: Supplies	28,458	11,403	43,900	43,165	44,400	44,400	1,235	2.86%
Services								
43011 Contractual Services	1,181,454	1,197,043	1,448,800	1,493,930	1,512,564	1,512,564	18,634	1.25%
43015 Water/Air Sample Testing	25,017	9,724	20,000	21,300	22,000	22,000	700	3.29%
43095 SW Closure/Post Closure	40,471	44,594	34,463	34,463	34,579	34,579	116	0.34%
43110 Communications	500	573	600	600	600	600	-	0.00%
43140 Postage	-	-	1,200	1,200	1,200	1,200	-	0.00%
43210 Transportation/Subsistence	4,517	5,950	4,600	6,200	4,600	4,600	(1,600)	-25.81%
43250 Freight and Express	1,698	578	2,000	2,000	2,000	2,000	-	0.00%
43310 Advertising	2,657	3,319	3,700	3,700	3,700	3,700	-	0.00%
43410 Printing	-	-	200	200	200	200	-	0.00%
43510 Insurance Premium	2,118	2,490	2,331	2,331	2,310	2,310	(21)	-0.90%
43610 Utilities	6,912	7,505	11,000	11,000	13,200	13,200	2,200	20.00%
43750 Vehicle Maintenance	-	-	3,000	3,000	3,000	3,000	-	0.00%
43765 Policing Sites	7,250	7,250	8,400	8,400	8,650	8,650	250	2.98%
43780 Buildings/Grounds Maintenance	-	16,617	69,500	69,301	69,500	69,500	199	0.29%
43810 Rents and Operating Leases	100	160	6,500	6,500	6,500	6,500	-	0.00%
43812 Equipment Replacement Pymt	7,447	10,383	10,384	10,384	10,936	10,936	552	5.32%
Total: Services	1,280,141	1,306,186	1,626,678	1,674,509	1,695,539	1,695,539	21,030	1.26%
Capital Outlay								
48720 Minor Office Furniture	-	-	500	-	500	500	500	-
48740 Minor Machines & Equipment				1,434	-	-	(1,434)	-100.00%
49433 Plan Reviews	1,002	668	3,100	3,100	4,000	4,000	900	29.03%
Total: Capital Outlay	1,002	668	3,600	4,534	4,500	4,500	(34)	-0.75%
Interdepartmental Charges								
60000 Charges (To)/From Other Depts.	1,110	2,808	-	-			-	-
Total: Interdepartmental Charges	1,110	2,808	-	-	-	-	-	-
Department Total	\$ 1,319,001	\$ 1,328,175	\$ 1,684,512	\$ 1,732,542	\$ 1,754,773	\$ 1,754,773	\$ 22,231	1.28%

### LINE-ITEM EXPLANATIONS

**40120 Temporary Wages.** Includes temporary staff to conduct battery hauling and special waste management.

43011 Contractual Services. Contract Services include the hazardous, used oil, and special waste programs (\$248,462). Operations, maintenance, and improvements at five rural landfills (\$412,611) and operations, maintenance, and improvements at three transfer facilities and eight drop-box/transfer sites (\$831,191), which includes an estimated 3% increase. Plus junk vehicle program in Tyonek (\$10,300)

43095 Solid Waste Closure/Post-Closure. Annual amount funded toward landfill closure and post-closure activities (30 years after the landfill reaches capacity) for the Seldovia, Beluga, Tyonek, Port Graham, and Nanwalek Landfills and the closed Kenai and Sterling sites.

**43210 Transport/Subsistence.** Ground transportation to inspect landfills, drop-box/transfer sites, and other facilities. Air transportation to village landfills as required by regulations/permits.

# Fund 290 Solid Waste Department Total By Line Item

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY200 Assem Adopte	bly	Difference Books Assembly Ad Amended Bu	opted &
Personr	nel	Actual	Notual	Dauget	Duaget	Порозса	Adopt	cu	7 illichaea Be	aget 70
	Regular Wages	\$ 588,463	\$ 779,516	\$ 881,704	\$ 881,704	\$ 975,702	\$ 975.	,702	\$ 93,998	10.66%
40120	Temporary Wages	33,450	38,278	50,640	50,640	50,640	50.	640	-	0.00%
40130	Overtime Wages	14,980	17,897	30,292	30,292	31,850	31.	,850	1,558	5.14%
40210	· ·	52,340	71,623	83,823	83,823	91,763		763	7,940	9.47%
40221		79,744	146,986	214,819	260,648	388,366	228		(32,135)	-12.339
	Health Insurance	155,970	211,898	221,373	221,373	242,190	242		20,817	9.40%
	Life Insurance	1,509	2,023	2,268	2,268	2,495		,495	227	10.019
40410		65,173	91,960	86,468	86,468	92,722		,722	6,254	7.239
	Sick Leave	9,770	11,133	13,248	13,248	17,471		,471	4,223	31.889
	Other Benefits	209	2,310	240	240	2,388		,388	2,148	895.00%
	Total: Personnel	1,001,608	1,373,624	1,584,875	1,630,704	1,895,587	1,735,		105,030	6.44
	Total. Personnel	1,001,606	1,373,624	1,564,675	1,030,704	1,695,567	1,735,	,734	105,030	0.44
Supplie	es									
42110	Office Supplies	2,969	3,862	2,900	2,900	2,900	2,	,900	-	0.009
42120	Computer Software	800	1,800	1,800	1,600	1,800	1,	,800	200	12.509
42210	Operating Supplies	10	-	-	-	-		-	-	-
	Fuel, Oils and Lubricants	58,395	111,370	122,900	137,900	146,500	146,	.500	8,600	6.249
	Uniforms	5,277	3,404	4,950	4,950	4,950		,950	-	0.009
	Repair/Maintenance Supplies	169,846	170,772	216,000	233,192	336,000	336		102,808	44.09%
	Small Tools	100,040	1,798	5,000	5,773	1,800		,800	(3,973)	-68.829
	Total: Supplies	237,297	293,006	348,550	386,315	493,950	493.		107,635	27.869
		251,251	293,000	340,330	300,313	493,930	430,	,550	107,000	21.00
Service	es									
43011	Contractual Services	2,322,120	1,752,458	2,078,800	2,123,664	2,482,564	2,482	,564	358,900	16.90%
43015	Water/Air Sample Testing	83,284	69,192	111,000	104,325	117,680	117,	,680	13,355	12.809
43095	SW Closure/Post Closure	63,091	243,439	263,763	263,763	382,579	382	,579	118,816	45.05%
43110	Communications	8,233	8,330	11,200	11,200	11,300	11,	,300	100	0.899
43140	Postage	237	222	2,000	2,000	2,000		,000	-	0.009
	Transportation/Subsistence	13,409	14,363	14,620	19,570	17,220		,220	(2,350)	-12.019
	Car Allowance	3,600	3,600	3,600	-	- ,		,600	3,600	-
	Freight and Express	3,617	1,837	3,350	4,350	3,850		,850	(500)	-11.499
	Training	4,050	5,552	8,600	10,916	9,400		,400	(1,516)	-13.89%
	•	4,030	4,143		7,100			,400	(1,510)	0.009
	Advertising	4,020		7,100		7,100	7,		-	
	Printing	04750	785	500	500	500	7.4	500	(0.500)	0.009
	Insurance Premium	34,750	90,985	77,202	77,202	74,674		,674	(2,528)	-3.279
	Utilities	74,253	135,545	142,300	157,300	170,760	170,		13,460	8.569
	Equipment Maintenance	1,218	871	3,450	3,450	3,450		,450	-	0.009
	Vehicle Maintenance		7,589	33,000	41,000	33,000		,000	(8,000)	-19.519
	Policing Sites	7,250	7,250	8,400	8,400	8,650		,650	250	2.989
	Buildings/Grounds Maintenance	-	28,589	169,500	124,563	126,000	166,	,000	41,437	33.27
	Rents and Operating Leases	57,144	6,234	25,600	25,600	25,600	25,	,600	-	0.00
43812	Equipment Replacement Pymt.	79,790	110,298	114,300	114,300	114,449	114,	,449	149	0.139
43920	Dues and Subscriptions	799	1,101	1,650	1,650	1,650	1,	,650	-	0.00
	Total: Services	2,760,865	2,492,383	3,079,935	3,100,853	3,592,426	3,636	,026	535,173	17.26
Canital	Outlay									
	Office Machines	4,250	2 200					_		
			2,300	-	-	-		-	-	
	Heavy Equipment	27,400	-	-	14.000	-		-	(4.4.000)	100.00
	Improvements Other Than Bldgs	- 440		4.500	14,638	0.500	_	-	(14,638)	-100.009
	Minor Office Equipment	440	3,342	1,500	500	2,500		,500	2,000	400.009
	Minor Office Furniture	970	-	1,000	750	1,000	1,	,000	250	33.339
	Minor Communication Equipment	472	-	300	7,100	300		300	(6,800)	-95.77°
48740	Minor Machines & Equipment	7,841	8,904	10,500	18,934	7,000	7,	,000	(11,934)	-63.039
49433	Plan Reviews	6,251	7,117	11,100	14,655	16,500	16,	,500	1,845	12.59
	Total: Capital Outlay	47,624	21,663	24,400	56,577	27,300	27,	,300	(29,277)	-51.75
Transfe	ers									
	Solid Waste Debt Service	828,563	830,662	827,463	827,463	828,225	828,	225	762	0.09
				021,403						
	Solid Waste Capital Projects	81,800	110,000	927.462	70,000	475,000	550,		480,000	685.71
	Total: Transfers	910,363	940,662	827,463	897,463	1,303,225	1,378	,∠∠5	480,762	53.57
Interde	partmental Charges									
60000	Charges (To)/From Other Depts.	2,846	6,704	 -	 -	 (103,469)	(103,	,469)	(103,469)	
	Total: Interdepartmental Charges	2,846	6,704		-	(103,469)	(103,	,469)	(103,469)	-
	rotan intordopartmental orial goo	,				, , ,				

# Fund 290 Total

	FY2005 Actual	FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Mayor Proposed		FY2008 Assembly Adopted	Difference Be Assembly Add Amended Bu	opted &
Total: Personnel	\$ 1,001,608	\$ 1,373,624	\$	1,584,875	\$	1,630,704	\$	1,895,587	\$	1,735,734	\$ 105,030	6.44%
Total: Supplies	237,297	293,006		348,550		386,315		493,950		493,950	107,635	27.86%
Total: Services	2,760,865	2,492,383		3,079,935		3,100,853		3,592,426		3,636,026	535,173	17.26%
Total: Capital Outlay	47,624	21,663		24,400		56,577		27,300		27,300	(29,277)	-51.75%
Total: Transfers	910,363	940,662		827,463		897,463		1,303,225		1,378,225	480,762	53.57%
Total: Interdepartmental Charges	 2,846	6,704				-		(103,469)		(103,469)	(103,469)	
Fund Totals	\$ 4,960,603	\$ 5,128,042	\$	5,865,223	\$	6,071,912	\$	7,209,019	\$	7,167,766	\$ 1,095,854	18.05%

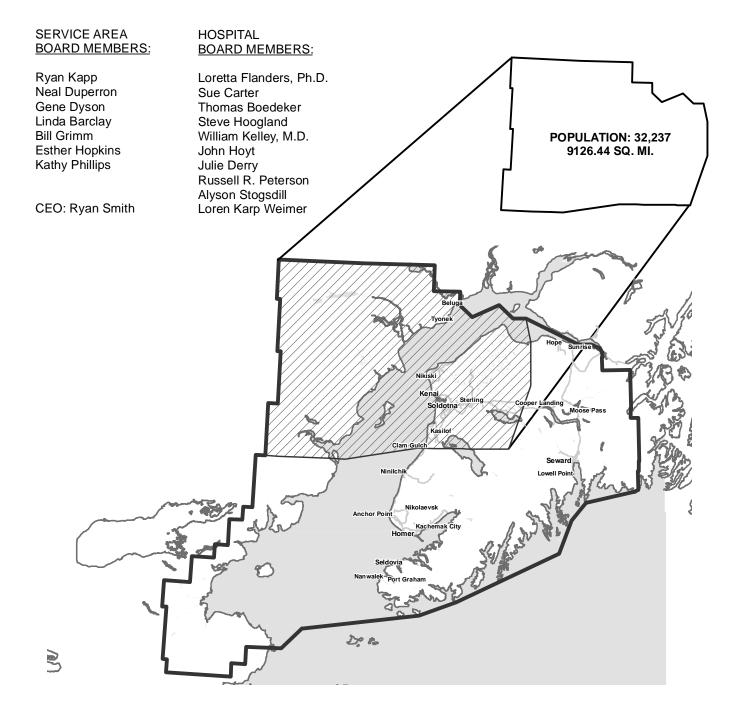
This page intentionally left blank

# CENTRAL KENAI PENINSULA HOSPITAL SERVICE AREA

Formed in March of 1969, this was the first service area in the Borough. Its purpose is to provide a hospitalization facility for taxpayers in the Central Peninsula area. Effective January 1, 1993, the hospital was converted to a nonprofit corporation with a nine-member operating board. In 2002, the C.P.G.H., Inc. Board passed a resolution to increase its membership to ten. Management of the hospital is contracted out to this board. The board hires an independent CEO to manage its operations.

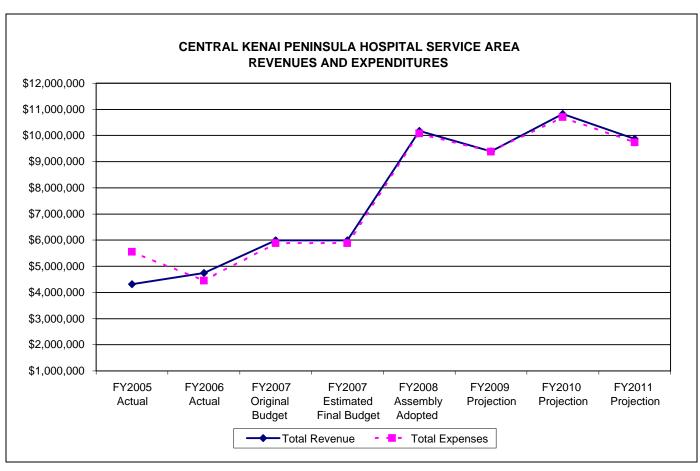
The Central Kenai Peninsula Hospital Service Area Board was created by enactment of Ordinance 97-70. The new service area board was elected on October 6, 1998 and the first meeting was held on December 14, 1998. The Central Peninsula General Hospital, Inc. Board became self-perpetuating as an action of the membership at their annual meeting on December 9, 1998.

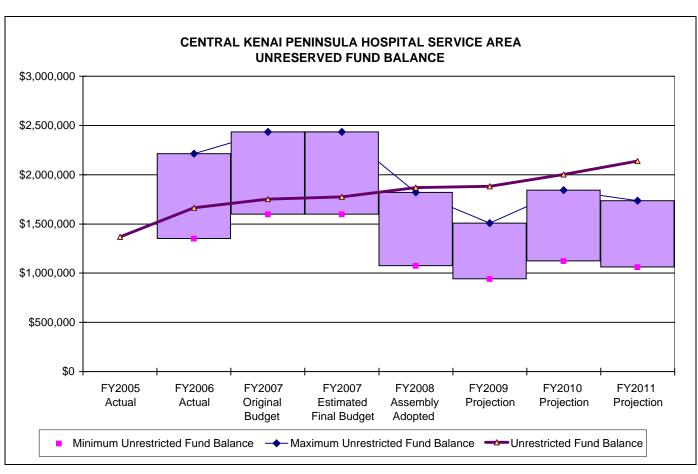
Service area taxes provide for debt service requirements, equipment purchases, construction, and auditing costs. The mill rate for fiscal year 2008 is 1.00 mills.



Fund: 600 Central Kenai Peninsula Hospital Service Area

Fund Budget:	FY2005	FY2006		Y2007 Priginal	FY2007 Estimated		FY2008 Assembly	FY2009	FY2010	FY2011
	Actual	Actual	В	Budget	Final Budget		Adopted	Projection	Projection	Projection
Taxable Value (000's)										
Real	2,242,028	2,347,792	2	2,551,889	2,551,889		2,859,940	2,974,338	3,093,311	3,217,044
Personal	123,194	153,097		135,474	135,474		127,845	130,402	133,010	135,670
Oil & Gas (AS 43.56)	600,024	515,703		498,926	498,926		540,625	524,406	498,186	473,277
Total Taxable Value:	2,965,246	3,016,592	3	3,186,289	3,186,289	Ł	3,528,410	3,629,146	3,724,507	3,825,990
Mill Rate:	1.00	1.00		1.00	1.00		1.00	0.90	0.90	0.90
Revenues:										
Property Taxes										
Real	\$ 2,218,852	\$ 2.319.798	\$ 2	2,551,889	\$ 2,551,889	1	\$ 2,859,940	\$ 2,676,904	\$ 2,783,980	\$ 2,895,339
Personal	150,566	112,684	•	132,765	132,765		127,845	115,014	117,315	119,661
Oil & Gas (AS 43.56)	610,127	508,791		498,926	498,926		540,625	471,966	448,367	425,949
Interest	8,480	7,035		6,367	6,367		7,057	6,528	6,699	6,882
Motor Vehicle Tax	79,793	77,438		80,977	80,977		81,000	83,406	85,908	88,485
Total Property Taxes	3,067,818	3,025,746	3	3,270,924	3,270,924	T	3,616,467	3,353,818	3,442,269	3,536,316
Interest Earnings	35,278	20,252		10,000	10,000		79,792	84,072	84,628	90,081
CPH - Equipment Replacement Fund	-	-		516,244	516,244		4,335,998	4,000,000	5,100,000	4,100,000
CPH - Debt reimbursement	-	-		-	-		-	-	300,000	300,000
CPH - 2003 Bond Payment	1,218,184	1,695,000	2	2,197,189	2,197,189		2,144,783	1,952,552	1,898,328	1,844,193
Total Revenues	4,322,001	4,740,998	5	5,994,357	5,994,357		10,177,040	9,390,442	10,825,225	9,870,590
Expenditures:										
Supplies	1,434	147		2,000	2,000		2,000	2.040	2,081	2.122
Services	464,451	414,461		585,385	585,460		590,731	602,546	614,597	626,888
Interdepartmental Charges	707,731	414,401		11,712	11,712		8,523	6,393	6,771	7,157
Total Expenditures:	465,885	414,608		599,097	599,172	_	601,254	610,979	623,448	636,168
							·			
Operating Transfers To:										
Debt Service Fund - MRI/CT Lease	268,545	268,545			<del>-</del>		· ·	<del>-</del>	300,000	300,000
Debt Service Fund - 2003 Bonds	3,769,184	3,762,825		3,758,075	3,758,075		3,764,775	3,767,125	3,760,581	3,757,188
Capital Projects Fund	1,053,000	<del>-</del>		1,527,439	1,527,439	_	5,715,897	5,000,000	6,020,000	5,040,000
Total Operating Transfers:	5,090,729	4,031,370	5	5,285,514	5,285,514		9,480,672	8,767,125	10,080,581	9,097,188
Total Expenditures and										
Operating Transfers	5,556,614	4,445,978	5	5,884,611	5,884,686		10,081,926	9,378,104	10,704,029	9,733,356
Net Results From Operations	(1,234,613)	295,020		109,746	109,671		95,114	12,338	121,196	137,234
Fund Balance Appropriated	1,234,613	-			-		-	-	-	
Excess/(Deficit)	-	295,020		109,746	109,671		95,114	12,338	121,196	137,234
Beginning Fund Balance	2,603,084	1,368,471	1	1,641,851	1,663,491		1,773,162	1,868,276	1,880,614	2,001,810
Fund Balance Appropriated	(1,234,613)	-		-	-		-	-	-	-
Surplus From Operations	-	295,020		109,746	109,671		95,114	12,338	121,196	137,234
Ending Fund Balance	\$ 1,368,471	\$ 1,663,491	\$ 1	1,751,597	\$ 1,773,162	Ş	\$ 1,868,276	\$ 1,880,614	\$ 2,001,810	\$ 2,139,044





Fund: 600 Central Kenai Peninsula Hospital Service Area

Dept: 81110 Central Kenai Peninsula Hospital Service Area Administration

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenditures: Supplies Services Interdepartmental Charges Total Expenditures	\$ 1,434 464,451 - 465,885	\$ 147 414,461 - 414,608	\$ 2,000 585,385 11,712 599,097	\$ 2,000 585,460 11,712 599,172	\$ 2,000 590,731 8,523 601,254
Operating Transfers To: Debt Service Fund Capital Projects Fund Total Operating Transfers:	4,037,729 1,053,000 5,090,729	4,031,370 - 4,031,370	3,758,075 1,527,439 5,285,514	3,758,075 1,527,439 5,285,514	3,764,775 5,715,897 9,480,672
Total Expenditures and Operating Transfers:	\$ 5,556,614	\$ 4,445,978	\$ 5,884,611	\$ 5,884,686	\$ 10,081,926

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Central Peninsula General Hospital (CPGH) is a borough-owned, service district hospital currently leased and operated by Central Peninsula General Hospital, Inc. This budget is comprised of those revenues and expenses associated only to the service area. The CPGH, Inc. operating revenue and expenses are budgeted and accounted for within their own financial systems.

**MISSION:** To establish CPGH as a health center for the community and a resource for all health care needs.

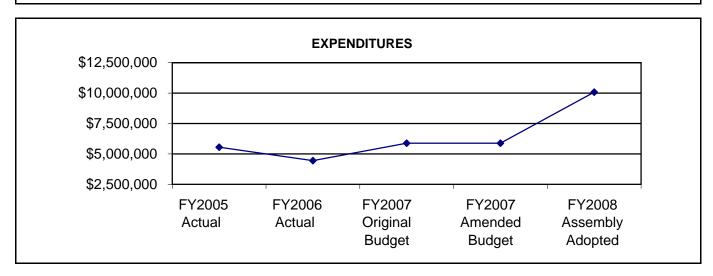
PROGRAM CHANGES: None

#### **FY 2008 OBJECTIVES:**

- Provide an operating subsidy to fund the Serenity House Drug and Treatment Program.
- Provide funding for a SART/SANE program.
- Complete hospital expansion project.

# **ACCOMPLISHMENTS: FY2007**

- Provided an operating subsidy to fund the Serenity House Drug and Treatment Program.
- Provided funds to CPGH, Inc. for capital projects and equipment purchases.
- Phase II of the hospital's expansion project was completed with the opening of the new hospital wing in January 2007.
- Acquired Heritage Place, a long term care facility.



Fund 600
Department 81110 - Central Kenai Peninsula Hospital Service Area Administration

Supplie	ne.	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bo	dopted &
42210	Operating Supplies	\$ 1,434	\$ 147	\$ 2.000	\$ 2,000	\$ 2.000	\$ 2.000	\$ -	0.00%
42210	Total: Supplies	1,434	147	2,000	2,000	2,000	2,000	Ψ -	0.00%
	Total. Supplies	1,434	147	2,000	2,000	2,000	2,000	_	0.0076
Service	es								
43011	Contractual Services	70,031	34,567	45,000	45,000	98,000	68,000	23,000	51.11%
43011	Contractual Services-S.House	315,000	305,000	400,000	400,000	400,000	350,000	(50,000)	-12.50%
43012	Audit Services	19,000	21,000	19,000	19,000	20,000	20,000	1,000	5.26%
43140	Postage	3	53	500	500	500	500	-	0.00%
43210	Transportation/Subsistence	10,938	3,560	6,390	6,465	3,500	3,500	(2,965)	-45.86%
43260	Training	3,400	625	4,750	4,750	5,900	5,900	1,150	24.21%
43310	Advertising	477	840	1,500	1,500	1,500	1,500	-	0.00%
43410	Printing	53	-	1,500	1,500	1,500	1,500	-	0.00%
43510	Insurance Premium	45,099	48,716	105,695	105,695	139,831	139,831	34,136	32.30%
43810	Rents & Operating Leases	450	100	300	300	-	-	(300)	-100.00%
43920	Dues and Subscriptions		-	750	750	-	-	(750)	-100.00%
	Total: Services	464,451	414,461	585,385	585,460	670,731	590,731	5,271	0.90%
Transfe	ers								
50360	CPGH-Debt Service	4,037,729	4,031,370	3,758,075	3,758,075	3,764,775	3,764,775	6,700	0.18%
50490	CPGH-Capital Projects Fund	1,053,000	-	1,527,439	1,527,439	5,715,897	5,715,897	4,188,458	274.21%
	Total: Transfers	5,090,729	4,031,370	5,285,514	5,285,514	9,480,672	9,480,672	4,195,158	79.37%
Interde	partmental Charges								
61990	Admin Service Fee	_	_	11,712	11,712	17,046	8,523	(3,189)	-27.23%
	Total: Interdepartmental Charges	-	-	11,712	11,712	17,046	8,523	(3,189)	-27.23%
Depart	ment Total	\$ 5,556,614	\$ 4,445,978	\$ 5,884,611	\$ 5,884,686	\$ 10,170,449	\$ 10.081.926	\$ 4.197.240	71.32%

# LINE-ITEM EXPLANATIONS

- **43011 Contractual Services.** Secretarial services for the service area board (\$18,000), for the Peninsula Community Health Center (\$50,000).
- **43011 Contractual Services S House.** \$250,000 operating subsidy for the Serenity House program and \$100,000 for the SART/SANE program.
- 43012 Audit Services. As required by Alaska Administrative Code 45.010 and in conformance with Alaska State Statute 29.35.120, which requires that an annual independent audit of the accounts and financial transactions of the municipality be provided. The state requires that "...the governing body shall designate a public accountant who has no personal interest, direct or indirect, in the fiscal affairs of the municipality."
- **43210** Transportation/Subsistence. Travel for one board member to attend hospital education seminar.

- **43260 Training.** Costs associated with service area board training. This will assist members in areas of responsibilities and duties.
- **50360 CKPH Debt Service Fund.** Hospital Expansion Bonds totaling \$49,900,000 were issued in FY2004 with a scheduled payback period of 20 years.
- **50490 CKPH-Capital Projects Fund.** Transfer to capital projects fund for equipment and major remodel expenditures.
- 61990 Admin Service Fee. Fees charged to service areas and departments to cover a portion of the costs associated with providing general government services.

For capital projects information on this department - See the capital projects section - Pages 292-293 and 309

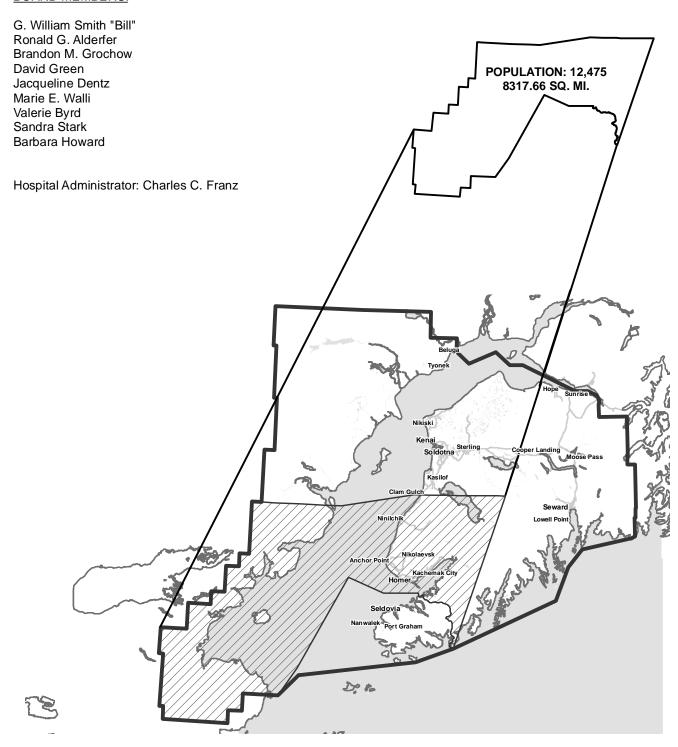
This page intentionally left blank

# SOUTH KENAI PENINSULA HOSPITAL SERVICE AREA

Established in May of 1969, the service area was formed to provide hospitalization and medical services to the residents of Homer and the surrounding areas. The nine-member board is elected and is responsible for the level of services provided and, to that end, must be responsible to the electorate for the amount of taxes necessarily raised to provide such services. The Service Area Board works in conjunction with a separate operating board to oversee the hospital. The hospital is located in Homer.

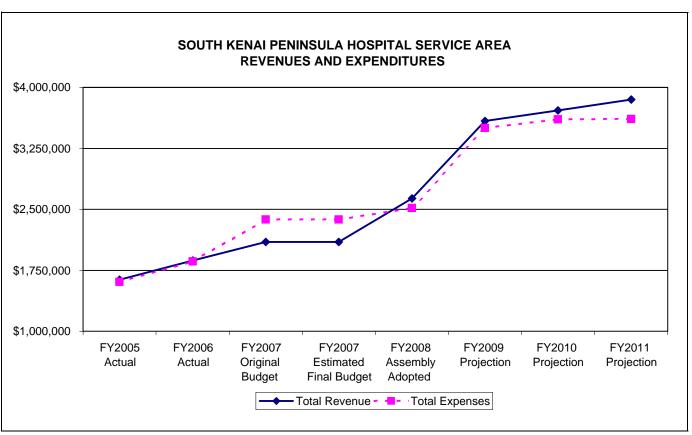
Service area taxes fund the hospital's equipment purchases, capital improvements, major repairs, and board expenses. The mill rate for fiscal year 2008 is 2.00.

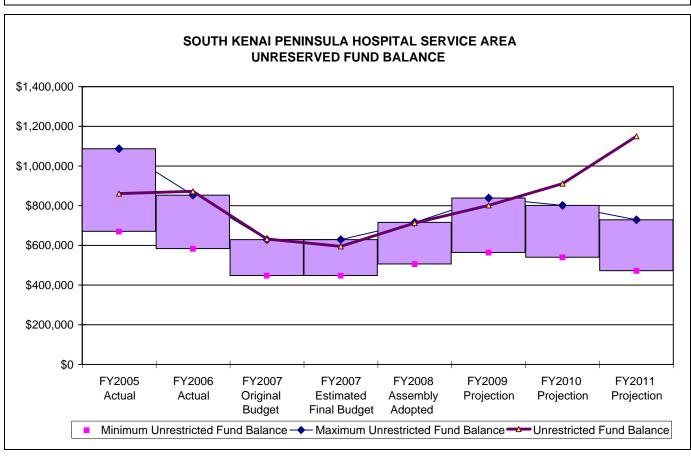
# **BOARD MEMBERS:**



Fund: 601 South Kenai Peninsula Hospital Service Area

Freed Brodenst			E)/0007	E)/0007	E)/0000			
Fund Budget:	EV200E	EV2000	FY2007	FY2007	FY2008	EV2000	EV2040	EV2044
	FY2005 Actual	FY2006 Actual	Original Budget	Estimated Final Budget	Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Taxable Value (000's)	Actual	Actual	Buugei	Filiai Buuget	Adopted	Fiojection	Frojection	Frojection
Real	800.417	951,504	1,072,092	1,072,092	1,172,607	1,219,511	1,268,292	1,319,023
Personal	20,643	26,371	26,546	26,546	32,053	32,694	33,348	34,015
Oil & Gas (AS 43.56)	15,546	50,679	58,144	58,144	66,427	64,434	61,212	58,152
Total Taxable Value:	836,606	1,028,554	1,156,782	1,156,782	1,271,087	1,316,640	1,362,852	1,411,190
Mill Rate:	1.75	1.75	1.75	1.75	2.00	2.65	2.65	2.65
Revenues:								
Property Taxes								
Real	\$ 1,398,416	\$ 1,657,425	\$ 1,876,161	\$ 1,876,161	\$ 2,345,214	\$ 3,231,705	\$ 3,360,973	\$ 3,495,412
Personal	120,278	38,778	45,526	45,526	62,824	84,906	86,605	88,337
Oil & Gas (AS 43.56)	27,205	93,108	101,752	101,752	132,854	170,751	162,213	154,102
Interest	12,596	5,801	4,047	4,047	5,082	6,975	7,220	7,476
Motor Vehicle Tax	54,881	56,742	59,334	59,334	60,000	61,114	62,948	64,836
Total Property Taxes	1,613,376	1,851,854	2,086,820	2,086,820	2,605,974	3,555,451	3,679,959	3,810,163
State Revenue								
Interest Earnings	19,124	16,433	12,000	12,000	26,808	32,078	36,050	40,997
Other Revenue	19,124	645	12,000	12,000	20,000	32,070	30,030	40,997
Total Revenues:	1,632,500	1,868,932	2,098,820	2,098,820	2,632,782	3,587,529	3,716,009	3,851,160
Expenditures:								
Services	106,779	80,660	112,233	112,233	609,085	221,267	225,692	230,206
Interdepartmental Charges	-	-	7,015	7,015	3,550	6,915	7,053	7,194
Total Expenditures	106,779	80,660	119,248	119,248	612,635	228,182	232,745	237,400
Operating Transfers To:								
Debt Service Fund - 2003 Bonds	724,913	803,263	805,663	805,663	1,153,938	1,976,062	1,978,319	1,979,050
Debt Service Fund - Lease Pymt	-	-	450,738	450,738	395,021	395,021	395,021	395,021
Capital Projects Fund	774,461	973,936	1,000,000	1,000,000	354,065	900,000	1,000,000	1,000,000
Total Operating Transfers:	1,499,374	1,777,199	2,256,401	2,256,401	1,903,024	3,271,083	3,373,340	3,374,071
Total Expenditures and								
Operating Transfers	1,606,153	1,857,859	2,375,649	2,375,649	2,515,659	3,499,265	3,606,085	3,611,471
Net Results From Operations	26,347	11,073	(276,829)	(276,829)	117,123	88,264	109,924	239,689
Fund Balance Appropriated			276,829	276,829	-	-		
Excess/(Deficit)	26,347	11,073			117,123	88,264	109,924	239,689
Beginning Fund Balance	835,136	861,483	908,594	872,556	595,727	712,850	801,114	911,038
Fund Balance Appropriated	-	-	(276,829)	(276,829)	-	-	-	-
Surplus From Operations	26,347	11,073	-	-	117,123	88,264	109,924	239,689
Ending Fund Balance	\$ 861,483	\$ 872,556	\$ 631,765	\$ 595,727	\$ 712,850	\$ 801,114	\$ 911,038	\$ 1,150,727





Fund: 601 South Kenai Peninsula Hospital Service Area

Dept: 81210 South Kenai Peninsula Hospital Service Area Administration

Department Budget:		FY2005 Actual	FY2006 Actual	FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted
Expenditures: Services Interdepartmental Charges	\$	106,779	\$ 80,660	\$ 112,233 7,015	\$	112,233 7,015	\$	609,085 3,550
Total Expenditures		106,779	80,660	119,248		119,248		612,635
Operating Transfers To: Debt Service Fund Capital Projects Fund Total Operating Transfers	_	724,913 774,461 1,499,374	803,263 973,936 1,777,199	1,256,401 1,000,000 2,256,401		1,256,401 1,000,000 2,256,401		1,548,959 354,065 1,903,024
Total Expenditures and Operating Transfers	\$	1,606,153	\$ 1,857,859	\$ 2,375,649	\$	2,375,649	\$	2,515,659

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** South Peninsula Hospital (SPH) is a service district hospital leased from the City of Homer by the Borough and operated by South Peninsula Hospital, Inc. This budget is comprised of those revenues and expenses associated only to the service area. The SPH, Inc. operating revenues and expenses are budgeted and accounted for within their own financial systems.

**MISSION:** To establish SPH as a health center for the community and a resource for all health care needs.

PROGRAM CHANGES: None

# **FY2008 OBJECTIVES:**

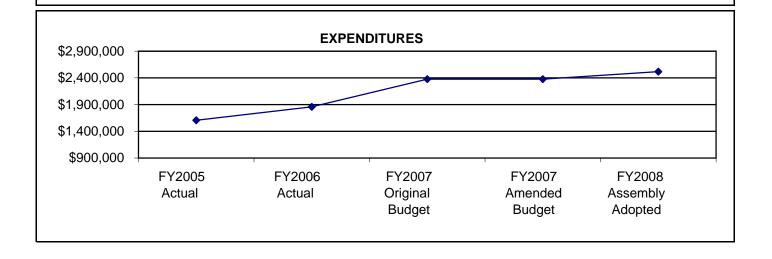
- Begin construction of Phase II of the hospital expansion project.
- Complete Phase I of the hospital expansion project.
- Replace and upgrade mobile C-arm x-ray.
- Replace and upgrade ultrasound diagnostic imaging equipment.

#### **ACCOMPLISHMENTS: FY2007**

- Construction began on hospital expansion project with completion projected for August 2007.
- Community needs survey completed and plans developed to address identified needs.
- Completed installation of 64-slice CT scanner and picture archiving and communication system (PACS).

### **PERFORMANCE MEASURES:**

Procured capital equipment to meet community needs.



Fund 601
Department 81210 - South Kenai Peninsula Hospital Service Area Administration

	 FY2005 Actual	FY2006 Actual	(	FY2007 Original Budget	Α	Y2007 mended Budget		FY2008 Mayor roposed	A	FY2008 Assembly Adopted	,	Difference B Assembly Ac Amended Bi	lopted &
Services													
43011 Contractual Services	\$ 8,652	\$ 10,484	\$	27,000	\$	27,000	\$	530,585	\$	530,585	\$	503,585	1865.139
43012 Audit Services	10,780	35,499		19,000		19,000		21,000		21,000		2,000	10.539
43140 Postage	-	-		2,000		2,000		-		-		(2,000)	-100.009
43210 Transportation/Subsistence	1,866	431		8,454		8,454		2,500		2,500		(5,954)	-70.43%
43260 Training	-	-		15,900		15,900		10,000		10,000		(5,900)	-37.119
43510 Insurance Premium	 85,481	34,246		39,879		39,879		45,000		45,000		5,121	12.849
Total: Services	106,779	80,660		112,233		112,233		609,085		609,085		496,852	442.709
Transfers													
50361 SPH-Debt Service Fund	724,913	803,263		1,256,401		1,256,401		1,196,959		1,548,959		292,558	23.299
50491 SPH-Capital Projects Fund	774,461	973,936		1,000,000		1,000,000		354,065		354,065		(645,935)	-64.59°
Total: Transfers	1,499,374	1,777,199		2,256,401	2	2,256,401	•	1,551,024		1,903,024		(353,377)	-15.669
Interdepartmental Charges													
61990 Admin Service Fee	-	-		7,015		7,015		7,100		3,550		(3,465)	-49.399
Total: Interdepartmental Charges	-	-		7,015		7,015		7,100		3,550		(3,465)	-49.399
Department Total	\$ 1,606,153	\$ 1,857,859	\$	2,375,649	\$ 2	2,375,649	\$ :	2,167,209	\$	2,515,659	\$	140,010	5.899

#### **LINE-ITEM EXPLANATIONS**

- 43011 Contractual Services. Secretarial services (\$20,000); Kachemak Bay Family Planning (\$4,000), Community focus groups (\$3,000), website development (\$2,500) and \$501,085 to provide breakeven funding for the community based programs of Home Health, Respite, PCA, and Education as well as partial funding for Patient financial assistance.
- 43012 Audit Service. As required by Alaska Administrative Code 45.010 and in conformance with Alaska State Statute 29.35.120, which requires that an annual independent audit of the accounts and financial transactions of the municipality be provided. The statute requires that "...the governing body shall designate a public accountant who has no personal interest, direct or indirect, in the fiscal affairs of the municipality."
- **43260 Training.** Fees for Service Area Board Members to attend the Alaska Municipal League Conference (\$1,000); speaker for board retreat (\$5,000); and board member education (\$4,000).

- **50491 SKPH-Capital Projects Fund.** Transfer to capital projects fund for equipment and major remodel expenditures.
- **50361** Transfer to Debt Service Fund. For debt on hospital expansion project phase I (\$801,938); for lease payment on a CT Scanner and PAC system (\$395,021); and for debt on hospital expansion project phase II (\$352,000).
- **61990** Admin Service Fee. Fees charged to service area and departments to cover a portion of the costs associated with providing general government services.

For capital projects information on this department - See the capital projects section - Pages 292-293 & 310-311

This page intentionally left blank

# **DEBT SERVICE FUNDS**

Debt Service Funds are used to accumulate monies for payment of general obligation bonds issued for construction and equipping of area schools, solid waste disposal facilities, North Peninsula Recreational facilities, construction of two new fire stations and some improvements, renovation and expansion of two area hospitals. Some of the payments schedules listed include estimated payments, as the bonds had not been issued before the printing of this document. The information for the amounts Authorized but Non-Issued Debt are projections only, there is currently no debt issued for these projects.

		ebt Service Requirements to Maturity	
Fiscal Year	Principal	Interest	Total
2007-08	1,540,000	819,888	2,359,88
2008-09	1,565,000	744,738	2,309,73
2009-10	1,595,000	674,538	2,269,53
2010-11	1,659,000	603,138	2,262,13
2011-12	920,000	528,888	1,448,88
2012-2017	5,145,000	2,023,913	7,168,91
2017-2022	4,515,000	932,310	5,447,31
2022-2027	1,020,000	51,000	1,071,00
	\$ 17,959,000	\$ 6,378,413	\$ 24,337,41
		Debt Service Requirements to Maturity	
Fiscal Year	Principal	Interest	Total
2007-08	685,000	143,225	828,22
2008-09	705,000	125,244	830,24
2009-10	725,000	104,094	829,09
2010-11	750,000	81,438	831,43
2011-12	775,000	56,125	831,12
2012-13	800,000	29,000	829,00
	\$ 4,440,000	\$ 539,126	\$ 4,979,12
	Summary of Central Peninsula H	lospital Debt Service Requirements to I	Maturity
Fiscal Year	Principal	Interest	Total
2007-08	1,750,000	2,014,775	3,764,77
2008-09	1,805,000	1,962,125	3,767,12
2009-10	1,855,000	1,905,581	3,760,58
2010-11	1,930,000	1,827,188	3,757,18
2011-12	2,025,000	1,734,719	3,759,71
2012-2017	11,735,000	7,072,000	18,807,00
2017-2022	15,060,000	3,751,250	18,811,25
2022-2027	7,170,000	362,750	7,532,75
LOLL LOLI	\$ 43,330,000	\$ 20,630,388	\$ 63,960,38
	Summary of South Peninsula H	ospital Debt Service Requirements to N	<b>l</b> aturity
Fiscal Year	Principal	Interest	Total
2007-08	773,333	473,156	1,246,48
2008-09	799,332	446,282	1,245,61
2009-10	830,999	416,871	1,247,87
2010-11	863,362	385,239	1,248,60
2011-12	445,000	357,625	802,62
2012-2017	2,505,000	1,492,363	3,997,36
2017-2022	3,155,000	817,575	3,972,57
2022-2027	1,500,000	79,800	1,579,80
	\$ 10,872,026	\$ 4,468,911	\$ 15,340,93
Fig. 1 Value		Services Debt Service Requirements to	
Fiscal Year	Principal	Interest	Total
2007-08	80,000	112,378	192,37
2008-09	85,000	107,577	192,57
	90,000	102,478	192,47
2009-10	95,000	97,077	192,07
2010-11		91,378	191,37
2010-11 2011-12	100,000		· ·
2010-11	100,000 575,000	378,687	
2010-11 2011-12	•		953,68
2010-11 2011-12 2012-2017	575,000	378,687	953,68 958,84 769,26

**Anticipated Issue Date** 

August 2007

Fiscal Year 2010

Authorized but Non-Issued Debt as of June 30, 2007:

Solid Waste

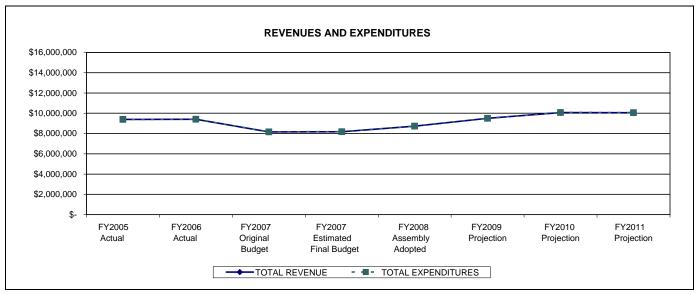
South Peninsula Hospital

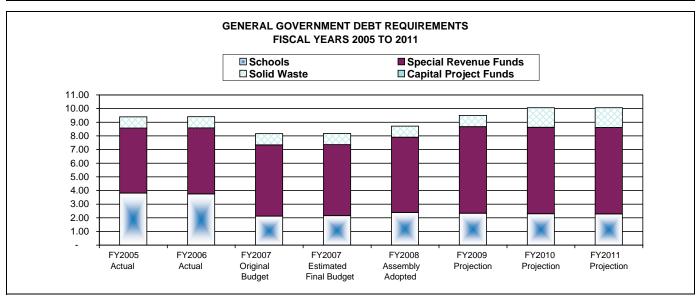
**Principal Amount** 

\$4,960,000

\$14,700,000

DEBT SERVICE FUNDS													
Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection					
Operating Transfer From: General Fund Special Revenue Fimd	\$ 3,802,966 5,591,205	\$ 3,743,837 5,665,295	\$ 2,122,238 6,037,735		\$ 2,384,887 6,334,337	\$ 2,334,738 7,161,029	\$ 2,294,537 7,770,625	\$ 2,287,138 7,769,906					
Total Operating Transfer	9,394,171	9,409,132	8,159,973	8,180,959	8,719,224	9,495,767	10,065,162	10,057,044					
Expenditures: Services Total Expenditures	9,394,171 9,394,171	9,409,132 9,409,132	8,159,973 8,159,973	8,180,959 8,180,959	8,719,224 8,719,224	9,495,767 9,495,767	10,065,162 10,065,162	10,057,044 10,057,044					
Excess/(Deficit)		-	-	-	-	-	-	-					
Beginning Fund Balance	-	-	-	-	-	-	-	-					
Fund Balance Appropriated	-	-	-	-	-	-	-	-					
Surplus From Operations	-	-	-	-	-	-	-	-					
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					





# KENAI PENINSULA BOROUGH PROGRAM DESCRIPTION

#### DEBT SERVICE GENERAL OBLIGATION BONDS

#### **DEPARTMENT FUNCTION**

ISSUED SCHOOL BONDS: School bonds were issued for the construction of public schools in the Borough. Bonds are paid from the General Fund through the levy of property taxes, plus funding from the State of Alaska, which reimburses the Borough for up to 70% of debt service expenditures for school bonds approved by the voters after June 30, 1983.

The October 2000 election authorized the issuance of general obligation bonds to be issued in the amount of \$7,429,000. The bonds financed educational capital improvements in the Kenai Peninsula Borough. Bonds dated 12/12/00 were issued through an agreement with the Alaska Municipal Bond Bank Authority.

The October 2002 election authorized the issuance of general obligation bonds in the amount of \$14,700,000 for construction of a new middle school in Seward, Alaska. Bonds dated 8/7/03 were issued through an agreement with the Alaska Municipal Bond Bank Authority.

The October 2006 election authorized the issuance of \$2,588,000 in general obligation bonds. On 1/31/2007 \$2,515,000 in general obligation bonds were issued. The bonds will finance the purchase of equipment to reduce the level of arsenic in water, Nikolaevsk reroof, Soldotna Elementary window replacement, and McNeil Canyon reroof. These bonds were issued through an agreement with the Alaska Municipal Bond Bank Authority.

# OTHER ISSUED DEBT:

Central Emergency Service Area: In the October 2005 election, voters authorized the issuance general obligation bonds in the amount of \$2,500,000. On 6/21/06 \$2,500,000 in general obligation bonds were issued. The bonds will finance the construction of one new fire station in Kasilof and upgrades on the existing facility at the Funny River Station.

**Solid Waste Bonds:** The October 2002 election authorized the issuance of solid waste GO bonds in the amount of \$12,000,000. The bonds will finance the construction and equipping of solid waste disposal facilities. \$7,040,000 of the authorized amount was issued in May 2003 through an agreement with the Alaska Municipal Bond Bank Authority.

# Central Peninsula Hospital Service Area Debt:

In the October 2003 election, voters authorized the issuance of \$49,900,000 in general obligation bonds. On 12/10/2003 \$47,985,000 in general obligation bonds were issued. The

bonds will finance repairs, improvements, upgrades, and expansion of Central Peninsula General Hospital facility.

On 5/01/2001, Ordinance 2001-09 authorized the execution and delivery of an equipment lease-purchase agreement for acquiring and installing a CT Scanner for CPGH not to exceed \$1,400,000. On May 30, 2001, the Kenai Peninsula Borough entered into a five-year lease-purchase agreement with SunTrust Leasing Corporation in the amount of \$1,200,000 for the purchase of a Siemens CT Scanner.

South Kenai Peninsula Hospital Service Area: In the July 2003 special election, voters authorized the issuance of \$10,500,000 in general obligation bonds. On 9/30/2003 \$10,290,000 in general obligation bonds were issued. The bonds will finance a portion of the \$17,000,000 Peninsula South Hospital with the expansion project, remaining \$6,500,000 to be funded with South Peninsula Hospital revenues. Bonds were issued through an agreement with the Alaska Municipal Bond Bank Authority.

On 06/16/06, Ordinance 2006-22 authorized the lease-purchase of a CT Scanner and picture archiving system for SPH at a cost not to exceed \$2,000,000. In June 2006, the Kenai Peninsula Borough entered into a five-year lease-purchase agreement with Suntrust Leasing Corporations, for the purchase of the CT Scanner and picture archiving system..

In the May 2007 special election, voters authorized the issuance of \$14,700,000 in general obligation bonds. The bonds will be issued in August 2007. The bonds will be used to pay the costs of planning, designing, site preparation, construction, acquiring, renovating, installing and equipping in the South Kenai Peninsula Hospital. The bonds will be issued through an agreement with the Alaska Municipal Bond Bank Authority.

### **AUTHORIZED BUT NOT ISSUED DEBT:**

**Solid Waste Bonds:** Of the \$12,000,000 in authorized Solid Waste GO bonds \$7,040,000 was issued in May 2003, it is anticipated that the remaining authorized amount of \$4,960,000 will be issued in approximately 2010.

# **Debt Service Funds**

Acct	Description	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Between Assembly Adopted & Amended Budget %	
308.79000	School Debt Service 2000 Issue	\$ 995,825	\$ 960,675	\$ 925,525	\$ 925,525	\$ 889,450	\$ 889,450	\$ (36,075)	-3.90%
308.79000	School Debt Service 2004 Issue	1,202,713	1,184,962	1,171,713	1,171,713	1,157,712	1,157,712	(14,001)	-1.19%
309.79000	School Debt Service 2007 Issue	-		-	37,585	312,725	312,725	275,140	732.05%
310.79000	School Debt Service 1995 Issue	1,579,428	1,573,200	-		-			-
349.94910	Bond Issue Expense	25,000	25,000	25,000	13,000	25,000	25,000	12,000	92.319
340.32000	Solid Waste 2006 Issue	828,563	830,662	827,463	827,463	828,225	828,225	762	0.099
358.51610	CES Debt Service Fund			195,796	185,384	192,378	192,378	6,994	3.779
360.81110	CKPGH CT Scanner	268,545	268,545	-	-	-	-		-
360.81110	CKPGH Debt Service 2004 Issue	3,769,184	3,762,825	3,758,075	3,758,075	3,764,775	3,764,775	6,700	0.189
361.81210	SKPH Debt Service 2004 Issue	724,913	803,263	805,663	805,663	801,938	801,938	(3,725)	-0.469
361.81210	SKPH Debt Service 2007 Issue	-	-	-	-		352,000	352,000	
361.81210	SKPH CT Scanner	-	-	450,738	444,551	395,021	395,021	(49,530)	-11.14
	Total Current Debt Service	\$ 9,394,171	\$ 9 409 132	\$ 8,159,973	\$ 8,168,959	\$ 8.367.224	\$ 8.719.224	\$ 550,265	6.74

# Summary By Issuance Date

Date of Issue		Amount Issued	Reimbursable from the State of Alaska Department of Education	Interest Rate	Maturity Dates	Annual Principal Installments		Outstanding 6/30/07
School Bonds	s:							
12/12/00	\$	7,429,000	70%	4.75 - 5.00	2002-2011	\$740,000 to \$769,000	\$	2,989,000
08/07/03		14,700,000	70%	4.00 - 6.00	2004-2023	\$545,000 to \$1,020,000		12,455,000
01/31/07	,	2,515,000 24,644,000	70%	4.00 - 5.50	2007-2016	\$205,000 to \$305,000	-	2,515,000 17,959,000
Solid Waste E	Bono	ds:						
05/22/03		7,040,000		2.00 - 3.625	2003-2013	\$625,000 to \$800,000	-	4,440,000
Central Emer	gen	cy Service Are	ea:					
06/21/06		2,500,000		4.00 - 6.00	2006-2026	\$75,000 to \$185,000	=	2,425,000
Central Kena	i Pe	ninsula Hospit	tal Debt:					
12/10/03		47,985,000 47,985,000		2.50 - 5.00	2005-2024	\$1,330,000 to \$3,670,000	-	43,330,000 43,330,000
South Kenai	Peni	insula Hospita	I Debt:					
09/30/03		10,290,000		2.00 - 5.25	2004-2024	\$290,000 to \$770,000		9,240,000
06/27/06	\$	2,000,000 12,290,000		4.110	2006-2011	\$90,588 to \$110,007	\$ _	1,632,026 10,872,026

This page intentionally left blank

# CAPITAL PROJECTS FUNDS

CAPITAL BUDGETS	PAGE#
Capital Project Funds Program Description	289
Combined Revenues and Appropriations Capital Projects Fund	290
Capital Improvement Program	292
School Revenue Capital Projects Fund	294
Bond Funded Capital Projects Fund	296
General Fund Capital Projects Fund	298
Road Service Area Capital Projects Fund	300
Nikiski Fire Service Area Capital Projects Fund	301
Bear Creek Fire Service Area Capital Projects Fund	302
Central Emergency Services Capital Projects Fund	304
Anchor Point Fire and Emergency Service Area Capital Project Fund	306
Kachemak Emergency Service Area Capital Project Fund	307
North Peninsula Recreation Service Area Capital Project Fund	308
Central Kenai Peninsula Hospital Service Area Capital Project Fund	309
South Kenai Peninsula Hospital Service Area Capital Project Fund	310

## **General Government Capital Budgets**

Developing the capital budgets is an ongoing process with updates annually to the capital improvement projects list. Borough departments and the School District provide input regarding the capital improvement and major maintenance project data compiled the previous year. These submittals result in the deletion of projects completed, addition of new projects, changes in project descriptions and project modifications. The major projects department assists the maintenance department in prioritizing, cost estimating, and project scoping. The projects are listed in order of priority based on input from the school district, borough administration and maintenance personnel. It includes all projects that the Borough expects to complete in the next 5 years. The proposed FY08 budget includes funding for the following projects: \$50,000 HVAC Upgrade at Homer High School; \$10,000 Homer High Paving & Curb repairs; \$36,000 HVAC upgrade at Susan B. English school; \$75,000 to replace siding on the Soldotna Middle School gymnasium; \$50,000 for West Homer to repair mortar joints and seal bricks; \$12,000 for Homer High ADA compliance; \$70,000 for Nikolaevsk re-roof project; \$100,000 for asbestos abatement; \$120,000 for electrical upgrades; \$217,000 for areawide out-buildings; \$80,000 for area wide HVAC Upgrades, \$100,000 for flooring replacement district-wide; \$100,000 for areawide paying; \$50,000 district-wide elevator upgrades; \$100,000 areawide ADA compliance and \$150,000 for areawide locker replacement.

General Fund money is also being provided for \$550,000 in Solid Waste capital projects and \$200,000 for General Government capital projects.

## **Service Area Capital Budgets**

Service area capital budgets include equipment purchases or capital improvements of \$1,402,563 by the Roads Service Area, \$267,000 at Nikiski Fire Service Area, \$190,000 at Bear Creek Fire Service Area, \$1,056,820 at Central Emergency Services, \$140,000 at Kachemak Emergency Services, \$225,000 at North Peninsula Recreation Service Area, \$5,715,897 at Central Kenai Peninsula Hospital Service Area, and \$1,155,150 at South Kenai Peninsula Hospital Service Area.

# KENAI PENINSULA BOROUGH PROGRAM DESCRIPTION

## **CAPITAL PROJECT FUNDS - CAPITAL IMPROVEMENT PROGRAM**

## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To oversee the capital improvements program, including ongoing and future projects.

#### **FY2008 OBJECTIVES:**

**School Revenue Capital Projects** -- To account for capital improvements to schools funded by revenues from the Borough's General Fund.

**Bond Funded Capital Projects** – Four bond funded capital projects are currently underway. They are as follows:

Solid Waste - In October 2002, voters of the Kenai Peninsula Borough approved the issuance of up to \$12,000,000 of general obligation bonds for planning, designing, site preparations, constructing and equipping a regional solid waste facility located near Soldotna. Bonds were issued for \$7,040,000 to fund the first phase of the project. The first phase of the landfill expansion including clearing 40 acres and excavating over 625,000 cubic yards of material was completed in late 2003. During May-November, 2004, the liner installation, leachate and gas collection and treatment, and other improvements were completed. In the fall of 2006, a 80,000 lb. compactor was purchased for primary compaction of waste in the new sell. A small loader was also purchased to aid in the management of the waste stream. The balance of the bond money will be used for a leachate-piping project in the summer of 2007 to complete design and construction. Issuance and sale of remainder of the general obligation bonds will occur approximately 2009-2010. Design for the second phase will start in 2009. The second phase will include the addition of the second cell and associated piping. The second cell is planned for the 2010 construction season.

Central Kenai Peninsula Hospital Service Area - In October 2003, voters of the service area approved the issuance of up to \$49,900,000 of general obligation bonds for a major expansion and renovation project to the current hospital. A new master plan and schematic design effort was completed by summer of 2003. The project was to be done in three phases; Phase 1, clearing and excavation, was completed in 2004-05; Phase 2, new building construction and facility tie-in, was recently completed; Phase 3, renovation of the existing building is presently underway. This plan is for repairs, improvements, upgrades and expansion to the dietary and emergency departments.

South Kenai Peninsula Hospital Service Area - In July 2003, voters of the service area approved the issuance of up to \$10,500,000 of general obligation bonds for a \$17,000,000 major expansion and renovation project to the current hospital. Land ownership and Master Planning issues were resolved, allowing the east-end portion of the expansion project to be bid in early 2006. Construction is currently underway and approximately 75% complete.

<u>Seward Middle School</u> - In October 2002, voters of the Kenai Peninsula Borough approved the issuance of up to \$14,700,000 of general obligation bonds for planning, designing, site preparations, constructing and equipping a middle school for Seward. The school opened in January 2006. The final phase of disposal of the former middle school and site cleanup is presently underway and to be completed by July 1, 2007.

<u>School Capital Improvements</u> – In October 2006 voters of the Kenai Peninsula Borough approved the issuance of up to \$2,588,000 in general obligation bonds for four projects: Reimburse the borough for eligible costs for Nikolaevsk re-roof project; and for eligible costs associated with arsenic water treatment at 4 schools; the Soldotna Elementary school window replacement project; and the McNeil Canyon re-roof project. Planning and design of these projects is currently underway.

<u>Service Area Capital Projects</u> - To account for capital improvements and equipment acquisitions for the service areas. Financing is provided by revenues from special revenue funds, interest earnings, and grant funds.

### **ACCOMPLISHMENTS: FY2007**

Major Projects Division – Arsenic System Upgrade at 6 schools; Bear Creek FSA Sta. Prelim. Design; Central Emergency Services (CES) Kasilof sta. Design & Const. (commencement.); Central Peninsula General Hospital (CPGH) Phase 2 const.; CPGH Phase 3 Design; CPGH Phase 3 construction; 911/OEM Building construction; OEM/911 Dispatch equipment/electronics; CES approach/septic system/floor plan upgrades (commencement); Flood Conveyance Calculations; Flood Work (Seward Area-FEMA coordination); Homer High Track Repair; Kachemak FSA Generator system; Homer Middle School. Roof Rebuild; Nikolaevsk School Roof Repair Design; Nikolaevsk-APVFD Remote Sta. Prelim. Design, Ph. 1 construction; Kenai Spur Highway Extension Scoping; Keystone Drive environmental and scoping phase; McNeil Canyon Elem. Roof replacement design; Nikiski Community Building Renovations; Ninilchik Parking Design; NPRSA Disinfection Sys. Replacement; OEM Siren system design; Old Seward Middle School Demolition; SoHi Sports Field Design; South Peninsula Hospital (SPH) Phase 1 construction; SPH Phase 2 Design; Tyonek Teacher Housing Construction.

<u>Maintenance Department</u> – Complete refinish & repainting at Chapman Elementary and Ninilchik Schools gym floors; Multipurpose room flooring replacement at Seward Elementary School; asbestos abatement and flooring replacement at Sterling Elementary; flooring replacement at Kenai Central High School Pool Deck and Locker Rooms; asphalt replacement at Kenai Central High School parking lot; asbestos abatement and flooring replacement at Homer Middle School; Homer High Boiler tube replacement; completion of mechanical room valve replacement at Homer High and completion of ballast upgrades to South Peninsula schools; Automatic Transfer Switch and UPS upgrade at Borough Administration Building; electric ballast upgrades completed at Moose Pass, Hope, Kenai Middle, Kenai Central High School, Vo-Tech Schools; Seward High Gymnasium and Library lighting upgrades; Water well control upgrade and electric feeder upgrade at Nikiski high school; Playground Equipment Upgrades at Seward Elementary and Redoubt schools; fire Alarm enhancements at Soldotna High and Mountain View Elementary Schools.

<u>Solid Waste Department</u> – Starting in the summer of 2006, the old CPL unlined cell stopped receiving waste. In the fall of 2006, the final design for the old cell closure started and the closure project went out for bid. The old cell will be completely closed by the fall of 2007. Starting in the summer of 2006, the new CPL cell started receiving all the waste and was in full operation utilizing the new system. Seldovia cover material and expansion project was completed in 2006.

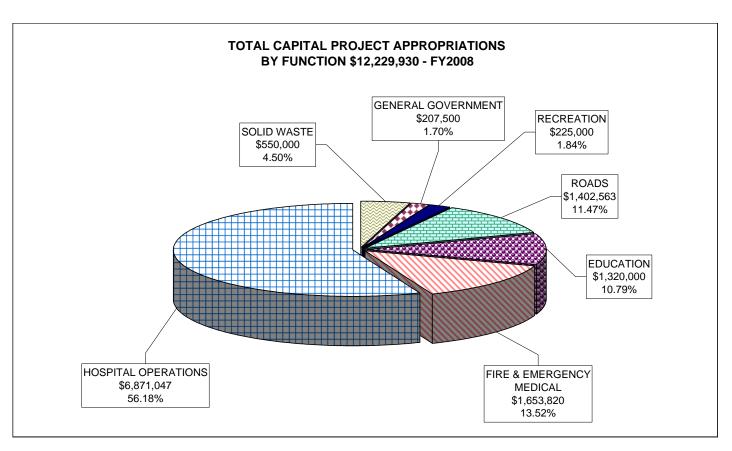
## PROJECTS PROPOSED and/or UNDERWAY:

CPGH Addition, Phase 3 Construction; KHS Upper Bleacher Replacement; KESA Diamond Ridge Sta. Planning; Keystone Drive environmental/civil design; Maintenance Bldg. EPA drain work; McNeil Canyon Elem. Roof Replacement; Nikiski HS Track Resurface; Nikiski/Northstar Bike Path; Nikolaevsk-APVFD Remote Sta., Ph. 2 Bldg. Const.; Nikolaevsk School Classrooms roof repair; Ninilchik Parking Upgrade; Nanwalek Window replacement; Nanwalek Roof D&E Replacement; North Rd. Extension Environmental Impact Study (EIS); NPRSA Surge Tank Replacement; OEM (AHEB) Siren system upgrades; South Pen. Hosp. Phase 1 Completion/Warranty; South Peninsula Hospital '84 Re-roof; SoHi Sports Field Const.; Soldotna El. (400 wing) Roof Replacement Design.

# Combined Revenues and Appropriations Capital Project Funds Fiscal Year 2008

	School Revenue			General overnment	911 Communications		Resource Management		Solid Waste	Road Service Area	
Revenues:											
Interest Earnings	\$ -	\$	-	\$ -	\$	-	\$	-	\$ -	\$	12,608
Other Financing Sources											
Proceeds From Capital Lease	-		-	-		-		-	-		-
Proceeds From issuance of Debt Hospital Equipment Replacement Funds	-		-	-		-		-	-		-
Transfers From Other Funds	1,450,000		<u> </u>	200,000		-			550,000	1,2	250,000
Total Revenues and Other											
Financing Sources	1,450,000		-	200,000		-		-	550,000	1,2	262,608
Expenditrues-FY2008 Appropriations	1,320,000		-	207,500		-		-	550,000	1,4	102,563
Transfer to Other Funds				-				-	-		
Total Expenditures and Other											
Financing Uses	1,320,000		-	207,500		-		-	550,000	1,4	102,563
Net Results From Operations	130,000		-	(7,500)		-		-	-	(1	139,955)
Beginning Fund Balance*	73,549		17,440,293	206,782		54,911		20,001	1,448	2	136,514
Ending Fund Balance	\$ 203,549	\$	17,440,293	\$ 199,282	\$	54,911	\$	20,001	\$ 1,448	\$ 2	296,559

<sup>\*</sup> Beginning Fund Balance assumes all previously authorized and appropriated projects are completed and 100% of appropriated funds are expended.



	Nkiski Fire vice Area	Bear Creek Fire Service Area	Central Emergency Service Area	Anchor Point Fire and Emergency Medical Service Area	Kachemak Emergency Service Area	North Peninsula Recreation Service Area	Central Kenai Peninsula Hospital Service Area	South Kenai Peninsula Hospital Service Area	Total
\$	30,462	\$ 5,266	\$ 53,269	\$ 8,702	\$ 7,345	\$ 12,881	\$ 300,085	\$ 42,712	\$ 473,329
	-	-	-	-	-	-	-	-	-
	175,000	125,000	725,000	115,000	150,000	75,000	5,715,897	354,065	10,884,962
	205,462	130,266	778,269	123,702	157,345	87,881	6,015,982	396,777	11,358,291
	267,000	190,000	1,056,820	-	140,000	225,000	5,715,897	1,155,150	12,229,930
-		<u> </u>		<u> </u>	<u> </u>		<u> </u>	<u> </u>	
	267,000	190,000	1,056,820	<u>-</u>	140,000	225,000	5,715,897	1,155,150	12,229,930
	(61,538)	(59,734)	(278,551)	123,702	17,345	(137,119)	300,085	(758,373)	(871,639)
	828,841	87,015	796,962	59,042	129,852	405,537	612,231	1,443,855	22,596,833
\$	767,303	\$ 27,281	\$ 518,411	\$ 182,744	\$ 147,197	\$ 268,418	\$ 912,316	\$ 685,482	\$ 21,725,194

# Kenai Peninsula Borough Budget Document

# **Capital Improvements Programs - By Location**

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	dopted &
School Revenue Capital Projects	\$ 14.028	œ.	\$ 50.000	¢ 50,000	<b>c</b>	\$ -	\$ (50,000)	100.000/
400-71010 Chapman Elementary 400-71020 Cooper Landing School	\$ 14,028 458	<b>a</b> -	\$ 50,000	\$ 50,000	ъ -	ъ -	\$ (50,000)	-100.00%
400-71020 Cooper Landing School 400-71030 Nanwalek	458 18,701	-	-	-	-	-	-	-
400-71050 K-Beach Elementary	14,913	-	_	-	-	-	-	-
400-71060 McNeil Canyon	2,751	_	_	_	_	_	_	_
400-71070 Moose Pass School	11,998	1,639	_	1,760	_	_	(1.760)	-100.00%
400-71080 Nikiski Elementary	27,549	105	_	209,895	_	_		-100.00%
400-71081 Northstar Elementary	43,872	-	_		_	_	(200,000)	-
400-71082 Nikiski High School	23,211	595	_	357,045	_	_	(357.045)	-100.00%
400-71090 Nikolaevsk	7,918	2,697	400.000	665,159	_	70,000	(595,159)	
400-71100 Ninilchik Elem/High	65,139	333	-	484,667	_			-100.00%
400-71110 Port Graham Elem/High	10,405	-	_	-	_	_	(101,001)	-
400-71120 Sterling Elemenatary	26.023	2,853	_	42,147	_	_	(42.147)	-100.00%
400-71130 Tustumena	17	-	_	,	_	-	-	-
400-71140 Tebughna	25,359	23,234	-	552,406	-	_	(552,406)	-100.00%
400-71180 Skyview High School	39,212	1,496	_	674	_	_		-100.00%
400-72010 Homer High School	88,093	120,380	_	60,947	72,000	72,000	11,053	18.14%
400-72030 Homer Middle School	20,573	11,985	30,000	218,155	-	· -	(218,155)	-100.00%
400-72040 Paul Banks Elementary	4,611	-	· -	· -	_	_	-	_
400-72051 West Homer Elementary	-	-	-	-	50,000	50,000	50,000	-
400-73010 Kenai Elementary School	9,686	-	-	-	-	-		-
400-73020 Kenai High School	127,922	20,768	100,000	654,732	-	-	(654,732)	-100.00%
400-73030 Kenai Middle School	63,053	-	-	,	-	-	. , ,	-
400-73040 Sears Elementary	-	-	-	30,000	-	-	(30,000)	-100.00%
400-73050 Mountain View Elementary	15,522	3,094	-		-	-		-
400-74010 Susan B. English	177,241	4,035	-	633	36,000	36,000	35,367	5587.20%
400-75010 Seward Elementary	1,998	34,671	-	203,330	-	-		-100.00%
400-75020 Seward Jr/Sr High School	34,491	-	30,000	30,000	-	_	(30,000)	-100.00%
400-75030 Seward Middle School	· -	22,891	_	7,109	_	_		-100.00%
400-76010 Soldotna Elementary	27,851	140	300,000	144,860	-	_		-100.00%
400-76020 Soldotna High School	107,858	17,413	-	199,335	-	-	(199,335)	-100.00%
400-76030 Soldotna Middle School	99,462	1,738	-	-	75,000	75,000	75,000	_
400-76040 Redoubt Elementary	113,911	94,403	-	45,059	-	· -		-100.00%
400-78010 Portable Classrooms	714	-	-	-	217,000	217,000	217,000	-
400-78030 School Dist Warehouse Media Center	5,545	-	-	-	-	· -	· -	_
400-78035 Soldotna Maintenance Shop	13,645	-	-	34,580	_	_	(34,580)	-100.00%
400-78050 Areawide Facilities	155,756	1,241,713	340,000	2,531,681	800,000	800,000	(1,731,681)	
Total School Revenue Capital Projects	1,399,486	1,606,183	1,250,000	6,524,174	1,250,000	1,320,000	(5,204,174)	
, ,	, ,		, ,	, ,			, , ,	
Bonds Capital Projects	4 0 4 0 5 0 0	===		700.005			(700.005)	100 000/
401-32122 Borough Landfill Expansion	4,216,568	660,579	-	786,065	-	-	(786,065)	-100.00%
400-71030 Nanwalek	264,380	652	-	-	-	-	(000 000)	-
400-71060 McNeil Canyon	-	-	-	626,829	-	-	(626,829)	-100.00%
401-71070 Moose Pass School	-	4,000	-	-	-	-	-	-
401-71080 Nikiski Elementary	-	-	-	100	-	-	(100)	-100.00%
400-71180 Skyview High School	1,595	280	-		-	-	-	-
401-75030 Seward Middle School	6,513,141	3,973,595	-	2,178,100	-	-	(2,178,100)	
401-76010 Soldotna Elementary	-	-	-	300,000	-	-	(300,000)	-100.00%
401-76030 Soldotna Middle School	192,894	6,081	-		-	-		-
401-78050 Areawide Facilities	5,628	-	-	117,500	-	-	, ,	-100.00%
401-51611 Central Emergency Serices Station Const.		6,351	-	2,493,649	-	-	(2,493,649)	
401-81111 Central Peninsula Hospital Expansion	6,312,768	26,578,803	-	17,297,761	-	-	(17,297,761)	
401-81211 South Peninsula Hospital Expansion	638,979	1,646,450	-	14,109,780			(14,109,780)	
Total Bonds Capital Projects	18,145,953	32,876,791	-	37,909,784	-	-	(37,909,784)	-100.00%
General Gov't Capital Projects								
407-19010 Borough Administration Bldg	_	59,322	_	252,622	380,500	207,500	(45,122)	-17.86%
407-19015 Borough Areawide Software	97,892	148,010	_	721,236	300,000	201,000	(721,236)	-100.00%
Total General Gov't Capital Projects	97,892	207.332		973,858	380,500	207,500	(766,358)	
	37,032	201,002		0.0,000	555,550	201,000	(100,000)	. 0.00 /0
Resource Mgmt Capital Projects								
409-21135 Kenai River Center	122	13,500		7,352			(7,352)	
Total Resource Mgmt Capital Projects	122	13,500	-	7,352	-		(7,352)	-100.00%
Solid Woote Conital Drainet-								
Solid Waste Capital Projects	F 7F7	40.000						
411-32122 Central Peninsula Landfill	5,757	10,300	-	-	-	-	-	-
411-32140 Seldovia Landfill	143,684	16,065	-	-	-	-	-	-
411-32160 Nanwalek Landfill	70,637	6,850	-	-	-	-	- /-= 005:	400.0001
411-32170 Port Graham Landfill		-	-	45,000	-	-		-100.00%
411-32180 Tyonek landfill	77,780	1,800	-	15,000			(15,000)	
411-32220 Transfer Site Maintenance	63,022	125,793	-	63,570	475,000	550,000	486,430	765.19%
411-32310 Homer Baler	19,193	18,277	-	48,176			(48,176)	
Total Soid Waste Capital Projects	380,073	179,085	-	171,746	475,000	550,000	378,254	220.24%
911 Communications Capital Brainets								
911 Communications Capital Projects								
· · · · · · · · · · · · · · · · · · ·	070 000	0.00= 10=		0.000.011			(0.000.011)	400 000
455-53110 911 Communications Center Total 911 Communications Capital Projects	370,293 370,293	2,327,136 2,327,136	<u>-</u>	2,226,311 2,226,311	-		(2,226,311)	

## Kenai Penisula Borough Budget Document

## **Capital Improvements Programs- Continued**

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference E Assembly Ad Amended Bu	lopted &
Service Areas- Capital Projects								
434-33950 Road Service Area	1,486,671	1,535,455	935,690	9,551,072	1,402,563	1,402,563	(8,148,509)	-85.32%
441-51111 Nikiski Fire Service Area	189,868	38,125	300,000	605,733	200,000	267,000	(338,733)	-55.92%
442-51210 Bear Creek Fire Service Area	426,180	63,872	150,000	731,248	190,000	190,000	(541,248)	-74.02%
443-51611 Central Emergency Services	185,751	384,304	763,683	1,159,034	1,056,820	1,056,820	(102,214)	-8.82%
444-51410 Anchor Point Fire	28,216	33,358	-	1,196,265	-	-	(1,196,265)	-100.00%
446-51810 Kachemak Emergency Services	1,119,758	91,099	134,000	375,037	140,000	140,000	(235,037)	-62.67%
459-61110 North Peninsula Recreation	47,632	171,746	-	404,653	225,000	225,000	(179,653)	-44.40%
490-81111 Central Peninsula Hospital	2,171,697	2,339,364	1,527,439	2,714,548	5,715,897	5,715,897	3,001,349	110.57%
491-81211 South Peninsula Hospital	455,090	2,328,440	572,956	1,979,534	1,155,150	1,155,150	(824,384)	-41.65%
Total Service Areas- Capital Projects	6,110,863	6,985,763	4,383,768	18,717,124	10,085,430	10,152,430	(8,564,694)	-45.76%
Miscellaneous Capital Grants								
470-61110 Senior Citizen Housing Project	199,739	123,023	-	6,859	-	-	(6,859)	-100.00%
Total Miscellaneous Capital Grants	199,739	123,023	-	6,859	-	-	(6,859)	-100.00%
Transfers								
400-94910 Transfer to Other Funds	-	-	_	1,838,000	-	-	(1,838,000)	-100.00%
401-94910 Transfer to Other Funds	60,000	-	_	1,661,171	-	-	(1,661,171)	-100.00%
441-94910 Transfer to Other Funds	-	300,000	_	-	-	-	-	-
443-51611 Transfer to Other Funds	1,000,000	-	-	-	_	-	-	-
455-94910 Transfer to Other Funds	-	156,000	_	-	_	_	-	-
459-94910 Transfer to Other Funds	-	550,000	_	-	_	_	-	-
Total Transfers	1,060,000	1,006,000	-	3,499,171	-	-	(3,499,171)	-100.00%
Total Capital Projects	\$ 27,764,421	\$ 45,324,813	\$ 5,633,768	\$ 70,036,379	\$ 12,190,930	\$12,229,930	\$(57,806,449)	-82.54%

### **Line-Item Explanations**

#### School Revenue Capital Projects:

400.71090 Nikolaevsk (\$70,000) - Re-roof project.

**400.72010 Homer High School** (\$72,000) - HVAC Upgrade, #08231 (\$50,000); ADA Compliance, #08232 (\$12,000); Paving and curbs, #08233 (\$10,000).

400.72051 West Homer Elementary (\$50,000) – Mortar joints and seal bricks, #08311.

400.74010 Susan B. English (\$36,000) – HVAC Upgrade, #08421.

400.76030 Soldotna Middle School (\$75,000) – Gymnasium siding, #08491.

**400.78010 Portable classrooms.** (\$217,000) - Areawide portable classroom, #08511

400.78050 Areawide Facilities (\$800,000) - Flooring replacement, #08755 (\$100,000); Asbestos Abatement/Build Back, #08756 (\$100,000); Electrical upgrades/ballast replacement, #08758 (\$120,000); Elevator Upgrades, #08803 (\$50,000), Paving Upgrades, #08802 (\$100,000); Locker Replacements, #08855 (\$150,000), ADA Compliance, #08782 (\$100,000), HVAC Upgrades, #08801 (\$80,000).

#### **General Government Capital Projects:**

**407.19010** Borough Administration Building (\$207,500). AWG Fountain, #84071 (\$7,500); Vehicle parking, #84073 (\$125,000); Code Compliance Review, #84075 (\$75,000).

## Solid Waste Capital Projects:

411.32220 Transfer Site Maintenance (\$550,000). Moose Pass Transfer Site Upgrade, #080MP (\$400,000); Cooper Landing Transfer Site Upgrade, #08CPR (\$37,500); Funny River Transfer Site Upgrade, #08FUN (\$37,500); Ninilchik Transfer Site Upgrade, #08NIL (\$75,000).

## Service Area Capital Projects:

434.33950 Road Service Area (\$1,402,563)

**Pre-engineering & Cost Estimation** (\$98,838) #08ENG - Funds available for pre-engineering and Cost Estimation of road improvement projects on the Road Service Area Capital Priorities List.

Capital Improvement Projects (\$1,303,725) – Projects to be identified based upon need and authorized via resolution at time of bid award. Total amount of projects to be awarded can not exceed this appropriation without a supplemental appropriating ordinance.

**441.51111 Nikiski Fire Service Area** (\$267,000)— Replace ambulance 432, #08411 (\$200,000); Supplemental funding to replace tanker #415, #08412, (\$67,000).

**442.51210 Bear Creek Fire Service Area** (\$190,000) – Purchase land for station, #08421 (\$65,000), Planning for new station #08422 (\$125,000).

443.51611 Central Emergency Services (\$1,056,820) — Replace pickup 994, #08461 (\$40,000); Kasilof Tanker/Pumper, #08462 (\$360,640), replace Brush Unit 1, #08463 (\$247,296), Rescue 3 Equipment, #08464 (\$12,365), 20 SCBA packs and bottles #08465 (\$109,223); Engine 3 & Tanker 3 Supply Inventory, #08466 (\$61,824), Replace ambulance #08467 (\$164,864), Hose & Ladder Testing Equipment, #08468 (\$20,608); Replace Utility Vehicle 996, #08469 (\$40,000).

**446.51810 Kachemak Emergency Service Area** (\$140,000) – Diamond Ridge Station Development, #08481 (\$75,000); Utility Pickup, #08482 (\$50,000), McNeil Station Upgrades, #08483 (\$15,000).

**459.61110 North Peninsula Recreation Service Area** (\$225,000) – Repair/replace surge tank, #08459.

490.81111 Central Kenai Peninsula Hospital (\$5,715,897) Hospital Equipment — Diagnostic Ultrasound systems, #8CH01 (\$579,899); Endoscopy upgrade, #8CH02 (\$180,000); Meditech Provider Order/entry, #8CH03 (\$300,000); Boiler, #8CH04 (\$320,000); Urology Table & Equipment, #8CH05 (\$250,000); Furnishings & Equipment Phase III, #8CH06 (\$595,998), Neurology Equipment, #8CH07 (\$250,000), Administrative Offices, 8CH08 (\$350,000), Patient Corridor (Women's Imaging Center), 8CH09 (\$990,000), Hyperbaric Chamber, 8CH10 (\$450,000), Boiler, 8CH11 (\$300,000), EHR System, 8CH12 (\$200,000), Roof Upgrade-North Wing & Old Nrsg, 8CH13 (\$600,000), MRI Upgrade (4 to 8 channel), 8CH14 (\$350,000).

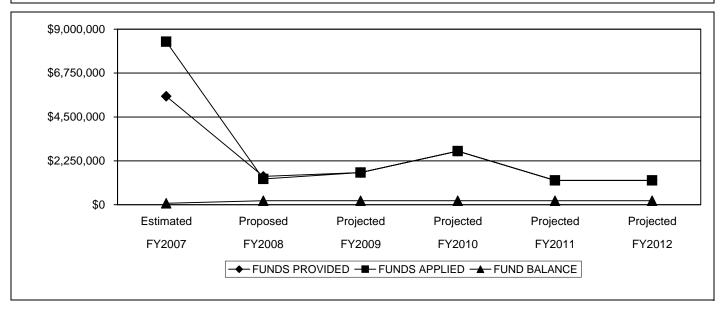
491.81211 South Kenai Peninsula Hospital (\$1,155,150) Hospital Equipment – Emergency Equipment, #8SH01 (\$300,000), Ultrasound System #8SH02 (\$236,915); Mobile C Arm, #8SH03 (\$140,000); Medical Gas Wall Units, #8SH04 (\$56,000); Bedside Computer Workstations, #8SH05 (\$32,000); Nurse Call System Upgrade, #8SH06 (\$25,000); ACL Coagulation Analyzer, #8SH07 (\$23,000); Bugbox Anaerobic Workstation, #8SH08 (\$21,000), UPS, #8SH09 (\$20,800), Maintenance Van, #8SH10 (\$45,000), Other hospital equipment, #8SH11 (\$255,435).

# Projected Revenues and Appropriations School Revenue Capital Projects Fund Fiscal Years 2007 Through 2012

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
	Estimated	Proposed	Projected	Projected	Projected	Projected
Funds Provided		·			· · · · · · · · · · · · · · · · · · ·	
Transfer From Other Funds State Grants Revenue	\$ 2,911,171 2,649,651	\$ 1,450,000	\$ 1,250,000 400,000	\$ 1,250,000 1,500,000	\$ 1,250,000	\$ 1,250,000
Total Funds Provided	5,560,822	1,450,000	1,650,000	2,750,000	1,250,000	1,250,000
Funds Applied						
Capital Outlay						
Prior Year Designations:						
ADA Handicap Improvements	85,284	-	-	-	-	-
Arsenic Feasibility Study	2,993	-	-	-	-	-
Asbestos Abatement	968	-	-	-	-	-
Asphalt/Sidewalk/Curb Repair Auto Shop EPA Upgrades	68,475 42,313	-	-	-	-	-
Electric Upgrades	107,047	_	_	_	_	_
Elevator Upgrades	23,424	_	_	_	_	_
Fire Marshall Code Compliance	75,262	_	_	_	_	_
Flooring Replacement	53,499	_	_	_	_	_
Gym Floor Renovations	33,330	_	_	_	-	-
Homer High School Drainage & Track Repair	947	-	-	-	-	-
Homer High School Pool Parking Reconfigure.	60,000	_	_	_	-	-
Homer Middle School Roofing Upgrade	188,155	_	_	_	-	_
HVAC/DDC Upgrades	65,869	-	-	-	-	-
Intercom System Upgrades	77,002	_	_	-	-	-
KCHS Auditorium Speaker/Amp Replacement	50,000	-	-	-	-	-
KCHS Parking Lot Repair/Upgrade	429,732	-	-	-	-	-
KCHS Upper Gym Bleachers	50,000	-	-	-	-	-
KCHS/Homer Middle School Reroof	83,375	-	-	-	-	-
Nikiski Elementary Crosswalk/Bike Path	209,895	-	-	-	-	-
Nikiski Elementary Window Replacement	120,000	-	-	-	-	-
Nikiski High Auditorium Upgrade	25,000	-	-	-	-	-
Nikiski High School Water Hammer Suppression	22,640	-	-	-	-	-
Nikiski High Track Repair	304,405	-	-	-	-	-
Nikolaevsk Soffit Deterioration	265,159	-	-	-	-	-
Ninilchik Elementary Carpet Replacement	49,912	-	-	-	-	-
Ninilchik Elementary Handicap Access	65,000	-	-	-	-	-
Ninilchik Elementary Reroof Sections D & E	150,000	-	-	-	-	-
Ninilchik Elementary School Bus Turnaround	99,755	-	-	-	-	-
Playground Safety	122,307	-	-	-	-	-
Seward Elementary Carpet Replacement	170,000	-	-	-	-	-
Seward Middle School Bleachers	7,109	-	-	-	-	-
SOHI Auditorium Speaker/Amp Replacement SoHi Sports Field Construction	50,000	-	-	-	-	-
Soldotna Elementary Reroof Section 400	149,335 99,860	-	-	-	-	-
Sprinkler System Upgrades	32,281	_	_	_	_	_
Sterling Elementary Carpet Replacement	42,147	_	_	_	_	_
Tebughna Teacher Housing	552,406	_	_	_	_	_
Water Quality/ Arsenic Removal	898,224	_	_	_	_	_
Total Prior Year Designations	4,933,110	-	-	-	-	-
S .						
Current and Future Year Designations:						
Nikolaevsk Soffit Deterioration	400,000	-	-	-	-	-
Nikolaevsk Re-roof Project	-	70,000	-	-	-	-
Homer High HVAC	-	50,000	-	-	-	-
Homer High ADA	-	12,000	-	-	-	-
Seldovia HVAC	-	36,000	-	-	-	-
Water Quality/Arsenic Removal	40,000	-	-	-	-	-
Chapman Siding/Window Replacement	50,000	-	-	-	-	-
KCHS Kitchen Flooring Replacement	100,000	-	-	-	-	-
Seward High School Parking Lot Lighting Upgrade	30,000	-	-	-	-	-
KCHS Bleacher Replacement	25,000	-	-	-	-	-
Sears Elementary Roof Repair	30,000	<u>-</u>	-	-	-	-
West Homer Repair Mortar Joints/Seal Bricks	-	50,000	-	-	-	-

# Projected Revenues and Appropriations School Revenue Capital Projects Fund Fiscal Years 2007 Through 2012 - Continued

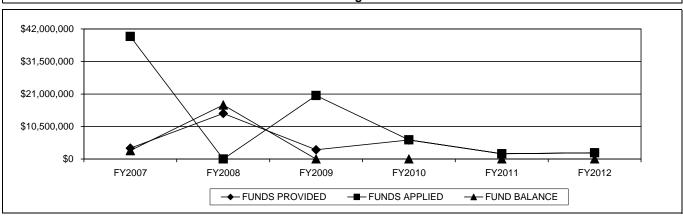
	-	Y2007 stimated		FY2008 Proposed		FY2009 Projected	-	Y2010 rojected		FY2011 Projected		FY2012 Projected
Current and Euture Veer Designations Continued:		siiiiaieu		Toposeu	- 1	rojecteu	Г	rojected		Tojecteu		Tojecteu
Current and Future Year Designations - Continued: Kenai Middle Office Remodel						400,000						
Soldotna Elementary Drainage		45,000		-		400,000		-		-		-
Nikiski High Security Cameras		5,000		-		-		-		-		-
HVAC/DDC Upgrades		386,064		80,000		-		-		-		-
Playground Equipment		200,000		60,000		27,000		27,000		27,000		27,000
Flooring Replacement		100,000		100,000		160,000		160,000		160,000		160,000
Asbestos Abatement		50,000		,		,				,		
		,		100,000		160,000		160,000		160,000		160,000
Electrical Upgrades/Ballast Replacements Homer Middle School Kitchen Remodel		50,000		120,000		15,000		15,000		15,000		15,000
		30,000		40.000		-		-		-		-
Homer High Paving & Curbs		-		10,000		15 000		15 000		15 000		15 000
District-wide Drainage Projects		-		-		15,000		15,000		15,000		15,000
Portable Classrooms		50,000		217,000		400,000		400,000		400,000		400,000
Asphalt/Sidewalk/Curb Repair		-		100,000		160,000		160,000		160,000		160,000
ADA Handicap Improvements		-		100,000		160,000		160,000		160,000		160,000
District-wide Track Repairs and Upgrades		-		-		403,000		403,000		403,000		403,000
Locker Replacement		-		150,000		150,000		150,000		150,000		150,000
Soldotna Middle School Gym Siding		-		75,000		-		-		-		-
Elevator Upgrades		-		50,000		-		-		-		-
Teacher Housing @ Remote Schools		-		-		-	1	,500,000		-		-
Total Current and Future Year		. =04.004		4 000 000		4 050 000	_	750 000		4 050 000		
Designations	1	1,591,064		1,320,000		1,650,000	2	2,750,000		1,250,000		1,250,000
Transfer to Other Fund	1	1,838,000		-		-		-		-		-
Total Funds Applied	8	3,362,174		1,320,000		1,650,000	2	2,750,000		1,250,000		1,250,000
Net Results From Operations	(2	2,801,352)		130,000		-		-		-		-
Beginning Fund Balance	2	2,874,901		73,549		203,549		203,549		203,549		203,549
Ending Fund Balance	\$	73,549	\$	203,549	\$	203,549	\$	203,549	\$	203,549	\$	203,549
Fund Balance												
Designated For Authorized												
Capital Projects Undesignated Fund Balance		73,549		203,549		203,549		203,549		203,549		203,549
		•	Φ.	•	•	•	r.	•	•	•	¢.	
Total Fund Balance	\$	73,549	\$	203,549	\$	203,549	\$	203,549	\$	203,549	\$	203,549



# Projected Revenues and Appropriations Bond Capital Projects Funds Fiscal Years 2007 Through 2012

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
Funda Dravidad:	Estimated	Adopted	Projected	Projected	Projected	Projected
Funds Provided:						
Proceeds From Debt Issuance: 2007 School Improvement Bonds	¢ 2.500.000	¢	\$ -	\$ -	\$ -	\$ -
2008 South Peninsula Hospital Renovation Bonds	\$ 2,588,000	\$ - 14,700,000	Φ -	Φ -	Φ -	Φ -
Central Emergency Services SA Bonds	•	14,700,000	3,000,000	-	-	2,000,000
Bear Creek SA Bonds	_		3,000,000	1,200,000	_	2,000,000
Soldotna Landfill Expansion	_			4,960,000	_	_
Nikiski Fire SA Bonds	-			4,900,000	1,700,000	
Total Proceeds From Debt Issuance	2,588,000	14,700,000	3,000,000	6,160,000	1,700,000	2,000,000
Later at Freedom	,,	,,	.,,	-,,	,,	,,
Interest Earnings	2.047					
2000 School Bonds Interest	3,817	-	-	-	-	-
Seward Middle School Interest	83,000 185,000	-	-	-	-	-
South Peninsula Hospital Interest Central Peninsula Hospital Interest	550,000	-	-	-	-	-
Central Emergency Services Interest	70,000					
2007 School Improvement Interest	70,000					-
Soldotna Landfill Expansion Interest	23,500	-	-	-	-	-
Total Interest Earnings	915,317	-	-	-	-	-
Total interest Earnings	910,317	<u> </u>	<u> </u>			
Total Funds Provided	3,503,317	14,700,000	3,000,000	6,160,000	1,700,000	2,000,000
Funds Applied: Capital Outlay						
Prior Year Designations-						
2000 School Bonds	117,600	_	1,732	_	_	_
Central Emergency Services	2,493,649	-	3,073,326	-	-	2,000,000
Soldotna Landfill Expansion	786,065	-	3,013,320	-	-	2,000,000
Seward Middle School Construction	2,178,100		706,273			-
		-	,	-	-	-
South Peninsula Hospital Expansion	14,109,780	-	15,545,634	-	-	-
Central Peninsula Hospital Expansion	17,297,761	-	1,167,299	-	-	-
2007 School Improvements	-	-	-	1 200 000	-	-
Bear Creek Station Construction	-	-	-	1,200,000	4 700 000	-
Nikiski Fire SA Apparatus Replacement		<u>-</u>		4 000 000	1,700,000	
Total Prior Year Designations	36,982,955	-	20,494,264	1,200,000	1,700,000	2,000,000
Current and Future Year Designations:						
2007 School Imp McNeil Canyon Reroof	750,000	-	-	-	-	-
2007 School Imp Soldotna El. Window Rplmt.	300,000	-	-	-	-	-
Soldotna Landfill Expansions	-	-	-	4,979,355	-	-
Total Current & Future Year Designations	1,050,000	-	-	4,979,355	-	-
Operating Transfer To:						
School Revenue Capital Projects Fund	1,538,000	-	-	_	_	-
Total Funds Applied	39,570,955	-	20,494,264	6,179,355	1,700,000	2,000,000
• •					1,100,000	2,000,000
Net Results From Operations	(36,067,638)	14,700,000	(17,494,264)	(19,355)	-	-
Beginning Fund Balance						
2000 School Bonds	115,515	1,732	1,732	-	-	-
2007 School Improvement Bonds	-	-	-	-	-	-
Seward Middle School construction	2,801,373	706,273	706,273	-	-	-
South Peninsula Hospital Expansion	14,770,414	15,545,634	15,545,634	-	-	-
Central Peninsula Hospital Expansion	17,915,060	1,167,299	1,167,299	-	-	-
Soldotna Landfill Expansion	781,920	19,355	19,355	19,355	-	-
CES Fire Station Bonds	2,496,975	73,326	73,326	<u> </u>	-	-
Total Beginning Fund Balance	36,384,282	17,440,293	17,440,293	19,355	-	-
Ending Fund Balance						
2000 School Bonds	1,732	1,732	-	-	-	-
2007 School Improvement Bonds	-	-	-	-	-	-
Seward Middle School Construction	706,273	706,273	-	-	-	-
South Peninsula Hospital Expansion	845,634	15,545,634	-	-	-	-
Central Peninsula Hospital Expansion	1,167,299	1,167,299	-	-	-	-
Soldotna Landfill Expansion	19,355	19,355	19,355	-	-	-
CES Fire Station Bonds	73,326	73,326				
Total Ending Fund Balance	\$ 2,740,293		\$ 19,355	\$ -	\$ -	\$ -
Fund Balance:						
Outstanding Prior Year Designations	_	_	_	_	_	_
Designated For Subsequent Year	-	-	-	-	-	-
Expenditures	_	_	_	_	_	_
Undesignated Fund Balance	2,740,293	17,440,293	19,355	-	-	-
• • • • • • • • • • • • • • • • • • • •	-	\$ 17,440,293	\$ 19,355	\$ -	\$ -	\$ -
Total Fund Balance	\$ 2,740,293				S -	

# Projected Revenues and Appropriations Bond Capital Projects Funds Fiscal Years 2007 Through 2012- Continued

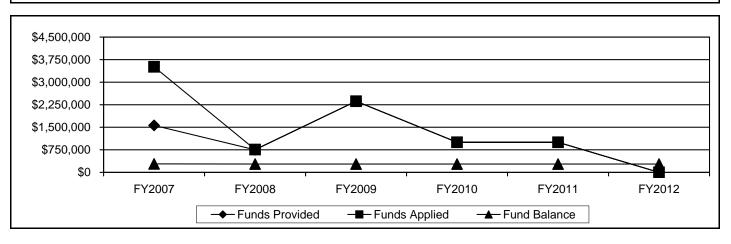


# Projected Revenues and Appropriations General Fund Capital Projects funds Fiscal Years 2007 Through 2012

		FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
	E	stimated	Proposed	Projected	Projected	Projected	Projected
Funds Provided:							
Transfer From Other Funds							
General Government	\$	150,000	\$ 200,000	\$ 500,000	\$ 250,000	\$ -	\$ -
Solid waste		70,000	550,000	-	750,000	1,000,000	-
Total Transfer From Other Funds		220,000	750,000	500,000	1,000,000	1,000,000	-
Miscellaneous Revenue		7,500	-	-	-	-	-
Grant Revenue		1,335,561	_	1,864,575	_	_	_
Total Funds Provided		1,563,061	750,000	2,364,575	1,000,000	1,000,000	
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	_,,	1,000,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Funds Applied							
Capital Outlay							
Prior Year Designations-							
General Government-							
Administration Building Renovations		5,933	-	-	-	-	-
Camas/Tax Billing System Acquisition		357,853	-	-	-	-	-
Accounts Receivable Reporting		66,890	-	-	-	-	-
Web Tax Filling and Payment System		171,699	-	-	-	-	-
Sales Tax System Upgrade Project		124,794	-	-	-	-	-
Generator & transfer switch upgrade		96,689	-	-	-	-	-
EOC furnishings		43,800	-	-	-	-	-
Not detailed (requires resolution to award)		106,200	-	-	-	-	-
Total General Government		973,858	-	-	-	-	-
Resource Management-		,					
Kenai River Center		178	_	_	_	_	_
Kenai River Center Bank Restoration		7,174	_	_	_	_	_
Total Resource management		7,352		_	_	_	
Solid Waste-		.,002					
Central Bailing Facility Upgrades		_	_	_	_	_	_
Transfer Site Upgrades		63,570	_	_	_	_	_
Homer Bailing Facility Upgrades		178,176	_	_	_	_	_
Seldovia Landfill Design and Construction		170,170				_	_
Port Graham Site investigation and Study		45,000	_	_	_	_	_
Tyonek Landfill Waste Processing Unit		15,000	-	-	-	-	-
Total Solid Waste	-	301,746			<u>-</u>		<u>-</u>
911 Communications Center-		301,740	-	-	-	-	-
		404 004					
Siren System Upgrade		131,034	-	-	-	-	-
Phase II 911 System Upgrade		21,963	-	-	-	-	-
Final Phase E911 System Upgrade		91,949	-	-	-	-	-
Emergency Response Center		1,981,365	-	-	-	-	
Total 911 Communications Center	2	2,226,311	-	-	-	-	-
Total Prior Year Designations	;	3,509,267	-	-	-	-	-
Current and Future Year Designations: General Government-							
Fountain		-	7,500	-	-	-	-
Vehicle parking		-	125,000	-	-	-	-
Code Compliance Review - Admin Building			75,000	-	-	-	-
HVAC/Fire Alarm/Sprinkler		-	-	500,000	-	-	-
Total General Government		-	207,500	500,000	-	-	_
Resource Management-			,	-,			
West Side Development		_	_	_	250,000	_	_
Total Resource Management		-	_	-	250,000	_	
. J.a					_00,000		

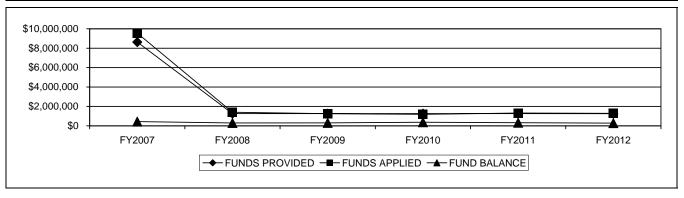
# Projected Revenues and Appropriations General Fund Capital Projects funds Fiscal Years 2007 Through 2012- Continued

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
	Estimated	Proposed	Projected	Projected	Projected	Projected
Solid Waste-						
Moose Pass Transfer Site Upgrade	-	400,000	-	-	-	-
Ninilchik Transfer Site Upgrade	-	75,000	-	-	-	-
Cooper Landing Transfer Site Upgrade	-	37,500	-	-	-	-
Funny River Transfer Site Upgrade	-	37,500	-	-	-	-
Security Fencing for SW Transfer Sites(G)	-	-	614,575	-	-	-
SW Transfer Site Pave Approach(G)	-	-	250,000	-	-	-
Port Graham/Nanwalek Landfill Upgrades	-	-	-	750,000	-	-
Homer Baling Facility Upgrades		<u>-</u>	<u>-</u>	<u>-</u>	1,000,000	<u> </u>
Total Solid Waste	-	550,000	864,575	750,000	1,000,000	-
911 Communications Center-						
Computer Aided Dispatch System (CAD) (G)		-	1,000,000	-	-	
Total 911 Communication Center	-	-	1,000,000	-	-	-
Total Current and Future Year						
Designations	-	757,500	2,364,575	1,000,000	1,000,000	_
		•	, ,	, ,	. ,	
Transfer To Other Fund		-	-	-	-	
Total Funds Applied	3,509,267	757,500	2,364,575	1,000,000	1,000,000	
Net Results From Operations	(1,946,206)	(7,500)	-	-	-	-
Beginning Fund Balance						
General Government	1,030,640	206,782	199,282	199,282	199,282	199,282
Resource Management	27,353	20,001	20,001	20,001	20,001	20,001
Solid Waste	193,194	1,448	1,448	1,448	1,448	1,448
911 Communications Center	985,661	54,911	54,911	54,911	54,911	54,911
Total Beginning Fund Balance	2,236,848	283,142	275,642	275,642	275,642	275,642
Ending Fund Dalance						
Ending Fund Balance General Government	206,782	100 202	100 202	100 202	100 202	199,282
Resource Management	206,782	199,282 20,001	199,282 20,001	199,282 20,001	199,282 20,001	20,001
Solid Waste	1,448	1,448	1,448	1,448	1,448	1,448
911 Communications Center	54,911	54,911	54,911	54,911	54,911	54,911
Total Ending Fund Balance	\$ 283.142	\$ 275,642	\$ 275,642	\$ 275,642	\$ 275,642	\$ 275,642
Total Ending Fund Dalance	ψ 200,142	Ψ 210,072	Ψ 210,042	Ψ 210,042	Ψ 210,042	Ψ 210,042
Fund Balance						
Outstanding Prior Year Designations	-	-	-	-	-	-
Designated For Subsequent Year						
Expenditures	7,500	-	-	-	-	-
Undesignated Fund Balance	275,642	275,642	275,642	275,642	275,642	275,642
Total Fund Balance	\$ 283,142	\$ 275,642	\$ 275,642	\$ 275,642	\$ 275,642	\$ 275,642



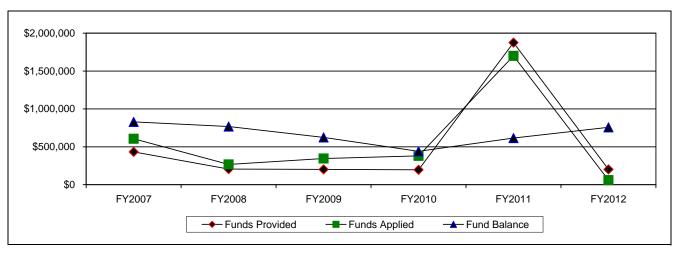
## Projected Revenues and Appropriations Road Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

Interest Revenue			FY2007 Adopted		Y2008 ojected		FY2009 Projected		FY2010 Projected		FY2011 Projected	ı	FY2012 Projected
Transfer From Other Funds	<u>Funds Provided</u>	_		_		_		_		_		_	
Foddral Grant Revenue   Spur Road Extension   2,041,157   Spur Road Extension   140,555   Spur Road Extension   140,558   Spur Road Extension   150,500   Spur Road Extension   157,406   Spur Road Extension   168,355   Sp		\$						\$	,	\$		\$	
Spur Road Extension			1,000,000	1	,250,000		1,250,000		1,250,000		1,250,000		1,250,000
Keystone Drive Upgrade         2,744,349         . <td< td=""><td></td><td></td><td>0.044.457</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td>-</td></td<>			0.044.457								-		-
Salar Grant Revenue	•				-		-		-		-		-
State Grant Revenue   Spur Road Extension   444,288					-		-		-		-		-
Sour Road Extension			140,555		-		-		-		-		-
Keystone Drive Upgrade         325,080         .			444.000										
Masilor River Road Relocation   18,000	· ·		,		-		-		-		-		-
Diamond Ridge Safety Trail	, ,				-		-		-		-		-
State STP					-		-		-		-		-
Total-Funds Provided	,				-		-		-		-		-
Punds Applied   Capital Outlay   Prior Year Designations   Spur Road Extension   Capital Five Road Extension   Capital Five Road Relocation   187.406   Capital Five Region Projects   187.406   Capital Five Road Relocation   187.406   Capita							4 000 040		4 004 055		4 204 024		4.050.000
Prior Year Designations			8,635,279	1	,262,608		1,260,319		1,261,655		1,261,934		1,250,000
Prior Year Designations													
Spur Road Extension         2,551,446         -<													
Keystone Drive Upgrade         2,818,235         - <th< td=""><td></td><td></td><td>2.551.446</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td></th<>			2.551.446		-		-		-		-		-
Kasilof River Road Relocation         187,406         -	· ·		, ,		_		_		_		_		_
Spruce Creek Bridge Project Pre-engineering and Cost Estimation South Region Projects         46.858         -			, ,		-		-		-		-		-
Project Pre-engineering and Cost Estimation South Region Projects         46,858 110,596 1					-		-		_		-		-
South Region Projects         110,596         -<					_		_		_		_		_
Central Region Projects         169,835         -					_		_		_		_		_
North Region Projects         325,989         -<			,		_		_		_		_		_
West Region Projects         325,989         - </td <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td>			-		-		-		-		-		-
East Region Projects         157,186         - </td <td></td> <td></td> <td>325.989</td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td> <td>_</td>			325.989		_		_		_		_		_
Total Prior Year Designations         6,425,301         -					_		_		_		_		_
Project Pre-engineering and Cost Estimation Keystone Drive Upgrade         96,900         98,838         100,815         102,831         104,888         106,985           Diamond Ridge Safety Trail         65,000         -					-		-		-		-		-
Keystone Drive Upgrade         325,080         -	Current and Future Year Designations												
Diamond Ridge Safety Trail         65,000         - <t< td=""><td>Project Pre-engineering and Cost Estimation</td><td></td><td>96,900</td><td></td><td>98,838</td><td></td><td>100,815</td><td></td><td>102,831</td><td></td><td>104,888</td><td></td><td>106,985</td></t<>	Project Pre-engineering and Cost Estimation		96,900		98,838		100,815		102,831		104,888		106,985
State STP         604,045         -	Keystone Drive Upgrade		325,080		-		-		-		-		-
Spruce Creek Bridge         1,195,955         -<	Diamond Ridge Safety Trail		65,000		-		-		-		-		-
South Region Projects         249,682         79,500         216,000         283,500         221,400         63,600           Central Region Projects         147,277         357,000         365,625         321,250         235,000         386,375           North Region Projects         147,277         311,850         192,780         62,775         180,630         183,060           East Region Projects         147,277         120,000         243,900         215,850         210,600         99,300           West Region Projects         147,278         435,375         134,325         204,660         363,960         446,175           Total Current and Future Year Designations         3,125,771         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Total Funds Applied         9,551,072         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         296,559         296,559	State STP		604,045		-		-		-		-		-
Central Region Projects         147,277         357,000         365,625         321,250         235,000         386,375           North Region Projects         147,277         311,850         192,780         62,775         180,630         183,060           East Region Projects         147,277         120,000         243,900         215,850         210,600         99,300           West Region Projects         147,278         435,375         134,325         204,660         363,960         446,175           Total Current and Future Year Designations         3,125,771         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         296,559         296,559         303,433         374,222         319,678         284,183           Undesignated Fund Balance         296,559         296,559         303,433         319,678         284,183         284,183	Spruce Creek Bridge		1,195,955		-		-		-		-		-
Central Region Projects         147,277         357,000         365,625         321,250         235,000         386,375           North Region Projects         147,277         311,850         192,780         62,775         180,630         183,060           East Region Projects         147,277         120,000         243,900         215,850         210,600         99,300           West Region Projects         147,278         435,375         134,325         204,660         363,960         446,175           Total Current and Future Year Designations         3,125,771         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         296,559         296,559         303,433         374,222         319,678         284,183           Undesignated Fund Balance         296,559         296,559         303,433         319,678         284,183         284,183	South Region Projects		249,682		79,500		216,000		283,500		221,400		63,600
North Region Projects         147,277         311,850         192,780         62,775         180,630         183,060           East Region Projects         147,277         120,000         243,900         215,850         210,600         99,300           West Region Projects         147,278         435,375         134,325         204,660         363,960         446,175           Total Current and Future Year Designations         3,125,771         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         \$ 436,514         296,559         \$ 303,433         \$ 374,222         \$ 319,678         \$ 284,183           Fund Balance         \$ 139,955         54,544         35,495         54,544         35,495         54,544         35,495         54,544         35,495         54,544         35,495         54,544         35,495         54,544         35,495         54,544         35,495         54,544         <			147,277		357,000		365,625		321,250		235,000		386,375
East Region Projects         147,277         120,000         243,900         215,850         210,600         99,300           West Region Projects         147,278         435,375         134,325         204,660         363,960         446,175           Total Current and Future Year Designations         3,125,771         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678           Fund Balance         \$ 436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         \$ 139,955         54,544         35,495         54,544         35,495         54,544         35,495         54,544         284,183													
West Region Projects Total Current and Future Year Designations         147,278         435,375         134,325         204,660         363,960         446,175           Total Current and Future Year Designations         3,125,771         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Total Funds Applied         9,551,072         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678           Fund Balance         \$ 436,514         296,559         \$ 303,433         \$ 374,222         \$ 319,678         284,183           Fund Balance         139,955         54,544         35,495         54,544         35,495         54,544         35,495         54,544         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183         284,183 <td></td>													
Total Funds Applied         9,551,072         1,402,563         1,253,445         1,190,866         1,316,478         1,285,495           Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         296,559         303,433         374,222         319,678         284,183           Designated For Subsequent Year Expenditures         139,955         -         -         54,544         35,495         -           Undesignated Fund Balance         296,559         296,559         303,433         319,678         284,183         284,183	West Region Projects		147,278		435,375		134,325		204,660		363,960		446,175
Net Results From Operations         (915,793)         (139,955)         6,874         70,789         (54,544)         (35,495)           Beginning Fund Balance         1,352,307         436,514         296,559         303,433         374,222         319,678           Ending Fund Balance         \$ 436,514         296,559         303,433         374,222         319,678         284,183           Fund Balance         Designated For Subsequent Year         Expenditures         139,955         -         -         -         54,544         35,495         -           Undesignated Fund Balance         296,559         296,559         303,433         319,678         284,183         284,183	Total Current and Future Year Designations		3,125,771	1	,402,563		1,253,445		1,190,866		1,316,478		1,285,495
Beginning Fund Balance       1,352,307       436,514       296,559       303,433       374,222       319,678       284,183         Ending Fund Balance       \$ 436,514       \$ 296,559       \$ 303,433       \$ 374,222       \$ 319,678       \$ 284,183         Fund Balance       Designated For Subsequent Year       Expenditures       5 4,544       35,495       -         Undesignated Fund Balance       296,559       296,559       303,433       319,678       284,183       284,183	Total Funds Applied		9,551,072	1	,402,563		1,253,445		1,190,866		1,316,478		1,285,495
Ending Fund Balance       \$ 436,514       \$ 296,559       \$ 303,433       \$ 374,222       \$ 319,678       \$ 284,183         Fund Balance       Designated For Subsequent Year       The subsequent Year <td>Net Results From Operations</td> <td></td> <td>(915,793)</td> <td></td> <td>(139,955)</td> <td></td> <td>6,874</td> <td></td> <td>70,789</td> <td></td> <td>(54,544)</td> <td></td> <td>(35,495)</td>	Net Results From Operations		(915,793)		(139,955)		6,874		70,789		(54,544)		(35,495)
Fund Balance Designated For Subsequent Year Expenditures 139,955 54,544 35,495 - Undesignated Fund Balance 296,559 296,559 303,433 319,678 284,183 284,183	Beginning Fund Balance		1,352,307		436,514		296,559		303,433		374,222		319,678
Designated For Subsequent Year         Expenditures       139,955       -       -       54,544       35,495       -         Undesignated Fund Balance       296,559       296,559       303,433       319,678       284,183       284,183	Ending Fund Balance	\$	436,514	\$	296,559	\$	303,433	\$	374,222	\$	319,678	\$	284,183
Total Fund Balance \$ 436.514 \$ 296.559 \$ 303.433 \$ 374.222 \$ 310.678 \$ 284.183	Designated For Subsequent Year Expenditures				- 296,559		303,433						284,183
	Total Fund Balance	\$	436.514	\$	296,559	\$	303.433	\$		\$	319.678	\$	284,183



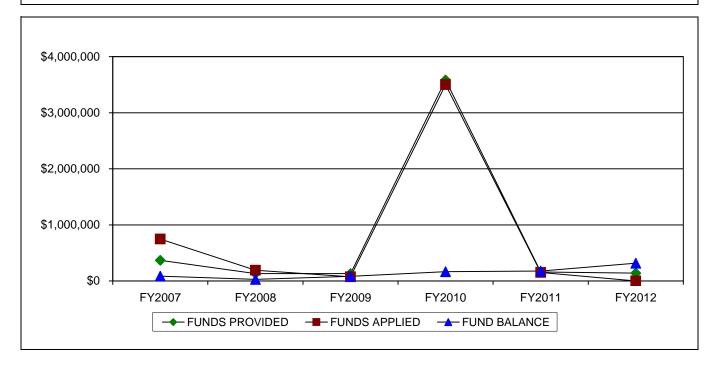
# Projected Revenues and Appropriations Nikiski Fire Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

	F	FY2007	1	FY2008		FY2009		FY2010		FY2011	F	Y2012
	E	stimated	Р	roposed	F	Projected	F	Projected	F	Projected	Р	rojected
Funds Provided				•		•		,		•		,
Interest Revenue	\$	33,466	\$	30,462	\$	26,943	\$	21,324	\$	-	\$	26,620
Operating Transfers In		400,000		175,000		175,000		175,000		175,000		175,000
Proceeds from Debt Issuance		-		_		-		-		1,700,000		-
Total Funds Provided		433,466		205,462		201,943		196,324		1,875,000		201,620
		,						,		.,,		,
Funds Applied												
Capital Outlay												
Prior Year Designations:												
Replace Tanker 423		305,733										
Total Prior Year Designations		305,733		-		-		_		-		-
Current and Future Year Designations												
Replace Pumper 415		300,000		-		-		-		-		-
Replace Pumper 415 Splmtl.		-		67,000		-		-		-		-
Replace Ambulance 432		-		200,000		-		-		-		-
Replace Pickup Brush/Plow		-		-		55,000		-		-		-
Replace Pickup - Mechanic		-		-		55,000		-		-		-
Paint Stations 1 & 2		-		-		75,000		-		-		-
Replace Rescue Boat		-		_		160,000		_		-		-
Reroof Station 1		-		-		-		100,000		-		-
Resurface Station 1 Lot		-		_		_		80,000		-		-
Replace Ambulance 433		-		_		_		200,000		-		-
Replace Engine 411		-		_		_		· -		400,000		-
Replace Engine 412		-		_		_		-		400,000		-
Replace Tanker 421		-		_		_		-		300,000		-
Replace Tower 414		-		-		-		-		600,000		-
Replace Pickup 402		-		_		_		_		· -		60,000
Total Current and Future Year												
Designations		300,000		267,000		345,000		380,000		1,700,000		60,000
		,		•		•		,				,
Total Funds Applied		605,733		267,000		345,000		380,000		1,700,000		60,000
		,		•		,		,				,
Transfer to Other Fund		-		-		-		-		-		-
Net Results From Operations		(172, 267)		(61,538)		(143,057)		(183,676)		175,000		141,620
•		,		, ,		,		,				
Beginning Fund Balance		1,001,108		828,841		767,303		624,246		440,570		615,570
Ending Fund Balance	\$	828,841	\$	767,303	\$	624,246	\$	440,570	\$	615,570	\$	757,190
Litaling I dila balance	Ψ	020,041	Ψ	707,303	Ψ	024,240	Ψ	440,370	Ψ	013,370	Ψ	737,190
Fund Balance												
Designated For Subsequent Year												
Expenditures		61,538		143,057		183,676		-		-		56,923
Undesignated Fund Balance		767,303		624,246		440,570		440,570		615,570		700,267
Ĭ		, -		, -		, -		, -		, -		· · · · · ·
Total Fund Balance	\$	828,841	\$	767,303	\$	624,246	\$	440,570	\$	615,570	\$	757,190
		•		•		•		•		•		



# Projected Revenues and Appropriations Bear Creek Fire Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

	-	Y2007 stimated		FY2008 Proposed		FY2009 Projected	ļ	FY2010 Projected		FY2011 Projected		FY2012 Projected
Funds Provided:	•	7.040	•	<b>5</b> 000	•	5.405	•	100.001	•	40.050	•	40.505
Interest Revenue	\$	7,248	\$	5,266	\$	5,165	\$	133,801	\$	10,856	\$	13,595
Operating Transfers In		115,000		125,000		125,000		150,000		150,000		125,000
Grant Revenue		246,500		-		-		2,100,000		-		-
Bond Proceeds				<u> </u>		<u> </u>		1,200,000				
Total Funds Provided		368,748		130,266		130,165		3,583,801		160,856		138,595
Funds Applied:												
Capital Outlay												
Prior Year Designations												
Purchase New Engine		3,493		-		-		-		-		-
SCBA Upgrade FEMA Grant		25,000		-		-		-		-		-
New Station Planning		-		-		-		-		-		-
Hydration Unit - 06206		71,500		-		-		-		-		-
New Station Construction		119,620		-		-		3,500,000		-		-
Total Prior Year Designations		219,613		-		-		3,500,000		-		-
Current and Future Year Designations:												
Fire Mitigation Equipment		220,000		-		-		-		-		-
Purchase New Tanker		75,000		-		75,000		-		-		-
New Public Safety Building		233,000		-		-		-		-		-
Purchase Land for Station		-		65,000		-		-		-		-
Planning New Building		-		125,000		-		-		-		-
Brush Skid Pump and Tank Unit		-		-		-		-		150,000		-
Total Current and Future Year Designations		528,000		190,000		75,000		-		150,000		-
Total Funds Applied		747,613		190,000		75,000		3,500,000		150,000		
Net Results From Operations		(378,865)		(59,734)		55,165		83,801		10,856		138,595
Beginning Fund Balance		465,880		87,015		27,281		82,446		166,247		177,103
Ending Fund Balance	\$	87,015	\$	27,281	\$	82,446	\$	166,247	\$	177,103	\$	315,697
Fund Balance:												
Designated for Subsequent Year Expenditures		59,734		-		-		-		-		161,919
Undesignated Fund Balance		27,281		27,281		82,446		166,247		177,103		153,779
Total Fund Balance	\$	87,015	\$	27,281	\$	82,446	\$	166,247	\$	177,103	\$	315,697



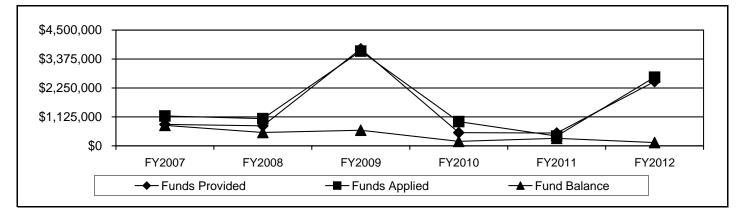
This page intentionally left blank

# Projected Revenues and Appropriations Central Emergency Services Capital Projects Fund Fiscal Years 2007 Through 2012

	FY2007 Estimated		FY2008 roposed		FY2009 Projected		FY2010 Projected	FY2011 Projected		FY2012 Projected
<u>Funds Provided</u>				_		_			_	
Interest Revenue	\$ 40,799	9 \$	53,269	\$	43,519	\$	37,800	\$ 22,743	\$	26,864
Transfer From Other Funds										
CES Operating Fund	475,000		475,000		475,000		475,000	475,000		475,000
General Fund	250,000	)	250,000		250,000		-	-		-
Grant Revenue	67,653	3	-		-		-	-		-
Proceeds From Debt Issuance		-	-	;	3,000,000		-	-		2,000,000
Total Funds Provided	833,452	2	778,269		3,768,519		512,800	497,743		2,501,864
Funds Applied										
Capital Outlay										
Prior year Designations										
Station 1 Remodel Schematic	40,272	)	_		_		_	_		_
Replace Tanker 922	279,909		_		_		_	_		_
Fire Safety House	75,170		_		_		_	_		_
Total Prior Year Designations	395,35		-		-		-	-		-
Current and Future Veer Designations										
Current and Future Year Designations:	200.000	,								
Replace Engine 911	308,683		-		-		-	-		-
Replace Ambulance 931	160,000		-		-		-	-		-
CAFS System	45,000		-		-		-	-		-
Funny River high Capacity well	250,000	)	-		-		-	-		-
Replace Pickup 994		-	40,000		-		-	-		-
Kasilof Tanker/Pumper		-	360,640		-		-	-		-
Replace Brush Unit 1		-	247,296		-		-	-		-
Rescue 3 Equipment		-	12,365		-		-	-		-
SCBA Packs (20)		-	86,554		-		-	-		-
SCBA Bottles (20)		-	22,669		-		-	-		-
Replace Ambulance		-	164,864		-		-	-		-
Hose & Ladder Testing Equipment		-	20,608		-		-	-		-
Engine 3 Supply Inventory		-	41,216		-		-	-		-
Tanker 3 Supply Inventory		-	20,608		-		-	-		-
Replace Utility Vehicle 996		-	40,000		-		-	-		-
Kasilof High Capacity Well		-	_		257,600		-	-		-
Remodel Station 1		_	-		3,000,000		-	-		-
Station 3 Turnout Washer & Dryer			_		13,396		_	_		_
Replace Pickup 993		_	_		40,000		_	-		_
Replace Engine 1			_		370,944		_	_		_
Replace Ambulance 936		_	_		-		185,000	_		_
Replace Ambulance 937		_	_		_		185,000	_		_
Station 4 Turnout Washer & Dryer			_		_		13,000	_		_
Replace Pickup 904		_	_		_		45,000	_		_
Replace Engine 912		_	_		_		275,000	_		_
Replace Engine 312		_	_		_		240,000	_		
Replace Ambulance 938			_		_		240,000	190,000		-
Kasilof Ambulance		•	-		-		-			-
		•	-		-		-	190,000		200.000
Brush Unit Funny River		-	-		-		-	-		200,000
Brush Unit Kasilof		•	-		-		-	-		200,000
Replace Pickup 904		-	-		-		-	-		45,000
Station 1 Turnout Washer & Dryer		-	-		-		-	-		13,000
Sim Man Trainer		-	-		-		-	-		40,000
Ciechanski Area Station 7 Construction		•	-		-		-	-		2,000,000

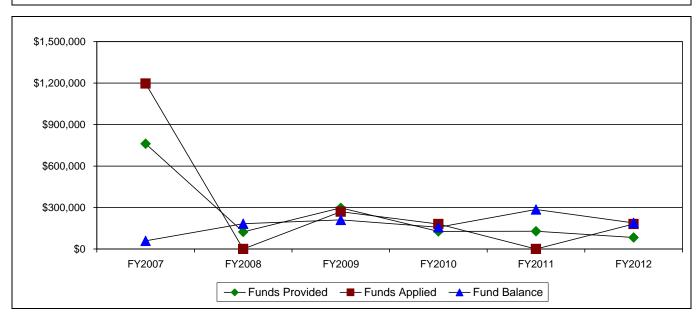
# Projected Revenues and Appropriations Central Emergency Services Capital Projects Fund Fiscal Years 2007 Through 2012 - Continued

		FY2007 Estimated	FY2008 Proposed	FY2009 Projected	FY2010 Projected	FY2011 Projected	FY2012 Projected
Current and Future Year Designations: - C	ontin	ued					
Replace Pickup 994		_	-	-	-	_	50,000
Replace Pickup 995		-	-	-	-	-	50,000
Storage Lockers Stations 1,3 & 4		-	-	-	-	-	20,000
Replace Vehicle 903		-	-	-	-	-	50,000
Total Current and Future Year							
Designations		763,683	1,056,820	3,681,940	943,000	380,000	2,668,000
Total Funds Applied		1,159,034	1,056,820	3,681,940	943,000	380,000	2,668,000
Net Results From Operations		(325,582)	(278,551)	86,579	(430,200)	117,743	(166,136)
Beginning Fund Balance		1,122,544	796,962	518,411	604,990	174,790	292,533
Ending Fund Balance	\$	796,962	\$ 518,411	\$ 604,990	\$ 174,790	\$ 292,533	\$ 126,397
Fund Balance Designated For Subsequent Year							
Expenditures		278,551	-	430,200	-	166,136	128,951
Undesignated Fund Balance		518,411	518,411	174,790	174,790	126,397	(2,554)
Total Fund Balance	\$	796,962	\$ 518,411	\$ 604,990	\$ 174,790	\$ 292,533	\$ 126,397



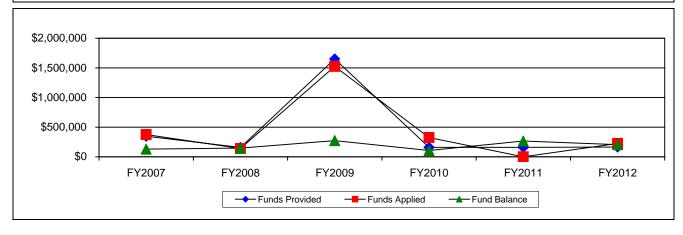
# Projected Revenues and Appropriations Anchor Point Fire and Emergency Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

		Y2007 stimated	FY2008 Proposed	FY2009 Projected	I	FY2010 Projected	FY2011 Projected	FY2012 Projected
Funds Provided:								
Interest Revenue	\$	16,282	\$ 8,702	\$ 12,387	\$	11,757	\$ 13,594	\$ 13,274
Operating Transfers In		115,000	115,000	115,000		115,000	115,000	70,000
Federal Grant Revenue		34,200	-	-		-	-	-
State Grant Revenue		596,301	-	170,000		-	-	-
Total Funds Provided		761,783	123,702	297,387		126,757	128,594	83,274
Funds Applied								
Capital Outlay								
Prior Year Designation-								
Supplemental New Station Development		187,442	-	-		-	-	-
DCCED Grant for Tanker Truck		70,000	-	-		-	-	-
Code Blue Ambulance		10,000	-	-		-	-	-
Emergancy Response Vehicle		88,301	-	-		-	-	-
Total Prior Year Designations		355,743	-	-		-	-	-
Current and Future Year Designations								
Fire Fighting Equipment		38,000	_	-		-	_	_
Nikolaevsk Station		785,522	-	_		_	_	-
ATV Brush Fire Unit		17,000	_	-		-	_	-
Ambulance		· -	_	100,000		-	_	-
2000 Gallon Tanker		_	_	170,000		-	_	-
Replace Engine 2		_	_	, -		180,000	_	-
Replace Medic 2		_	_	-		, -	-	180,000
Total Current and Future Year								
Designations	-	840,522	-	270,000		180,000	-	180,000
Total Funds Applied	1	,196,265	-	270,000		180,000	-	180,000
Net Results From Operations		(434,482)	123,702	27,387		(53,243)	128,594	(96,726)
Beginning Fund Balance		493,524	59,042	182,744		210,131	156,888	285,482
Ending Fund Balance	\$	59,042	\$ 182,744	\$ 210,131	\$	156,888	\$ 285,482	\$ 188,756
Fund Balance: Designated for Subsequent Year								
Expenditures Undesignated Fund Balance		- 59,042	- 182,744	53,243 156,888		- 156,888	96,726 188,756	101,562 87,194
Total Fund Balance	\$	59,042	\$ 182,744	\$ 210,131	\$	156,888	\$ 285,482	\$ 188,756



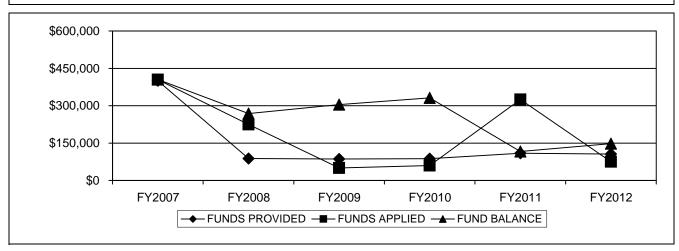
# Projected Revenue and Appropriations Kachemak Emergency Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

	FY2007 Estimated	FY2008 Proposed	FY2009 Projected	FY2010 Projected	FY2011 Projected	FY2012 Projected
Funds Provided: Interest Income	\$ 8,923	\$ 7,345	\$ -	\$ 9.089	\$ 8,970	\$ 15,138
Transfer from other funds	230,000	150,000	150,000	150,000	150,000	150,000
Federal Grant Revenue	33,064	-	-	-	-	-
State Grant Revenue	75,000	-	1,500,000	_	_	_
Total Funds Provided	346,987	157,345	1,650,000	159,089	158,970	165,138
Funds Applied:						
Capital Outlay						
Prior Year Designations						
SCBA accessories	5,707	-	-	-	-	-
VHF radios and generator	34,805	-	-	-	-	-
Land Purchase and development	51,050	-	-	-	-	-
New ambulance	7,500	-	-	-	-	-
Water Tender Total Prior Year Designations	125,000 224,062	-	-	-	-	
Total Filor Teal Designations	224,002	-	-	_	-	-
Current and Future Year Designations						
Supplemental funds-generator	16,975	-	-	-	-	=
Diamond Ridge station development	134,000	75,000	-	-	-	-
Utility pick-up	-	50,000	-	-	-	-
McNeil Station Upgrades	-	15,000	-	-	-	-
6 Wheeler Rescue Package	=	-	25,000	-	-	-
Diamond Ridge station construction	-	-	1,500,000	25.000	-	-
Personal Protective Gear	-	-	-	25,000 300,000	-	-
Class A Structural Engine All Risk Quick Attack Vehicle	-	-	-	300,000	-	225 000
Total Current and Future Year	<u>_</u>			-	-	225,000
Designations	150,975	140,000	1,525,000	325,000	_	225,000
Designations	100,070	140,000	1,020,000	020,000		220,000
Total funds applied	375,037	140,000	1,525,000	325,000	-	225,000
Net Results from Operations	(28,050)	17,345	125,000	(165,911)	158,970	(59,862)
Beginning Fund Balance	157,902	129,852	147,197	272,197	106,286	265,256
Ending Fund Balance	\$ 129,852	\$ 147,197	\$ 272,197	\$ 106,286	\$ 265,256	\$ 205,394
Fund Balance Outstanding prior year designations Designated for subsequent year	-	-	-	-	-	-
Expenditures	-	-	165,911	-	59,862	37,230
Undesignated fund balance	129,852	147,197	106,286	106,286	205,394	168,164
Total Fund Balance	\$ 129,852	\$ 147,197	\$ 272,197	\$ 106,286	\$ 265,256	\$ 205,394



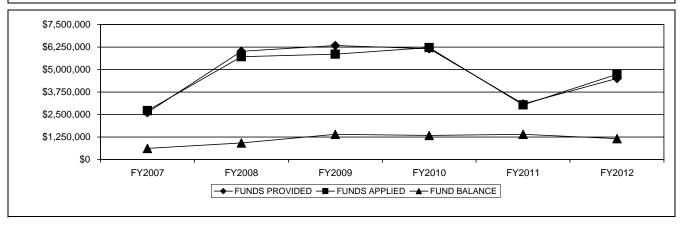
# Projected Revenues and Appropriations North Peninsula Recreations Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

		Y2007 timated		′2008 posed	Y2009 rojected	Y2010 rojected		Y2011 rojected	Y2012 rojected
Funds Provided Interest Revenue Transfer From Other Funds State Grants Revenue		5,531 50,000 344,653		12,881 75,000 -	\$ 11,145 75,000 -	\$ 12,235 75,000 -		9,425 100,000 -	6,255 100,000 -
Total Funds Provided	4	400,184		87,881	86,145	87,235		109,425	106,255
Funds Applied Capital Outlays Community Center Youth Facility Replace Ozone Water Quality System Total Prior Year Designations		82,492 162,161 160,000 404,653		- - - -	- - -	- - -		- - -	- - - -
Current and Future Year Designations: Repair/replace Surge Tank Replace John Deere Tractor Vehicle Replacement Replace White Water Slide Upgrade Air Handler System Replace Zamboni Ice Rink Lighting System Upgrade Flooring Replacement Playground equipment replacement Total Current and Future Year		- - - - - - -	2	25,000 - - - - - - -	50,000 - - - - - - -	- 60,000 - - - - -	:	- - 325,000 - - - - -	75,000
Designations		-	2	25,000	50,000	60,000		325,000	75,000
Total Funds Applied	4	404,653	2	25,000	50,000	60,000		325,000	75,000
Transfer To Other Fund	-	-		-	-	-		-	_
Net Results From Operations		(4,469)	(1	37,119)	36,145	27,235	(	215,575)	31,255
Beginning Fund Balance		410,006	4	05,537	268,418	304,563		331,798	116,223
Ending Fund Balance	\$ 4	405,537	\$ 2	68,418	\$ 304,563	\$ 331,798	\$	116,223	\$ 147,478
Fund Balance Outstanding Prior Year Designations Designated for Subsequent Year Expenditures Undesignated Fund Balance		- 137,119 268,418	2	- - 68,418	- - 304,563	- 215,575 116,223		- - 116,223	- - 147,478
Total Fund Balance	\$ 4	405,537	\$ 2	68,418	\$ 304,563	\$ 331,798	\$	116,223	\$ 147,478



# Projected Revenues and Appropriations Central Kenai Peninsula Hospital Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

	FY2007 Estimated	FY2008 Proposed		Y2009 ojected	FY2010 Projected		FY2011 Projected	FY2012 Projected
Funds Provided								
Interest Revenue	\$ 16,884			137,456		04 \$	88,078	\$ 168,417
Transfer From Other Funds	1,527,439	5,715,897		1,000,000	920,0	00	1,000,000	1,000,000
Other Debt	-	-		1,200,000		-	-	-
Hospital Equipment Replacement Funds	1,065,641			4,000,000	5,100,0		2,000,000	3,500,000
Total Funds Provided	2,609,964	6,015,982	,	6,337,456	6,161,0	04	3,088,078	4,500,000
Funds Applied Capital Outlay Prior Year Designations								
Data Archiving System	33,821	-		-		-	-	-
North Annex Air conditioning	87,647	-		-		-	-	-
HCIC System Replacement	474,119	-		_		-	_	-
MRI Upgrade	175,000	-		-		-	-	-
Computerized Radiography Units	272,000	-		-		-	-	-
Health Information Management Build Out	345,510	-		-		-	-	-
Data Center Expansion	128,280	-		-		-	-	-
UPS	132,530	-		-		-	-	-
Digital Radiographic Unit	147,142	-		-		-	-	-
Mammography Unit	211,499	-		-		-	-	-
Patient Monitor/Telemetry	707,000	-		-		-	-	
Total Prior Year Designations	2,714,548	-		-		-	-	-
Current and Future Year Designations Diagnostic Ultrasound system (2)	_	579,899		_		_	_	_
Endoscopy Upgrade	_	180,000		_		_	_	_
Meditech Provider Order/entry	_	300,000		_		_	_	_
Boiler - Biohazardous Waste Building	_	320,000		_		_	_	_
Urology Table & Equipment	_	250,000		_		_	_	_
Furnishings & Equipment Phase III	_	595,998		_		_	_	_
Neurology Equipment	_	250,000		_		_	_	_
Administrative Offices	-	350,000		_		_	_	_
Women's Imaging Center, Patient Corridor	-	990,000		_		_	_	_
Hyperbaric Chamber	-	450,000		_		_	_	_
Boiler	-	300,000		_		-	_	-
Physician Practice Mgmt / EHR System	_	200,000		_		_	_	_
Roof Upgrade North Wing & Old NRSG	-	600,000		700,000	700,0	00	_	-
MRI Upgrade - 4 to 8 Channel	-	350,000		-	,-	-	1,500,000	-
CT Scanner	-	· -		1,200,000		-	· · · -	-
Various Equipment	-	-		3,954,640	5,517,3	50	1,533,000	4,736,694
Total Current and Future Year								
Designations		5,715,897		5,854,640	6,217,3	50	3,033,000	4,736,694
Total Funds Applied	2,714,548	5,715,897	;	5,854,640	6,217,3	50	3,033,000	4,736,694
Net Results From Operations	(104,584)	300,085		482,816	(56,3	46)	55,078	(236,694)
Beginning Fund Balance	716,815	612,231		912,316	1,395,1	32	1,338,786	1,393,864
Ending Fund Balance	\$ 612,231	\$ 912,316	\$	1,395,132	\$ 1,338,7	86 \$	1,393,864	\$ 1,157,170
Fund Balance Designated For Subsequent Year Expenditures Restricted- Kenai Health Center	- 229,546	- 250,365		56,346 271,184	292,0	- 03	236,694 312,822	- 333,641
Undesignated Fund Balance	382,685	661,951		1,067,602	1,046,7	83	844,348	823,529
Total Fund Balance	\$ 612,231	\$ 912,316	\$	1,395,132	\$ 1,338,7	86 \$	1,393,864	\$ 1,157,170

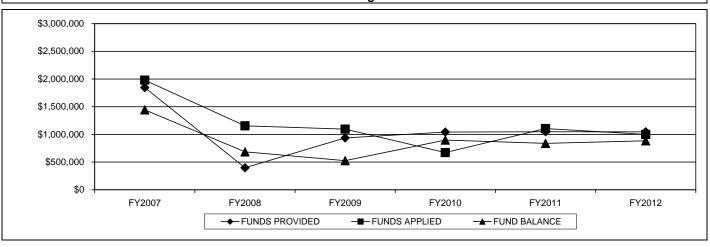


# Projected Revenues and Appropriations South Kenai Peninsula Hospital Service Area Capital Projects Fund Fiscal Years 2007 Through 2012

5 15 11		FY2007 Estimated		FY2008 Proposed		FY2009 Projected		FY2010 Projected		FY2011 Projected		FY2012 Projected
Funds Provided Interest Revenue	\$	42,469	Ф	12 712	Φ	36,325	Ф	41 692	Ф	47.025	Φ	46 922
Transfer From Other Funds	Ф	1,000,000	Ф	42,712 354,065	Ф	900,000	Ф	41,682 1,000,000	Ф	47,035 1,000,000	Ф	46,823 1,000,000
State Grants		158,407		334,003		900,000		1,000,000		1,000,000		1,000,000
Lease Purchasing		645.765		_		_		_		_		_
Total Funds Provided		1,846,641		396,777		936,325		1,041,682		1,047,035		1,046,823
Funds Applied												
Capital Outlay												
Prior Year Designations												
Underground Storage Tank Removal		43,755		-		_		_		-		_
Hospital Reroof		180,334		-		-		-		-		-
Remodel		44,642		-		-		-		-		-
Roof Repair		55,000		-		-		-		-		-
Fire Alarm System		65,402		-		-		-		-		-
Dry Fire Suppression System		7,568		-		-		-		-		-
Acute Bathrooms and Showers Remodel		52,000		-		-		-		-		-
Bulk Oxygen Generating System		142,010		-		-		-		-		-
Remodel Long Term Care Bathrooms		49,580		-		-		-		-		-
Communication Equipment		6,397		-		-		-		-		-
Fetal Monitoring System		50,500		-		-		-		-		-
Generator		12,548		-		-		-		-		-
Defibrillator W/Crashcart		22,000		-		-		-		-		-
Anesthesia Software & Computer Upgrade Multidetector CT Machine		19,077 295,765		-		-		-		-		-
Picture Archiving & Communication System(PACU)		295,765		-		-		-		-		-
Fuji Smart CR		73,240				_		_		_		_
Total Prior Year Designations:		1,396,578		_		_		_		_		_
Ĭ		.,000,0.0										
Current and Future Year Designations:		372,606		255 425		470 705		371,330		000 145		1 000 000
Various Equipment DCCED Equipment		10,000		255,435		172,735		371,330		806,145		1,000,000
Copiers		11,000		_		_		_		_		_
Update PACU Patient Monitoring System		62,000		-		_		_		-		-
Replace Alarm Monitor Panel		34,000		-		_		_		-		_
Maintenance		29,700		-		-		-		-		-
Invacare 9000 & Invacare Iris Tilt-in-Space Wheelchairs		23,000		-		-		-		-		-
Computer Equip: Symantic Network/Workstation		20,500		-		-		-		-		-
Ultrasound System For Vascular Access		20,150		-		-		-		-		-
Emergency Equipment <sup>1</sup>		-		300,000		300,000		300,000		300,000		-
Ultrasound System		-		236,915		-		-		-		-
Mobile C Arm		-		140,000		-		-		-		-
Medical Gas Wall Units		-		56,000		28,500		-		-		-
Bedside computer workstations		-		32,000		41,600		-		-		-
Nurse Call System Upgrade		-		25,000		-		-		-		-
ACL Coagulation Analyzer Bugbox Anaerobic Workstation		-		23,000		-		-		-		-
UPS		-		21,000 20,800		-		-		-		-
Maintenance Van		-		45,000		-		-		-		-
Digital Radiology/Flouro room		-				480,000		-		-		-
Truck		-		_		40,000		_		_		_
MRI Compatible BP/ECG/Pluse Ox		-		-		32,400				-		-
Total Current and Future Year Designations		582,956		1,155,150		1,095,235		671,330		1,106,145		1,000,000
Total Funds Applied		1,979,534		1,155,150		1,095,235		671,330		1,106,145		1,000,000
Net Results From Operations		(132,893)		(758,373)		(158,910)		370,352		(59,110)		46,823
Beginning Fund Balance		1,576,748		1,443,855		685,482		526,572		896,924		837,814
Ending Fund Balance	\$	1,443,855	\$	685,482	\$	526,572	\$	896,924	\$	837,814	\$	884,637
Fund Balance:		· · ·		· · · · ·	•	,		,		,		·
Designated For Subsequent Year Expenditures Undesignated Fund Balance		758,373 685,482		158,910 526,572		- 526,572		59,110 837,814		- 837,814		- 884,637
Total Fund Balance	\$	1,443,855	\$	685,482	\$	526,572	.\$	896,924	\$	837,814	\$	884,637
Total Fulla Dalation	Ψ	1,770,000	Ψ	000,402	Ψ	020,012	Ψ	030,324	Ψ	007,014	Ψ	00-1,001

<sup>&</sup>lt;sup>1</sup>Requires assembly approval by resolution.

# Projected Revenues and Appropriations South Kenai Peninsula Hospital Service Area Capital Projects Fund Fiscal Years 2007 Through 2012- Continued



This page intentionally left blank

# INTERNAL SERVICE FUNDS

FUND#	FUND NAME	PAGE#
700 700.11234 700.11236 700.11237 700.11238 700.11239 701	Insurance and Litigation Fund Risk Management - Administration Risk Management – Workers' Compensation Risk Management - Property Risk Management - Liability Risk Management – Unemployment Compensation Health Insurance Reserve Fund	318 320 322 324 326 328 332
705 705.94910	Equipment Replacement Fund Non-Departmental	336 338

## **Insurance and Litigation Reserve Fund**

The Insurance and Litigation Reserve Fund is used to account for the provision of insurance for the Borough. All funds requiring insurance coverage make contributions to this fund in amounts equal to their proportional share of the total cost of insurance. Additionally, the fund maintains reserves for litigation contingencies, insurance contingencies, and self-insurance deductible requirements.

## **Health Insurance Reserve Fund**

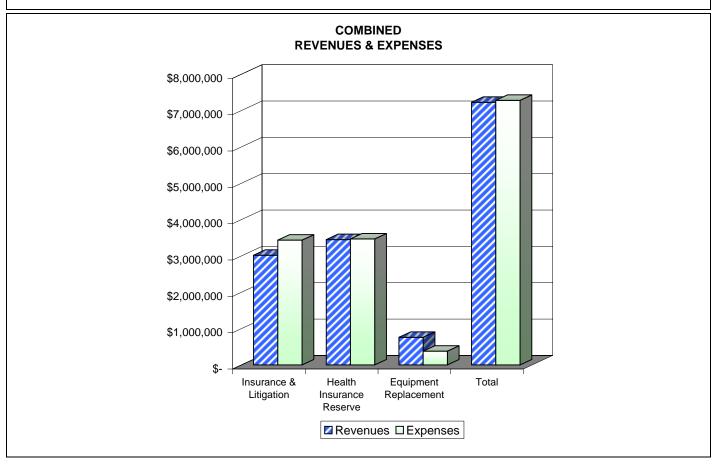
The Health Insurance Reserve Fund is used to account for the costs of the Borough's employee health insurance plan. The reserve fund will accommodate the smoothing of plan cost variances by allowing the variances to be applied over multiple years premiums. In years where the plan costs do not equal budgeted amounts for premiums in all borough funds, the amount over/under will be recovered/refunded in subsequent years through increases/decreases in plan premiums. This process will eliminate large year-end supplemental appropriations or unspent budget amounts in the Borough's and Service Area's operating funds.

## **Equipment Replacement Fund**

The Equipment Replacement Fund is used to finance the major purchases of user departments. The departments are charged an annual fee over the expected life of the vehicle or piece of equipment. This manner of financing major purchases eliminate the substantial impact such purchases would otherwise have on annual operating budgets

## COMBINED REVENUES AND EXPENSES INTERNAL SERVICE FUNDS FISCAL YEAR 2008

REVENUES:		urance & tigation		Health surance Reserve	quipment placement	Total
Interest Revenue Charges To Other Depts Miscellaneous Revenue	-	177,177 2,841,565 -		12,000 3,315,312 121,330	\$ 62,016 675,447 22,000	\$ 251,193 6,832,324 143,330
Total Revenues  Operating Transfers From: General Fund		3,018,742	;	3,448,642	759,463 -	7,226,847
Total Revenues and Operating Transfers		3,018,742	:	3,448,642	759,463	7,226,847
EXPENSES:						
Personnel Supplies Services Capital Outlay		453,963 6,000 2,972,650 2,200	;	- - 3,468,119 -	- - 378,714 -	453,963 6,000 6,819,483 2,200
Total Expenses		3,434,813	:	3,468,119	378,714	7,281,646
Net Results From Operations		(416,071)		(19,477)	380,749	(54,799)
Beginning Retained Earnings		3,937,273		312,000	3,518,444	7,767,717
Retained Earnings Appropriated		(416,071)		(19,477)	-	(435,548)
Surplus From Operations		-		-	380,749	380,749
Ending Retained Earnings	\$	3,521,202	\$	292,523	\$ 3,899,193	\$ 7,712,918

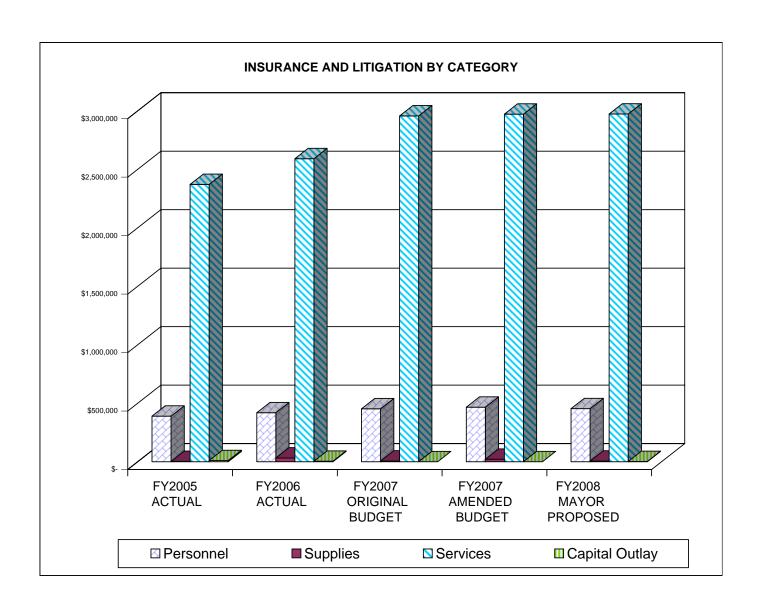


## RECAPITULATION OF INTERNAL SERVICE FUNDS BUDGETS

Insurance and Litigation Fund
Risk Management
-Administration
-Workers' Compensation
-Property
-Liability
-Unemployment Compensation
Total Insurance and Litigation
Health Insurance Reserve Fund
<b>Equipment Replacement Fund</b>

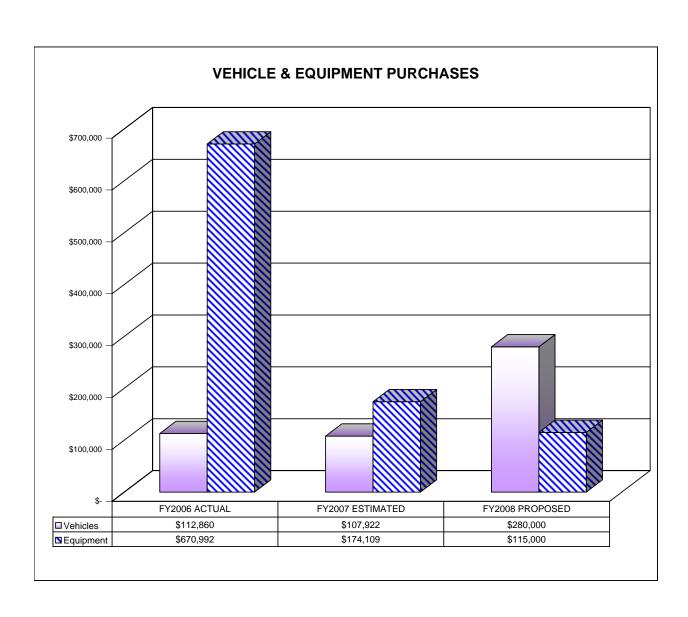
**Total Internal Service Funds** 

PERM	ANENT PO	SITIONS		PERS	ONI	NEL		SUPF	LIES		
Original	Adopted	Increase		Original		Adopted		Original	Α	dopted	
FY2007	FY2008	(Decrease)		FY2007		FY2008	F	Y2007	F	Y2008	
3.60	3.60	_	\$	358,216	\$	355,281	\$	3,900	\$	3,700	
1.00	1.00	-	,	95,000	,	98,682		2,300	Ť	2,300	
_	_	_		-		-		-		-	
_	_	_		_		_		_		_	
_	_	_		_		_		_		_	
4.60	4.60	-		453,216		453,963		6,200		6,000	
-	-	-		-		-		-		-	
-	-	-		-		-		-		-	
4.60	4.60	-	\$	453,216	\$	453,963	\$	6,200	\$	6,000	



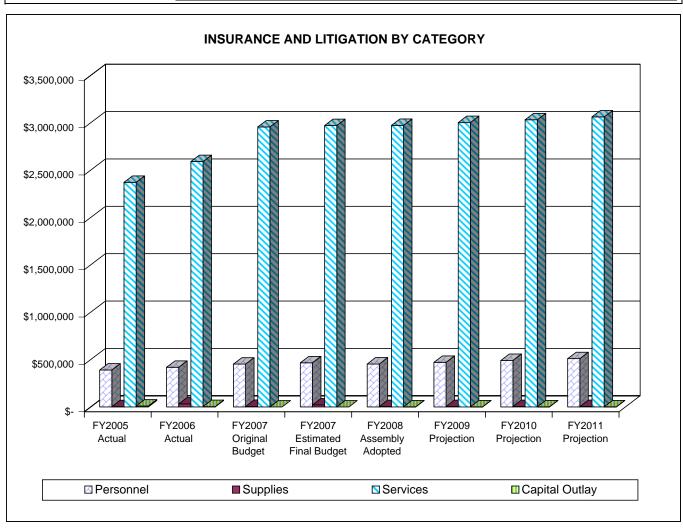
## RECAPITULATION OF INTERNAL SERVICE FUNDS BUDGETS

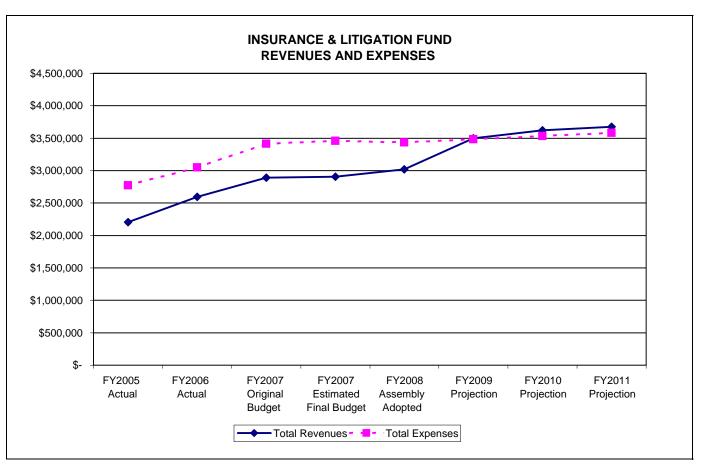
SERVICES			CAPITAL OUTLAY & EQUIPMENT										
	Original		Adopted	Original Adotped		Original Adopted			Increase	Percent			
	FY2007		FY2008	FY2007 FY2008		FY2007	FY2007 FY2008		(Decrease)		Change		
\$	69,256 1,262,432 1,245,000 379,800	\$	37,700 1,332,150 1,200,000 402,800	\$	200	\$	2,200 - - -	\$ 431,572 1,359,732 1,245,000 379,800	\$	398,881 1,433,132 1,200,000 402,800	\$	(32,691) 73,400 (45,000) 23,000	-7.57% 5.40% -3.61% 6.06%
	61,300		-		-		-	61,300		-		(61,300)	-100.00%
	3,017,788		2,972,650		200		2,200	3,477,404		3,434,813		(42,591)	-1.22%
	3,228,560		3,468,119		-		-	3,228,560		3,468,119		239,559	7.42%
	676,833		378,714		-		-	676,833		378,714		(298,119)	-44.05%
\$	6,923,181	\$	6,819,483	\$	200	\$	2,200	\$ 7,382,797	\$	7,281,646	\$	(101,151)	-1.37%

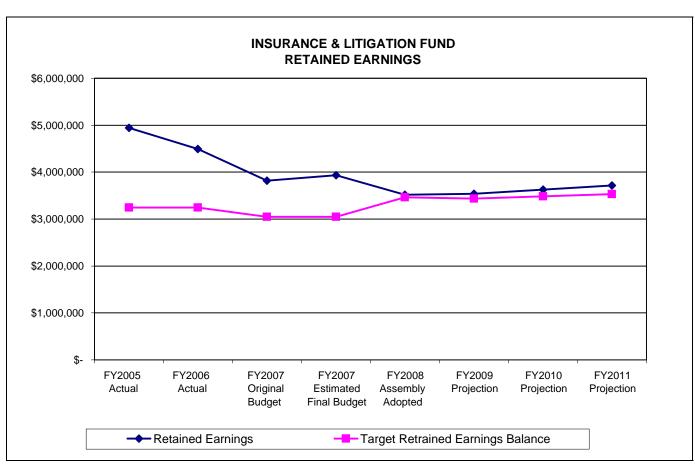


# FUND: 700 Insurance and Litigation Fund

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues:	A 400.470						<b>A</b> 450 404	
Interest Revenue State Revenues	\$ 129,176	\$ 133,039	\$ 141,228	\$ 141,228	\$ 177,177	\$ 158,454	\$ 159,161	\$ 163,144
Charges to Other Depts	2,077,318	13,263 2,450,951	2,749,949	13,673 2,749,949	2,841,565	3,339,475	3,460,553	- 3,511,821
Total Revenues:	2,206,494	2,597,253	2,749,949	2,904,850	3,018,742	3,497,929	3,619,714	3,674,965
Total Revenues.	2,200,494	2,597,255	2,091,177	2,904,000	3,010,742	3,497,929	3,019,714	3,674,965
Expenses:								
Personnel	389,948	419,111	453,216	466,889	453,963	472,122	491,007	510,647
Supplies	3,407	32,331	6,400	21,842	6,000	5,500	5,555	5,611
Services	2,371,027	2,590,932	2,956,488	2,971,562	2,972,650	3,002,377	3,032,401	3,062,725
Capital Outlay	10,235	4,705	200	200	2,200	2,222	2,244	2,266
Total Expenses:	2,774,617	3,047,079	3,416,304	3,460,493	3,434,813	3,482,221	3,531,207	3,581,249
Charges To (From) Other Dept	-	-	-	-	-	-	-	-
Net Results From Operations	(568,123)	(449,826)	(525,127)	(555,643)	(416,071)	15,708	88,507	93,716
Retained Earnings Appropriated	568,123	449,826	525,127	555,643	416,071	-	-	
Excess (Deficit)		-	-	-	-	15,708	88,507	93,716
Beginning Retained Earnings	5,510,865	4,942,742	4,345,477	4,492,916	3,937,273	3,521,202	3,536,910	3,625,417
Retained Earnings Appropriated	(568,123)	(449,826)	(525,127)	(555,643)	(416,071)	-	-	-
Surplus From Operations	-	-	-	-	-	15,708	88,507	93,716
Ending Retained Earnings	\$ 4,942,742	\$ 4,492,916	\$ 3,820,350	\$ 3,937,273	\$ 3,521,202	\$ 3,536,910	\$ 3,625,417	\$ 3,719,133







Fund: 700 Insurance and Litigation Fund

Dept: 11234 Risk Management - Administration

Department Budget:		Y2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted	
Expenses:				-			
Personnel	\$	304,276	\$ 332,568	\$ 358,216	\$ 369,004	\$	355,281
Supplies		2,457	2,388	3,900	4,525		3,700
Services		82,771	73,700	69,256	70,006		37,700
Capital Outlay		8,315	-	200	200		2,200
Total Direct Expenses:		397,819	408,656	431,572	443,735		398,881
Charges to Other Depts.		(397,819)	(408,656)	(431,572)	(443,735)		(398,881)
Total Expenses		-	-	-	-		_
Staffing History:		3.60	3.60	3.60	3.60		3.60

## **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Ordinance 89-9 authorized the Finance Director of the Kenai Peninsula Borough to establish an Internal Service Fund (Fund 700) for insurance, insurance-related contracts and/or services, litigation defense costs, and risk management.

The Risk Management office is responsible for the analysis of the insurance needs of the Borough, School District, and Service Areas; securing insurance coverage and bonding for all exposures; administering a comprehensive self-insurance program for liability, property, environmental, and workers' compensation risks; identifying and mitigating, to the extent possible, the hazards that could cause injury to the visiting public, students and employees; and analyzing, managing, and adjusting claims within the deductible and retention levels of the insurance policies.

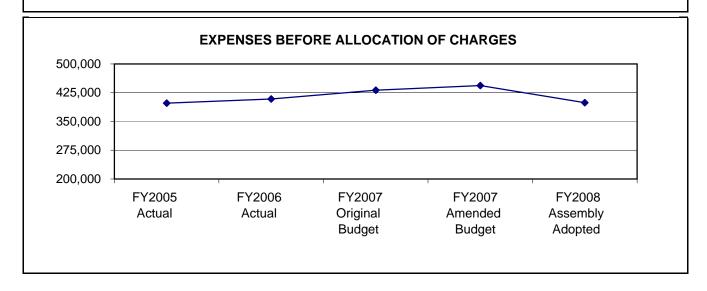
**FY 2008 OBJECTIVES:** Continue emphasis on safety and environmental compliance issues.

Continue vandalism prevention efforts, workers' compensation loss reduction, develop and update safety and risk management policies for the Borough and School District. Complete and update written plans as required by ADEC and EPA. Implement drinking water quality improvement programs for arsenic as required by the EPA and ADEC. Identify and remove stored hazardous waste materials.

## PROGRAM CHANGES: None

## **ACCOMPLISHMENTS: FY2007**

Updated and implemented KPB and KPBSD emergency action plans and respiratory protection program. Completed or updated 12 Spill Prevention Containment and Control plans (SPCC) for above ground fuel storage tanks (all fuel storage facilities now have SPCC plans). Implemented an on-line software system for accident reporting to help with developing statistics and analysis.



## KENAI PENINSULA BOROUGH BUDGET DETAIL

Fund 700
Department 11234 - Risk Management - Administration

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended	Adopted &
PERSONNEL								
40110 Regular Wages	\$ 195,251	\$ 212,088	. ,	\$ 220,704	. ,	\$ 221,737	. ,	0.479
40210 FICA	16,793	17,771	19,485	19,485	18,732	18,732	(753)	-3.869
40221 PERS	26,156	37,909	50,567	61,355	83,264	48,992	(12,363)	-20.15
40321 Health Insurance	42,928	41,209	39,960	39,960	43,056	43,056	3,096	7.75
40322 Life Insurance	502	520	542	542	544	544	2	0.37
40410 Leave	19,187	20,448	21,231	21,231	19,142	19,142	(2,089)	-9.84
40411 Sick Leave	2,495	2,555	4,583	4,583	3,030	3,030	(1,553)	-33.89
40511 Other Benefits	964	68	1,144	1,144	48	48	(1,096)	-95.80
Total: Personnel	304,276	332,568	358,216	369,004	389,553	355,281	(13,723)	-3.72
SUPPLIES								
42110 Office Supplies	2,457	1,653	1,200	1,200	1,200	1,200	-	0.00
42120 Computer Software	-		500	500			(500)	-100.00
42210 Operating Supplies	-	735	1,200	1,825	1,500	1,500	(325)	-17.81
42410 Small Tools		-	1,000	1,000	1,000	1,000	-	0.00
Total: Supplies	2,457	2,388	3,900	4,525	3,700	3,700	(825)	-18.23
SERVICES								
43011 Contractual Services	33,566	30,000	30,000	30,000	-	-	(30,000)	-100.00
43110 Communications	2,926	2,835	2,000	2,000	2,000	2,000	-	0.00
43140 Postage	328	174	200	200	200	200	-	0.00
43210 Transportation/Subsistence	13,429	8,840	9,500	9,500	9,500	9,500	-	0.00
43220 Car Allowance	7,200	7,200	7,200	7,200	-	7,200	-	0.00
43260 Training	2,562	575	4,000	4,000	4,000	4,000	-	0.00
43510 Insurance Premium	4,034	6,943	9,856	9,856	8,050	8,050	(1,806)	-18.32
43610 Utilities	271	309	3,500	3,500	3,000	3,000	(500)	-14.29
43720 Equipment Maintenance	595	-	1,000	1,750	1,750	1,750	-	0.00
43810 Rents & Operating Leases	15,420	15,420	-	-	-	-	-	
43920 Dues and Subscriptions	2,440	1,404	2,000	2,000	2,000	2,000	-	0.00
Total: Services	82,771	73,700	69,256	70,006	30,500	37,700	(32,306)	-46.15
CAPITAL OUTLAY								
48710 Minor Office Equipment	8,315	-	-	-	2,000	2,000	2,000	
48730 Minor Communications Equipment		-	200	200	200	200	-	0.00
Total: Capital Outlay	8,315	-	200	200	2,200	2,200	2,000	1000.00
INTERDEPARTMENTAL CHARGES								
60000 Charge (To) From Other Depts	(397,819)	(408,656)	(431,572)	(443,735)	(425,953)	(398,881)	44,854	-10.11
Total: Interdeparmental Charges	(397,819)	(408,656)	(431,572)	(443,735)	(425,953)	(398,881)	44,854	-10.11
DEPARTMENT TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

## LINE-ITEM EXPLANATIONS

**40110** Regular Wages. Staff includes: Risk Manager, Safety Manager, Environmental Coordinator and part-time Administrative Assistant.

**43011 Contractual Services.** Decrease due to discontinued administrative services for Safety Manager, previously provided by the School District.

**48710 Minor Office Equipment.** To purchase a desktop computer for the Environmental Compliance Manager (\$1,700) and a monitor for the Safety Manager (\$300).

**60000** Charges (To) From Other Dept's. Allocation of risk management administration costs to insurances provided by the fund: (15%) Workers Compensation, (65%) Property Insurance, and (20%) General Liability.

Fund: 700 Insurance and Litigation Fund

Dept: 11236 Risk Management - Worker's Compensation

Department Budget:		FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 Assembly Adopted
Expenses:	_		_		_		_		_	
Personnel	\$	85,672	\$	86,543	\$	95,000	\$	97,885	\$	98,682
Supplies		950		29,943		2,500		17,317		2,300
Services		818,721		1,336,587		1,262,432		1,262,432		1,332,150
Capital Outlay		1,920		4,705		-		-		
Total Direct Expenses:		907,263		1,457,778		1,359,932		1,377,634		1,433,132
Charges From Other Depts.		59,673		61,298		64,746		66,560		59,832
Total Expenses	\$	966,936	\$	1,519,076	\$	1,424,678	\$	1,444,194	\$	1,492,964
Staffing History		1.00		1.00		1.00		1.00		1.00

## **DEPARTMENT FUNCTION**

GENERAL OBJECTIVES: As required under the Alaska Workers' Compensation Act, worker's compensation is a program that requires employers to pay medical costs and lost wages in the event an employee becomes injured or ill due to working conditions. The Risk Management, Workers' Compensation Division is responsible for complying with the State of Alaska, Workers' Compensation Act of Self-Insured Employers by administering a comprehensive self-insurance program. This includes identifying and mitigating, to the extent possible, the hazards that could cause injury to the visiting public, students, and employees; and analyzing, managing, and processing claims.

## **FY 2008 OBJECTIVES:**

- Promote Return-to-Work for Borough and School District. Educate supervisors on how to accommodate employees in temporary transitional work to help reduce time away from work and increase productivity.
- Continue utilization of Envision software to help identify hazards for increased emphasis on safety for accident prevention.
- Refine procedures for electronic filing for reduction of paperwork, increased filing speed, and data entry.

**PROGRAM CHANGES:** The cost effectiveness of changing the Self-Insured Retention (SIR) level for excess insurance from \$250,000 to \$500,000 per claim will be evaluated during the policy renewal period (June 2007).

## **ACCOMPLISHMENTS: FY 2007**

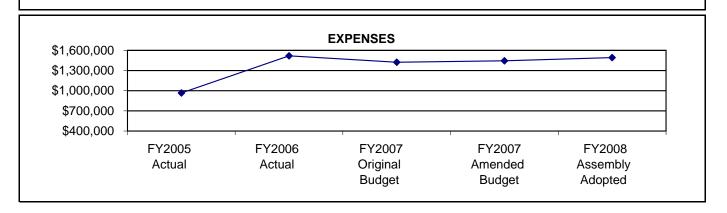
- Implemented on-line claim and incident reporting.
- Returned 4 KPB injured employees to temporary transitional duty until they could return to full duty. By offering transitional light duty, the time loss was reduced by 88 days.
- Returned 11 KPBSD employees to temporary transitional duty. By offering transitional light duty, the time loss was reduced by 580 days.

**PERFORMANCE MEASURES:** Prevention and reduction of claims against Workers' Compensation.

Workers' Compensation Claims History:

Calendar Year:	2004	2005	2006
Claims recorded with State of Alaska, W.C. Board.	93	88	82
Claims filed but were not compensable claims under State of Alaska, W.C. Board.	1	1	1
KPB* Total Compensable Claims:	25	29	24
KPB School District Total Compensable Claims	67	58	57
KPB Total Days Lost:	81	402	367
KPB School District Total Days Lost:	526	417	153

<sup>\*</sup> Includes KPB and all service areas.



Fund 700 Department 11236 - Risk Management - Worker's Compensation

		FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended E	dopted &
	ONNEL								
	Regular Wages	\$ 58,018	. ,	. ,	. ,		. ,	. ,	4.31%
40210		4,656	4,660	5,243	5,243	5,182	5,182	(61)	-1.16%
	PERS	7,160	10,022	13,525	16,410	23,125	13,607	(2,803)	-17.08%
	Health Insurance	11,783	11,779	11,100	11,100	11,960	11,960	860	7.75%
	Life Insurance	136	141	146	146	150	150	4	2.74%
40410	Leave	3,871	5,288	4,789	4,789	4,995	4,995	206	4.30%
40411	Sick Leave	-	-	855	855	892	892	37	4.33%
40511	Other Benefits	48	48	48	48	48	48	-	0.00%
	Total: Personnel	85,672	86,543	95,000	97,885	108,200	98,682	797	0.81%
SUPP	LIES								
42110	Office Supplies	-	458	500	500	500	500	-	0.00%
42120	Computer Software	-	28,892	1,000	15,817	800	800	(15,017)	-94.94%
42210	Operating Supplies	950	-	-	-	-	-	-	-
42263	Training Supplies	-	593	1,000	1,000	1,000	1,000	-	0.00%
	Total: Supplies	950	29,943	2,500	17,317	2,300	2,300	(15,017)	-86.72%
SERV	ICES								
43011	Contractual Services	6,753	6,237	21,500	21,500	10,000	10,000	(11,500)	-53.49%
43140	Postage	-	141	250	250	200	200	(50)	-20.00%
43210	Transportation/Subsistence	1,027	2,187	3,000	3,000	3,000	3,000	` -	0.00%
43220	Car Allowance	3,600	3,600	3,600	3,600	-	3,600	-	0.00%
43260	Training	-	289	1,200	1,200	1,200	1,200	-	0.00%
43310	Advertising	177	-	-	-	-	-	-	-
43508	Workers Compensation	795,645	1,311,716	1,218,382	1,218,382	1,300,000	1,300,000	81,618	6.70%
43510	Insurance Premium	1,083	1,958	2,500	2,500	2,150	2,150	(350)	-14.00%
43530	Disability Coverage	10,436	10,459	12,000	12,000	12,000	12,000	· -	0.00%
	Total: Services	818,721	1,336,587	1,262,432	1,262,432	1,328,550	1,332,150	69,718	5.52%
CAPIT	AL OUTLAY								
48710	Minor Office Equipment	1,920	3,278	-	-	-	-	-	_
	Minor Office Furniture	-	1,427	-	-	-	-	-	_
	Total: Capital Outlay	1,920	4,705	-	-	-	-	-	-
INTER	DEPARTMENTAL CHARGES								
	Charges (To) From Other Depts.	59,673	61,298	64,746	66,560	63,893	59,832	(6,728)	-10.11%
30000	Total: Interdepartmental Charges	59,673	61,298	64,746	66,560	63,893	59,832	(6,728)	-10.11%
DEDA	RTMENT TOTAL	\$ 966,936	\$ 1,519,076	\$ 1,424,678	\$ 1,444,194	\$ 1,502,943	\$ 1,492,964	\$ 78,265	5.42%

LINE-ITEM EXPLANATIONS									
40110	<b>Regular Wages.</b> Staff includes: Workers' Compensation Manager.	43508	Workers' Compensation. Estimated cost of claims, fees, excess insurance, and third party administration based upon most recent actuarial						
43011	Contractual Services. Certified Industrial Hygienist and engineering services for safety compliance and claim matters (\$5,000) and maintenance agreement for claims management software (\$5,000).		analysis. Coverage includes both the Borough and School District. Excess insurance to be purchased from third-party vendor at \$250,000 per claim retention. Includes brokerage fees for excess insurance.						
43210	Transportation/Subsistence. Travel to KPB and KPBSD facilities for safety reviews and for continuing education on safety and workers	43530	<b>Disability Coverage.</b> Supplemental disability insurance policy for volunteer firefighters.						
	compensation.	60000	Charges to Other Dept's. Allocation of risk management administration costs to insurances						
43260	<b>Training.</b> Cost to attend classes for continuing education on safety and workers' compensation.		provided by the fund; (15%) Workers Compensation, (65%) Property Insurance, and (20%) General Liability.						

Fund:	700	Insurance and Litigation Fund
Dept:	11237	Risk Management - Property

Department Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Assembly Adopted
Expenses:					· · · · · · · · · · · · · · · · · · ·
Services	\$ 928,379	\$ 857,669	\$1,245,000	\$ 1,259,324	\$ 1,200,000
Total Direct Expenses:	928,379	857,669	1,245,000	1,259,324	1,200,000
Charges From Other Depts.	258,582	265,627	280,522	288,428	259,272
Total Expenses	\$1,186,961	\$1,123,296	\$1,525,522	\$ 1,547,752	\$ 1,459,272

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administered by the Office of Risk Management, Property insurance including claims, are for coverage of the buildings, contents, and vehicles of the Borough, School District and Service Areas.

This insurance takes the form of self-insurance and purchased excess insurance. The self-insured retention (SIR) level for property losses may vary, depending upon insurance market conditions. The SIR for FY2007 was \$100,000 per claim. Costs for the insured and self-insured programs are allocated back to the Borough Departments, School District and Service Areas. The total insurable value of property (buildings and vehicles) is approximately \$701 million.

**FY 2008 OBJECTIVES:** Continued use of a Broker of Record to obtain the most competitive excess property insurance policies.

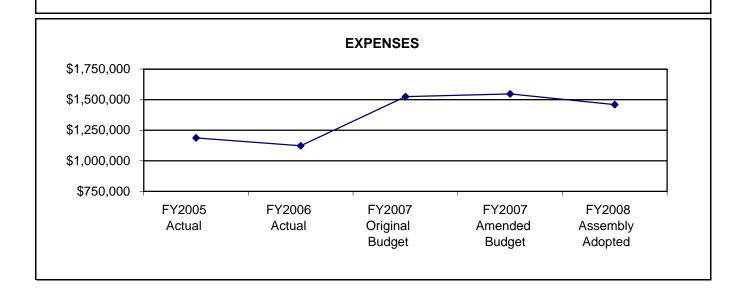
**PROGRAM CHANGES: None** 

#### PERFORMANCE MEASURES:

Property insurance rates in FY08 are expected to remain steady or even decrease slightly over FY07 rates. Decreases will be offset.

Property Claim Payment History:

	FY2005	FY2006	FY2007	FY2008
	<u>Actual</u>	<u>Actual</u>	<b>Estimated</b>	<b>Projected</b>
Claim Payment	\$169,339	\$51,405	\$264,324	\$250,000
% Change	48.07%	-%69.64	414.20%	-5.42%



# **Fund 700**

Department 11237 - Risk Management - Property

	-	FY2005 Actual	-	FY2006 Actual	(	FY2007 Original Budget	P	FY2007 Amended Budget	I	FY2008 Mayor Proposed	A	Y2008 ssembly dopted	,	,	Between Adopted & Budget %
SERVICES															
43511 Fire and Extended Coverage	\$	759,040	\$	806,265	\$	995,000	\$	995,000	\$	950,000	\$	950,000	\$	(45,000)	-4.52%
43999 Claim Reserves		169,339		51,404		250,000		264,324		250,000		250,000		(14,324)	-5.42%
Total: Services		928,379		857,669		1,245,000		1,259,324		1,200,000	1	,200,000		(59,324)	-4.71%
INTERDEPARTMENTAL CHARGES															
60000 Charges (To) From Other Depts.		258,582		265,627		280,522		288,428		276,869		259,272		(29,156)	-10.11%
Total: Interdepartmental Charges		258,582		265,627		280,522		288,428		276,869		259,272		(29,156)	-10.11%
DEPARTMENT TOTAL	\$ 1	1,186,961	\$ -	1,123,296	\$	1,525,522	\$	1,547,752	\$	1,476,869	\$ 1	,459,272	\$	(48,653)	-3.14%

#### LINE-ITEM EXPLANATIONS

43511	Fire and Extended	Coverage	<ol><li>Costs for ex</li></ol>	cess
	property insurance,	which co	vers Borough	and
	School District buildi	ngs and ve	ehicles.	

**43999** Claim Reserves. To cover estimated costs of self-insured losses for property losses. Estimate based on a 5-year average of actual property losses.

**60000** Charges to Other Dept's. Allocation of risk management administration costs to insurances provided by the fund; (15%) Workers Compensation, (65%) Property Insurance, and (20%) General Liability.

Fund:	700	Insurance and Litigation Fund
Dept:	11238	Risk Management - Liability

Department Budget:	FY2005 Actual		FY2006 Actual	FY2007 Original Budget	A	FY2007 Amended Budget	A	FY2008 Assembly Adopted
Expenses: Services	\$ 541,156	\$	322,976	\$ 379,800	\$	379,800	\$	402,800
Total Direct Expenses:	541,156	·	322,976	379,800		379,800		402,800
Charges From Other Depts	 79,564		81,731	86,304		88,747		79,777
Total Expenses	\$ 620,720	\$	404,707	\$ 466,104	\$	468,547	\$	482,577

#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Administered by the Office of Risk Management, Liability insurance including claims, are for coverage of the activities of the Borough, School District and Service Areas.

This insurance takes the form of self-insurance and purchased excess insurance. The self-insured retention (SIR) level for property losses may vary, depending upon insurance market conditions. The SIR for FY2007 was \$250,000 per claim with insured general liability limits at \$10 million per claim. Sub-limits apply for certain types of liability exposure. Costs for the insured and self-insured programs are allocated back to the Borough Departments, School District and Service Areas.

**FY 2008 OBJECTIVES:** Continued use a Broker of Record to obtain the most competitive excess liability insurance policies possible.

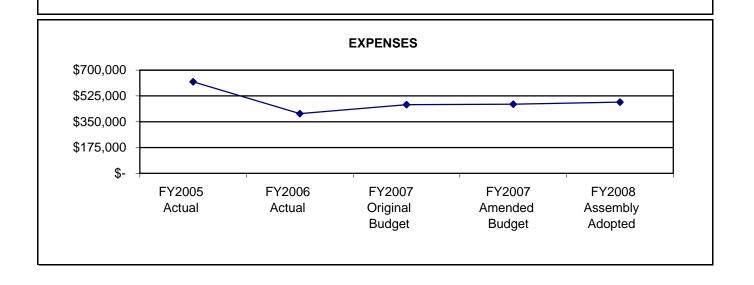
**PROGRAM CHANGES:** None

#### **PERFORMANCE MEASURES:**

Liability insurance rates are increased in FY07. FY08 rates are expected to remain fairly stable and comparable to those in FY2007.

Liability Claim Payment History:

	FY2005	FY2006	FY2007	FY2008
	<u>Actual</u>	<u>Actual</u>	<b>Estimated</b>	<u>Projected</u>
Claim Payment	\$384,990	\$163,790	\$200,000	\$200,000
% Change	-50.62%	-57.46%	22.18%	0.00%



# Fund 700 Department 11238 - Risk Management - Liability

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended	Adopted &
SERVICES								
43515 CGL Excess Liability	\$ 123,198	3 \$ 132,694	\$ 150,000	\$ 150,000	\$ 175,000	\$ 175,000	\$ 25,000	16.67%
43519 Finance Officer Bond	1,100	1,300	2,100	2,100	2,100	2,100	-	0.00%
43520 Employee Bond	2,900	) 467	4,000	4,000	4,000	4,000	-	0.00%
43521 Other Bonds	160	400	400	400	400	400	-	0.00%
43525 Travel Accident Coverage	1,275	5 1,275	1,300	1,300	1,300	1,300	-	0.00%
43528 Aviation Liability	27,533	3 23,050	17,000	17,000	15,000	15,000	(2,000)	-11.76%
43529 Other Misc Coverages			5,000	5,000	5,000	5,000	-	0.00%
43999 Claim Reserves	384,990	163,790	200,000	200,000	200,000	200,000	-	0.00%
Total: Services	541,156	322,976	379,800	379,800	402,800	402,800	23,000	6.06%
INTERDEPARTMENTAL CHARGES								
60000 Charges To Other Depts.	79,564	4 81,731	86,304	88,747	85,191	79,777	(8,970)	-10.11%
Total: Interdepartmental Charges	79,564	81,731	86,304	88,747	85,191	79,777	(8,970)	-10.11%
DEPARTMENT TOTAL	\$ 620,720	\$ 404,707	\$ 466,104	\$ 468,547	\$ 487,991	\$ 482,577	\$ 21,887	4.67%

	LINE-ITEM EXPLANATIONS									
43515	<b>CGL Excess Liability.</b> Cost of excess Commercial General Liability insurance. Includes brokerage fees.	43529	Other Misc. Coverage. Potential unforeseen cost overruns in policy coverage due to improvements of facilities and vehicle/equipment purchases.							
43519	<b>Finance Officer Bond.</b> Bonds for Borough and School District finance officials as required by law.	43999	Claim Reserves. To cover estimated costs of self- insured losses for liability. Estimate based on a 5- year average of actual property losses.							
43520	<b>Employee Bond.</b> Blanket Fidelity Bond for public employees.	60000	Charges to Other Dept's. Allocation of risk management administration costs to insurances							
43521	Other Bonds. For State of Alaska notary bond fees.		provided by the fund: (15%) Workers Compensation, (65%) Property Insurance, and (20%) General Liability							
43528	<b>Aviation Liability.</b> To cover the cost of liability insurance on Borough and School District employees traveling on chartered aircraft.									

Fund: 700 Insurance and Litigation Fund

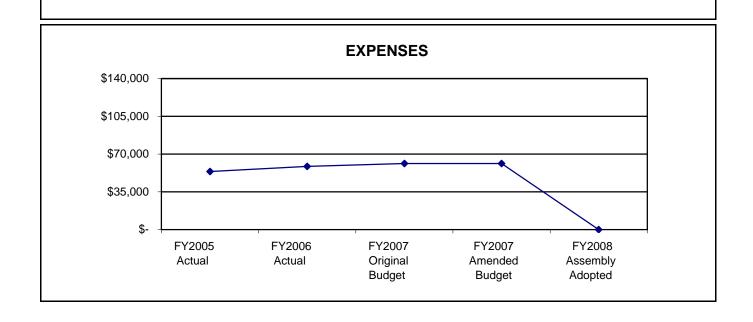
Dept: 11239 Risk Management - Unemployment Compensation

Department Budget:	-	=Y2005 Actual	FY2006 Actual	(	FY2007 Original Budget	,	FY2007 Amended Budget	,	FY2008 Assembly Adopted
Expenses: Services	\$	53,885	\$ 58,567	\$	61,300	\$	61,300	\$	-
Total Direct Expenses:		53,885	58,567		61,300		61,300		-
Charges to Other Depts Total Expenses After		-	(58,567)		-		-		-
Allocated Charges	\$	53,885	\$ -	\$	-	\$	61,300	\$	

# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** Unemployment Compensation is regulated by the State of Alaska, Employment Security Division, established by the Social Security Act of 1935. Unemployment Insurance is designed to be an efficient way to maintain economic stability, especially in areas where workers are laid off and employment is scarce.

The Unemployment Compensation budget unit is for the Kenai Peninsula Borough General Fund Department's, Maintenance Department and Service Area's. The Kenai Peninsula Borough School District budgets its own unemployment compensation expenditures.



# **Fund 700**

Department 11239 - Risk Management - Unemployment Compensation

	-	Y2005 Actual	-	-Y2006 Actual	(	Y2007 Original Budget	Α	Y2007 mended Budget	FY2008 Mayor Proposed		FY2008 Assembly Adopted		Difference Assembly Amended	Adopted &
SERVICES														
43509 Unemployment Compensation	\$	53,885	\$	58,567	\$	61,300	\$	61,300	\$	-	\$ -		(61,300)	-100.00%
Total: Services		53,885		58,567		61,300		61,300		-	-	,	(61,300)	-100.00%
INTERDEPARTMENTAL CHARGES														
60000 Charges (To) From Other Depts		-		(58,567)		-		-		-	-		-	-
Total: Interdepartmental Charges		-		(58,567)		-		-		-	-		-	-
DEPARTMENT TOTAL	\$	53,885	\$	-	\$	61,300	\$	61,300	\$	-	\$ -	. (	\$ (61,300)	-100.00%

# LINE-ITEM EXPLANATIONS

**43509 Unemployment Compensation.** Payments made to State of Alaska, Department of Labor for unemployment compensation claims.

Fund 700 Expenditure Summary By Line Item

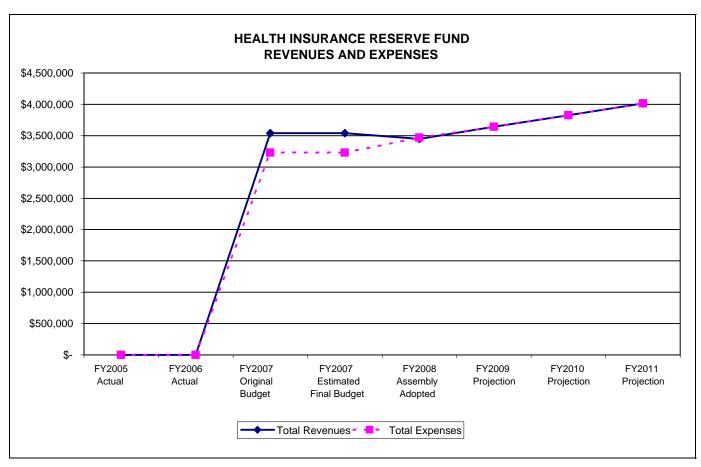
	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly Amended	Adopted &
PERSONNEL								
40110 Regular Wages	\$ 253,269	\$ 266,693	\$ 279,998	\$ 279,998		\$ 283,585	\$ 3,587	1.28%
40210 FICA	21,449	22,431	24,728	24,728	23,914	23,914	(814)	-3.29%
40221 PERS	33,316	47,931	64,092	77,765	106,389	62,599	(15,166)	-19.50%
40321 Health Insurance	54,711	52,988	51,060	51,060	55,016	55,016	3,956	7.759
40322 Life Insurance	638	661	688	688	694	694	6	0.879
40410 Leave	23,058	25,736	26,020	26,020	24,137	24,137	(1,883)	-7.24%
40411 Sick Leave	2,495	2,555	5,438	5,438	3,922	3,922	(1,516)	-27.88%
40511 Other Benefits	1,012	116	1,192	1,192	96	96	(1,096)	-91.959
Total: Personnel	389,948	419,111	453,216	466,889	497,753	453,963	(12,926)	-2.779
SUPPLIES								
42110 Office Supplies	2,457	2,111	1,700	1,700	1,700	1,700	-	0.009
42120 Computer Software	-	28,892	1,500	16,317	800	800	(15,517)	-95.109
42210 Operating Supplies	950	735	1,200	1,825	1,500	1,500	(325)	-17.819
42263 Training Supplies	-	593	1,000	1,000	1,000	1,000	-	0.009
42410 Small Tools		-	1,000	1,000	1,000	1,000	-	0.009
Total: Supplies	3,407	32,331	6,400	21,842	6,000	6,000	(15,842)	-72.539
SERVICES								
43011 Contractual Services	40,319	36,237	51,500	51,500	10,000	10,000	(41,500)	-80.589
43110 Communications	2,926	2,835	2,000	2,000	2,000	2,000	-	0.009
43140 Postage	328	315	450	450	400	400	(50)	-11.119
43210 Transportation/Subsistence	14,456	11,027	12,500	12,500	12,500	12,500	-	0.009
43220 Car Allowance	10,800	10,800	10,800	10,800	-	10,800	-	0.009
43260 Training	2,562	864	5,200	5,200	5,200	5,200	-	0.009
43310 Advertising	177	-	-	-	-	-	-	-
43508 Workers Compensation	795,645	1,311,716	1,218,382	1,218,382	1,300,000	1,300,000	81,618	6.70%
43510 Insurance Premium	5,117	8,901	12,356	12,356	10,200	10,200	(2,156)	-17.45%
43511 Fire and Extended Coverage	759,040	806,265	995,000	995,000	950,000	950,000	(45,000)	-4.529
43515 CGL Liability	123,198	132,694	150,000	150,000	175,000	175,000	25,000	16.679
43519 Finance Officer Bond	1,100	1,300	2,100	2,100	2,100	2,100	-	0.009
43520 Employee Bond	2,900	467	4,000	4,000	4,000	4,000	-	0.009
43521 Other Bonds	160	400	400	400	400	400	-	0.009
43525 Travel Accident Coverage	1,275	1,275	1,300	1,300	1,300	1,300	-	0.009
43528 Aviation Liability	27,533	23,050	17,000	17,000	15,000	15,000	(2,000)	-11.769
43529 Other Misc Coverage	-	-	5,000	5,000	5,000	5,000	-	0.009
43530 Disability Coverage	10,436	10,459	12,000	12,000	12,000	12,000	-	0.009
43610 Utilities	271	309	3,500	3,500	3,000	3,000	(500)	-14.299
43720 Maint Office Equipment	595	-	1,000	1,750	1,750	1,750	-	0.009
43810 Rents & Operating Leases	15,420	15,420	-	-	-	-	-	-
43920 Dues and Subscriptions	2,440	1,404	2,000	2,000	2,000	2,000	-	0.009
4399 Claim Reserves Total: Services	554,329 2,371,027	215,194 2,590,932	450,000 2,956,488	464,324 2,971,562	450,000 2,961,850	450,000 2,972,650	1,088	-3.089 0.049
	_,0,021	_,,	_,_,,,,	_,,	_,,	_,,	.,000	0.017
<b>CAPITAL OUTLAY</b> 48710 Minor Office Machines	10,235	3,278	_	_	2,000	2,000	2,000	_
48720 Minor Office Furniture	10,233	1,427	-	_	2,000	2,000	2,000	_
48730 Minor Communication Equip		1,421	200	200	200	200	-	0.00%
Total: Capital Outlay	10,235	4,705	200	200	2,200	2,200	2,000	1000.009
INTERDEPARTMENTAL CHARGES								
60000 Charge (To) From Other Depts.	=	_	=	_	=	_	_	-
Total: Interdepartmental Charges	-	-	-	<u>-</u>	-	-	-	-
DEPARTMENT TOTAL	\$ 2.774.617	\$ 3,047,079	\$ 3,416,304	\$ 3,460,493	\$ 3,467,803	\$ 3,434,813	\$ 51,499	1.499
DEL ANTIMENT TOTAL	Ψ 2,117,011	\$ 0,041,019	ψ 0, <del>-</del> 10,004	ψ 0, <del>-100,-19</del> 3	Ψ 0,401,000	ψ 0, <del>-0-,</del> 010	Ψ 01, <del>1</del> 00	1.43

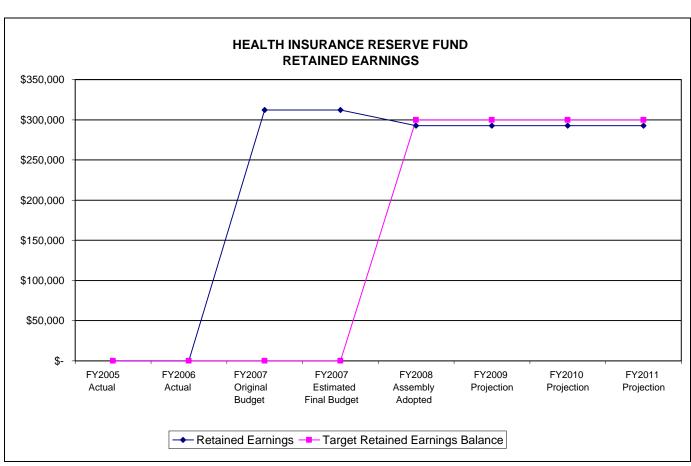
# **Fund 700 Total**

	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended	Adopted &
Total: Personnel	\$ 389,948	3 \$ 419,111	\$ 453,216	\$ 466,889	\$ 497,753	\$ 453,963	\$ 44,537	9.54%
Total: Siupplies	3,407	7 32,331	6,400	21,842	6,000	6,000	(400)	-1.83%
Total: Services	2,371,027	2,590,932	2,956,488	2,971,562	2,961,850	2,972,650	5,362	0.18%
Total: Capital Outlay	10,235	4,705	200	200	2,200	2,200	2,000	1000.00%
Total: Interdepartmental			-	-	-	-	-	-
Department Total	\$ 2,774,617	\$ 3,047,079	\$ 3,416,304	\$ 3,460,493	\$ 3,467,803	\$ 3,434,813	\$ 51,499	1.49%

# Fund: 701 Health Insurance Reserve Fund

Fund Budget:					FY2007	FY2007	FY2008			
	FY2	2005	FY	2006	Original	Estimated	Assembly	FY2009	FY2010	FY2011
		tual		ctual	Budget	Final Budget	Adopted	Projection	Projection	Projection
Revenues:					<u> </u>			,		,
Interest Revenue	\$	-	\$	-	\$ 12,000	\$ 12,000	\$ 12,000	\$ 11,701	\$ 11,701	\$ 11,701
Employee Insurance Premiums		-		-	77,560	77,560	121,330	121,330	121,330	121,330
Charges From Other Depts		-		-	3,151,000	3,151,000	3,315,312	3,508,494	3,690,570	3,881,750
Total Revenues:		-		-	3,240,560	3,240,560	3,448,642	3,641,525	3,823,601	4,014,781
Operating Transfers From:										
General Fund		-		_	300,000	300,000	-	-	-	-
Total Revenues and										
Operating Transfers		-		-	3,540,560	3,540,560	3,448,642	3,641,525	3,823,601	4,014,781
Expenses:										
Services		-		-	3,228,560	3,228,560	3,468,119	3,641,525	3,823,601	4,014,781
Total Expenses:		-		-	3,228,560	3,228,560	3,468,119	3,641,525	3,823,601	4,014,781
Net Results From Operations		-		-	312,000	312,000	(19,477)	-	-	-
Retained Earnings Appropriated		-		-	-	-	19,477	-	-	-
Excess (Deficit)		-		-	312,000	312,000	-	-	-	-
Beginning Retained Earnings		-		-	-	-	312,000	292,523	292,523	292,523
Retained Earnings Appropriated		-		_	-	-	(19,477)	-	-	-
Surplus From Operations		-		-	312,000	312,000	-	-	-	-
Ending Retained Earnings	\$	-	\$	-	\$ 312,000	\$ 312,000	\$ 292,523	\$ 292,523	\$ 292,523	\$ 292,523





Fund: 701 Health Insurance Reserve Fund
Dept: 11240 Medical, Dental & Vision

Department Budget:	E) (0,	005	E) (0000	FY2007		FY2007		FY2008
	FY20	JU5	FY2006	Original	/	Amended	1	Assembly
	Actu	ual	Actual	Budget		Budget		Adopted
Expenses:								
Services	\$	-	\$ -	\$3,228,560	\$	3,228,560	\$	3,468,119
Total Direct Expenses:		-	-	3,228,560		3,228,560		3,468,119
Total Expenses:	\$	_	\$ -	\$3,228,560	\$	3,228,560	\$	3,468,119

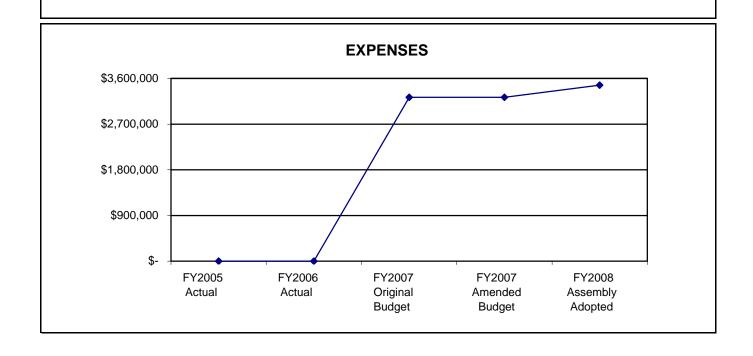
# **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To account for the administration and claims of the Borough's employee health insurance plan.

This fund is being created to account for the costs of the Borough's employee health insurance plan. The reserve fund will accommodate the smoothing of plan cost variances by allowing the variances to be applied over multiple years premiums. In years where plan costs do not equal budgeted amounts for premiums in all borough funds, the amount over/under will be recovered/refunded

in subsequent years through increases/decreases in plan premiums. This process will eliminate large year end supplemental appropriations or unspent budget amounts in the Borough's and Service Area's operating funds.

The initial \$300,000, transferred in FY07, to establish the reserve fund is expected to be a loan from the Borough's General Fund and will be repaid over time or upon termination of the fund.



# Fund 701 Department 11240 - Medical, Dental & Vision

	FY2		-	Y2006 Actual	FY2007 Original Budget	,	FY2007 Amended Budget	FY2008 Mayor Proposed	As	Y2008 sembly dopted	Asser	nbly A	Between dopted & Budget %
SERVICES													
43011 Contractual Services	\$	-	\$	-	\$ 132,080	\$	132,080	\$ 89,987	\$	89,987	\$ (42,0	093)	-31.87%
43501 Medical, Dental and Vision Coverage		-		-	2,970,980		2,970,980	3,237,572	3,	237,572	266,	592	8.97%
43502 Medical Stop Loss Coverage		-		-	125,500		125,500	140,560		140,560	15,0	060	12.00%
Total: Services		-		-	3,228,560		3,228,560	3,468,119	3,	468,119	239,	559	7.42%
DEPARTMENT TOTAL	\$		\$	-	\$ 3,228,560	\$	3,228,560	\$ 3,468,119	\$ 3,	468,119	\$ 239,	559	7.42%

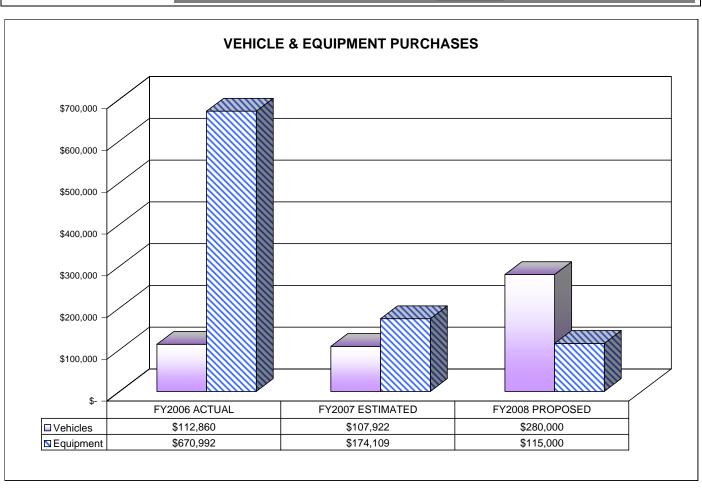
# **LINE-ITEM EXPLANATIONS**

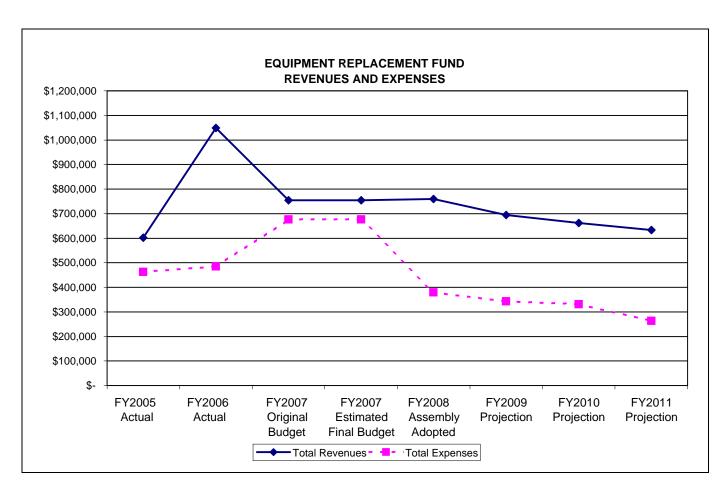
43011 ContractServices.Claimsadministrator43502 MedicalStop Loss Coverage.Coverage.Coverage purchase to limit plan payments to no more than \$200,000 per covered incident per year.

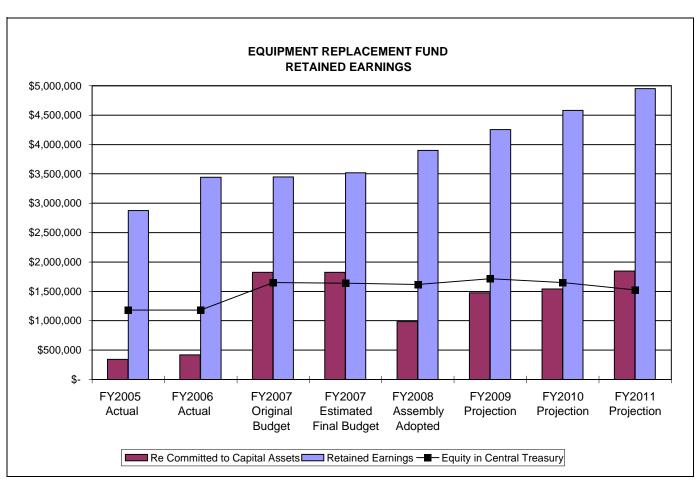
**43501 Medical, Dental, & Vision Coverage.** Payments made for actual medical, dental, and vision claims by plan participants.

Fund:	Fund:	705	5 Equipment Replacement Fund
-------	-------	-----	------------------------------

Fund Budget:	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Estimated Final Budget	FY2008 Assembly Adopted	FY2009 Projection	FY2010 Projection	FY2011 Projection
Revenues: Interest Revenue	ф 00.07C	¢ 00.070	Ф CO 04C	¢ 00.040	¢ 00.040	00.000	00.000	CO 005
	\$ 33,376 524.614	\$ 36,870 696,402	\$ 62,016 677.120			62,636 614.230	63,262 582.976	63,895
Charges from Other Depts. Sale of Fixed Assets	44,588	16,188	15,000	677,120 15,000	675,447 22,000	18,000	16,000	551,236 18,000
Total Revenues:	602.578	749,460	754.136	754,136	759,463	694.866	662,238	633,131
Total Revenues.	002,576	749,400	754,130	754,150	759,465	094,000	002,236	033, 131
Operating Transfers From:								
General Fund		300,000	-	-	-	-	-	-
Total Operating Transfers:	-	300,000	-	-	-	-	-	-
Total Revenues and								
Operating Transfers	602,578	1,049,460	754,136	754,136	759,463	694,866	662,238	633,131
Expenses								
Services	462,888	484.795	676.833	676.833	378.714	342.902	330.577	262,835
Total Expenses:	462,888	484,795	676,833	676,833	378,714	342,902	330,577	262,835
Net Results From Operations	139,690	564,665	77,303	77,303	380,749	351,964	331,661	370,296
Retained Earnings Appropriated		-	-	-	-	-	-	
Excess (Deficit)	139,690	564,665	77,303	77,303	380,749	351,964	331,661	370,296
Beginning Retained Earnings	2,736,786	2,876,476	3,368,761	3,441,141	3,518,444	3,899,193	4,251,157	4,582,818
Retained Earnings Appropriated	-	-	-	-	-	-	-	-
Surplus From Operations	139,690	564,665	77,303	77,303	380,749	351,964	331,661	370,296
Ending Retained Earnings	\$ 2,876,476	\$ 3,441,141	\$ 3,446,064	\$ 3,518,444	\$ 3,899,193	\$ 4,251,157	\$ 4,582,818	\$ 4,953,114







Fund: 705 Equipment Replacement Fund
Dept: 94910 Non-Departmental

Department Budget:	ı	FY2005 Actual		FY2006 Actual		FY2007 Original Budget		FY2007 Amended Budget		FY2008 ssembly Adopted
Expenses: Services	\$	462.888	\$	484.795	\$	676.833	\$	676.833	\$	378,714
Total Expenses:	\$	462,888	\$	484,795	\$	676,833	\$	676,833	\$	378,714

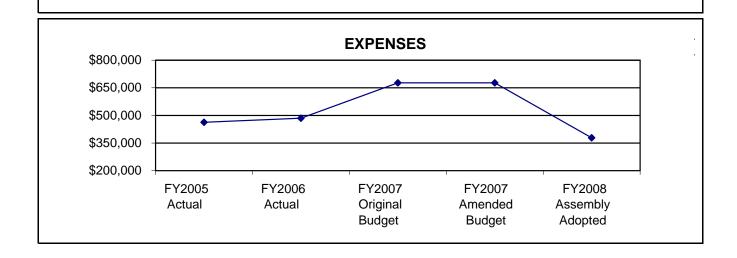
#### **DEPARTMENT FUNCTION**

**GENERAL OBJECTIVES:** To purchase vehicles and other equipment for various user departments. The user departments will pay for new vehicles or equipment over the useful life of the asset. Accumulated cash will be used to purchase replacement vehicles and equipment as necessary.

**PROGRAM CHANGES:** The depreciable life of vehicles has changed from 7 yrs to 10 yrs.

**PERFORMANCE MEASURES:** The following equipment has been purchased in FY2007

FY 2008 OBJECTIVES: Purc equipment and vehicles.	hase	the	following	Maintenance Department     3-Pickups 4x4 3/4 ton	83,782
1. Maintenance Department					
5-Cargo Vans 1-ton		\$	140,000	2. Solid Waste Department	
2-Pickups 4x4 3/4 ton		\$	56,000	1-Pickup 4x4 1/2 ton	24,140
		\$	196,000		
2. Solid Waste Department				3. General Services Department (Print Shop)	
2-Pickup 4x4 1/2 ton		\$	56,000	1-Mail Processor	10,017
O. Blacking Basedon of				4.0	
3. Planning Department		_		General Services Department (MIS)     4-Servers <sup>1</sup>	
1-Pickup 4x4 1/2 ton		\$	28,000		35,000
				1-Uninterruptible Power supply	129,092
<ol><li>General Services Department (GI</li></ol>	S)				164,092
1-GIS Plotter		\$	15,000		
				Total Purchases for FY2007:	282,031
5. General Services Department (MI	S)				
1-Network Switch		\$	50,000	<sup>1</sup> Amount reflected is FY2007 budget. Equipme	nt will be
4-Servers		\$	50,000	acquired in FY2007. Procurement in progress	at this time.
		\$	100,000		
Total Purchases for FY2008:		\$	395,000		



# Fund 705 Department 94910 - Non-Departmental

SERVICES	FY2005 Actual	FY2006 Actual	FY2007 Original Budget	FY2007 Amended Budget	FY2008 Mayor Proposed	FY2008 Assembly Adopted	Difference Assembly A Amended E	dopted &
SERVICES  43916 Equipment Depreciation  Total: Services	\$ 462,888 462,888	\$ 484,795 484,795	\$ 676,833 676,833	\$ 676,833 676,833	\$ 378,714 378,714	\$ 378,714 378,714	\$ (298,119) (298,119)	-44.05% -44.05%
DEPARTMENT TOTAL	\$ 462,888	\$ 484,795	\$ 676,833	\$ 676,833	\$ 378,714	\$ 378,714	\$ (298,119)	-44.05%

#### **LINE-ITEM EXPLANATIONS**

43916 Equipment Depreciation. The Equipment Replacement Fund Policy requires assets of this fund be depreciated on a 5 to 15 year life cycle. Depreciation is the allowance provided for the reduction in value of the asset, usually by use or age.

This page intentionally left blank

# **APPENDIX**

DOCUMENT TITLE	PAGE #
Salary Schedule	343
Full-time Equivalent Borough Government	
Employee by Function	344
Authorized Personnel	345
Glossary of Key Terms	356
Abbreviations	364
Tax Exemptions	366
Property Tax Rates and Overlapping Governments	367
Ratios of Outstanding Debt	368
Assessed Value and Estimated Actual Value	
of Taxpayer Property	369
Principal Property Taxpayers	370
Demographic and Economic Statistics	371

# Kenai Peninsula Borough

# Salary Schedule Effective July 1, 2007

	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11	STEP 12
G	13.2717	13.7711	14.2706	14.5560	14.8471	15.1441	15.4470	15.7559	16.0710	16.3924	16.7203	17.0547
Н	14.2007	14.7351	15.2695	15.5749	15.8864	16.2042	16.5282	16.8588	17.1960	17.5399	17.8907	18.2485
ı	15.1947	15.7666	16.3384	16.6652	16.9985	17.3384	17.6852	18.0389	18.3997	18.7677	19.1430	19.5259
J	16.2583	16.8702	17.4821	17.8317	18.1884	18.5521	18.9232	19.3016	19.6877	20.0814	20.4831	20.8927
K	17.3964	18.0511	18.7058	19.0800	19.4616	19.8508	20.2478	20.6528	21.0658	21.4871	21.9169	22.3552
L	18.6142	19.3147	20.0152	20.4156	20.8239	21.2403	21.6651	22.0985	22.5404	22.9912	23.4511	23.9201
M	19.9172	20.6667	21.4163	21.8446	22.2815	22.7272	23.1817	23.6453	24.1182	24.6006	25.0926	25.5945
N	21.3114	22.1134	22.9155	23.3738	23.8412	24.3181	24.8044	25.3005	25.8065	26.3227	26.8491	27.3861
0	22.8032	23.6614	24.5195	25.0099	25.5101	26.0203	26.5407	27.0716	27.6130	28.1652	28.7285	29.3031
Р	24.3994	25.3176	26.2359	26.7606	27.2958	27.8418	28.3986	28.9666	29.5459	30.1368	30.7395	31.3543
Q	26.1074	27.0899	28.0724	28.6339	29.2065	29.7907	30.3865	30.9942	31.6141	32.2464	32.8913	33.5491
R	27.9349	28.9862	30.0375	30.6382	31.2510	31.8760	32.5135	33.1638	33.8271	34.5036	35.1937	35.8976
	56-HOUR											
	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11	STEP 12
L	13.0742	13.5663	14.0583	14.3395	14.6263	14.9188	15.2172	15.5215	15.8320	16.1486	16.4716	16.8010
M	13.9894	14.5159	15.0424	15.3433	15.6501	15.9631	16.2824	16.6080	16.9402	17.2790	17.6246	17.9771
N	14.9687	15.5320	16.0954	16.4173	16.7456	17.0805	17.4222	17.7706	18.1260	18.4885	18.8583	19.2355
0	16.0165	16.6193	17.2221	17.5665	17.9178	18.2762	18.6417	19.0145	19.3948	19.7827	20.1784	20.5819
Р	17.1377	17.7826	18.4276	18.7961	19.1721	19.5555	19.9466	20.3456	20.7525	21.1675	21.5909	22.0227
Q	18.3373	19.0274	19.7175	20.1119	20.5141	20.9244	21.3429	21.7697	22.2051	22.6492	23.1022	23.5643
R	19.6209	20.3593	21.0978	21.5197	21.9501	22.3891	22.8369	23.2936	23.7595	24.2347	24.7194	25.2138

# **Management**

Level	<u>Minimum</u>	Mid Point	<u>Maximum</u>	<u>Spread</u>	Spread %
1	49,231	57,846	66,462	17,231	35.00%
2	52,668	61,885	71,102	18,434	35.00%
3	56,337	66,195	76,054	19,717	35.00%
4	60,361	70,925	81,488	21,127	35.00%
5	64,627	75,937	87,247	22,620	35.00%
6	69,139	81,239	93,339	24,200	35.00%
7	74,017	88,820	103,623	29,605	40.00%

increase of 2.2% from FY07

#### Kenai Peninsula Borough

#### Full-time Equivalent Borough Government Employees by Function Last Ten Fiscal Years

Full-time Equivalent Employee as of June 30 2007 1999 2000 2001 2006 2008 2002 2003 2004 2005 Function General Government: Assembly 5.50 5.50 5.50 5.50 5.50 5.50 5.50 5.50 5.50 5.50 Mayoral 4.00 4.00 7.00 (1) 6.00 10.00 (3) 11.00 11.00 11.00 10.00 (5) 10.00 Office of Emergency Mgmt 10.00 (6) 12.00 (7) **General Services** 27.95 28.00 30.00 31.10 31.55 31.60 32.60 32.60 21.60 (6) 21.80 5.00 Legal 6.00 6.00 6.00 6.00 6.00 6.00 5.00 5.00 5.00 Finance 24.50 24.50 27.00 (2) 27.00 23.00 (3) 23.00 23.00 23.00 23.00 23.00 Assessing 20.00 20.75 19.75 19.75 20.75 21.00 21.00 21.00 21.00 22.00 11.75 8.80 9.50 8.50 9.00 9.00 Planning 11.75 9.80 9.10 8.50 Major Projects 6.00 6.00 6.00 7.00 8.00 9.00 8.00 8.00 8.00 8.00 0.00 0.00 0.00 0.00 Other 0.00 0.00 1.00 0.00 0.00 0.00 Total 105.70 106.50 111.05 112.15 113.90 116.60 114.60 114.60 113.10 116.30 Non General Government: School Maintenance 46.50 48.50 46.00 (2) 46.00 46.00 46.00 46.00 44.00 43.00 44.00 **Custodial Maintenance** 1.30 1.30 1.30 1.30 1.25 1.30 1.30 1.30 1.30 1.30 47.80 49.80 47.30 47.30 47.25 47.30 47.30 45.30 44.30 45.30 Total Special Revenue Funds: Fire and Emergency Services: Nikiski Fire 20.00 21.00 21.00 21.00 23.00 24.00 24.00 23.00 23.00 23.00 Bear Creek Fire 0.40 0.40 0.40 0.40 0.40 0.40 **Anchor Point** 0.40 1.00 1.00 1.00 1.00 1.00 1.00 CES 23.00 23.00 23.00 23.00 26.00 27.00 27.00 28.00 30.50 33.50 (8) Kachemak 0.75 0.50 Seward Bear Creek Flood 0.50 0.50 0.75 Recreation 12.25 12.25 12.25 13.25 13.25 13.25 13.25 13.25 13.25 14.00 5.00 5.00 5.00 7.00 7.00 7.00 7.00 Roads 5.00 6.00 6.00 4.50 4.50 4.50 4.50 5.00 5.00 Land Trust Fund 4.50 5.00 5.00 5.00 Kenai River Center 2.00 2.00 3.50 4.50 4.20 4.50 4.50 4.00 4.50 4.50 Nikiski Seniors 1.00 1.00 1.00 1.00 1.00 1.00 7.00 7.00 7.00 7.25 7.25 8.75 19.25 19.25 Solid Waste 19.25 (4) 20.25 (9) Risk Management 2.55 2.55 2.55 3.55 3.60 4.60 4.60 4.60 4.60 4.60 77.30 82.45 Total 76.30 78.80 90.20 96.25 107.50 107.00 110.00 115.00

229.80

237.15

241.90

251.35

260.15

269.40

266.90

267.40

276.60

233.60

Total

<sup>(1)</sup> Start up of Community and Economic Division

<sup>(2)</sup> Purchasing department transferred from Maintenance, increase in 2 positions

<sup>(3)</sup> Purchasing department transferred from the Finance department to the Mayoral department, reduction in 4 positions in Finance

<sup>(4)</sup> The Borough took over operations of the Soldotna landfill, previously the operations were contracted out

<sup>(5)</sup> Deleted Business Development Manager

<sup>(6)</sup> The Office of Emergency Management and 911 Communications transferred from General Services to Mayoral department

<sup>(7) 1/2</sup> time Program Manager and 1.5 FTE increase in 911 dispatchers. State of Alaska will also hire 1.5 positions

<sup>(8)</sup> Staffing of new Kasilof station

<sup>(9)</sup> Project manager hired to manage closure of various landfills

'			Year 2006				Year 2007				Year 2008	
	Salary			Overtime	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
Assembly - Clerk		1							1			
Borough Clerk	6	1.00			6	1.00			6	1.00		
Deputy Clerk	3	0.67			3	0.67			3	0.67		
Admin. Assistant	L	2.00		200.00	L	1.00		100.00	L	1.00		100.00
Secretary					J	1.00		100.00	J	1.00		100.00
Total Assembly - Clerk		3.67	0.00	200.00		3.67	0.00	200.00		3.67	0.00	200.00
Assembly - Elections												
Absentee Voting Official			4,545.00	200.00			3,000.00	200.00			3,000.00	200.00
Total Assembly - Elections		0.00	4,545.00	200.00		0.00	3,000.00	200.00		0.00	3,000.00	200.00
Assembly - Records Mgmt.												
Deputy Clerk	3	0.33			3	0.33			3	0.33		
Records-Micrographics Technician	Ĭ	1.50		50.00		1.50		50.00		1.50		50.00
Total Assembly - Records Mgmt.		1.83	0.00	50.00		1.83	0.00	50.00		1.83	0.00	50.00
TOTAL ASSEMBLY		5.50	4,545.00	450.00		5.50	3,000.00	450.00		5.50	3,000.00	450.00
			,				-,				,	
Mayor - Administration												
Mayor		1.00				1.00				1.00		
Chief of Staff					7	1.00			7	1.00		
Assistant to the Mayor	2	1.00										
Admin. Assistant (Mayor)	L	1.00	500.00		L	1.00	500.00		L	1.00	500.00	
Special Assistant to the Mayor					4	1.00			4	1.00		
Grants Manager					2	1.00			2	1.00		
Economic Analyst					0	1.00			0	1.00		
Total Mayor - Administration		3.00	500.00	0.00		6.00	500.00	0.00		6.00	500.00	0.00
Mayor - Community and Economic												
Business Development Manager	4	1.00										
Oil, Mining and Gas Liaison	4	1.00										
Grants Manager	2	1.00										
Economic Analyst	0	1.00										
Total Mayor - Community & Economic		4.00	0.00	0.00		0.00	0.00	0.00		0.00	0.00	0.00
Development												
Mayor - Purchasing & Contracting												
Purchasing and Contracting Officer	6	1.00			6	1.00			6	1.00		
Purchasing Assistant	N	1.00	80.00	80.00	N	1.00	80.00	80.00	N	1.00	80.00	80.00
Lead Maintenance Supply Specialist	М	1.00	80.00	40.00	М	1.00	80.00	40.00	M	1.00	80.00	40.00
Maintenance Supply Specialist	L	1.00	80.00	30.00	L	1.00	80.00	30.00	L	1.00	80.00	30.00
Total Mayor - Purchasing & Contracting		4.00	240.00	150.00		4.00	240.00	150.00		4.00	240.00	150.00
Mayor - Office of Emergency Mgmt.												

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
Emergency Manager	5M	1.00			5	1.00			5	1.00		
Admin. Assistant I/II (Emerg. Mgmt.)	L/M	1.00		50.00	L/M	1.00		50.00	L/M	1.00		50.00
Secretary (Emergency Management)	J	0.67		50.00	J	0.80		50.00	J	0.80		50.00
Program Coordinator									0	0.50		
Temporary Personnel			400.00				400.00				400.00	
Total Mayor - Office of Emergency		2.67	400.00	100.00		2.80	400.00	100.00		3.30	400.00	100.00
Mgmt.		2.07	400.00	100.00		2.00	400.00	100.00		3.30	400.00	100.00
Mayor - 911 Communications												
Communication Center Manager									3M	1.00		
Communication Center Supervisor	0	1.00			0	1.00						
Public Safety Dispatcher Supervisor	М	1.00			M	1.00			М	1.00		
Public Safety Dispatcher	K	5.00	300.00	700.00	K	5.00	300.00	700.00	K	6.50	300.00	700.00
Secretary	J	0.33			J	0.20			J	0.20		
Total Mayor - 911 Communications		7.33	300.00	700.00		7.20	300.00	700.00		8.70	300.00	700.00
Mayor - General Services - Human												
Resources												
General Services Director	6	1.00			6	1.00			6	1.00		
Admin. Assistant I/II (General Services)	L/M	1.00		100.00	L/M	1.00		100.00	L/M	1.20		20.00
Secretary (Homer/Seward Annex)	J	1.50	200.00		J	1.50	200.00		J	1.50	200.00	10.00
Total General Services - Human		2 50	200.00	400.00		2.50	200.00	400.00		2.70	200.00	20.00
Resources		3.50	200.00	100.00		3.50	200.00	100.00		3.70	200.00	30.00
Mayor - General Services - MIS												
Systems Manager	5M	1.00			5M	1.00			5M	1.00		
Enterprise Applications Manager	4M	1.00			4M	1.00			4M	1.00		
Enterprise Applications Developer	R	4.00			R	4.00			R	4.00		
Network / IT Administrator	R	1.00			R	1.00			R	1.00		
Network / PC Specialist	Р	1.00			Р	1.00			Р	1.00		
Sr. Computing Technician	N	1.00		160.00		1.00		160.00		1.00		160.00
Computing Technician	M	2.00		240.00	M	2.00		240.00	М	2.00		240.00
Total General Services - MIS	-	11.00	0.00	400.00		11.00	0.00	400.00		11.00	0.00	400.00
Mayor - General Services - GIS												
G.I.S. Manager	3M	1.00			3M	1.00			3M	1.00		
Sr. G.I.S. Technician	N	1.00			N	1.00			N	1.00		
G.I.S. Technician <sup>3</sup>	М	3.00		150.00		2.00		50.00		2.00		50.00
Total General Services - GIS		5.00	0.00	150.00		4.00	0.00	50.00		4.00	0.00	50.00
Mayor - General Services - Printing/Mail												
Lead Mail/Copy Technician	K	1.00		75.00	K	1.00		75.00	K	1.00		75.00
Mail/Copy Clerk	I	0.80	120.00	25.00	I	0.80	120.00	25.00	I	0.80	120.00	25.00

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
		Permanent	Temporary	Overtime		Permanent	Temporary			Permanent	Temporary	Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
Total Mayor - General Services -		1.80	120.00	100.00		1.80	120.00	100.00		1.80	120.00	100.00
Printing/Mail		1.00	120.00	100.00		1.00	120.00	100.00		1.00	120.00	100.00
Mayor - General Services - Custodial												
Maintenance <sup>2</sup>												
Lead Custodian	I	0.50		16.00	I	0.50		16.00	I	0.50		16.00
Custodian	Н	0.80	180.00	16.00	Н	0.80	180.00	16.00	Н	0.80	180.00	16.00
Total Mayor - General Services - Custodial Maintenance		1.30	180.00	32.00	)	1.30	180.00	32.00		1.30	180.00	32.00
TOTAL MAYOR		43.60	1,940.00	1,732.00	)	41.60	1,940.00	1,632.00		43.80	1,940.00	1,562.00
Lovel Department												
Legal Department Borough Attorney	7	1.00			7	1.00			7	1.00		
Deputy Borough Attorney	5M	1.00			5M	1.00			5M	1.00		
Assistant Borough Attorney	4M	1.00			4M	1.00			4M	1.00		
Legal Assistant	M/N	2.00	360.00	100.00		2.00	360.00	100.00	M/N	2.00	360.00	100.00
TOTAL LEGAL DEPARTMENT		5.00	360.00			5.00	360.00	100.00		5.00	360.00	
TOTAL LEGAL DEPARTMENT		3.00	300.00	100.00		3.00	300.00	100.00		3.00	300.00	100.00
Finance - Administration												
Finance Director	7	1.00			7	1.00			7	1.00		
Controller	5M	1.00			5M	1.00			5M	1.00		
Admin. Assistant (Finance)	L	1.00	80.00			1.00	80.00	40.00	L	1.00	80.00	
Total Finance - Administration		3.00	80.00	40.00		3.00	80.00	40.00		3.00	80.00	40.00
Finance - Financial Services												
Financial Planning Manager	4M	1.00			4M	1.00			4M	1.00		
General Account Specialist (Payroll)	L	1.00	80.00	30.00	L	1.00	80.00	30.00	L	1.00	80.00	30.00
General Account Specialist (Accounts Payables)	L	1.00	80.00	30.00	L	1.00	80.00	30.00	L	1.00	80.00	30.00
Data Entry Clerk	J	1.00		20.00	J	1.00		20.00	J	1.00		20.00
Auditor/Accountant	Р	1.00			Q	1.00			Q	1.00		
Auditor	Р	1.00			Р	1.00			Р	1.00		
Treasury/Budget Analyst	0	1.00		40.00	0	1.00		40.00	0	1.00		40.00
Audit Specialist	J	1.00			J	1.00			J	1.00		
Temporary Personnel			250.00				250.00				250.00	
Total Finance - Financial Services		8.00	410.00	120.00		8.00	410.00	120.00		8.00	410.00	120.00
Finance - Property Tax and Collections	1											
Property Tax and Collections Supervisor	3M	1.00			3M	1.00			ЗМ	1.00		
Delinquent Accounts Specialist (Property	L	1.00		75.00		1.00		75.00	L	1.00		75.00
Delinquent Accounts Specialist	L	2.00		25.00		2.00		25.00	L	2.00		25.00
Senior Account Clerk (Revenue)	K	2.00		120.00		2.00		120.00	J/K	2.00		120.00

	Fiscal Year 2006					Fiscal	Year 2007			Fiscal	Year 2008	
	Salary	Permanent		Overtime	Salary			Overtime	Salary	Permanent		Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range		Hours	Hours	Range	Positions	Hours	Hours
								•			•	
Delinquent Accounts/Revenue Clerk	I/J	1.00			I/J	1.00			I/J	1.00		
Receptionist/Account Clerk (Revenue)	J	1.00		20.00	J	1.00		20.00	J	1.00		20.00
Temporary Personnel			600.00				600.00				600.00	
Total Finance - Property Tax and		8.00	600.00	240.00		8.00	600.00	240.00		8.00	600.00	240.00
Collections		0.00	600.00	240.00		0.00	000.00	240.00		0.00	600.00	240.00
Finance - Sales Tax												
Accounting Supervisor (Sales Tax)	3M	1.00			3M	1.00			3M	1.00		
Sales Tax Specialist	L	1.00		10.00	L	1.00		10.00	L	1.00		10.00
Senior Account Clerk	К	1.00		10.00	K	1.00		10.00	K	1.00		10.00
Account Clerk (Sales Tax)	J	1.00	320.00	10.00		1.00	320.00	10.00	J	1.00	320.00	10.00
Total Finance - Sales Tax		4.00	320.00	30.00		4.00	320.00	30.00		4.00	320.00	
TOTAL FINANCE DEPARTMENT		23.00	1,410.00	430.00		23.00	1,410.00	430.00		23.00	1,410.00	430.00
Assessing - Administration												
Director of Assessing	6	1.00			6	1.00			6	1.00		
Office Manager	3M	1.00			3M	1.00			3M	1.00		
Exemption Examiner	JIVI	1.00			SIVI	1.00			M	1.00		
Title Examiner	М	1.00			М	1.00			M	1.00		
Admin. Assistant (Assessing)	IVI	1.00			IVI	1.00		16.00	IVI	1.00		16.00
Secretary	J	1.00		40.00		1.00		10.00		1.00		10.00
Senior Assessing Clerk	K	1.00		65.00		1.00		40.00	K	1.00		40.00
Assessing Clerk	J	3.00		250.00		3.00		250.00	I I	3.00		250.00
Temporary Personnel	J	3.00	2,600.00		, J	3.00	2,600.00	250.00	J	3.00	2,600.00	250.00
Total Assessing - Administration		8.00	2,600.00	355.00		8.00	2,600.00	290.00		9.00	2,600.00	290.00
Total Assessing - Administration		0.00	2,000.00	333.00		8.00	2,000.00	230.00		9.00	2,000.00	290.00
Assessing - Appraisal												
Appraisal Manager	3M	1.00			3M	1.00			3M	1.00		
Appraisal Analyst	Р	1.00		20.00		1.00		20.00	Р	1.00		20.00
Commercial Appraiser	Р	1.00		100.00	Р	1.00		100.00	Р	1.00		100.00
Lead Appraiser	Р	1.00		20.00	Р	1.00		20.00	Р	1.00		20.00
Senior Appraiser/Appraiser	N/O	5.00		100.00	N/O	5.00		100.00	N/O	5.00		100.00
Senior Appraiser/Auditor	N/O	1.00		20.00	N/O	1.00		20.00	N/O	1.00		20.00
Personal/Real Property Appraiser	M/N	1.00		20.00	M/N	1.00		20.00	M/N	1.00		20.00
Assessment Reporting Analyst					N	1.00			N	1.00		
Appraisal Technician	L	2.00			L	1.00			L	1.00		
Temporary Personnel			3,120.00				3,120.00				3,120.00	
Total Assessing - Appraisal		13.00	3,120.00	280.00		13.00	3,120.00	280.00		13.00	3,120.00	280.00
TOTAL ASSESSING DEPARTMENT		21.00	5,720.00	635.00		21.00	5,720.00	570.00		22.00	5,720.00	570.00
Resource Planning - Administration												
Planning Director	6	1.00			6	1.00			6	1.00		

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
	Salary	Permanent		Overtime	Salary	Permanent		Overtime	Salary	Permanent		Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
			1				1			1		Ť
Platting Officer	Р	1.00			Р	1.00			Р	1.00		
Platting Specialist	0	1.00			0	1.00			0	1.00		
Planner	0	1.00			0	1.00			0	1.00		
Addressing Officer <sup>3</sup>					0	1.00			0	1.00		
Code Compliance Officer	0	1.00			0	1.00			0	1.00		
Admin. Assistant I/II (Planning)	L/M	1.00		125.00	L/M	1.00		125.00	L/M	1.00		125.00
Platting Technician	L	1.00			L	1.00			L	1.00		
Senior Clerk Typist (Planning)	I	1.00			I	1.00			I	1.00		
Temporary Personnel			1,040.00				1,040.00				1,040.00	
TOTAL RESOURCE PLANNING		8.00	1,040.00	125.00		9.00	1,040.00	125.00		9.00	1,040.00	125.00
Coastal Zone Management												
Planner <sup>2</sup>	0	0.50										
TOTAL COASTAL ZONE MANAGEMENT		0.50	0.00	0.00		0.00	0.00	0.00		0.00	0.00	0.00
Major Projects - Administration												
Major Projects Director	6	1.00			6	1.00			6	1.00		
Major Capital Projects Manager	3M	5.00			3M	5.00			3M	5.00		
Admin. Assistant	I	1.00			I	1.00			I	1.00		
Capital Projects Clerk	Ī	1.00			ī	1.00			Ī	1.00		
Temporary Clerk	<del>  '</del>	1.00	200.00		<u>'</u>	1.00	200.00			1.00	200.00	
TOTAL MAJOR PROJECTS -		8.00	200.00	0.00		8.00	200.00	0.00		8.00	200.00	0.00
TOTAL GENERAL GOVERNMENT		114.60	15,215.00	3,472.00		113.10	13,670.00	3,307.00		116.30	13,670.00	3,237.00
Nikiski Fire Service Area	1											
Fire Chief	6	1.00			6	1.00			6	1.00		
Assistant Chief	4	1.00			4	1.00			4	1.00		
Battalion Chief	3M	3.00			3M	3.00			3M	3.00		
Medical Director (Senior Captain)	Q	1.00	100.00	100.00		1.00	100.00	150.00	Q	1.00	100.00	150.00
Captain	P	1.00	100.00			1.00	100.00		P	1.00	100.00	
Engineer-EMT II	0	6.00	250.00			6.00	250.00		0	6.00	250.00	
Engineer-EMT II Engineer-Paramedic	P	7.00	450.00			7.00	450.00		P	7.00	450.00	
Auto-Diesel Mechanic (NFSA)	0	2.00	450.00	250.00		2.00	450.00	250.00		2.00	+50.00	250.00
Admin. Assistant	-	1.00		30.00		1.00		50.00	M	1.00		50.00
Firefighters (On-Call)		1.00	3,250.00			1.00	3,250.00	500.00	IVI	1.00	3,250.00	
i iiongiitois (Oir-Oaii)			3,230.00	300.00			3,200.00	300.00			3,230.00	300.00
TOTAL NIKISKI FIRE SERVICE AREA		23.00	4,150.00	5,630.00		23.00	4,150.00	5,850.00		23.00	4,150.00	5,850.00
Bear Creek Fire Service Area												

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
		Permanent	Temporary	Overtime			Temporary	Overtime			Temporary	Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
Temporary Personnel <sup>5</sup>		0.40	800.00			0.40	800.00			0.40	800.00	
		0.10	000.00			0.10	000.00			0.10	000.00	
TOTAL BEAR CREEK FIRE SERVICE AREA		0.40	800.00			0.40	800.00			0.40	800.00	
Anchor Point Fire & Emergency Medical												
Service Area												
Administrator	Р	1.00			Р	1.00			Р	1.00		
Temporary Personnel			1,800.00				1,800.00				1,800.00	
TOTAL ANCHOR POINT FIRE & EMERGENCY MEDICAL SERVICE AREA		1.00	1,800.00	0.00		1.00	1,800.00	0.00		1.00	1,800.00	0.00
Central Emergency Service Area												
Chief	6	1.00			6	1.00			6	1.00		
Assistant Chief	4	1.00			4	1.00			4	1.00		
Training Chief	R	1.00			R	1.00		200.00	R	1.00		200.00
Fire Marshal	R	1.00		200.00	R	1.00		200.00	R	1.00		200.00
Assistant Fire Marshal	Р	1.00		200.00		1.00		200.00	Р	1.00		200.00
Captain	Р	3.00		1,000.00		3.00		1,500.00	Р	3.00		1,500.00
Engineer-EMT/Paramedic	0	10.00		1,668.00		12.00		2,068.00	0	24.00		3,300.00
Firefighter I-EMT/Paramedic	N	9.00		1,459.00		9.00		1,859.00				,
Admin. Assistant	L/M	1.00	240.00	_		1.00		80.00	L/M	1.00		80.00
Senior Clerk Typist						0.50			ī	0.50		0.00
Firefighters-EMT's (On-Call)			6,600.00				8,448.00				12,948.00	
TOTAL CENTRAL EMERGENCY SERVICE AREA		28.00	6,840.00	4,667.00		30.50	8,448.00	6,107.00		33.50	12,948.00	5,480.00
Kachemak Emergency Service Area												
Administor									Р	0.75		
TOTAL KACHEMAK EMERGENCY												
SERVICE AREA		0.00	0.00	0.00		0.00	0.00	0.00		0.75	0.00	0.00
Lowell Point Emergency Service Area												
Temporary Personnel							60.00				60.00	
TOTAL LOWELL POINT EMERGENCY											-	
SERVICE AREA		0.00	0.00	0.00		0.00	60.00	0.00		0.00	60.00	0.00
North Peninsula Recreation Service Area												
Recreation Director	5	1.00			5	1.00			5	1.00		
Pool Supervisor	M	1.00		25.00		1.00		25.00	M	1.00		25.00
Recreation Supervisor	M	1.00		10.00		1.00		10.00		1.00	1	10.00

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
			_	T							_	
Maintenance Mechanic I/II	М	1.00		25.00		1.00		25.00	M/N	1.00		25.00
Shift Supervisor	l	1.00		20.00	I	1.00		20.00	I	1.00		20.00
Senior Clerk-Typist		1.00										
Secretary					J	1.00			J	1.00		
Instructor-Lifequard	H	0.50		10.00		0.50		10.00	Н	0.50		10.00
Lifeguard	G	1.25			G	1.25			G	1.25		
Temporary Pool Personnel <sup>5</sup>		3.50	1,660.00			3.50	1,660.00			3.50	1,660.00	
Temporary		2.00	900.00			2.00	900.00			2.00	900.00	
Temporary Maintenance Personnel			1,500.00				1,500.00				1,500.00	
TOTAL NORTH PENINSULA RECREATION		42.05	4.000.00	00.00		42.05	4 000 00	00.00		42.05	4.000.00	00.00
SERVICE AREA		13.25	4,060.00	90.00		13.25	4,060.00	90.00		13.25	4,060.00	90.00
Road Service Area												
Roads Director	5	1.00			5	1.00			5	1.00		
Road Inspector	P	4.00			P	4.00			P	4.00		
Admin. Assistant/Contract Coordinator	М	1.00		175.00	M	1.00		175.00	M	1.00		175.00
Secretary	K	1.00	160.00		K	1.00			K	1.00		
Temporary Personnel			1,500.00				1,660.00				1,660.00	
			,				,				,	
TOTAL ROAD SERVICE AREA		7.00	1,660.00	175.00		7.00	1,660.00	175.00		7.00	1,660.00	175.00
School Fund - Custodial Maintenance <sup>2</sup>												
Lead Custodian		0.50		16.00	1	0.50		16.00	1	0.50		16.00
Custodian	Н	0.80	180.00			0.80	180.00		H	0.80	180.00	32.00
Total School Fund - Custodial		1.30	180.00			1.30	180.00			1.30	180.00	
School Fund - Maintenance Department												
Director of Maintenance	6	1.00			6	1.00			6	1.00		
Maintenance Foreman	3M	4.00			3M	3.00			3M	3.00		
Maintenance Foreman (Project Manager)	-				3M	1.00			3M	1.00		
Lead Electrician	Q	1.00			Q	1.00			Q	1.00		
Electrician I/II	N/O	4.00			N/O	4.00		25.00	N/O	4.00		25.00
Lead Automotive and Diesel Mechanic	Q	1.00			Q	1.00			Q	1.00		
Automotive and Diesel Mechanic I/II	N/O	2.00			N/O	2.00			N/O	2.00		
Lead Energy Systems Mechanic	Р	2.00			Р	1.00			Р	1.00		
Energy Systems Mechanic I/II	N/O	4.00			N/O	4.00		100.00	N/O	4.00		100.00
Lead Painter	Р	1.00			Р	1.00			Р	1.00		
Painter I/II	N/O	2.00			N/O	2.00			N/O	3.00		
Electronics Tecnician I/II	N/O	1.00			N/O	1.00			N/O	1.00		
Plumber-General Maint. Mechanic I/II	N/O	1.00			N/O	1.00			N/O	1.00		
Locksmith-General Maint. Mechanic I/II	N/O	2.00			N/O	2.00			N/O	2.00		
Lead Plumber-General Maint. Mechanic	Р	1.00			Р	1.00			Р	1.00		

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
	Salary	Permanent		Overtime	Salary	Permanent		Overtime	Salary	Permanent		Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
D. 1 1/11	N1/0	4.00	1		11/0	4.00	T		11/0	1 4 00	T	1
Plumber I/II	N/O	1.00			N/O	1.00			N/O	1.00		
Roofer-General Maint. Mechanic I/II	N/O	1.00			N/O	1.00			N/O	1.00		
Carpenter-General Maint. Mechanic I/II	N/O	2.00			N/O	2.00			N/O	2.00		
Lead General Maint. Mechanic	Р	3.00			Р	3.00			Р	3.00		
General Maint. Mechanic I/II Seward	N/O	1.00			N/O	1.00			N/O	1.00		
General Maint. Mechanic I/II	M/N	3.00		1,125.00		3.00		1,000.00	M/N	3.00		1,000.00
Millright-General Maint. Mechanic I/II	N/O	2.00			N/O	2.00			N/O	2.00		
Safety Coordinator	Р	1.00			Р	1.00			Р	1.00		
Admin. Assistant					L/M	1.00			L/M	1.00		
Secretary (Maintenance)	L/M	1.00			<u> </u>							
Secretary-Dispatcher (Homer)	K	1.00			K	1.00			K	1.00		
Clerk-Dispatcher	J	1.00			J	1.00			J	1.00		
Temporary Personnel			24,625.00				20,000.00				20,000.00	
Total School Fund - Maintenance		44.00	24 625 00	4 405 00		42.00	20,000,00	4 425 00		44.00	20,000,00	4 405 00
Department		44.00	24,625.00	1,125.00		43.00	20,000.00	1,125.00		44.00	20,000.00	1,125.00
TOTAL SCHOOL FUND		45.30	24,805.00	1,173.00		44.30	20,180.00	48.00		45.30	20,180.00	1,173.00
Land Treet Freed. Administration												
Land Trust Fund - Administration	45.4	4.00			43.4	4.00			41.4	4.00		
Land Management Officer	4M	1.00			4M	1.00			4M	1.00		
Land Management Agent	0	2.00			0	1.00			0	1.00		
Land Management Technician I / II / III	L	1.00			L	1.00			L/M/N	1.00		
Land and Resource Coordinator					0	1.00			0	1.00		
Senior Clerk Typist (Planning)	1	1.00			I	1.00			ı	1.00		
Temporary Personnel			2,080.00				2,080.00				2,080.00	
TOTAL LAND TRUST FUND		5.00	2,080.00	0.00	)	5.00	2,080.00	0.00		5.00	2,080.00	0.00
Kenai River Center Fund												
Kenai River Center Fund  Kenai River Center Manager	3M	1.00			3M	1.00			3M	1.00		
Planner <sup>4</sup>	0	2.00			O	2.50			O	2.50		
Admin. Assistant	<u> </u>	1.00			<u> </u>	1.00			<u> </u>	1.00		
	L	1.00	150.00		<u> </u>	1.00	150.00		L	1.00	150.00	
Temporary Personnel			150.00				150.00				150.00	
TOTAL KENAI RIVER CENTER FUND		4.00	150.00	0.00	)	4.50	150.00	0.00		4.50	150.00	0.00
Seward-Bear Creek Flood Service Area												
Admin. Assistant	J	0.50			J	0.50			J	0.75		
Temporary Personnel	<b>1</b>	0.00	1		۱Ť	0.00			,	0.70	1	
. composary i discrimor												

		Fiscal	Year 2006			Fiscal	Year 2007			Fiscal	Year 2008	
	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime
Authorized Personnel	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
TOTAL SEWARD-BEAR CREEK FLOOD	I	1	<u> </u>	1	•	<u> </u>	1	1	1	1	1	1
SERVICE AREA		0.50	0.00	0.00		0.50	0.00	0.00		0.75	0.00	0.00
DERVICE AREA												
Nikiski Senior Service Area Fund												
Program Administrator	М	1.00			М	1.00			М	1.00		
TOTAL NIKISKI SENIOR SERVICE AREA FUND		1.00	0.00	0.00		1.00	0.00	0.00		1.00	0.00	0.00
Solid Waste Fund - Administration												
Solid Waste Director	6	1.00			6	1.00			6	1.00		
Environmental Field Coordinator	Q	0.75		20.00	Q	0.75		20.00	Q	0.75		20.00
Admin. Assistant/Contract Administrator	N	1.00		20.00	N	1.00		20.00	N	1.00		20.00
Secretary	J	0.50		10.00	J	0.50		10.00	J	0.50		10.00
Capital Projects Manager									3M	1.00		
Temporary Personnel			100.00				100.00				100.00	
Total Solid Waste Fund -		3.25	100.00	50.00		3.25	100.00	50.00		4.25	100.00	50.00
Solid Waste Fund - Central Peninsula												
Landfill Manager	3M	1.00			3M	1.00			3M	1.00		
Contract Administrator/Landfill Operator	0	0.80		60.00	0	0.80		60.00	0	0.80		60.00
Landfill Operator I	М	2.00		120.00	М	2.00		120.00	М	2.00		120.00
Landfill Operator II	N	2.00		140.00	N	2.00		140.00	N	2.00		140.00
Landfill Operator/General Maint. Mechanic	N	1.00		60.00	N	1.00		60.00	N	1.00		60.00
Landfill Operator/Mechanic	N	1.00		60.00	N	1.00		60.00	N	1.00		60.00
Scale Attendant/Clerk		2.00		80.00	I	2.00		80.00	ı	2.00		80.00
Landfill Laborer/Operator					K	2.00		80.00	K	2.00		80.00
Landfill Laborer	Н	2.00		80.00								
Temporary Personnel			2,480.00				2,480.00				2,480.00	
Total Solid Waste Fund - Central		11.80	2,480.00	600.00		11.80	2,480.00	600.00		11.80	2,480.00	600.00
Peninsula Landfill		11.00	2,400.00	000.00		11.00	2,400.00	000.00		11.00	2,400.00	000.00
Solid Waste Fund - Seward												
Landfill/Transfer Facility												
Contract Administrator/Operator	0	0.20		30.00	0	0.20		30.00	0	0.20		30.00
Temporary Personnel			40.00				40.00				40.00	
Total Solid Waste Fund - Seward		0.00	40.00	20.00		0.00	40.00	20.00		0.00	40.00	20.00
Landfill/Transfer Facility		0.20	40.00	30.00		0.20	40.00	30.00		0.20	40.00	30.00
Solid Waste Fund - Homer Baler												<del> </del>
Landfill Supervisor	Р	1.00		90.00	Р	1.00		90.00	Р	1.00		90.00
Landfill Operator II	N	2.00		120.00	N	2.00		120.00	N	2.00		120.00
Landfill Operator I	М	1.00		30.00		1.00		30.00		1.00		30.00
Temporary Personnel			800.00				800.00				800.00	

Fiscal Year 2006				Fiscal Year 2007				Fiscal Year 2008			
		Temporary	Overtime	Salary	Permanent	Temporary	Overtime	Salary	Permanent	Temporary	Overtime
Range	Positions	Hours	Hours	Range	Positions	Hours	Hours	Range	Positions	Hours	Hours
			Ī	•			T			T	
	4.00	800.00	240.00		4.00	800.00	240.00		4.00	800.00	240.00
		800.00				800.00				800.00	
	0.00	800.00	0.00		0.00	800.00	0.00		0.00	800.00	0.00
	19 25	4 220 00	920.00		19 25	4 220 00	920.00		20 25	4 220 00	920.00
	10.20	4,220.00	320.00		13.23	4,220.00	320.00		20.20	4,220.00	320.00
	147.70	50,565.00	12,655.00		149.70	47,608.00	13,190.00		155.70	52,108.00	13,688.00
5M	1.00			5M	1.00			5M	1.00		
4M	1.00			4M	1.00			4M	1.00		
4M	1.00			4M	1.00			4M	1.00		
4M	1.00			4M	1.00			4M	1.00		
1	0.60			1	0.60			1	0.60		
	0.00				0.00				0.00		
	4.60	0.00	0.00		4.60	0.00	0.00		4.60	0.00	0.00
	266.90	65,780.00	16,127.00		267.40	61,278.00	16,497.00		276.60	65,778.00	16,925.00
	Range  5M 4M	Salary Permanent Positions  4.00  0.00  19.25  147.70  5M 1.00 4M 1.00 4M 1.00 4M 1.00 L 0.60  4.60	Salary Range         Permanent Positions         Temporary Hours           4.00         800.00           0.00         800.00           19.25         4,220.00           5M         1.00           4M         1.00           4.60         0.00	Salary Range         Permanent Positions         Temporary Hours         Overtime Hours           4.00         800.00         240.00           800.00         800.00         0.00           19.25         4,220.00         920.00           147.70         50,565.00         12,655.00           5M         1.00         4M           4M         1.00         4M           4M         1.00         4M           4M         1.00         0.00           4M         1.00         0.00	Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range           4.00         800.00         240.00           800.00         0.00         0.00           19.25         4,220.00         920.00           147.70         50,565.00         12,655.00           5M         1.00         5M           4M         1.00         4M           4M <td< td=""><td>Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range         Permanent Positions           4.00         800.00         240.00         4.00           800.00         0.00         0.00         0.00           19.25         4,220.00         920.00         19.25           147.70         50,565.00         12,655.00         149.70           5M         1.00         4M         1.00           4M         1.00         4M         1.00           4M         1.00         4M         1.00           L         0.60         L         0.60           4.60         0.00         0.00         4.60</td><td>Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range         Permanent Positions         Temporary Hours           4.00         800.00         240.00         4.00         800.00           0.00         800.00         0.00         800.00           19.25         4,220.00         920.00         19.25         4,220.00           147.70         50,565.00         12,655.00         149.70         47,608.00           5M         1.00         4M         1.00           4M         1.00         4M         1.00</td><td>  Salary   Permanent   Temporary   Hours   Hours   Salary   Permanent   Temporary   Hours   Hours   Salary   Permanent   Temporary   Hours   H</td><td>Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range           4.00         800.00         240.00         4.00         800.00         240.00           0.00         800.00         0.00         800.00         0.00           19.25         4,220.00         920.00         19.25         4,220.00         920.00           147.70         50,565.00         12,655.00         149.70         47,608.00         13,190.00           5M         1.00         4M         1.00         5M           4M         1.00         4M         1.00         4M           4M         1.00         4M         1.00         4M</td><td>  Salary   Permanent   Temporary   Hours   Hours   Hours   Positions   Hours   Hours   Positions   Hours   Hours   Positions   Hours   Positions  </td><td>  Salary   Permanent   Temporary   Hours   Permanent   Temporary   Positions   Hours   Positions   Hours  </td></td<>	Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range         Permanent Positions           4.00         800.00         240.00         4.00           800.00         0.00         0.00         0.00           19.25         4,220.00         920.00         19.25           147.70         50,565.00         12,655.00         149.70           5M         1.00         4M         1.00           4M         1.00         4M         1.00           4M         1.00         4M         1.00           L         0.60         L         0.60           4.60         0.00         0.00         4.60	Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range         Permanent Positions         Temporary Hours           4.00         800.00         240.00         4.00         800.00           0.00         800.00         0.00         800.00           19.25         4,220.00         920.00         19.25         4,220.00           147.70         50,565.00         12,655.00         149.70         47,608.00           5M         1.00         4M         1.00           4M         1.00         4M         1.00	Salary   Permanent   Temporary   Hours   Hours   Salary   Permanent   Temporary   Hours   Hours   Salary   Permanent   Temporary   Hours   H	Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range         Permanent Positions         Temporary Hours         Overtime Hours         Salary Range           4.00         800.00         240.00         4.00         800.00         240.00           0.00         800.00         0.00         800.00         0.00           19.25         4,220.00         920.00         19.25         4,220.00         920.00           147.70         50,565.00         12,655.00         149.70         47,608.00         13,190.00           5M         1.00         4M         1.00         5M           4M         1.00         4M         1.00         4M           4M         1.00         4M         1.00         4M	Salary   Permanent   Temporary   Hours   Hours   Hours   Positions   Hours   Hours   Positions   Hours   Hours   Positions   Hours   Positions	Salary   Permanent   Temporary   Hours   Permanent   Temporary   Positions   Hours   Positions   Hours

<sup>&</sup>lt;sup>1</sup>Community and Economic Development Department as a separate office was eliminated along with Managers position.

<sup>&</sup>lt;sup>2</sup>Fifty percent of custodial maintenance personnel budgeted under Fund 100, General Fund, and remaining fifty percent budgeted under Fund 241, School Fund.

<sup>&</sup>lt;sup>3</sup>Transferred 1 GIS Technician from GIS to Planning and changed title to Addressing Officer to better reflect duties.

<sup>&</sup>lt;sup>4</sup>Coastal Zone Management Planner was transferred from the planning department to the Kenai River Center.

<sup>&</sup>lt;sup>5</sup>Temporary hours for year-round employees converted to full time equivalents.

<sup>&</sup>quot;M" following salary range designation for administration and managers designates the position as "Middle Management".

This page intentionally left blank

# **GLOSSARY OF KEY TERMS**

Accounting System - The total methods and records established to identify, assemble, analyze, record, classify, and report information on the financial position and results of operations of a government or any of its funds, fund types, account groups, or organizational components.

**Account Number** - A system of numbering or otherwise designating accounts, in such a manner that the symbol used reveals certain information. to illustrate: the first three digits in a borough account number denote the fund, i.e., 100 is general fund. The first three digits in the next five digit set of numbers indicates the department number, with the last two digits of that set referring to a division of that department; i.e., in 11110 the 111 refers to the assembly and the 10 refers to the administration. In the number 11120, again the 111 refers to the assembly, and the 20 refers to the assembly clerk. The next set of numbers indicates expenditure classification. Within this number, certain categorical information can be derived as well. The first two digits in this set of five will indicate the category of expenditures; i.e., 40xxx indicates that this is personal services expenditure. The last three digits provides information as to what specific type expenditure it is; i.e., regular wages, temporary wages, or FICA, etc. a further set of five numbers refers to project numbers or grant numbers. The maximum number of digits in a single account number is eighteen.

**Accounts Payable** - A short-term liability account reflecting amounts on an open account owing to private persons or organizations for goods and services received by a government.

**Accounts Receivable** - An asset account reflecting amounts owing on an open account from private persons or organizations for goods and services furnished by a government (but not including amounts due from other funds or other governments).

Accrual Basis - The basis of accounting under which the financial effects of a transaction and other events and circumstances that have cash consequences for the governmental entity are recorded in the period in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the entity.

**Adopted Budget** - Refers to the budget amounts as originally approved by the Kenai Peninsula

Borough assembly at the beginning of the year and also to the budget document which consolidates all beginning of the year operating appropriations and new capital project appropriations.

**Annual Budget** - A budget developed and enacted to apply to a single fiscal year.

**Appraise** - To estimate the value, particularly the value of property. if the property is valued for taxations, the narrower term "assess" is substituted.

**Appropriation** - The legal authorization granted by the legislative body of a government, which permits officials to incur obligations and make expenditures of governmental resources for specific purposes. Appropriations are usually limited in amounts and time it may be expended.

**Appropriation Ordinance** - The official enactment by the borough assembly establishing the legal authority for the borough administrative staff to obligate and expend resources.

**Assess** - To establish an official property value for taxation.

**Assessed Valuation** - The valuation set upon all real and personal property in the borough that is used as a basis for levying taxes. Tax-exempt property is excluded from the assessable base.

Assessment Roll - With real property, the official list contains the legal description of each parcel of property and its assessed valuation, as well as the name and address of the last known owner. With personal property, the assessment roll contains the name and address of the owner, a description of the personal property and its assessed value.

**Assets** - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

**Audit** - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspections, observation, inquiries and confirmations with third parties.

# **GLOSSARY OF KEY TERMS**

**Available Fund Balance** - The difference between fund assets and fund liabilities of governmental and proprietary fund types that is not reserved for specific purposes.

**Balanced Budget** - A budget in which planned funds available equal planned expenditures.

**Baler** - Specialized equipment used to compress solid waste materials into compact bales such that the useful lives of landfills are extended.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers - and the related assets and liabilities - are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or accrual method.

**Bond** - Most often, a written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. The difference between a note and bond is that the latter is issued for a longer period and requires greater legal formality.

**Bond Ordinance** - An ordinance authorizing a bond issue.

**Budget** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Sometimes the term "budget" designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

**Budgetary Control** - The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**Budget Document** - The official written statement prepared by the borough's administrative staff to present a comprehensive financial program to the borough assembly. The first part provides overview information, together with a message from the budget-making authority, and a summary of the proposed expenditures and the means of financing them. The second consists of schedules

supporting the summary. These schedules show in detail the past years' actual revenues, expenditures and other data used in making the estimates. The third part is composed of personnel and salary schedules, the chart of accounts, and a glossary.

**Budget Message** - A general discussion of the proposed budget presented in writing by the budget-making authority to the borough assembly. the budget message contains an explanation of the principal budget items, an outline of the borough's experience during the past period and its financial status at the time of the message and recommendations regarding the financial policy for the coming period.

**Budget Process** - The schedule of key dates or milestones, which the borough follows in the preparation and adoption of the budget.

Capital Improvement Plan - A plan that identifies:
(a) all capital improvements which are proposed to be undertaken during a five fiscal year period;
(b) the cost estimate for each improvement; (c) method of financing each improvement; and (d) the recommended time schedule for each project.

Capital Improvement Program - A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Improvement Project - Construction, renovation or physical improvement projects are termed capital improvements or CIP's. This could be the construction of a new structure, the reconstruction of an existing structure or the renovation of a structure that extends its useful life. The cost of land acquisition, construction, renovation, demolition, equipment and studies are all included when calculating capital expenditures.

Capital Outlay - Expenditures which result in the acquisition of items such as tools, desks, machinery, and vehicles that cost more than \$1,000 each, have a use-life of more than one year, and are not consumed through use are defined as capital items.

# **GLOSSARY OF KEY TERMS**

**Capital Projects** - Projects which purchase or construct fixed assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building or facility.

**Capital Projects Funds** – Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than proprietary and trust funds).

**Cash Basis of Accounting** – Basis of accounting that recognizes transactions or events when related cash amounts are received or disbursed.

**Collateral** – Assets pledged to secure deposits, investments or loans.

**Component Unit** – A separate government unit, agency or nonprofit corporation that is combined with other component units to constitute the reporting entity in conformity with gaap.

Comprehensive Annual Financial Report (CAFR) - The official annual report of a government. It includes: (a) the five combined financial statements in the combined statement-overview and their related notes and (b) combining statements by fund type and individual fund and account group financial statements prepared in conformity with GAAP and organized into a financial report pyramid. It also includes support schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, required supplementary information, extensive introductory material and detailed statistical sections.

**Contingency** - Those funds included in the budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

**Contractual Services** - Items of expenditure from services the borough receives primarily from an outside company.

Credit risk – The risk that a counter-party to an investment transaction will not fulfill its obligations. Credit risk can be associated with the issuer of a security, with a financial institution holding deposits or with parties holding securities or collateral. Credit risk exposure can be affected by a concentration of deposits or investments in any one-investment type or with any one counter-party.

**Current Year Objectives** – specific, often measurable, things to be accomplished in the current fiscal year.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

**Debt Service Funds** – Funds established to account for the accumulation of resources for and the payment of, general long-term debt principal and interest that resulted from the issuance of bonds.

**Deficit** - The excess of expenditures over revenues during an accounting period, or in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

**Department** – The borough administration is divided into departments. While a department may refer to a single activity, it usually indicates a grouping of related activities.

**Depreciation** – In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of the asset. Each period is charged with a portion of the cost. Through this process, the entire cost of the asset less the salvage value is ultimately charged off as an expense.

**Division** – A major organization unit within a department. Usually divisions are responsible for carrying out a major component of the department.

**Employee Benefits** – Contributions made by the borough to designated funds to meet commitments or obligations for employee fringe benefits. Included is the borough's share of costs for social security and the various pension, medical, and life insurance plans.

**Encumbrances** – Commitments related to unperformed contracts, in the form of purchase orders or contracts, for goods or services. Used in budgeting, encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures that will result if unperformed contracts in process are completed.

Enterprise Fund - A proprietary fund established to account for operations that are financed and operated in a manner similar to private business enterprises. In this case the intent of the governing body is that the expenses including depreciation of providing goods as services to the general public on a continuing basis be financed or recovered primarily through user charges. Included in this category are two hospitals.

**Entity** - (1) The basic unit upon which accounting and/or financial reporting activities focus. The basic governmental legal and account entity is the individual fund and account group. (2) That combination of funds and account groups that constitutes the reporting entity for financial reporting purposes.

**Expenditure** - Decreases in net financial resources. Expenditures include current operating expenses, requiring the present or future use of net current assets, debt service and capital outlays, and inter-governmental grants, entitlements and shared revenues.

**Expenses** - Outflows or other using up of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

**Fiduciary Fund Types** - The trust and agency funds used to account for assets held by a government unit in a trustee capacity or an agent for individuals, private organizations, other government units and/or other funds.

**Financial Resources** - Cash and other assets that, in the normal course of operations, will become cash.

**Fiscal Year** - The twelve-month period to which the annual operating budget applies and at the end of which a government determines the financial position and results of its operations. the borough's fiscal year extends from July 1 to the following June 30.

**Fixed Assets** - long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, and improvements other than buildings and land.

Flex Benefits Administration - Fees for administering the employee flexible benefits plan.

**Foreclosure** - The seizure of property as payment for delinquent tax. Ordinarily, property foreclosed is sold to liquidate delinquent tax, but on occasion governments retain possession for their own needs.

**Function** - A group of related activities aims at accomplishing a major service for which a government is responsible.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts in which cash and/or other financial resources, all related liabilities, and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** - The difference between fund assets and fund liabilities of governmental and similar trust funds.

**Fund Balance Appropriated** - The amount of fund balance budgeted as a revenue source.

**Fund Categories** - Funds used in governmental accounting are classified into three broad categories: governmental, proprietary and fiduciary.

**Funded Pension Plan** - A pension plan in which contributions are made and assets are accumulated to pay benefits to potential recipients before cash payments to recipients actually are required.

**Fund Type** - The three broad fund categories of governmental accounting are subdivided into seven fund types. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and fiduciary.

**General Fund** - A type of governmental fund used to account for revenues and expenditures for regular day-to-day operations of the borough, including the school district, which is not accounted for in specific purpose funds. The primary sources of revenue for this fund are local taxes and federal and state revenues.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial account and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general applications, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Objectives** - General activities to be accomplished or performed which have the characteristic of being able to be controlled or affected by management decisions and direction.

General Obligation Bonds - Bonds that are backed by full faith and credit of government; i.e., the government's general taxing power, to the repayment of the bonds it issues, then those bonds are general obligation (go) bonds. Sometimes, the term is also used to refer to bonds that are to be repaid from taxes and other general revenues. a go bond is typically used for long-term financing of capital projects and represents a written promise to pay to the bond purchaser a specified sum of money at a specified future date along with periodic interest paid at a specified interest percentage.

**Governmental Fund Types** - Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except those accounted for in the proprietary funds and fiduciary fund. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

**Grants** - Contributions or gifts of cash or other assets from another government or other organization to be used for a specified purpose, activity or facility. Typically, these contributions are made to local governments from the state and federal governments.

**Interfund Transfers** - Amounts transferred from one fund to another fund. This includes reimbursements, residual equity transfers and operating transfers.

**Intergovernmental Revenues** - Revenues from other governments in the form of grants,

entitlements, or shared revenues or payments in lieu of taxes.

**Internal Service Fund** - A proprietary fund type used to account for the financing of goods or services provided by one department of a government to other departments.

**Investment** - Securities held for the production of income in the form of interest in compliance with the policies set out by the borough code of ordinances.

Landfill Closure/Postclosure - Funds used for municipal solid waste landfill closure and postclosure care costs that are required to be incurred by federal, state, or local laws or regulations.

**Lapse** - As applied to appropriations, the automatic termination of an appropriation. Except for indeterminate appropriations and continuing appropriations, an appropriation is made for a certain period of time. At the end of this period, any unexpended or unencumbered balance thereof lapses, unless otherwise provided by law.

**Levy** - To impose taxes, special assessments or service charges for the support of government activities. Also used to denote the total amount of taxes, special assessments or service charges imposed by a government.

**Liabilities** - Debt or other legal obligations, arising from present obligations of a particular entity, to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Lump-Sum Appropriation** - An appropriation made for a stated purpose, or for a named department, without specifying further the amounts that may be spent for specific activities or for particular objects of expenditure (i.e., a lump-sum appropriation for the school district would not specify the amounts to be spent for student activities, supplies, etc.).

Measurement Focus - The accounting convention that determines (1) which assets and which liabilities are included on a government's balance sheet and where they are reported there, and (2) whether an operating statement presents information on the flow of financial resources

(revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

**Mill** - A measure of the rate of property taxation, representing one one-thousandth of a dollar of assessed value.

**Mill Rate** - The tax rate on property, based on mill(s). A rate of 1 mill applied to a taxable value of \$100,000 would yield \$100 in tax.

Modified Accrual Basis of Accounting - A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

**Non-Departmental** - Refers to a group of governmental activities, which are not associated with and cannot be allocated to any particular department.

**Obligations** - Amounts a government may be required legally to meet out of its resources. they include not only actual liabilities, but also unliquidated encumbrances.

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. the use of annual operating budgets is usually required by law. Annual operating budgets are essential to sound financial management and should be adopted by every government.

**Ordinance** - A formal legislative enactment by the legislative body which, if not in conflict with any higher form of law, has the full force and effect of

law within the boundaries of the municipality to which it applies. the difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Other Financing Sources – Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends.. Governmental fund general long-term debt proceeds, land lease payments, land sale payments, proceeds from the sale of fixed assets, operating transfers in, service charges, and fees for governmental services.

Oversight Responsibility - The basic - but not the only - criterion for including a government department, agency, institution, commission, public authority or other organization in a government unit's reporting entity for general purpose financial reports. Oversight responsibility is derived from the government unit's power and includes, but is not limited to, financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters.

**Performance Measures** - Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

**Personnel Services** - Items of expenditures in the operating budget for salaries and wages paid for services performed by borough employees, including employee benefit costs such as the borough's contribution for retirement, social security, and health and life insurance.

**Program** - Group activities, operations or organizational units directed to attaining specific purposes or objectives.

**Property Tax** - A tax levied on the assessed value of property.

**Proprietary Funds** - A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises. Proprietary fund types used by the borough include the enterprise and internal service

funds.

**Purchase Order** - A document authorizing the delivery of specified merchandise or the rendering of certain services for a stated estimated price. Outstanding purchase orders at the end of the fiscal year are called encumbrances.

**Recommended Budget** - The budget proposed by the borough mayor to borough assembly for adoption.

**Replacement Cost** - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Reserve For Working Capital - A portion of the general fund balance set aside to provide the necessary cash flow to fund the day to day operations of the borough. This reserve is not available for appropriation.

**Resolution** - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Retained Earnings** - An equity account reflecting the accumulated earning of an enterprise or internal service fund.

Revenue - Increases in the net current assets of a governmental fund type other than expenditure refunds and residual equity transfers. General long-term debt proceeds and operating transfers are classified as 'other financing sources' rather than as revenues. Increases in the net total assets of a proprietary fund type other than expense refunds, capital contributions, residual equity transfers. Operating transfers, as in governmental fund types, are classified separately from revenues.

**Risk** - In the context of insurance, defined variously as uncertainty of loss, change of loss or variance of actual from expected results. Also, the subject matter of an insurance contract (e.g., the insured property or liability exposure).

**Risk Management** - All the ways and means used to avoid accidental loss or to reduce its consequences if it does occur.

Sales Tax - State legislation allows local

governments to levy a sales tax on retail sales in its jurisdiction. The borough currently levies and collects 2% on all taxable retail sales and also collects 3-3.5% sales tax on behalf of the cities located within the borough. Effective January 1, 2007, the general borough sales tax rate will increase to 3%.

**School Administration** - A portion of the overall borough budget is under the control of the KPB school district. The school district is governed by the board of education. The borough school district receives a lump-sum appropriation from the borough for school district operations.

**Self-Insurance** - The retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

**Single Audit** - An audit performed in accordance with the single audit act of 1984 and the office of management and budget (OMB) circular a-128, audits of state and local governments. The single audit act allows or requires governments (depending on the amount of federal assistance received) to have one audit performed to meet the needs of all federal grantor agencies.

**Special Revenue Fund** - A fund used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditure for specified purposes.

**Tax Levy** - The total dollar amount of tax that optimally should be collected based on tax rates and assessed values of personal and real properties.

**Tax Rate** - The level at which taxes are levied. for example, a property tax rate may be proposed to be \$.575 per \$100 of assessed value.

**Tax Roll** - The official list showing the amount of taxes levied against each taxpayer or property. Frequently, the tax roll and the assessment roll are combined, but even in these cases the two can be distinguished.

This page intentionally left blank

#### **ABBREVIATIONS**

AAMC Alaska Association of Municipal Clerks

ACLS Advanced Cardiac Life Support

ACMP Alaska Coastal Management Program

ADA Americans with Disabilities Act

ADEC Alaska Department of Environmental Conservation
AGFOA Alaska Government Finance Officers Association
AKDOT/PF Alaska Department of Transportation/Public Facilities

ALPAR Alaskans for Litter Prevention and Recycling

AML Alaska Municipal League
APC Advisory Planning Commission

AVO
BOA
BOE
BOE
BTLS

Absentee Voting Office
Board of Adjustments
Board of Equalization
Basic Trauma Life Support

CAF Compress Air Foam

**CAFR** Comprehensive Annual Financial Report

**CAN** Community Alert Network

CARTS Central Area Rural Transit System

CEDD Community and Economic Development Division
CEDS Comprehensive Economic Development Strategy

CES Central Emergency Services
CIP Capital Improvement Projects

CIRCAC Cook Inlet Regional Citizens Advisory Council

CPBF Central Peninsula Baling Facility
CPGH Central Peninsula General Hospital

CPEMSA Central Peninsula Emergency Medical Service Area

**DDC** Direct Digital Control

**EDD** Economic Development District

**EMS** Emergency Medical

EMT Emergency Medical Technician
EOC Emergency Operation Center
EPA Environmental Protection Agency
ETT Emergency Trauma Technician

FEMA Federal Emergency Management Agency

**F.I.R.M.** Flood Insurance Rate Map

**FSA** Fire Service Area **FY** Fiscal Year

GAAP Generally Accepted Accounting Principles
GASB Governmental Accounting Standards Board

GDS Graphic Data System

**GFOA** Government Finance Officers Association

Geographic Information Systems

**HBF** Homer Baling Facility

**HVAC** Heating, Ventilation and Air Conditioning

ICS Incident Command System
IMT Incident Management Team

IIMC International Institute of Municipal Clerks

ITB Invitation to Bid

KCHS Kenai Central High School
KES Kachemak Emergency Services
KPB Kenai Peninsula Borough

**KPTMC** Kenai Peninsula Tourism Marketing Council

KRC Kenai River Center

#### **ABBREVIATIONS**

**LEPC** Local Emergency Planning Committee

LNG Liquid Natural Gas
LTC Long Term Care

LPESA Lowell Point Emergency Service Area
MIS Management Information Systems
NACO National Association of Counties

NFSA Nikiski Fire Service Area

NPRSA North Peninsula Recreation Service Area

**OEM** Office of Emergency Management

PACS Picture Archiving and Communication System

PERS Public Employees Retirement System

RFI Request for Information RFP Request for Proposals

RHAVE Risk, Hazard and Value Evaluation
RIAD Road Improvement Assessment District

**ROW** Right-of-Way

SBA Small Business Administration

SBCFSA Seward Bear Creek Flood Service Area

SOHI Soldotna High School SPH South Peninsula Hospital

TFR Transfer

USCOE United States Corps of Engineers
USGS United States Geological Survey
UST Underground Storage Tank

## TAX EXEMPTIONS

**Agriculture Deferment** - Mandated by the State of Alaska, this deferment is available to people whose farmlands produce a minimum of 10% of their annual income.

**Boat Exclusion** - Vessels having a homeport location outside the Borough, but are brought into the Borough solely for lay-up or repair, are not deemed to have established taxable situs. This exclusion does not apply to city tax.

**Cemetery** - Completely exempts those properties used exclusively for cemetery purposes.

**Charitable** - Completely exempts those properties owned by charitable organizations that are used exclusively for charitable purposes.

**Community** - Exempts property of an organization not organized for business or profit-making purposes and used exclusively for community purposes.

Conservation Easement Deferment - To secure this deferment, the property owner of land subject to a conservation easement created under AS 34.17 must apply annually by May 15th. The Assessor shall maintain records valuing the land for both full and true value and value subject to the easement.

**Disability** - Available to any disabled Peninsula resident who is receiving Social Security disability payments. Maximum available is \$500 in taxes owed.

**Disable Veterans** - Granted to veterans of the armed services who are at least 50% disabled as a result of their service.

**Electrical** - Exempts property held by electricity producing associations.

**Fire Suppression** – Partially exempts commercial properties whose owners have installed fire prevention systems approved by the Fire Marshall.

**Government** - Completely exempts all City, Borough, State, and Federal properties from taxation.

**Habitat Protection** - Provides tax credits as partial reimbursement for habitat protection and restoration project expenses to promote the health of the Kenai River system.

Hospital - Completely exempts those properties

owned by nonprofit organizations and used exclusively for hospital purposes.

**Housing** - Granted in accordance with rules governing the Housing and Urban Development Authority.

**Mental Health Trust** - Exempts Mental Health Trust property from taxation since it is a branch of state government.

**Native** - Exempts property deeded to Alaskan natives and native corporations under the Alaska Native Land Claims Settlement Act.

**Native Allotment** - BIA issues to native individuals a restricted deed for homestead purposes, which expressly states that the land is inalienable and nontaxable until otherwise provided by Congress.

**Religion** - Completely exempts those properties owned by religious organizations that are used exclusively for nonprofit, religious purposes.

**Senior Citizen** - Available to any Borough resident who is at least 65 years old and owns their own home. If a senior citizen lives outside the city boundaries, the State exempts up to \$150,000 of their total assessment, less the value of the 20K exemption. The Borough exempts the balance. If a senior citizen lives inside the city boundaries, the city only recognizes the exemption to \$150,000 value. If a senior citizen has a business in their home, the business portion does not qualify.

**State Educational** - This exemption is applied to state nonprofit educational property used exclusively for classroom space.

**\$20,000 Residency** - Available to any Borough resident who owns his or her own home. The exemption is a maximum of \$20,000 assessed value of the home and the land on which it sits. This exemption does not apply toward city tax.

**\$100,000 Personal Property** – Exempts the first \$100,000 of personal property owned by a taxpayer, excluding motor vehicles and U.S. Coast Guard registered vessels.

**Veterans** - Exempts property of a non-business organization or its auxiliary composed entirely of persons with 90 days or more of active service in the armed services of the United States.

# Property Tax Rates Direct and Overlapping Governments (1) Last Ten Fiscal Years

Overlapping Rates

Borough		City of Homer		City of Kachemak		City of Kenai		City of Seldovia		City of Seward		City of Soldotna		
Fiscal		Special		Special		Special		Special		Special		Special		Special
Year	Operating	District	Operating	Districts	Operating	Districts	Operating	Districts	Operating	Districts	Operating	Districts	Operating	Districts
1999	8.00	0.08	5.50	2.00	1.00	2.00	3.50	0.40	7.25	0.00	3.12	0.00	1.65	3.15
2000	8.00	0.10	5.50	2.00	1.00	2.00	3.50	0.40	7.25	0.00	3.12	0.00	1.65	3.15
2001	7.50	0.10	5.50	2.00	1.00	2.00	3.50	0.40	7.25	0.00	3.12	0.00	1.65	3.15
2002	7.00	0.10	5.50	1.75	1.00	1.75	3.50	0.40	7.25	0.00	3.12	0.00	1.65	3.00
2003	6.50	0.10	5.00	1.75	1.00	1.75	3.50	0.40	7.25	0.00	3.12	0.00	1.65	3.00
2004	6.50	0.10	5.00	1.75	1.00	1.75	5.00	0.50	7.25	0.00	3.12	0.00	1.65	3.10
2005	6.50	0.10	4.50	1.75	1.00	1.75	4.50	1.00	7.25	0.00	3.12	0.50	1.65	3.35
2006	6.50	0.10	4.50	1.75	2.00	1.75	4.50	1.00	7.25	0.00	3.12	0.50	1.65	3.35
2007	6.50	0.10	4.50	1.75	2.00	1.75	4.50	1.00	7.25	0.00	3.12	0.50	1.65	3.35
2008	5.50	0.08	4.50	2.00	1.00	2.00	4.50	1.00	4.60	0.00	3.12	0.50	1.65	3.55

<sup>(1)</sup> Overlapping rates are those of the first class cities located within the Borough. The mill rate shown consist of two components; the mill rate for the operating enti mill rate for special district, which Includes fire and emergency response, higher education, and local support for hospitals.

#### Ratios of Outstanding Debt by Type and Per Capita Last Ten Fiscal Years

	Governmental Actiivties	Business-Type	e Activities (1)					Debt	: Per C	Capita (2)	) (3)		
										Service	Areas		
						of Estimated Actual		Centr	al	Sou	th	Cer	ntral
	General					Taxable		Emerge	ency	Penin	sula	Penir	nsula
	Obligation	General			Percentage	Value of		Servic	es	Hosp	ital	Hos	pital
Fiscal	Bonds (Area	Obligation	Capital	Total Primary	of Personal	Property	Area	Servi	ce	Serv	ice	Ser	vice
Year	Wide)	Bonds Leases		Government	Income	(Area Wide)	Wide	Area		Area		Area	
1996	\$57,485,000	\$ -	\$ 165,000	\$57,650,000	5.10%	1.82%	\$ 1,220	\$	-	\$	-	\$	5
1997	49,265,000	-	115,000	49,380,000	4.19%	1.52%	1,053		-		-		4
1998	40,010,000	-	60,000	40,070,000	3.29%	1.20%	832		-		-		2
1999	30,045,000	-	-	30,045,000	2.42%	0.88%	614		-		-		-
2000	19,315,000	-	-	19,315,000	1.38%	0.58%	389		-		-		-
2001	15,889,000	-	2,037,282	17,926,282	1.24%	0.51%	318		-		-		65
2002	13,409,000	-	1,525,056	14,934,056	0.99%	0.40%	265		-		-		49
2003	17,874,000	-	989,722	18,863,722	1.25%	0.47%	348		-		-		32
2004	28,734,000	58,275,000	511,562	87,520,562	5.76%	2.07%	564		-		824		1,508
2005	25,359,000	56,655,000	261,351	82,275,351	5.41%	1.93%	495		-		807		1,465
2006	21.874.000	57.145.000	· -	79.019.000	5.20%	1.75%	427		127		777		1.406

Note: Details regarding the Borough's outstanding debt can be found in the notes to the financial statements.

Population data can be found on Table 14

<sup>(1)</sup> Business-type activities debt is for the South Peninsula Hospital Service Area and Central Peninsula Hospital Service Area and is debt of the Service Areas not the Primary Government

<sup>(2)</sup> Other Governmental Fund type debt is for the Central Emergency Services Service Area and is debt of the Service Area not the Primary Government

<sup>(3)</sup> Due to overlapping taxing jurisdictions, the Debt Per Capita of the Area Wide must be combined with each overlapping Service Area to determine the total Debt Per Capita within each Tax Code Area

# Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (in thousands of dollars)

	As	ssessed Value	es	Tax Exemp	ot Values (1)		
						Total Taxable	
Fiscal			Personal			Assessed	Total Direct
Year	Real	Oil & Gas	Property	Real	Personal	Value	Tax Rate
1997	2,488,042	506,796	347,952	96,926	5,941	3,239,923	8.30
1998	2,530,599	559,137	362,327	94,394	4,743	3,352,926	8.30
1999	2,652,617	515,033	347,934	116,982	255	3,398,347	8.00
2000	2,812,154	448,685	257,051	127,824	31,762	3,358,304	8.00
2001	2,976,229	465,766	279,242	140,756	32,097	3,548,384	7.50
2002	3,027,956	606,604	285,766	161,085	41,528	3,717,713	7.00
2003	3,290,671	680,522	290,369	176,523	40,998	4,044,041	6.50
2004	3,509,442	673,367	276,649	196,210	40,844	4,222,404	6.50
2005	3,656,476	611,303	253,595	215,076	42,051	4,264,247	6.50
2006	4,009,648	561,689	285,351	304,702	44,210	4,507,776	6.50

Note: Borough code requires a a revaluation of all property no less than every 5 years, current average is approximately every 7 years.

<sup>1.</sup> Tax exempt values represents only those exemptions provide by the Borough. It does not include those exemptions provided by federal or state requirements

<sup>2.</sup> Figures in this table have been revised from the FY05 CAFR to exclude state and federal exemptions previously included incorrectly.

# Principal Property Taxpayers June 30, 2006

	2006					
				Percentage		
				of Total		
		Taxable		Taxable		
		Assessed		Assessed		
Taxpayer		Value <sup>(1)</sup>	Rank	Value		
Tesoro Alaska Compnary	\$	232,415,562	1	5.16%		
UNOCAL		198,945,387	2	4.41%		
Conoco-Phillips Petroleum C0		168,304,581	3	3.73%		
Marathon Oil Company		96,303,157	4	2.14%		
Agrium US Inc.		77,322,261	5	1.72%		
BP Exploration Alaska Inc.		69,316,173	6	1.54%		
ACS of the Northland, Inc.		67,667,803	7	1.50%		
XTO Energy, Inc.		41,297,440	8	0.92%		
Kenai Kachemak Pipeline		37,435,042	9	0.83%		
Alaska Pipeline Company		19,489,137	10	0.43%		
Totals	\$ 1	1,008,496,543	•	22.37%		

<sup>(1)</sup> Information received from Borough's assessing department

#### Demographic and Economic Statistics Last Ten Fiscal Years

			Personal							
			Income							
			(amount		Per Capita	ì				
Fiscal		е	xpressed in		Personal		Median		School	Unemployment
Year	Population (1)	1	thousands)		Income		Age		Enrollment	Rate (2)
1997	46,790		1,177,352		25,162		33.6		10,396	**
1998	48,098		1,218,365		25,331		35.1		10,384	**
1999	48,952		1,243,493		25,402		35.4		10,179	**
2000	49,691		1,398,638		28,147		36.1		9,896	**
2001	50,005		1,446,609		28,929		36.3	(3)	9,963	8.00%
2002	50,621		1,508,201		29,794		36.3	(3)	9,799	7.90%
2003	51,398		1,505,864		29,298		36.3	(3)	9,661	9.30%
2004	50,980		1,519,711		29,810		36.3	(3)	9,467	10.00%
2005	51,224		1,519,711	*	29,668	*	36.3	(3)	9,534	9.50%
2006	51,224	*	1,519,711	*	29,668	*	36.3	(3)	9,382	8.60%

<sup>(1)</sup> Alaska Department of Labor as of July 1 of each fiscal year

<sup>(2)</sup> Data is provided by the State of Alaska Department of Labor and is the average rate for the previous calendar ye

<sup>(3)</sup> Data on median age for the Borough is not available except on census years

<sup>\*</sup> Current year information is not available as of the date of this report, prior year information is used

<sup>\*\*</sup>The Bureau of Labor Statistics, changed their method of calculating unemployment rates. They have recalculated the unemployment rate back to 2001. Unemployment rates for 1996-2000 are not available using the new method. http://www.labor.state.ak.us/research/emp\_ue/kblf.htm

This page intentionally left blank